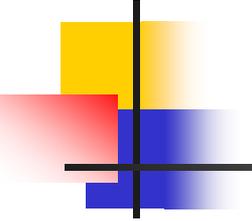


Capital Improvement Program

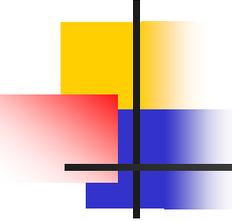


**Town Council Capital Improvement Program
Work Session #1
January 4, 2012**



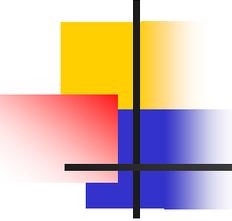
Why Develop a Capital Improvement Program?

1. Provide a comprehensive community needs statement.
2. Provide for the development of a prioritized implementation schedule for meeting the community needs statement.
3. Provide financial data relative to the community's ability to manage and finance the costs associated with meeting these defined needs.



CIP Focus

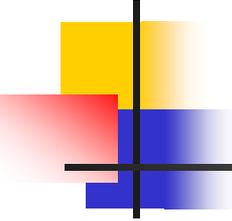
- Review all prior CIP projects and provide full justification of project need and time schedule.
- Reduce debt service costs by reducing future bonding projects and/or revising project time schedules.
- Identify all municipal lead projects regardless of funding sources.



CIP Focus

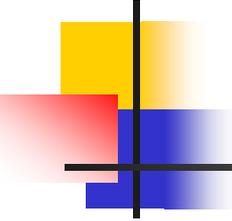
- Identify all municipal projects that combine Pay-As-You-Go (PAYG) and Capital Reserve Funding Sources.
- Restructure CIP to allow for expansion of the Road Improvement Program without increasing property tax burdens associated with new debt service requirements.

CIP and Capital Budget Ordinance



Capital facilities and infrastructure refer to all public (municipal and school) facilities such as streets, bridges, water and sewer systems, parks, and wastewater treatment facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.



Capital Improvement Program Summary

Six Year Planning Program	Adopted 2011-2012		Proposed 2012-2013		Change	
	Projected Cost	Proposed Bonds	Projected Cost	Proposed Bonds	Program Cost	Municipal Bonds
Open Space Program	\$1,050,000	\$1,000,000	\$425,000	\$0	(\$625,000)	(\$1,000,000)
Recreational Program	6,835,000	4,150,000	6,586,231	4,150,000	(248,769)	0
General Municipal Program	10,450,260	3,500,000	10,428,982	2,500,000	(21,278)	(1,000,000)
School Program	2,600,000	2,600,000	2,600,000	2,600,000	0	0
Total Six Year Program	\$20,935,260	\$11,250,000	\$20,040,213	\$9,250,000	(\$895,047)	(\$2,000,000)

Capital Budget Summary

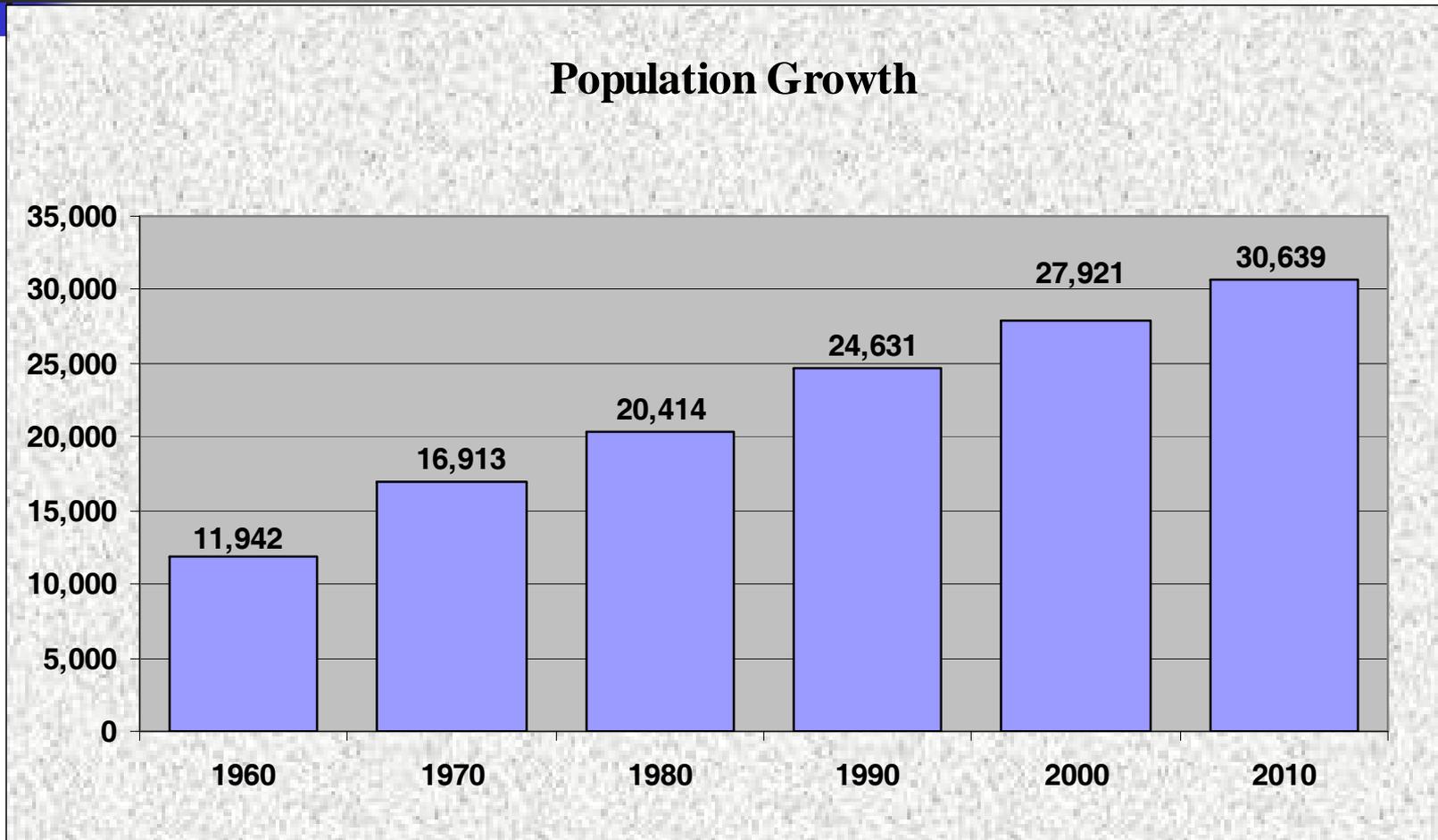
(Pay-As-You-Go)

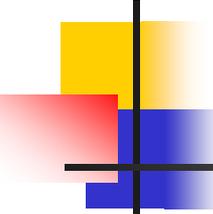
Capital Budget Program	2011-2012 Adopted	2012-2013 Proposed	Increase (Decrease)
General Fund	\$1,239,000	\$1,210,000	(\$29,000)
Water Enterprise Fund	57,000	60,000	3,000
Wastewater Enterprise Fund	250,000	307,000	57,000
School Fund	170,000	290,000	120,000
Total Capital Budget Program	\$1,716,000	\$1,867,000	\$151,000
Capital Improvement Program	2011-2012 Adopted 6-Year Plan	2012-2013 Proposed 6-Year Plan	Increase (Decrease)
Annual Funding Element	\$12,225,000	\$12,353,000	\$128,000
Bonding Program Element	20,935,260	20,040,213	(\$895,047)
Total Proposed Program	\$33,160,260	\$32,393,213	(\$767,047)
Less Pay-As-You-Go Transfers	(\$4,423,000)	(\$4,810,000)	(\$387,000)
Net Capital Program	\$28,737,260	\$27,583,213	(\$1,154,047)

Program Summary

Program Type	Adopted 6-Year Program	Proposed 6-Year Program	Increase/ (Reduction)	Planned Program Revisions
<u>Leisure Services Programs</u>				
Open Space Acquisition Program	\$1,050,000	\$425,000	(\$625,000)	Less RECT Fees & Purchases
Intermodal Park -Restrooms/Parking	730,000	0	(730,000)	Project Complete
South County Common Bike Path	670,000	275,000	(395,000)	Revised Project Scope
Neighborhood Guild Renovations	1,000,000	1,000,000	0	Delayed 1 Year
Community Gymnasium	4,100,000	4,235,300	135,300	Delayed 1 Year
Marina Park Improvements	65,000	530,000	465,000	\$450,000 Grant Secured
Town Beach Program	70,000	455,931	385,931	Pavilion Relocation
Senior Services Program	200,000	90,000	(110,000)	Vehicle Acquisition Complete
<i>Leisure Services Programs Total</i>	\$7,885,000	\$7,011,231	(\$873,769)	
<u>General Municipal Programs</u>				
Information Technology Program	\$95,000	\$660,500	\$565,500	Financial Mgt. System Purchase
Municipal Land Acquisition	0	0	\$0	No Purchases Planned
Kingston Library Improvements	300,000	220,000	(\$80,000)	Initial Phase Complete
Municipal Planning Program	38,000	69,000	\$31,000	Includes GIS Funding
Municipal Energy Conservation Program	400,000	328,067	(\$71,933)	Initial Phase Complete
Property Revaluation Program	752,260	983,460	\$231,200	Includes FY 2015 Revaluation
Public Works Improvement Program	8,170,000	7,559,705	(\$610,295)	Initial Phase Complete
Public Safety Facilities and Equipment	398,000	323,250	(\$74,750)	Communications Upgrade Complete
Town Hall Improvement Program	297,000	285,000	(\$12,000)	Initial Phase Complete
<i>General Municipal Program Total</i>	\$10,450,260	\$10,428,982	(\$21,278)	
<u>School Department Programs</u>				
Building Improvement Program	\$2,600,000	\$2,600,000	\$0	Delayed 1 Year
<i>School Department Program Total</i>	\$2,600,000	\$2,600,000	\$0	
Total Six Year Program	\$20,935,260	\$20,040,213	(\$895,047)	
<u>Total Proposed Bonding Program</u>				
Authorized Bonds	\$6,550,000	\$5,550,000	(\$1,000,000)	Open Space Bond Reduction
Proposed Bonds	4,700,000	3,700,000	(1,000,000)	Public Works Bond Reduction
Total Six-Year Program	\$11,250,000	\$9,250,000	(\$2,000,000)	

Population Growth

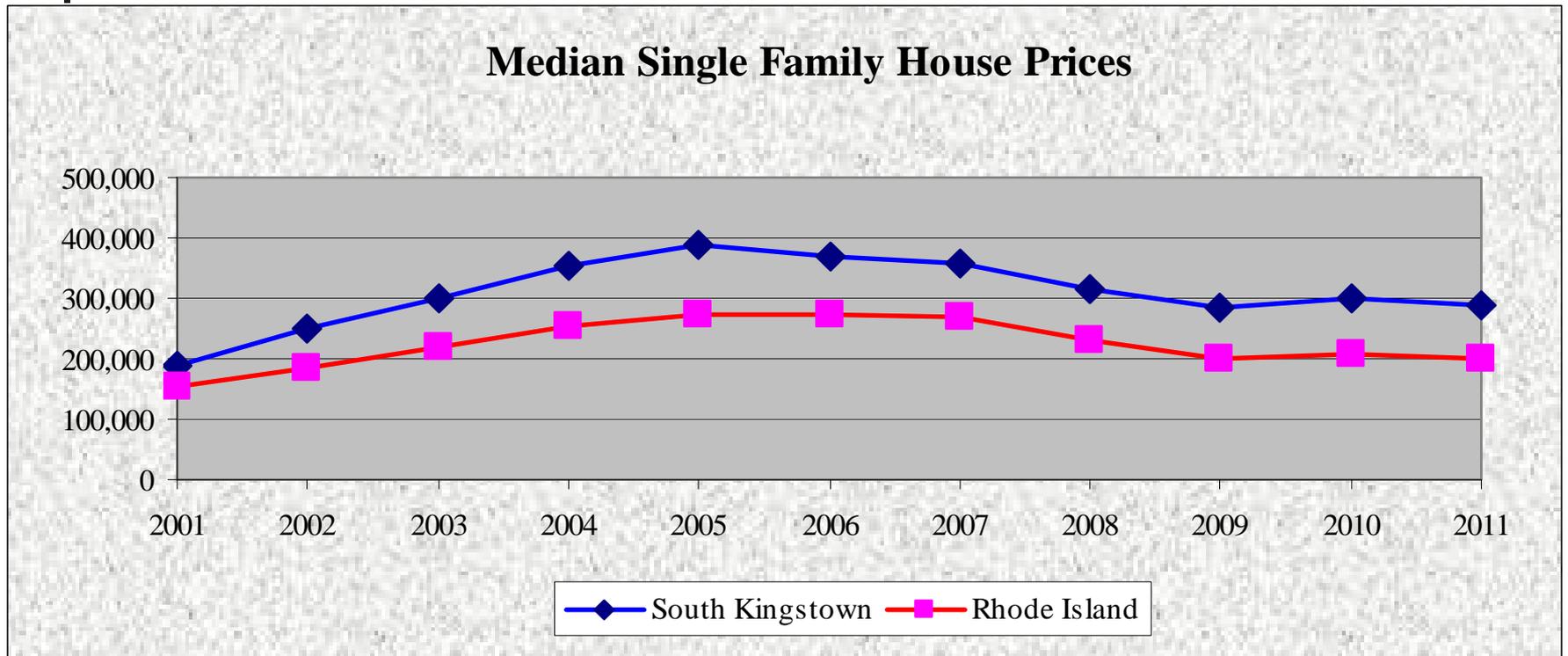




2010 Census Information

U.S. Census Comparison									
Age	1990	Percent	2000	Percent	2010	Percent	10 Year Change	Percent	
Age 14 or Less	4,047	16.4%	5,187	18.6%	4,270	13.9%	(917)	-33.7%	
Age 15-24	7,443	30.2%	6,630	23.7%	8,556	27.9%	1,926	70.9%	
Age 25-34	3,288	13.3%	2,599	9.3%	2,343	7.6%	(256)	-9.4%	
Age 35-59	6,167	25.0%	9,370	33.6%	9,459	30.9%	89	3.3%	
Over Age 60	3,686	15.0%	4,135	14.8%	6,011	19.6%	1,876	69.0%	
Total	24,631	100.0%	27,921	100.0%	30,639	100.0%	2,718	100.0%	
Persons in Group Quarters									
Noninstitutionized (URI)	5,081	96.7%	4,003	95.8%	5,281	94.9%	1,278	92.5%	
Institutionalized	173	3.3%	177	4.2%	281	5.1%	104	7.5%	
Total	5,254	100.0%	4,180	100.0%	5,562	100.0%	1,382	100.0%	
Population Growth									
Group Quarters	5,254	21.3%	4,180	15.0%	5,562	18.2%	1,382	50.8%	
General Population	19,377	78.7%	23,741	85.0%	25,077	81.8%	1,336	49.2%	
Total Population	24,631	100.0%	27,921	100.0%	30,639	100.0%	2,718	100.0%	

Community Factors

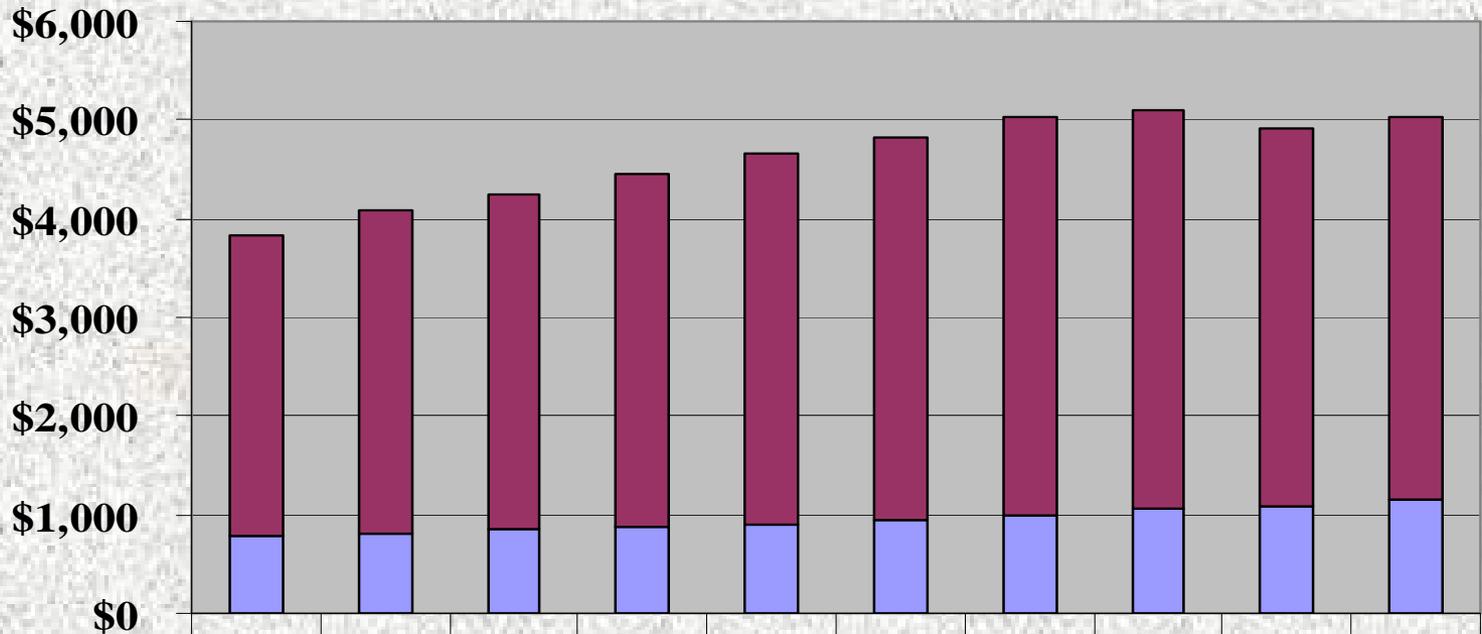


Community Factors

Year	# of Single Households	Median Sale Price ¹	Average Assessment	Tax Levy	\$ Increase	% Increase
FY 2001- 2002	8,125	\$190,000	\$200,584	\$3,590		
FY 2002- 2003	8,249	250,000	201,907	3,840	\$250	6.96%
FY 2003- 2004	8,374	300,000	204,679	4,075	235	6.12%
FY 2004- 2005	8,477	353,750	336,825	4,237	162	3.98%
FY 2005- 2006	8,586	390,000	339,037	4,452	214	5.06%
FY 2006- 2007	8,663	370,000	341,957	4,668	216	4.86%
FY 2007- 2008	8,707	359,500	418,672	4,820	152	3.26%
FY 2008- 2009	8,731	317,000	420,516	5,033	213	4.43%
FY 2009- 2010	8,753	285,000	422,854	5,095	62	1.23%
FY 2010- 2011	8,774	300,000	346,376	4,914	(181)	-3.55%
FY 2011- 2012	8,796	290,000	347,021	5,036	122	2.48%
10 Year Increase	671	\$100,000	\$146,437	\$1,446	\$1,446	3.12%

¹ Source: *Thewarrengroup.com*

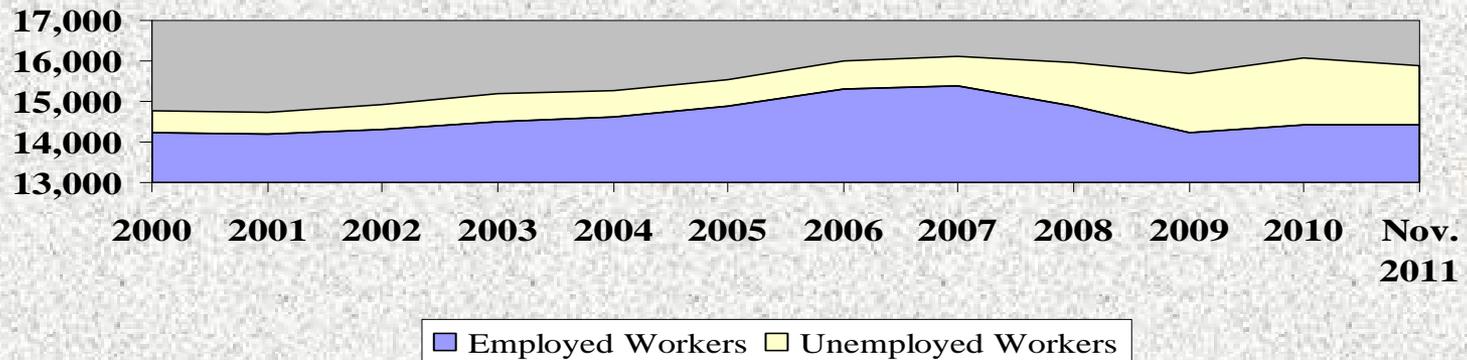
Property Tax Per Single Household



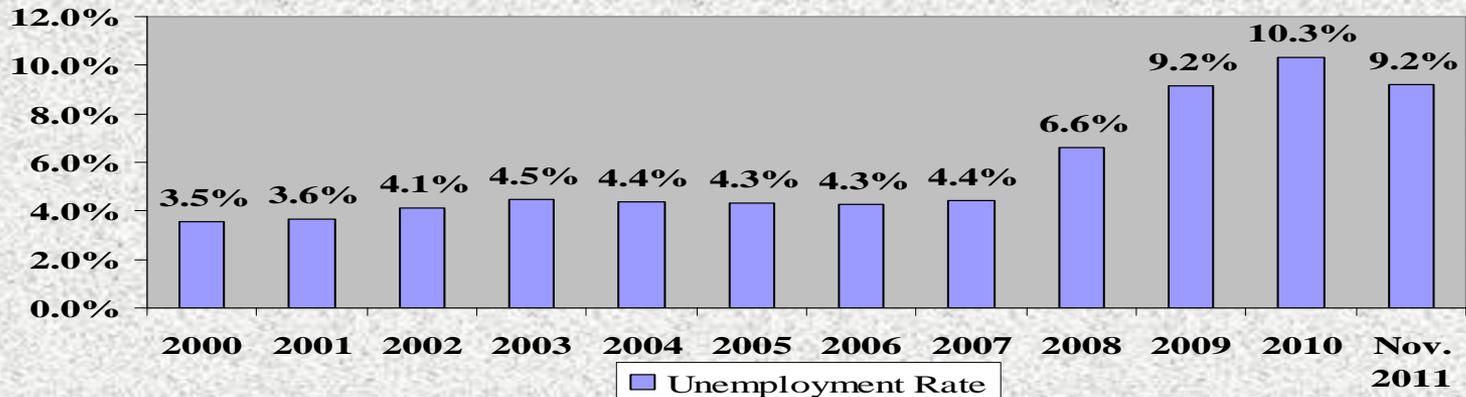
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
School Tax	3,067	3,271	3,388	3,573	3,762	3,874	4,040	4,035	3,821	3,888
Municipal Tax	773	804	849	878	906	945	994	1,060	1,093	1,148

Community Factors

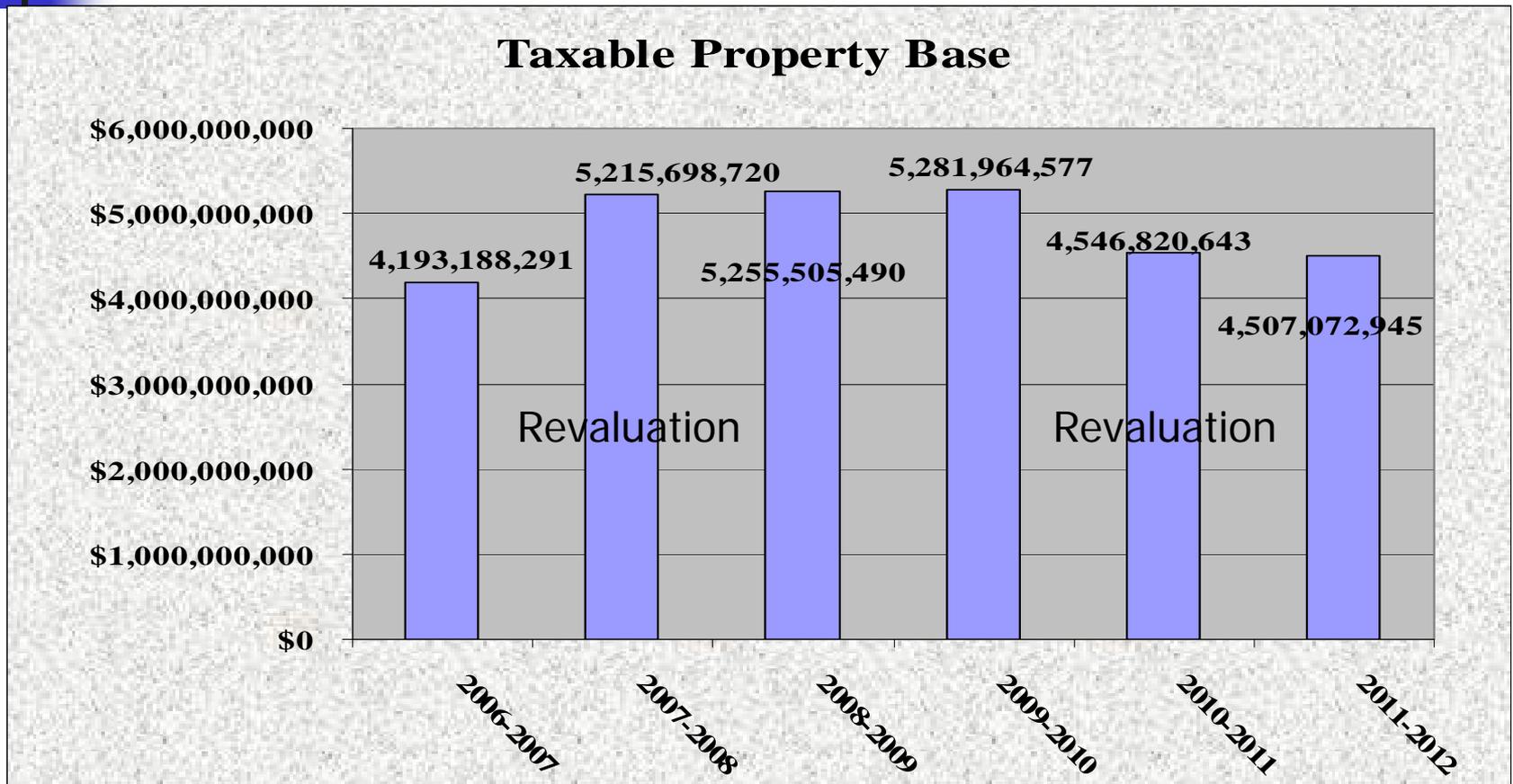
**SK Labor Force
(Employed and Unemployed Workers)**



SK Labor Force Unemployment Rate



Taxable Property Roll



Taxable Property Roll

<i>Taxable Property List</i>	2010-2011 Taxable Property	2011-2012 Taxable Property	2012-2013 Taxable Property	2012-2013 Increase Over Prior Year
Taxable Land /Buildings	\$4,101,268,914	\$4,125,382,590	\$4,146,009,503	\$20,626,913
Tangible Property	\$236,046,336	\$221,827,156	\$205,827,156	(16,000,000)
Total Taxable Property	\$4,337,315,250	\$4,347,209,746	\$4,351,836,659	\$4,626,913
Less Exemptions	(\$10,191,021)	(\$9,954,001)	(\$9,900,000)	\$54,001
Net Taxable Property	\$4,327,124,229	\$4,337,255,745	\$4,341,936,659	\$4,680,914
Taxable Property Growth - %	-16.51%	0.23%	0.11%	0.11%
Taxable Property Growth - \$	(\$855,496,092)	\$10,131,516	\$4,680,914	
Net Motor Vehicles -Roll	\$219,696,414	\$169,817,200	\$170,000,000	\$182,800
Total Taxable Property	\$4,546,820,643	\$4,507,072,945	\$4,511,936,659	\$4,863,714

Municipal Budget Trends

Fiscal Year Assessment Date	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	2011-2012 12/31/2010	Percent Share
General Fund Revenue Statement								
Current Yr Property Taxes	\$62,523,893	84.21%	\$63,223,529	86.08%	\$64,240,096	88.26%	\$64,857,683	88.40%
Prior Year Taxes and Penalty	650,000	0.88%	750,000	1.02%	845,000	1.16%	815,000	1.11%
State Aid	5,305,673	7.15%	4,139,156	5.64%	2,190,768	3.01%	2,348,749	3.20%
Local Revenue	4,564,958	6.15%	4,137,522	5.63%	4,307,389	5.92%	4,150,618	5.66%
Fund Balance Forwarded	1,200,000	1.62%	1,200,000	1.63%	1,200,000	1.65%	1,200,000	1.64%
Total Revenues	\$74,244,524	100.00%	\$73,450,207	100.00%	\$72,783,253	100.00%	\$73,372,050	100.00%
School Fund Revenue Statement								
General Fund Tax Transfer	\$47,909,928	80.03%	\$47,909,928	80.37%	\$47,909,928	82.34%	\$48,216,336	82.51%
State Aid	10,548,698	17.62%	10,364,027	17.39%	8,939,650	15.36%	8,828,084	15.11%
Local Revenue	1,408,408	2.35%	1,338,008	2.24%	1,338,008	2.30%	1,390,125	2.38%
Total Revenues	\$59,867,034	100.00%	\$59,611,963	100.00%	\$58,187,586	100.00%	\$58,434,545	100.00%
Combined Revenue Statement								
Property Taxes	\$63,173,893	73.29%	\$63,973,529	75.13%	\$65,085,096	78.36%	\$65,672,683	78.56%
State Aid	15,854,371	18.39%	14,503,183	17.03%	11,130,418	13.40%	11,176,833	13.37%
Local Revenues	7,173,366	8.32%	6,675,530	7.84%	6,845,397	8.24%	6,740,743	8.06%
Total Revenues	\$86,201,630	100.00%	\$85,152,242	100.00%	\$83,060,911	100.00%	\$83,590,259	100.00%

Municipal Budget Trends

Fiscal Year Assessment Date	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	2011-2012 12/31/2010	Percent Share
Property Tax Distribution								
Municipal Share	\$12,341,301	19.37%	\$13,153,371	20.39%	\$14,287,851	21.81%	\$14,789,996	22.37%
School Share	50,182,592	78.75%	50,070,158	77.62%	49,952,245	76.26%	50,067,687	75.72%
Overlay	1,203,099	1.89%	1,280,645	1.99%	1,259,336	1.92%	1,263,149	1.91%
Total Property Tax Levy	\$63,726,992	100.00%	\$64,504,174	100.00%	\$65,499,433	100.00%	\$66,120,832	100.00%
Increase Over Prior Year	\$3,034,431	5.00%	\$777,182	1.22%	\$995,258	1.54%	\$621,399	0.95%
Tax Rate Distribution								
Municipal Share	\$2.36	19.75%	\$2.52	20.81%	\$3.16	22.24%	\$3.31	22.80%
School Share	9.61	80.25%	9.57	79.19%	11.03	77.76%	11.20	77.20%
Total Property Tax Rate	\$11.97	100.00%	\$12.09	100.00%	\$14.19	100.00%	\$14.51	100.00%
Tax Rate Increase	\$0.46	3.98%	\$0.12	0.99%	\$2.10	17.36%	\$0.32	2.26%
Municipal Expenditure Program								
Municipal Program	\$19,905,880	26.81%	\$19,363,407	26.36%	\$19,254,033	26.45%	\$19,812,157	27.00%
School Fund Transfer	47,909,928	64.53%	47,909,928	65.23%	47,909,928	65.83%	48,216,336	65.71%
Capital Budget	1,530,000	2.06%	1,406,000	1.91%	1,221,000	1.68%	1,239,000	1.69%
School Debt Service	3,512,491	4.73%	3,424,593	4.66%	3,164,869	4.35%	2,888,815	3.94%
Town Debt Service	1,386,225	1.87%	1,346,279	1.83%	1,233,423	1.69%	1,215,742	1.66%
General Fund	\$74,244,524	100.00%	\$73,450,207	100.00%	\$72,783,253	100.00%	\$73,372,050	100.00%
Plus 3rd Party School Aid	\$11,957,106	13.87%	\$11,702,035	13.74%	\$10,277,658	12.37%	\$10,218,209	12.22%
School/Municipal Cost	\$86,201,630		\$85,152,242		\$83,060,911		\$83,590,259	

Element 2 Town Manager Proposed								
Six-Year Major Projects Element - FY 2012-2013 to FY 2017-2018								
Program Type	Adopted 6-Year Program	Proposed 6-Year Program	Approved Bonds	Proposed Bonds	Secured and Available Funds	Future CIP Income	Grants & Other Funding Sources	Municipal Impact Fees
<u>Leisure Services Programs</u>								
Open Space Acquisition Program	\$1,050,000	\$425,000	\$0	\$0	\$425,000	\$0	\$0	\$0
Intermodal Park -Restrooms/Parking	730,000	0	0	0	0	0	0	0
South County Common Bike Path	670,000	275,000	0	0	0	0	137,500	137,500
Neighborhood Guild Renovations	1,000,000	1,000,000	1,000,000	0	0	0	0	0
Community Recreation Center	4,100,000	4,235,300	3,150,000	0	0	0	0	1,085,300
Marina Park Improvements	65,000	530,000	0	0	47,335	30,000	397,500	55,165
Town Beach Program	70,000	455,931	0	0	72,757	85,000	298,174	0
Senior Services Program	200,000	90,000	0	0	90,000	0	0	0
<i>Leisure Services Programs Total</i>	\$7,885,000	\$7,011,231	\$4,150,000	\$0	\$635,092	\$115,000	\$833,174	\$1,277,965
<u>General Municipal Programs</u>								
Information Technology Program	\$95,000	\$660,500	\$0	\$0	\$1,425	\$410,000	\$249,075	\$0
Kingston Library Improvements	300,000	220,000	0	0	195,000	25,000	0	0
Municipal Planning Program	38,000	69,000	0	0	69,000	0	0	0
Municipal Energy Conservation Program	400,000	328,067	0	0	328,067	0	0	0
Property Revaluation Program	752,260	983,460	0	0	744,740	100,000	138,720	0
Public Works Improvement Program	8,170,000	7,559,705	400,000	2,100,000	1,204,705	3,855,000	0	0
Public Safety Facilities and Equipment	398,000	323,250	0	0	63,250	260,000	0	0
Town Hall Improvement Program	297,000	285,000	0	0	184,259	45,000	55,741	0
<i>General Municipal Program Total</i>	\$10,450,260	\$10,428,982	\$400,000	\$2,100,000	\$2,790,446	\$4,695,000	\$443,536	\$0
<u>School Department Programs</u>								
Building Improvement Program	\$2,600,000	\$2,600,000	\$1,000,000	\$1,600,000	\$0	\$0	\$0	\$0
<i>School Department Program Total</i>	\$2,600,000	\$2,600,000	\$1,000,000	\$1,600,000	\$0	\$0	\$0	\$0
Total Six Year Program	\$20,935,260	\$20,040,213	\$5,550,000	\$3,700,000	\$3,425,538	\$4,810,000	\$1,276,710	\$1,277,965
<u>Total Proposed Bonding Program</u>								
Authorized Bonds	\$6,550,000	\$5,550,000			<u>Third Party Bond Debt Reimbursement</u>			
Proposed Bonds	4,700,000	3,700,000			Guild Renovation Bond \$1,000,000			
Total Six-Year Program	\$11,250,000	\$9,250,000			School Bonds - 40% of Total 1,040,000			
Percent of Total Planned Program	53.7%	46.2%			3rd Party Reimbursement \$2,040,000			
					% of Planned New Debt 22.1%			

General Obligation Bond Loading Schedule

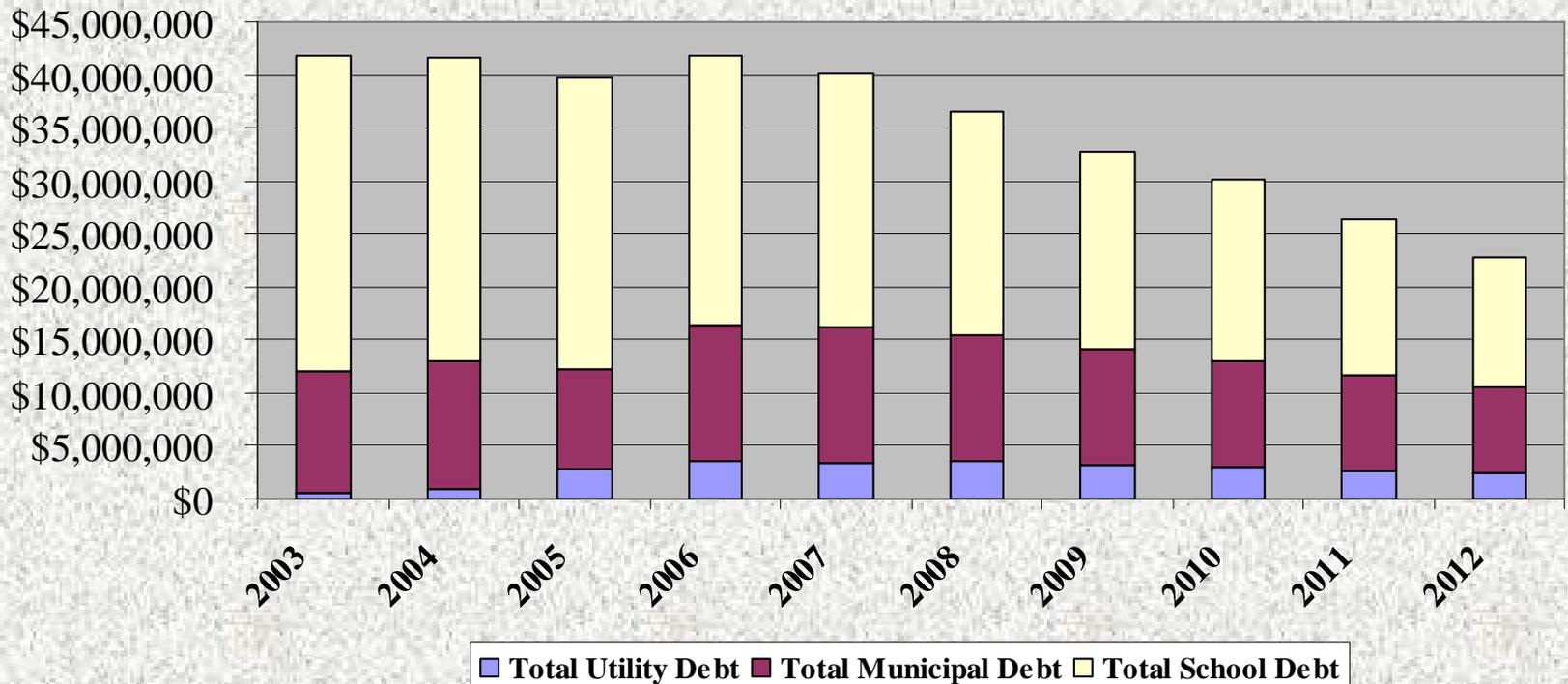
	2012-2013 Year #1	2013-2014 Year #2	2014-2015 Year #3	2015-2016 Year #4	2016-2017 Year #5	2017-2018 Year #6	TOTAL (Six-Years)
Open Space and Recreational Programs							
Neighborhood Guild Improvements	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Community Gymnasium	0	0	0	0	3,150,000	0	3,150,000
General Municipal Programs							
Road/Bridge Improvement Program	0	0	2,000,000	0	500,000	0	2,500,000
School Department Programs							
School Facilities	0	0	1,000,000	0	600,000	1,000,000	2,600,000
Total Long Range Program	\$0	\$0	\$4,000,000	\$0	\$4,250,000	\$1,000,000	\$9,250,000

Future Referendum Schedule

Future Bonding Sale Schedule		
Future Bonding Sale Schedule	Bond Value	Referendum Date
School Building Improvements	\$1,000,000	29-Apr-2003
Neighborhood Guild Improvements	1,000,000	7-Nov-2006
Road/Bridge Improvement Program	2,000,000	7-Nov-2006 & 12-Nov-2014
Total FY 2014-2015	\$4,000,000	
Community Gymnasium	\$3,150,000	27-Apr-2004 & 7-Nov-2006
Road/Bridge Improvement Program	500,000	12-Nov-2014
School Building Improvements	600,000	12-Nov-2014
Total FY 2016-2017	\$4,250,000	
School Building Improvements	\$1,000,000	12-Nov-2014
Total FY 2017-2018	\$1,000,000	
Total New Debt		
	\$9,250,000	
Bonding Referendum Schedule		
<u>Bond Referendum - November 2014</u>		
School Building Improvements	\$1,600,000	
Road/Bridge Improvement Program	2,100,000	
Total Bonding Request	\$3,700,000	

Municipal Bonding History

Prior Year Bonded Indebtedness Summary

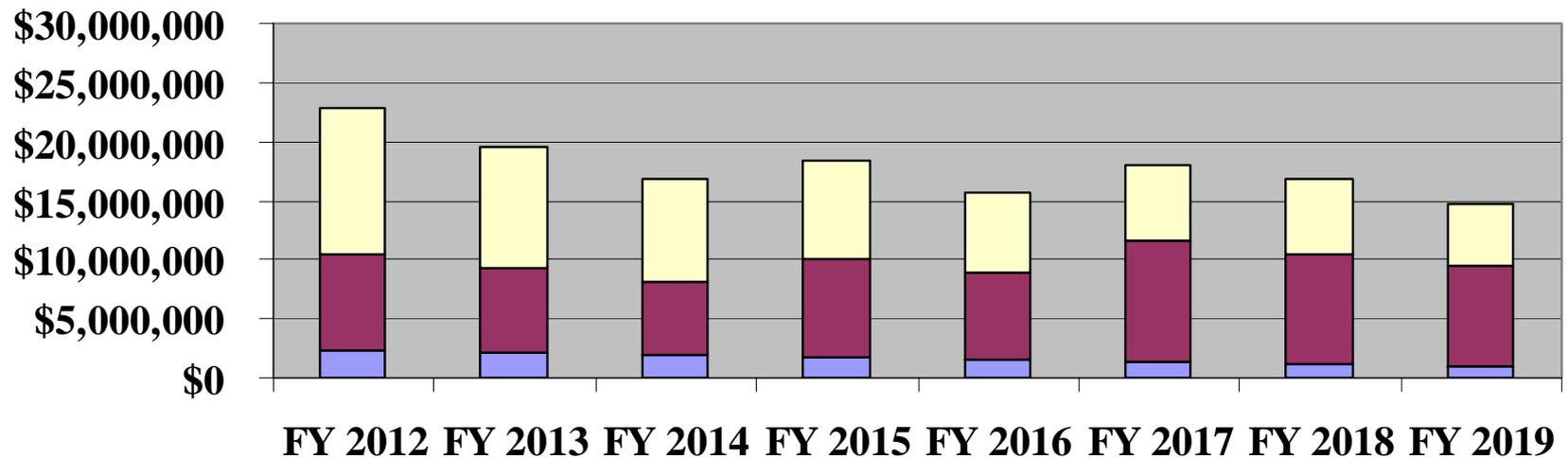


Prior Year Debt Per Capita



Projected Bonding Level

Projected Gross Bonded Debt Level



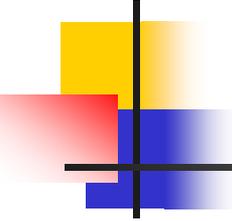
Utility Debt

Municipal Debt

School Debt

Capital Projects by Major Function and Bonding

	Total Program Cost	Percent of Total	Bonding Required	Percent of Total
Open Space Programs	\$425,000	2.1%	\$0	0.0%
Recreation Programs	6,586,231	32.9%	4,150,000	44.9%
General Municipal Programs	10,428,982	52.0%	2,500,000	27.0%
School Programs	2,600,000	13.0%	2,600,000	28.1%
Total Six Year Program	\$20,040,213	100.0%	\$9,250,000	100.0%



Third Party Revenue Sources

- State Library Construction Aid
- State School Building Construction Aid
- Fair Share Development Fees
- Neighborhood Guild Reinvested Income
- Wastewater System Expansion Districts
- Real Estate Conveyance Taxes
- Water System User Fees
- Superfund Program Reserve Transfers

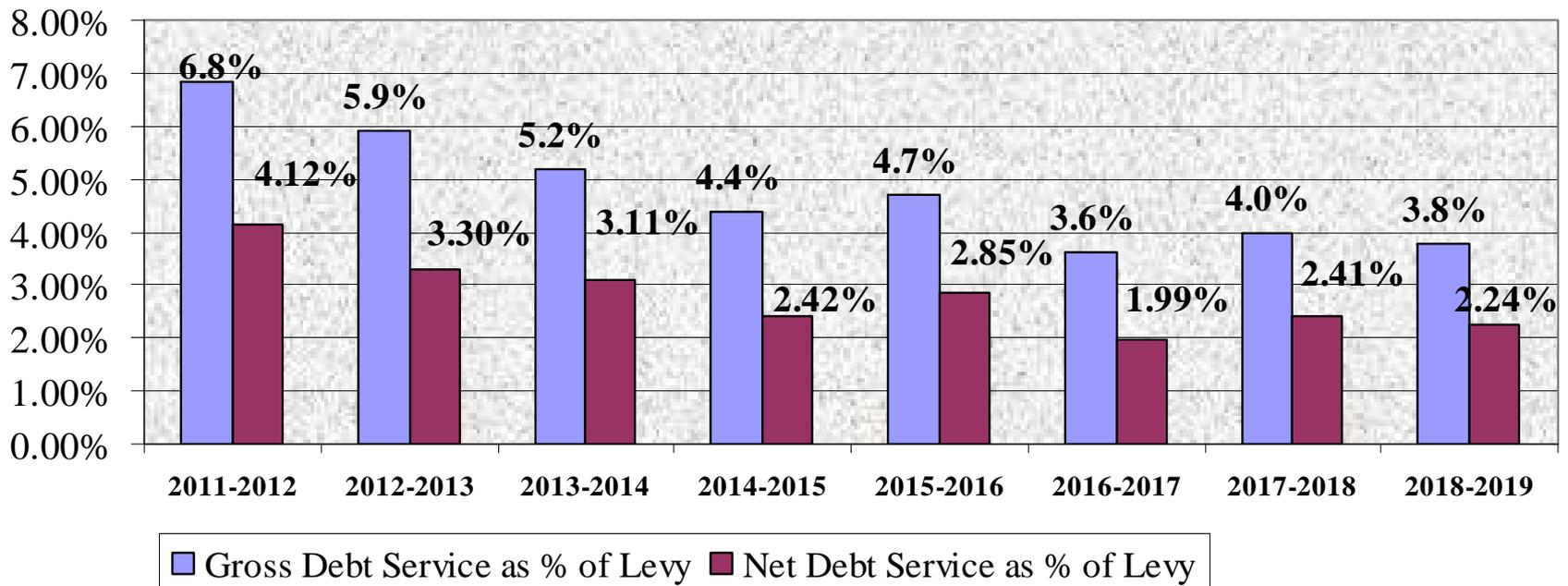
Impact of Non-Property Tax Revenue

Municipal Bonding Requirements			
	Third Party	Tax Base	Total Bonding
Neighborhood Guild Bond	\$1,000,000	\$3,150,000	\$4,150,000
General Municipal Bonds	0	2,500,000	2,500,000
School Bonds	1,040,000	1,560,000	2,600,000
Total Borrowing	\$2,040,000	\$7,210,000	\$9,250,000

Property Tax Related To Debt Service			2011-2012	2017-2018
Average House Assessment			\$347,021	\$368,370
Fiscal Year 2011-2012				
Tax Rate of	\$0.64			
Tax Due			\$222.41	
Fiscal Year 2017-2018				
Tax Rate of	\$0.40			
Tax Due				\$146.36
Decrease in Cost Per Household				(\$76.06)

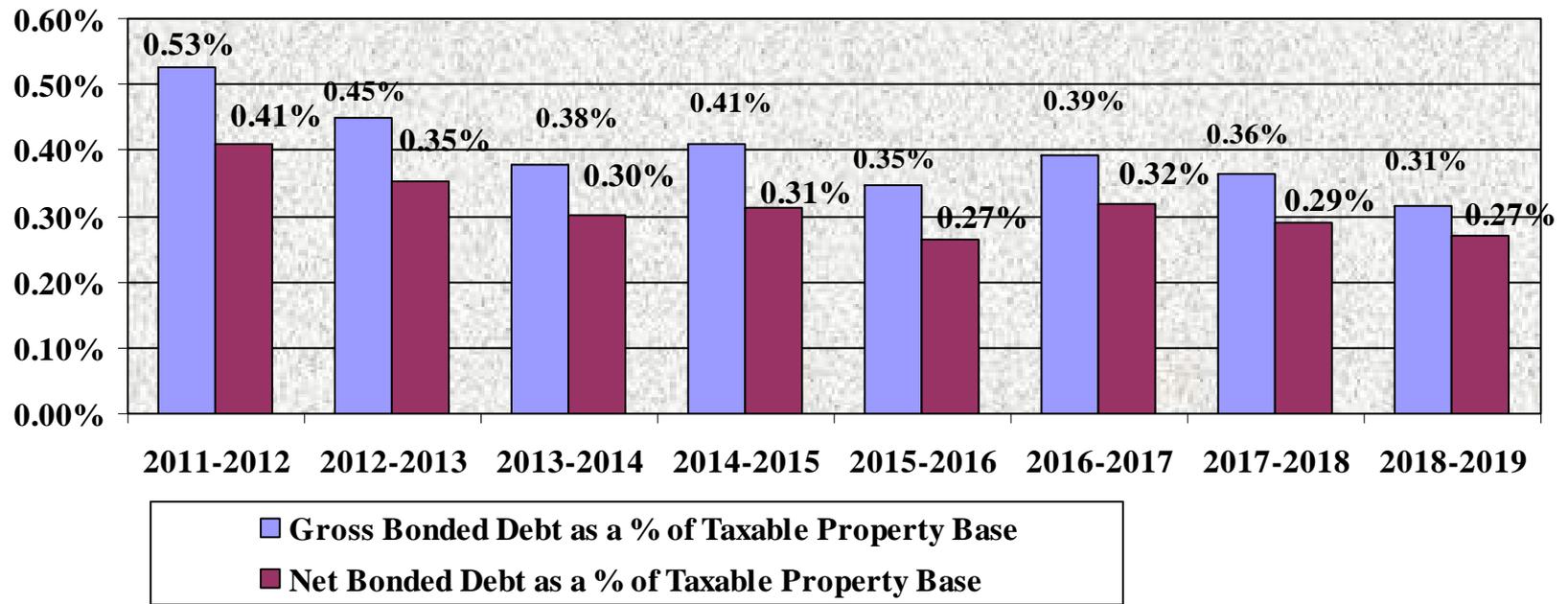
Financial Considerations

Debt Service as a Percentage of a 2% Levy Growth



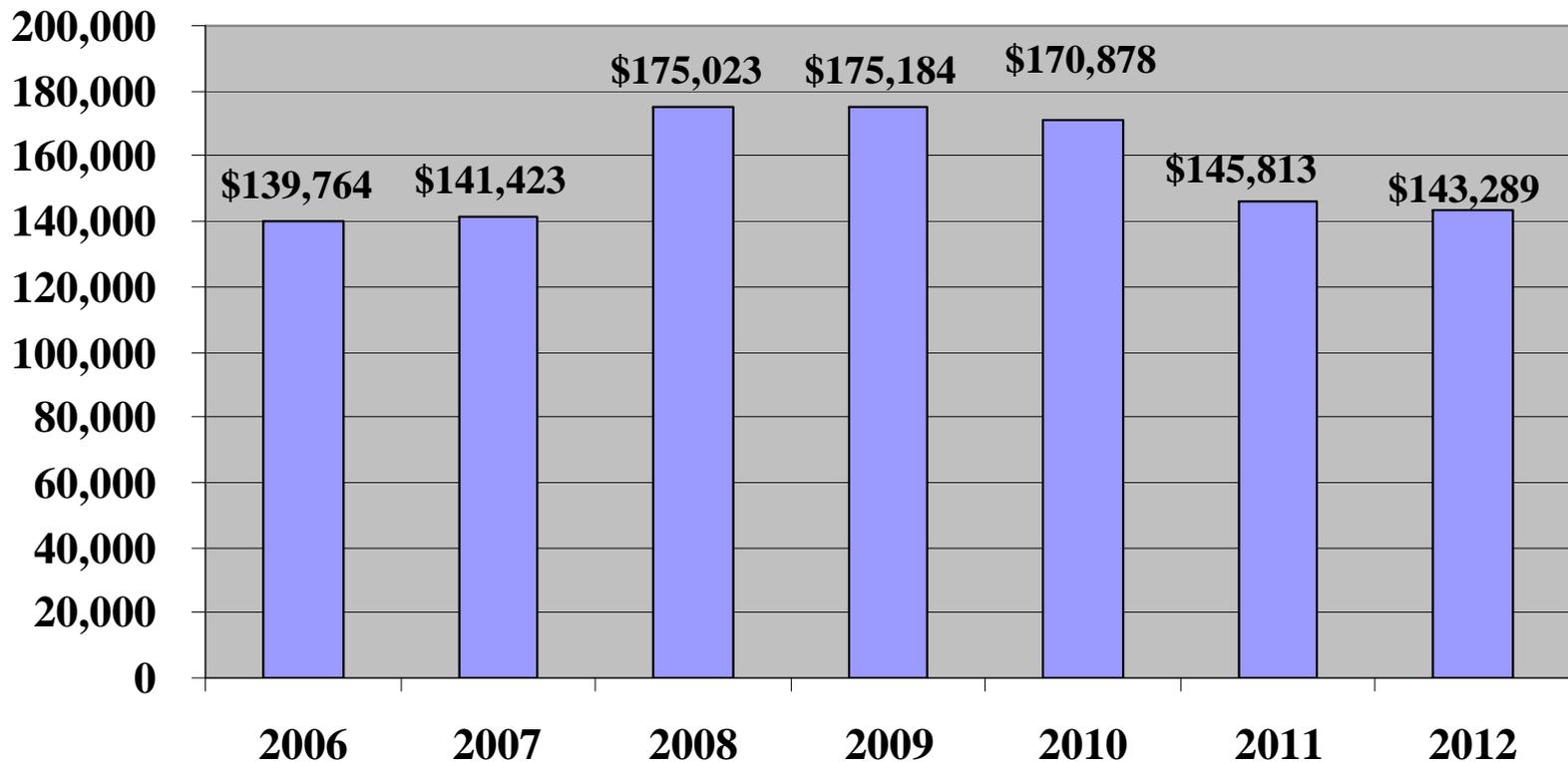
Financial Considerations

Bonded Debt as a Percentage of Tax Base



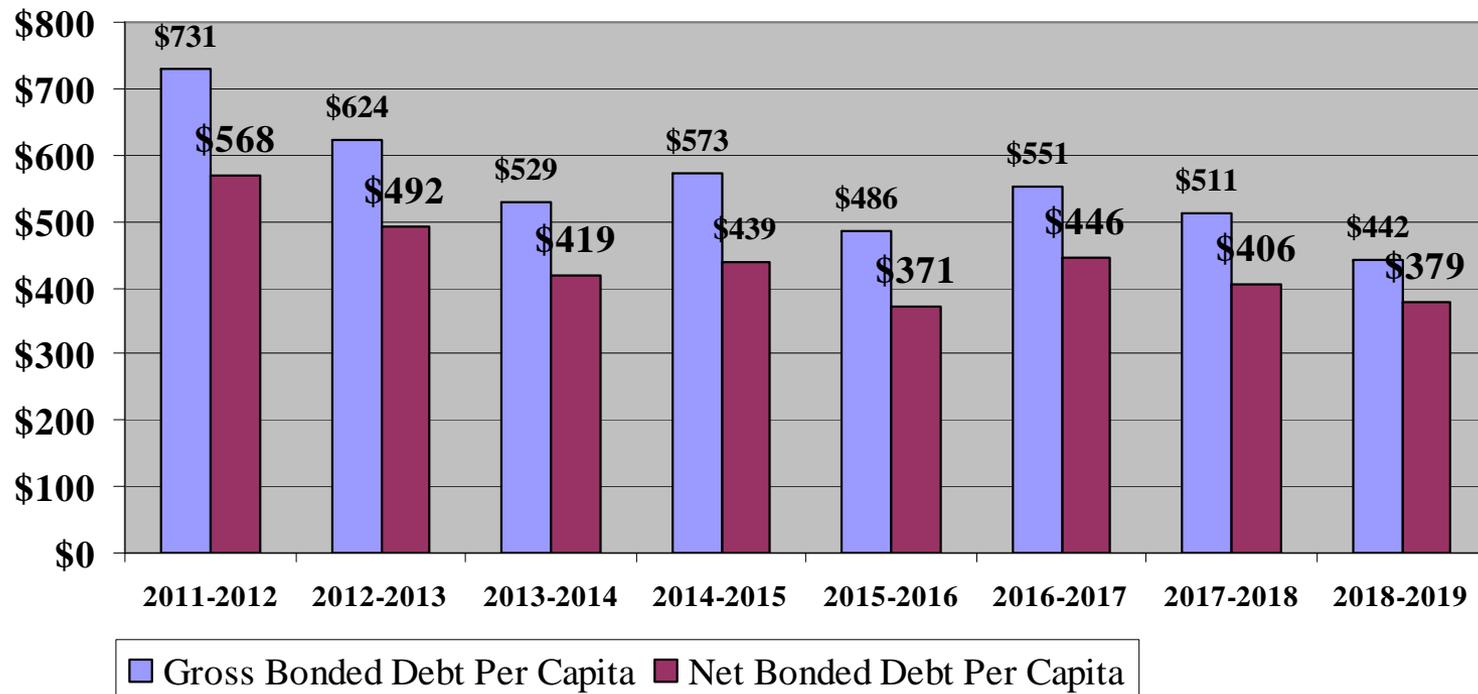
Financial Considerations

Assessed Value Per Capita



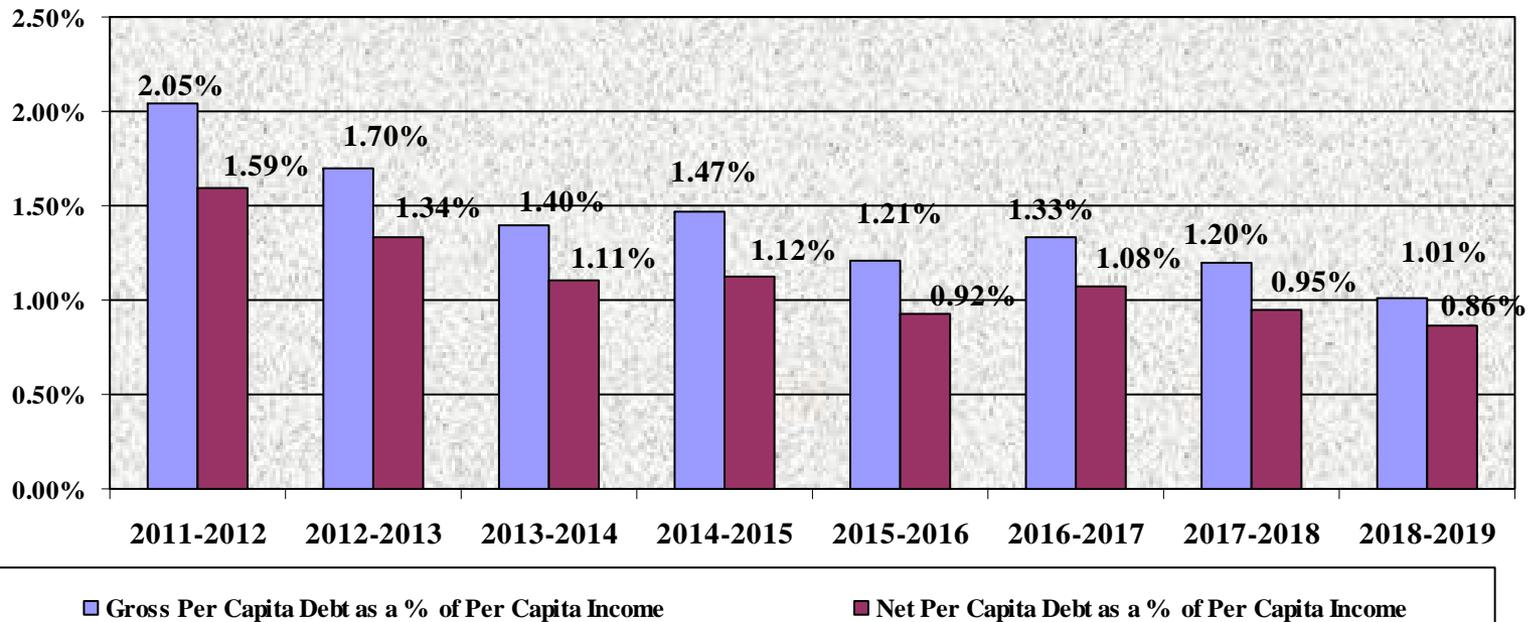
Financial Considerations

Debt Per Capita



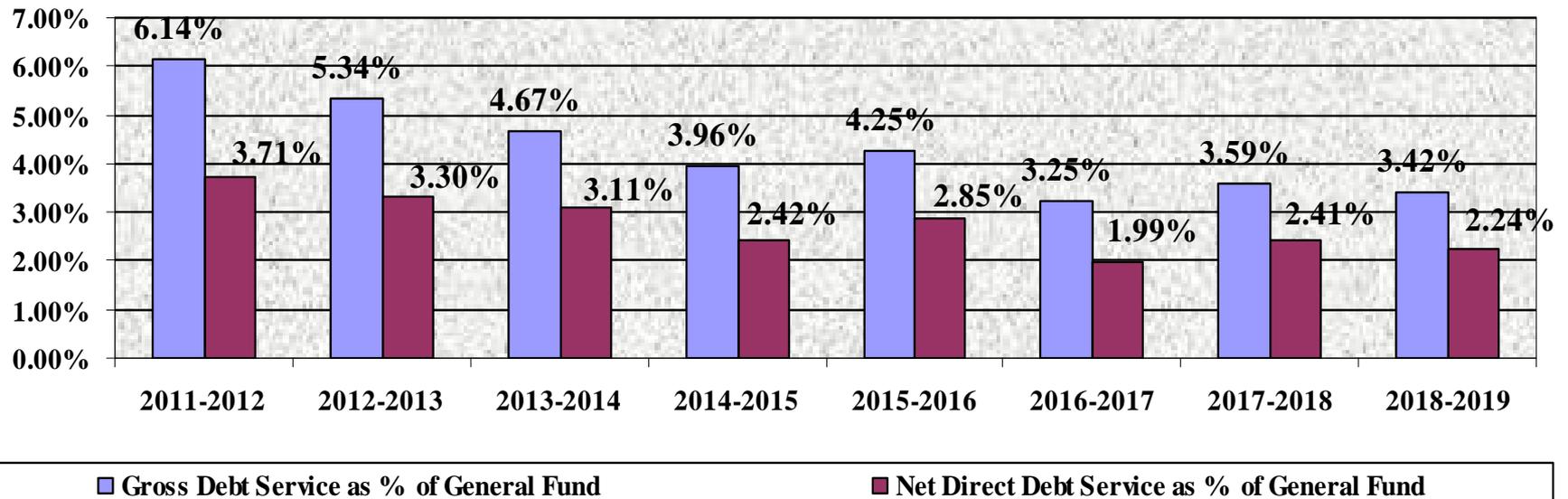
Financial Considerations

Per Capita Debt as a Percentage of Per Capita Income

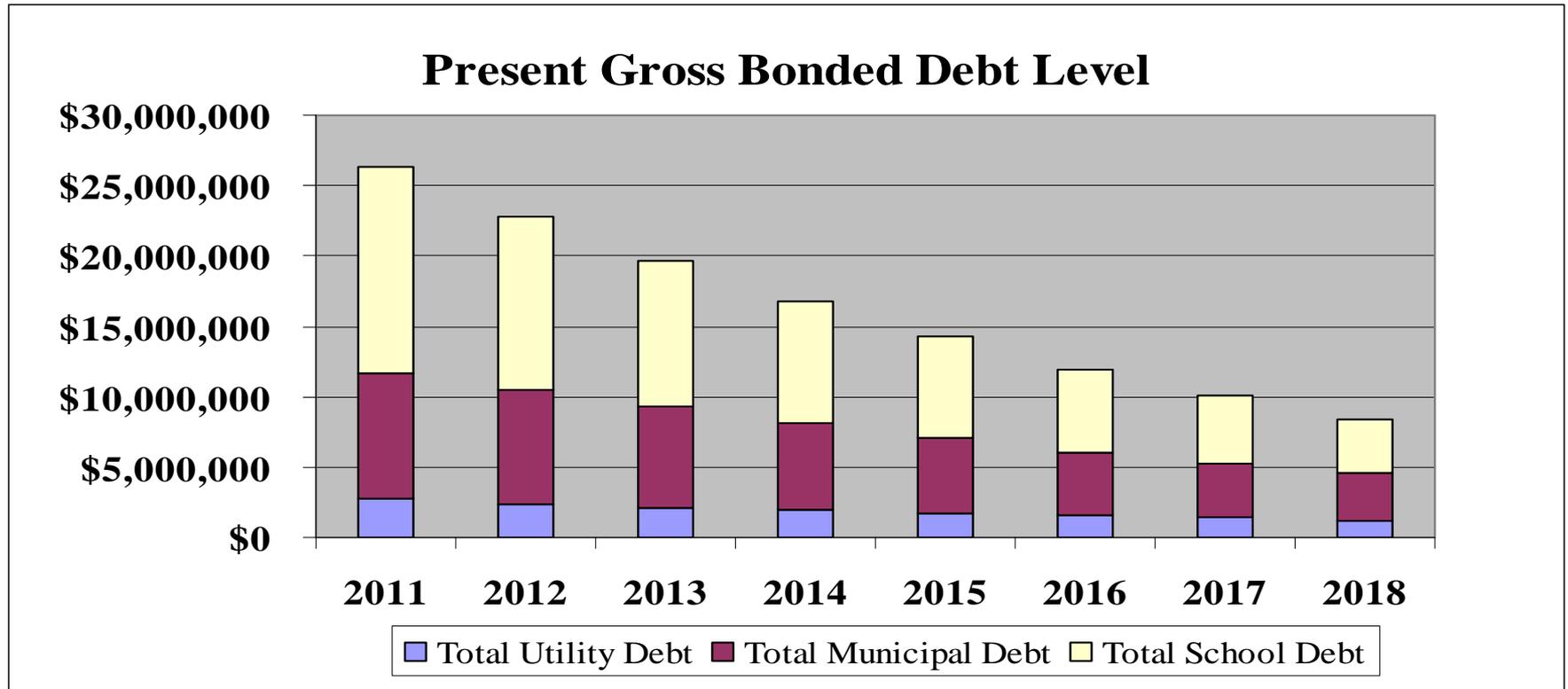


Financial Considerations

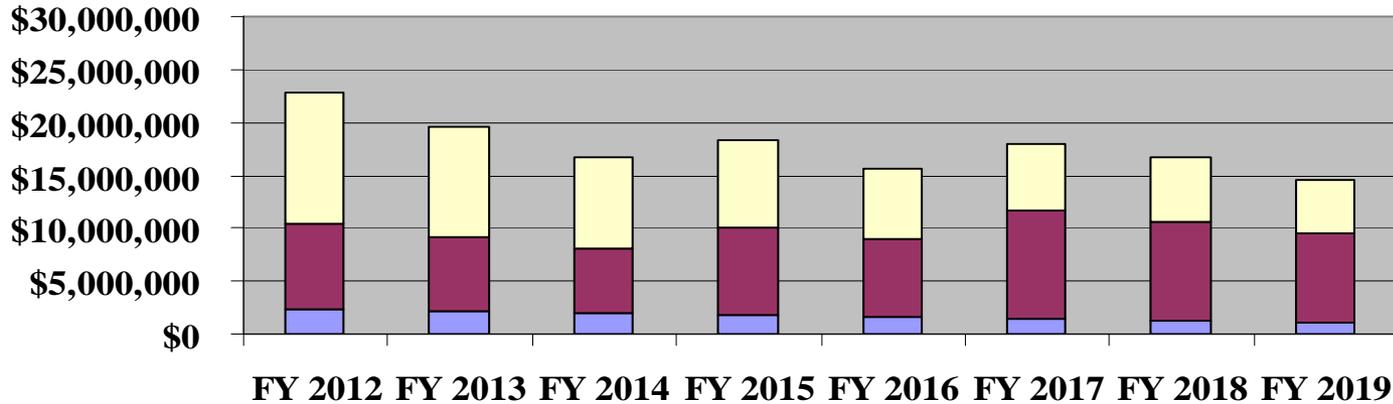
Debt Service as a Percentage of Operating Revenues



Existing Debt Retirement



Projected Gross Bonded Debt Level

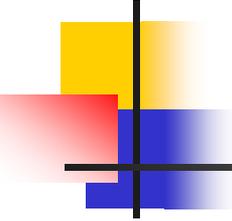


Utility Debt
 Municipal Debt
 School Debt

BONDS ISSUED				
	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015
Proposed New Municipal Debt	0	0	0	3,000,000
Proposed New School Debt	0	0	0	1,000,000
Existing Overall Debt	22,788,612	19,623,012	16,778,894	14,319,977
Projected Combined Debt Level	\$22,788,612	\$19,623,012	\$16,778,894	\$18,319,977
BONDS ISSUED				
	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019
Proposed New Municipal Debt	2,850,000	6,350,000	6,017,500	5,685,000
Proposed New School Debt	950,000	1,500,000	2,420,000	2,290,000
Existing Overall Debt	11,882,183	10,095,430	8,319,637	6,643,718
Projected Combined Debt Level	\$15,682,183	\$17,945,430	\$16,757,137	\$14,618,718

G.F. Undesignated Fund Balance

Undesignated Fund Balance June 30, 2009		\$9,335,780
Fund Balance as a % of 2009-2010 General Fund		12.71%
2009-2010 Projected Operating Surplus		\$1,150,767
Change in Prepaid Expenses		(1,065)
Funds Forwarded to Finance 2010-2011 Program		(1,200,000)
Undesignated Fund Balance June 30, 2010		\$9,285,482
Fund Balance as a % of 2010-2011 General Fund		12.76%
2010-2011 Projected Operating Surplus		\$1,236,540
Change in Prepaid Expenses		1,088
Funds Forwarded to Finance 2011-2012 Program		(1,200,000)
Undesignated Fund Balance June 30, 2011		\$9,323,110
Fund Balance as a % of 2011-2012 General Fund		12.71%
2011-2012 Projected Operating Surplus		\$450,694
Funds Forwarded to Finance 2012-2013 Program		(1,200,000)
Undesignated Fund Balance June 30, 2012		\$8,573,804
Fund Balance as a % of 2012-2013 General Fund		11.55%



Long Term Program

Municipal Project Descriptions

Transportation Improvement Program

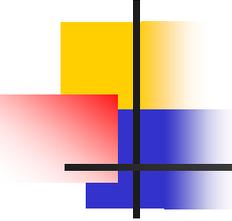
Funding is provided by several sources, including General Obligation Bonds, Capital Budget Annual Funding, and Operating Department year end transfers to the Public Works Improvement Funds.

Capital transportation projects have been developed based upon the following categories:

- Arterial/ Collector Road Reconstruction
- Local Road Pavement Overlay
- Drainage Infrastructure
- Bridges and Dams Reconstruction
- Sidewalk Construction
- Public Works Facility Improvements

Transportation Improvement Program

Transportation Improvement Program		
	FY 2012 CIP	FY 2013 CIP
Revenues	Adopted	Proposed
Annual Capital Budget Transfers	\$3,815,000	\$3,855,000
General Obligation Bonds	\$3,500,000	\$2,500,000
Funds Held in Reserve Fund	\$855,000	\$1,204,705
Total Revenues	\$8,170,000	\$7,559,705
Expenditures	Proposed	Proposed
Arterial Road Reconstruction	\$3,825,000	\$3,168,075
Collector Road Reconstruction	\$3,303,000	\$3,041,150
Local Road Program	\$0	\$233,480
Sidewalk Improvements	\$30,000	\$30,000
Environmental Response Program	\$630,000	\$650,000
Bridge and Dam Improvements	\$335,000	\$390,000
Highway Facility Program	\$47,000	\$47,000
Total Expenditures	\$8,170,000	\$7,559,705



Public Works Infrastructure Program

	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Six Year Total
Program Summary							
Arterial Road Program	115,400	432,900	682,000	257,565	700,920	979,290	\$3,168,075
Collector Road Program	809,425	563,625	886,220	781,880	0	0	3,041,150
Local Road Program	233,480	0	0	0	0	0	233,480
Sidewalk Improvements	0	0	30,000	0	0	0	30,000
Drainage Improvements	120,000	130,000	100,000	100,000	100,000	100,000	650,000
Bridge and Dam Improvements	15,000	55,000	85,000	50,000	100,000	85,000	390,000
Highway Facility Program	0	0	15,000	0	12,000	20,000	47,000
Projected Expenses - Total	\$1,293,305	\$1,181,525	\$1,798,220	\$1,189,445	\$912,920	\$1,184,290	\$7,559,705
"Pay As You Go" Capital Budget Funding							
CIP - Road Improvement Program Transfers	\$625,000	\$660,000	\$640,000	\$640,000	\$640,000	\$650,000	\$3,855,000
General Fund Operating Transfer	0	0	0	0	0	0	0
Miscellaneous Income	0	0	0	0	0	0	0
Federal ARRA Funding	0	0	0	0	0	0	0
Public Service Bonds Issued – June Sale	0	0	2,000,000	0	500,000	0	2,500,000
Projected Income - Total	\$625,000	\$660,000	\$2,640,000	\$640,000	\$1,140,000	\$650,000	\$6,355,000
Projected Fund Balance - June 30th	\$759,902	\$238,377	\$1,080,157	\$530,712	\$757,792	\$223,502	

Road Improvement Program



Road Reconstruction Program



Road Overlay Program



Stormwater Management



Town Bridge Program

Road Reconstruction Program

- Stony Fort Road is the last remaining arterial/collector road scheduled for reconstruction in the near future
- Full road reclamation with 2½” binder and 1½” finish asphalt
- Engineering work to be completed in-house
- Construction Fall 2012



Road Overlay Program

- Although full road reconstruction is the preferred method of road repair, more lane miles of roads can be overlaid as compared to reconstructed
- Pavement overlay consists of a bituminous concrete leveling course followed by a 1 ½ finish course
- This method is subject to reflective cracking in future years
- FY 2012-13 will be the first year of a pavement overlay program



Arterial/Collector Roads Proposed for Overlay

Arterial

- Torrey Road



Collector

- Shannock Road
- Plains Road (Flagg to Stony Fort)



Local Road Overlay Projects

The following local roads are proposed for road overlay services in FY 2012-2013

- Dockray Street
- Pershing Avenue
- MacArthur Boulevard
- Audobon Drive
- Eisenhower Place
- West Street (Gooseberry to Hartford)



TMDL Implementation

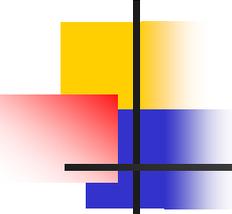
- TMDL engineering study was completed February 2011
- Funding will be reserved for future studies and best management practices (BMPs) when warranted



Town Bridge Program

- Based upon the most recent bridge inspection, stone repair to the Church Street Bridge can be expected in the near future
- FY 2012-2013 represents year one funding of a three year funding cycle for this structure.





Municipal Land Bank Reserve

Municipal Land Acquisition Program		Not Scheduled
Income -Available		
2004 - FTM Bond Authorization		\$750,000
Total Income		\$750,000
Expenses		
No Purchases Anticipated		\$0
Total Expenditures		\$0

Note: Authorization for up to \$750,000 in Bonding provided April 2004

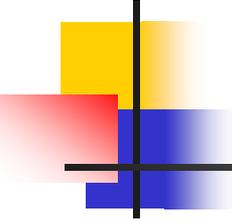
Facilities Renovation Program Kingston Free Library



Facilities Renovation Program

Kingston Free Library

Kingston Library Improvements		FY 2013
Income		
Funds Held in Library Capital Reserve Fund		\$70,092
Champlin Foundation Grant (Approved)		100,000
FY 2011-2012 CIP Transfer		25,000
FY 2012-2013 CIP Transfer		25,000
Total Income		\$220,092
Expenses		
Exterior Painting - FY 2012-2013		\$220,000
Total Expenditures		\$220,000

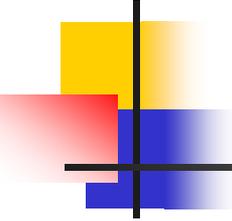


Property Revaluation Program

Property Revaluation Program	
<i>Revenues</i>	
Funds Held in Reserve Balance	\$752,260
State Reimbursement for 12/31/15 Revaluation	138,720
CIP Transfers FY 2014-2015 through FY 2015-2016	100,000
Total Revenues	\$990,980
<i>Mass Appraisal - 12/31/12</i> FY 2013	
Property Appraisal (13,600 parcels @ \$50)	\$680,000
Tangible Property Account Review	50,000
Computer Hardware	22,260
Total Expenditures	\$752,260
<i>Statistical Appraisal - 12/31/15</i> FY 2016	
Property Appraisal (13,600 parcels @ \$17)	\$231,200
Total Expenditures	\$231,200
Total Program Cost	\$983,460

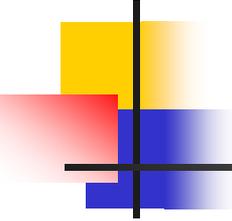
Town Hall Parking and Facility Improvements

Town Hall Renovation and Improvements	
Income	
Estimated Reserve Funds Available June 30, 2011	\$184,259
Operational Maintenance Forwarded	55,741
CIP Transfers FY 2012-2013 through FY 2017-2018	45,000
Total Income	\$285,000
Expenses	
Council Chambers Dormer Repair - FY 2013	\$15,000
Planning Department Heating Sys. Replacement - FY 2013	10,000
Council Chambers Painting & Window Repair - FY 2013	20,000
Carpeting - As Needed - FY 2014	35,000
Parking Lot Improvements - Existing Lot - FY 2016	125,000
Generator Installation - FY 2018	40,000
Sprinkler System - Basement - FY 2018	40,000
Total Expenditures	\$285,000



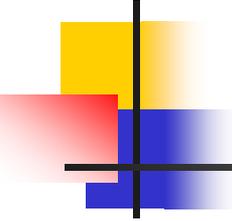
Municipal Planning Program

Municipal Planning Reserve	
Income	
Reserve Balance	\$108,900
Total Income	\$108,900
Expenses	
FY 2012-2013 - Community Survey #1	\$19,000
FY 2012-2013 - GIS Web Site and Programing Services & Hardware Replace.	21,000
FY 2014-2015 - GIS Web Site and Programing Services	10,000
FY 2016-2017 - Community Survey #2	19,000
Total Expenditures	\$69,000



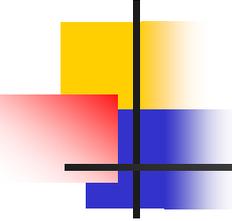
Municipal Energy Conservation Program

Municipal Energy Conservation Program	
Income	
Federal ARRA Grants	\$273,067
USEPA Training Grant	2,027
Demonstration Grants	52,973
Total Income	\$328,067
Expenses	
Energy Related Infrastructure Improvements	\$273,067
University Of RI and USEPA Training and Education	55,000
Total Expenditures	\$328,067



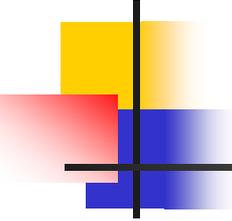
Municipal Energy Conservation Program

- A “green” cooperative program of Town and School Department to reduce energy usage and costs and lessen our carbon footprint.
- Program involves contracting with an ESCO (Energy Services Company) to perform energy audits and recommend/install capital equipment and operational upgrades for Town and School facilities under a “performance contract.”
- ESCO compensation and capital upgrades typically paid for by savings derived from current budget allocations.
- Town Council review of ESCO Report expected in the Spring 2012.



Municipal Energy Conservation Program

- Energy Efficiency and Conservation Block Grant (EECBG), a federal program under ARRA to assist municipal energy conservation.
- TSK in receipt of approximately \$300,000 under this program.
- Funds may be utilized to assist/support the ESCO process and complement capital improvements to buildings/facilities concerning energy efficiency.
- Town is working with the RI Office of Energy Resources (RIOER) in the administration of this grant program.

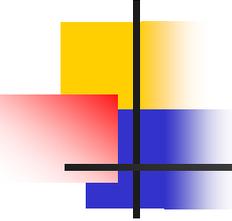


Municipal Energy Conservation Program

- “Building Local Capacity for Clean Energy and Climate Change Initiatives: An Intergovernmental Partnership.”
- EPA funded grant initiative in partnership with the URI Energy Center and three other RI communities (Warwick, East Greenwich and North Providence).
- \$55k allocation to Town under the grant over three years.
- Program intended to assist municipalities in lowering greenhouse gas emissions, reduce dependence on imported fuels, lower energy costs and improve community “sustainability.”
- Program will assist our ESCO process, provide education on energy issues to local residents, training for facility managers and assistance to the Town in crafting a Municipal Strategic Energy Plan.

Information Technology Program

Information Technology Program	
Income	
Reserve Balance & FY 2011-2012 CIP	\$1,425
Utility Funds Transfer	100,000
Leisure Services Funds Transfer	25,000
School Fund Transfer	100,000
General Fund UFB	24,075
Future Year CIP Funding	410,000
Total Income	\$660,500
Expenses	
FY 2012-2013 - E-Mail Upgrade	\$20,000
FY 2013-2014 - E-Mail Archiving	6,500
FY 2013-2014 - Financial Management System	150,000
FY 2014-2015 - Financial Management System	150,000
FY 2015-2016 - Financial Management System	100,000
FY 2016-2017 - Financial Management System	100,000
FY 2017-2018 - Financial Management System	100,000
FY 2017-2018 - Voice Over IP System - (VOIP)	34,000
Total Expenditures	\$660,500



Public Safety Program

- The Public Safety Program consists of three program elements:
 1. Computer Systems Element
 2. Communications Systems Element
 3. Building and Infrastructure Reserve Element

Public Safety Program



Public Safety Program

Computer System Element

Public Safety Computer Systems	
Income	
Estimated Reserve Balance June 30, 2012	\$11,923
Future Year CIP Funding	180,000
Total Income	\$191,923
Expenses	
FY 2012-2013 Expenses - Per Schedule	\$10,750
FY 2013-2014 Expenses - Per Schedule	32,000
FY 2014-2015 Expenses - Per Schedule	26,050
FY 2015-2016 Expenses - Per Schedule	17,100
FY 2016-2017 Expenses - Per Schedule	69,000
FY 2017-2018 Expenses - Per Schedule	35,850
Total Expenditures	\$190,750

Public Safety Program

Communications System Element

Public Safety Communication Systems	
Income	
Estimated Reserve Balance June 30, 2012	\$21,781
Future Year CIP Funding	0
Total Income	\$21,781
Expenses	
FY 2014-2015 Expenses - As Needed	\$5,000
FY 2015-2016 Expenses - As Needed	5,000
FY 2016-2017 Expenses - As Needed	5,000
FY 2017-2018 Expenses - As Needed	5,000
Total Expenditures	\$20,000

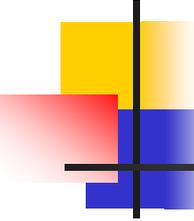
Public Safety Program

Building and Infrastructure Reserve Element

Public Safety Building Reserve - Facility-Wide	
Income	
Estimated Reserve Balance June 30, 2012	\$48,850
Future Year CIP Funding	80,000
Total Income	\$128,850
FY 2010-2011 Expenses - Variable Drives - HVAC	
Expenses	
FY 2012-2013 Expenses- VFD Drives & Parking Lot Sealing	\$12,500
FY 2013-2014 Expenses - Chiller/Drives Replacement	100,000
Total Expenditures	\$112,500

Public Safety Program Summary

Public Safety Program Summary	
Income	
Funds Held in Reserve Balance	\$82,554
Future Year CIP Funding	260,000
Total Income	\$342,554
Expenses	
Public Safety Computer Systems	\$190,750
Public Safety Communication Systems	20,000
Public Safety Building Reserve - Facility-Wide	112,500
Total Expenditures	\$323,250

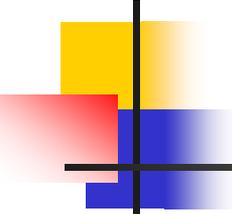


Public Works Infrastructure Program

Proposed capital budget allocations for FY 2012-2013 are as follows:

Project Type Cost

Road Improvement Program	\$625,000
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Public Works Equipment & Facilities

Proposed capital budget allocations for FY 2012-2013 are as follows:

<u>Project Type</u>	<u>Cost</u>
Engineering Staff Vehicle	\$ 23,000
Light Dump Truck	\$ 85,000
Medium Dump Truck	\$139,000
Pickup / Utility Truck	\$ 33,000

Public Works Equipment & Facilities



Engineering Staff Vehicle



Light Dump Truck



Medium Dump Truck



Pickup / Utility Truck

Engineering Staff Vehicle

- The Engineering Division has four (4) vehicles used for field inspections, compliance field work, meetings, etc.
- A 1998 Jeep SUV with 125,000 miles is proposed for replacement
- \$23,000



Light Dump Truck

- It is proposed to replace a 2001 Ford F550 dump truck with 76,000 miles
- Vehicle will be equipped with a snowplow and “drop-in” sanding body for snowplowing activities
- \$85,000



Medium Dump Truck

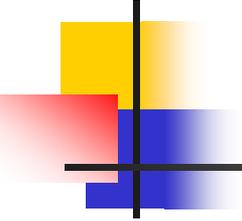
- A 1998 Ford dump truck with 75,000 miles with heavy body and chassis frame damage will be replaced
- A new six-wheel dump truck with a snowplow and articulating dump body/sander is proposed for procurement
- \$139,000



Pickup/Utility Truck

- Proposed for acquisition is a one ton pickup truck equipped with four wheel drive, a lift gate and a snowplow.
- Will replace a 2002 Ford F350 with 74,000 miles
- \$33,000 Requested





POLICE COMPUTER SYSTEM EQUIPMENT UPGRADES FY2012-2013 Element - \$20,000

Anticipated Equipment Replacements

Carrying into the next fiscal year, the majority of anticipated expenses will be for replacement workstations, notebook computers, and peripherals (printers & scanners)

Of the 38 workstations in service, 30 units will have reached their five year service mark. ***This component currently in progress - bid award granted by the Town Council on 11/14/11 for the replacement of 27 workstations at a total cost of \$36,000.***

Balance in reserve fund on 12/31/11 is \$56,922

NOTE: Equipment replacements are strictly done only as warranted when equipment shows signs of aging and degraded reliability.

PUBLIC SAFETY BUILDING GENERAL FY2012-2013 Element - \$50,000



Proposed amount of \$50,000 to provide additional funding for future facility maintenance and improvements

HVAC SYSTEM EQUIPMENT REPLACEMENTS

Chiller \$80,000; HVAC Controller \$20,000; Variable Frequency Drives \$8,000

PARKING LOT RESURFACING \$4,500

Balance in Public Safety Construction Reserve Fund on 12/31/11 is \$55,850

Emergency Medical Services

Medical Diagnostics/Equipment Upgrade

FY2012-2013 Element - \$30,000

- Replacement of devices such as EKG/Defibrillators, IV Pumps, LUCAS Chest Compression Device
- Devices utilized frequently, critical to patient care
- Replacement as useful life expires and while old equipment maintains some trade-in value



Emergency Medical Services

Facilities Improvements - South Station

FY2012-2013 Element - \$25,000



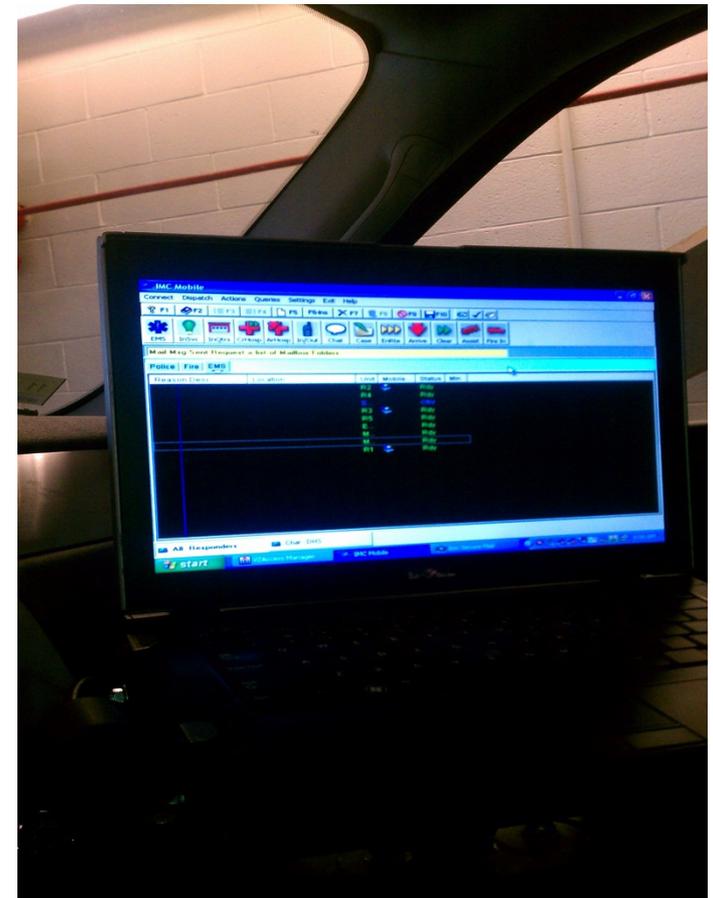
- Existing facility lacks space for new vehicles and crew room configuration requires upgrading to meet future needs
- A more efficient and accessible area to the public is necessary

Emergency Medical Services

Mobile Computing

FY2012-2013 Element - \$12,000

- Existing IMC Patient care report software will not meet future requirements and is not expected to be supported in the near future
- New software will improve third party billing process
- Expected new requirements from Dept. of Health will also dictate necessary changes



Facilities Renovation Program

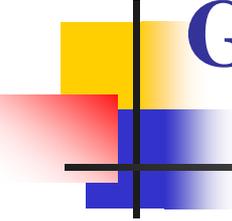
Kingston Free Library

Kingston Library Improvements		FY 2013
Income		
Funds Held in Library Capital Reserve Fund		\$70,092
Champlin Foundation Grant (Approved)		100,000
FY 2011-2012 CIP Transfer		25,000
FY 2012-2013 CIP Transfer		25,000
Total Income		\$220,092
Expenses		
Exterior Painting - FY 2012-2013		\$220,000
Total Expenditures		\$220,000

Exterior Painting

- Scrape, caulk and paint all exterior trim and clapboards
- Replace rotted clapboards where necessary





General Government Programs

- Pool Car Replacement - \$19,000
- Information Technology Program - \$10,000
- Town Hall Renovations - \$5,000
- Communications Department - Cable Replacement - \$5,000

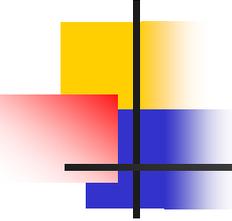
Water Fund



Pump Station Roof Repairs



Rubber Track Mini Excavator



Water Fund

Proposed capital budget allocations for FY 2012-2013
are as follows:

<u>Project Type</u>	<u>Cost</u>
Pump Station Roof Repairs	\$20,000
Rolling Stock Equipment Replacement	\$40,000

Pump Station Roof Repairs

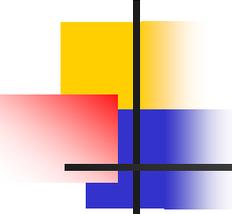
- The Water Division's Factory Pond well field has three concrete pump stations, each with a flat roof
- It is proposed to repair the roof for Well #1 constructed in 1970
- A tar and gravel roofing system is proposed
- \$20,000 Proposed



Rolling Stock Equipment Replacement

- The Water Division proposes to purchase a rubber track mini excavator with dozer blade to perform most service repairs in-house rather than contracting out repairs to the Town's on-call excavating contractor
- \$40,000

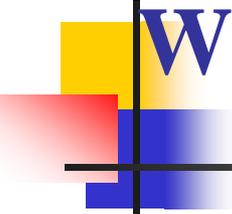




Wastewater Fund

Proposed capital budget allocations for FY 2012-2013 are as follows:

<u>Project Type</u>	<u>Cost</u>
Silver Lake Pump Station Pump Installation	\$210,000
Kingston Pump Station Generator Replacement	17,000
Clarifier Isolation Valve Replacement	30,000
Collection System	20,000
Rolling Stock Equipment Replacement	25,000
GIS Upgrade	<u>5,000</u>
Total	\$307,000



Wastewater Fund Cost Sharing

Regional Partner cost sharing for Wastewater improvements is based upon wastewater flow contribution (FY 2010-2011) to the Regional Wastewater Treatment Facility and regional pump stations where applicable.

WWTF Partners

	<u>Percent</u>
South Kingstown	36.73%
Narragansett	44.11%
University of Rhode Island	19.15%

Silver Lake Pump Station

	<u>Percent</u>
South Kingstown	65.74%
University of Rhode Island	34.26%

Kingston Pump Station

	<u>Percent</u>
South Kingstown	11.82%
University of Rhode Island	88.18%

Wastewater Fund



*Silver Lake Pump Station
Pump Installation*



*Kingston Pump Station
Generator Replacement*



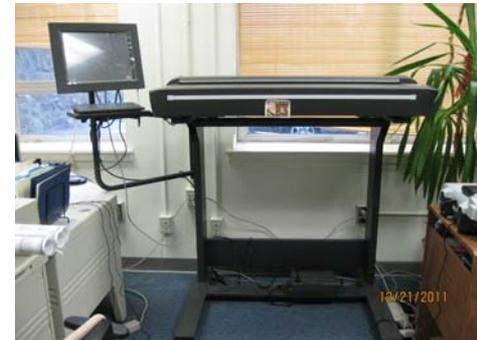
*Clarifier Isolation Valve
Replacement*



Collection System



*Rolling Stock Equipment
Replacement*



GIS Upgrade

Silver Lake Pump Station Pump

- Silver Lake pump station will now require a fourth pump to meet peak demand and for back-up purposes
- Extensive piping and electrical work will require hiring an engineering and construction contractor
- \$210,000 total projected cost
- \$138,054 SK share (65.74%)



Kingston Pump Station Generator

- Kingston Pump Station generator set is now 30 years old
- This unit is scheduled for replacement no later than FY 2014-2015
- This represents the first of a three-year funding cycle for this project
- \$17,000 total projected cost
- \$2,094 SK share (11.82%)



Clarifier Isolation Valve

- Isolation valves located between the secondary clarifiers and the chlorine contact chambers are scheduled for replacement
- These valves are over 30 years old and no longer seat or close properly
- \$30,000 total projected cost
- \$11,019 SK share (36.73%)



Collection System

- Although the Saugatucket River interceptor was found to be in good condition, the pipeline requires high velocity jet cleaning beyond the capability of the Wastewater Division's equipment
- Funding is proposed to contract this work out
- \$20,000 total projected cost
- \$13,148 SK share (66.89%)



Rolling Stock Equipment

- The Engineering Division has four (4) vehicles used for field inspections, compliance field work, meetings, etc.
- A 1997 Chevy Four wheel drive pickup with 85,000 miles is proposed for replacement
- \$25,000 total projected cost
- \$9,182 SK share (36.73%)



GIS Upgrade

- The Wastewater Division uses the Town's GIS extensively for collection system related work
- A Wastewater Division funding contribution of \$5,000 is proposed to be used for the purchase of a new plotter/scanner
- \$15,000 total projected cost
- \$5,000 SK share (100%)



Town Manager Proposed Capital Improvement Program

General Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<u>Recreation Program</u>								
Park Rehabilitation/Improvements	\$80,000	\$91,000	\$105,000	\$100,000	\$111,000	\$121,000	\$100,000	\$628,000
Equipment Purchase/ Replacement	96,000	78,000	107,000	129,000	114,000	133,000	105,000	666,000
Marina Park Improvements	0	0	15,000	15,000	0	0	0	30,000
Recreation Dept. - Subtotal	\$176,000	\$169,000	\$227,000	\$244,000	\$225,000	\$254,000	\$205,000	\$1,324,000
<u>Public Services Program</u>								
Road Improvement Program	\$610,000	\$625,000	\$660,000	\$640,000	\$640,000	\$640,000	\$650,000	\$3,855,000
Equipment Acquisition	215,000	215,000	219,000	226,000	248,000	273,000	265,000	1,446,000
Public Services Dept. - Subtotal	\$825,000	\$840,000	\$879,000	\$866,000	\$888,000	\$913,000	\$915,000	\$5,301,000
<u>Public Safety Program</u>								
Computer System Equipment	\$18,000	\$20,000	\$20,000	\$35,000	\$35,000	\$35,000	\$35,000	\$180,000
Harbor Patrol - Engine Replacement	20,000	0	0	0	0	25,000	25,000	50,000
Animal Control Vehicle Replacement	0	0	35,000	0	0	0	0	35,000
Public Safety Building - General	15,000	50,000	20,000	0	0	0	10,000	80,000
Public Safety Dept. - Subtotal	\$53,000	\$70,000	\$75,000	\$35,000	\$35,000	\$60,000	\$70,000	\$345,000
<u>Communications Department</u>								
Cable Purchase	\$0	\$5,000	\$0	\$10,000	\$0	\$10,000	\$10,000	\$35,000
Communications Dept. - Subtotal	\$0	\$5,000	\$0	\$10,000	\$0	\$10,000	\$10,000	\$35,000
<u>Emergency Medical Services</u>								
Medical Diagnostics	\$0	\$30,000	\$45,000	\$0	\$0	\$0	\$15,000	\$90,000
Facilities Improvements - South	25,000	25,000	26,000	0	0	0	0	51,000
Facilities Improvements - North	10,000	0	0	5,000	5,000	0	0	10,000
Mobile Computing Upgrade	0	12,000	0	0	0	8,000	0	20,000
EMS Vehicle Replacement #1	75,000	0	0	40,000	80,000	81,000	0	201,000
EMS Vehicle Replacement #2	0	0	0	35,000	0	0	0	35,000
EMS Vehicle Replacement #3	0	0	0	0	0	0	80,000	80,000
Emergency Medical Services - Subtotal	\$110,000	\$67,000	\$71,000	\$80,000	\$85,000	\$89,000	\$95,000	\$487,000

Town Manager Proposed Capital Improvement Program

Capital Improvement Program								
General Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<i>Library Program</i>								
Library Facilities Renovations Program	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Vehicle Replacement	0	0	0	0	0	25,000	25,000	\$25,000
Library Depart. - Subtotal	\$25,000	\$25,000	\$0	\$0	\$0	\$25,000	\$25,000	\$75,000
<i>Senior Services Program</i>								
Senior Transportation Vehicle	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Senior Services Depart - Subtotal	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<i>General Government</i>								
Municipal Planning Services	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information Technology Program	10,000	10,000	75,000	75,000	75,000	75,000	100,000	410,000
Property Appraisal Program	0	0	0	50,000	50,000	0	0	100,000
Town Hall - Renovations and Upkeep	5,000	5,000	5,000	5,000	10,000	10,000	10,000	45,000
Pool Car Replacement	0	19,000	22,000	0	23,000	0	0	64,000
General Government - Subtotal	\$20,000	\$34,000	\$102,000	\$130,000	\$158,000	\$85,000	\$110,000	\$619,000
General Fund Total	\$1,239,000	\$1,210,000	\$1,354,000	\$1,365,000	\$1,391,000	\$1,436,000	\$1,430,000	\$8,186,000