

# TOWN OF SOUTH KINGSTOWN

**TOWN MANAGER  
PROPOSED  
CAPITAL IMPROVEMENT PROGRAM**



**FISCAL PERIOD  
2012-2013 THROUGH 2017-2018**

**DECEMBER 2011**

# Town of South Kingstown



**Town Manager  
Proposed  
FY2012-2013 to FY2017-2018  
Capital Improvement Program  
December 2011**

**–Town Council –**

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<b>TO:</b>	<b>THE HONORABLE TOWN COUNCIL</b>
<b>SUBJECT:</b>	<b>CAPITAL BUDGET AND IMPROVEMENT PROGRAM FISCAL YEAR 2012-2013 THROUGH FISCAL YEAR 2017-2018</b>
<b>DATE:</b>	<b>DECEMBER 2011</b>

### **BUDGET MESSAGE**

I am pleased to submit the Town Manager's Proposed Capital Budget and Improvement Program for the Fiscal Period 2012-2013 through 2017-2018. This document was prepared in accordance with the Capital Improvement Program and Capital Budget Ordinance that was adopted by the Town Council in 1990 (*see page 7*).

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as school and municipal buildings, streets, bridges, water and wastewater systems, parks, and solid waste disposal facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

The intent of the Capital Improvement Program is threefold. First, to provide a comprehensive community needs statement; second, to provide for the development of a prioritized implementation schedule for meeting the community needs statement; and third, to provide financial data relative to the community's ability to manage and finance the costs associated with meeting these defined needs. The proposed Capital Improvement Program is presented in six sections.

Section I is a presentation of statistical information relative to the Town of South Kingstown. The information deals with population, housing, income, and employment.

Section II is presented in five elements. The first element provides general financial information relative to the municipal budget program. Also included is an existing debt level schedule and a proposed future debt loading presentation. I urge careful consideration and review of this financial data since conclusions drawn from it will serve as the foundation for the Town's future long-term Capital Improvement Program.

The second element of Section II presents a detailed project cost and revenue summary for all planned capital projects. This six-year planning program (*see page 29*) documents sixteen (16) capital programs or projects that are proposed to be undertaken over the next six-year period. The estimated cost of completing these projects is \$20,040,213 of this sum \$9,250,000 will need to be raised from general obligation bonds. Of the total bonds proposed, \$3,700,000 must still be presented to the voters for authorization. A proposed schedule documenting when these bond issues would be sold is also presented in this section (*see page 30*).

A summary of the changes proposed in the six-year program for the 2012-2013 fiscal year in comparison to the adopted FY 2011-2012 program is shown below:

Six Year Planning Program	Adopted 2011-2012		Proposed 2012-2013		Change	
	Projected Cost	Proposed Bonds	Projected Cost	Proposed Bonds	Program Cost	Municipal Bonds
Open Space Program	\$1,050,000	\$1,000,000	\$425,000	\$0	(\$625,000)	(\$1,000,000)
Recreational Program	6,835,000	4,150,000	6,586,231	4,150,000	(248,769)	0
General Municipal Program	10,450,260	3,500,000	10,428,982	2,500,000	(21,278)	(1,000,000)
School Program	2,600,000	2,600,000	2,600,000	2,600,000	0	0
<b>Total Six Year Program</b>	<b>\$20,935,260</b>	<b>\$11,250,000</b>	<b>\$20,040,213</b>	<b>\$9,250,000</b>	<b>(\$895,047)</b>	<b>(\$2,000,000)</b>

The third element of Section II provides a narrative description of the proposed capital projects planned for the six-year program. The fourth element of this section provides projected Debt Service Schedules proposed for debt retirement for all programs presented in the six-year program. Presented as the fifth element is an explanation and methodology summary relative to the value and need for "Fair Share Development Fees." Included in this element are the "in-lieu of construction" fee requirements should a developer be allowed to forgo the construction of an affordable housing unit as directed by the inclusionary unit provisions of the Town's Zoning Ordinance.

Section III is a narrative for projects proposed in the capital budget for Fiscal Year 2012-2013. The capital budget is the first-year spending program for the "pay as you go" section of the Capital Improvement Program. The budget narrative provides a summary description of all projects, program elements, equipment acquisitions, and professional services that are proposed for funding in the 2012-2013 fiscal year for the General Fund, School Fund, and Utility programs. In addition, specific documentation of program need is provided for each of the proposed projects.

Section IV presents the Town Manager's FY2012-2013 - FY2017-2018 Capital Improvement Program. This presentation is a six-year spending proposal for all municipal capital improvements. The Capital Improvement Program is documented in two independent program elements.

The first element of this section is the Town Manager Proposed "Annual Funding Element" (*see pages 104 through 108*) which summarizes the projected costs of all Capital Projects and programs scheduled during the next six years to be funded annually on a "pay as you go" basis.

For the FY2012-2013 General Fund capital budget, funding in the amount of \$1,210,000 is proposed. This is a \$29,000 decrease from the current year appropriation. This capital program needs statement will be further evaluated during development of the General Fund budget, at which time financial information pertaining to funding availability will also be evaluated.

The proposed FY 2012-2013 capital budget for the Water Enterprise Fund seeks financial support in the amount of \$60,000. All costs associated with the Water Fund are paid through revenues generated from system users. The FY 2012-2013 Water Enterprise Fund Capital Budget component is \$3,000 more than the current year.

Funding in the amount of \$307,000 is proposed for the Wastewater Enterprise Fund during the 2012-2013 fiscal year. This sum is necessary in order to meet the cost of replacing operating equipment and facilities. Revenues to pay for all capital expenditures will be generated from the users of the Wastewater system as well as the Town's regional partners, the Town of Narragansett and the University of Rhode Island.

The FY2012-2013 School Department proposed capital budget for the School Fund is presented in the amount of \$290,000. This proposed spending plan is \$120,000 more than the current year appropriation. The scope of the School Department's Capital Spending Program will be reevaluated by the School Committee during development of their proposed FY 2012-2013 School Fund Budget. A detailed listing of all projects proposed by the School Department is presented in this section (*see page 102*).

A summary of the Proposed FY 2012-2013 Capital Budget is as follows:

<b>Capital Budget Program</b>	<b>2011-2012 Adopted</b>	<b>2012-2013 Proposed</b>	<b>Increase (Decrease)</b>
General Fund	\$1,239,000	\$1,210,000	(\$29,000)
Water Enterprise Fund	57,000	60,000	3,000
Wastewater Enterprise Fund	250,000	307,000	57,000
School Fund	170,000	290,000	120,000
<b>Total Capital Budget Program</b>	<b>\$1,716,000</b>	<b>\$1,867,000</b>	<b>\$151,000</b>

The second element of Section IV is a program summary of all projects and programs scheduled over the next six years (*see page 109*) that will be funded through municipal bonds and other third party revenues as presented in Section II. This schedule is entitled "Town Manager Proposed Capital Improvement Program - Long Range Program Element (All Funds)." The combined cost of these budget elements for the six-year program is summarized as follows:

<b>Capital Improvement Program</b>	<b>2011-2012 Adopted 6-Year Plan</b>	<b>2012-2013 Proposed 6-Year Plan</b>	<b>Increase (Decrease)</b>
Annual Funding Element	\$12,225,000	\$12,353,000	\$128,000
Bonding Program Element	20,935,260	20,040,213	(895,047)
<b>Total Proposed Program</b>	<b>\$33,160,260</b>	<b>\$32,393,213</b>	<b>(\$767,047)</b>
Less Pay-As-You-Go Transfers	(\$4,423,000)	(\$4,810,000)	(\$387,000)
<b>Net Capital Program</b>	<b>\$28,737,260</b>	<b>\$27,583,213</b>	<b>(\$1,154,047)</b>

Section V presents program schedules for public works and public grounds equipment and improvement projects. This section presents work plans for all road improvement and grounds upgrade programs slated for the next six years within the annual funding element.

Section VI of the Capital Improvement Program is an inventory of all departmental requests for capital funding. This element will provide the Town Council with information relative to department director identified capital needs that may not have been incorporated into the Town Manager's proposed six-year plan.

I cannot overemphasize that the proposed six-year Capital Improvement Program represents my best effort to define necessary community needs. The Town Council must evaluate the proposed program to determine whether all identified community needs have been addressed.

A summary of the major revisions proposed in the FY 2012-2013 Long Term Program is presented below. A full explanation of all program elements is presented in Element 3 of this document.

<b>Program Type</b>	<b>Adopted 6-Year</b>	<b>Proposed 6-Year</b>	<b>Increase/ (Reduction)</b>	<b>Planned Program Revisions</b>
<b><u>Leisure Services Programs</u></b>				
Open Space Acquisition Program	\$1,050,000	\$425,000	(\$625,000)	Less RECT Fees & Purchases
Intermodal Park -Restrooms/Parking	730,000	0	(730,000)	Project Complete
South County Common Bike Path	670,000	275,000	(395,000)	Revised Project Scope
Neighborhood Guild Renovations	1,000,000	1,000,000	0	Delayed 1 Year
Community Gymnasium	4,100,000	4,235,300	135,300	Delayed 1 Year
Marina Park Improvements	65,000	530,000	465,000	\$450,000 Grant Secured
Town Beach Program	70,000	455,931	385,931	Pavilion Relocation
Senior Services Program	200,000	90,000	(110,000)	Vehicle Acquisition Complete
<b><i>Leisure Services Programs Total</i></b>	<b>\$7,885,000</b>	<b>\$7,011,231</b>	<b>(\$873,769)</b>	
<b><u>General Municipal Programs</u></b>				
Information Technology Program	\$95,000	\$660,500	\$565,500	Financial Mgt. System Purchase
Municipal Land Acquisition	0	0	\$0	No Purchases Planned
Kingston Library Improvements	300,000	220,000	(\$80,000)	Initial Phase Complete
Municipal Planning Program	38,000	69,000	\$31,000	Includes GIS Funding
Municipal Energy Conservation Program	400,000	328,067	(\$71,933)	Initial Phase Complete
Property Revaluation Program	752,260	983,460	\$231,200	Includes FY 2015 Revaluation
Public Works Improvement Program	8,170,000	7,559,705	(\$610,295)	Initial Phase Complete
Public Safety Facilities and Equipment	398,000	323,250	(\$74,750)	Communications Upgrade Complete
Town Hall Improvement Program	297,000	285,000	(\$12,000)	Initial Phase Complete
<b><i>General Municipal Program Total</i></b>	<b>\$10,450,260</b>	<b>\$10,428,982</b>	<b>(\$21,278)</b>	
<b><u>School Department Programs</u></b>				
Building Improvement Program	\$2,600,000	\$2,600,000	\$0	Delayed 1 Year
<b><i>School Department Program Total</i></b>	<b>\$2,600,000</b>	<b>\$2,600,000</b>	<b>\$0</b>	
<b>Total Six Year Program</b>	<b>\$20,935,260</b>	<b>\$20,040,213</b>	<b>(\$895,047)</b>	
<b><u>Total Proposed Bonding Program</u></b>				
Authorized Bonds	\$6,550,000	\$5,550,000	(\$1,000,000)	Open Space Bond Reduction
Proposed Bonds	4,700,000	3,700,000	(1,000,000)	Public Works Bond Reduction
<b>Total Six-Year Program</b>	<b>\$11,250,000</b>	<b>\$9,250,000</b>	<b>(\$2,000,000)</b>	

Three major factors continue to have profound influence on the development of this financial planning document. First is the projected reduction in third party funding levels, such as real estate conveyance taxes and school related Fair Share Development Fees. Second is the recessionary condition of the local economy severely limiting the Town's ability to increase the tax levy and substantially reduced investment earning on undesignated funds. Third is the continuing action of the State in reducing base line state aid funding levels, for both municipal and school programs. In addition to these funding constraints, the entire FY 2012-2013 Budget Program may be directly impacted by the funding requirements associated with the municipal pension program.

I would like to thank the department and agency heads for their assistance and cooperation in the preparation of this document. I wish to offer special thanks to Colleen Camp, Executive Assistant to the Town Manager for coordinating and editing departmental funding submissions, proofreading the document and still finding time for all her regular duties. All the department heads and I look forward to the opportunity to discuss fully the capital budget and Capital Improvement Program in depth with the Town Council and the citizens of the community.

**Stephen A. Alfred  
Town Manager**

**CAPITAL IMPROVEMENT PROGRAM  
AND  
CAPITAL BUDGET  
ORDINANCE**

**Chapter 6  
FINANCE**

**ARTICLE III. CAPITAL IMPROVEMENT PROGRAM  
AND CAPITAL BUDGET ORDINANCE**

***Sec. 6-41. Capital improvement program.***

The Capital Improvement Program (CIP), prepared by the Town Manager and approved by the Town Council, shall determine the Town's capital needs. The program shall be a six-year plan for the acquisition, development and/or improvement of the Town's facilities, infrastructure, and capital projects. Projects included in the CIP shall be prioritized, and the means for financing each shall be identified. The first year of the program shall be the Capital Budget. The CIP shall be revised and supplemented each year in keeping with the Town Council's stated policies on debt management.

***Sec. 6-42. Capital Facilities, Infrastructure, and Capital Projects***

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as streets, bridges, water and sewer systems, parks, and wastewater treatment facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

***Sec. 6-43. Submission to Town Council.***

(a) Submission to Town Council.

The Town Manager shall prepare and submit to the Town Council a six-year capital program no later than December 1 each year.

(b) Contents.

The capital program shall include:

- (1) A clear general summary of its contents.
- (2) A list of all capital improvements and other capital expenditures which are proposed to be undertaken during the six fiscal years next ensuing with appropriate supporting information as to the necessity for each.
- (3) Cost estimates and recommended time schedules for each improvement or other capital expenditure.

***Sec. 6-44. Town Council Adoption***

(a) Notice and Hearing.

The Town Council shall publish in one or more newspapers of general circulation, a general summary of the Capital Improvement Program and a notice stating:

- (1) The times and places where copies of the capital program are available for inspection by the public; and
- (2) The time and place, not less than ten (10) after such publication, for a public hearing on the Capital Improvement Program.

(b) Adoption.

The Town Council by resolution shall adopt the Capital Improvement Program with or without amendment after the public hearing and on or before the first day of February.

***Section 6-45. Public Records***

Copies of the Capital Improvement Program shall be public records and shall be made available to the public at suitable places in the Town.

**SECTION I**

**PRESENTATION  
OF  
STATISTICAL INFORMATION  
AND  
COMMUNITY PROFILE**

## SOUTH KINGSTOWN: A PROFILE

A statistical profile of the Town is provided to show local population, housing, and economic trends and conditions that influence the demand for public services and facilities and the ability of the Town to support needed services.

### GEOGRAPHY

#### Land Area

<i>Land and Water</i>	62.3 sq. miles
<i>Land Only</i>	56.8 sq. miles (36,352 acres)

The Town of South Kingstown owns 108 parcels of land<sup>1</sup> including properties that host Town facilities, rights of way, schools, pump stations, easements, parks, fields, and designated open space. The total acreage for these properties is 1265.4 – approximately 3% of total Town acreage (exclusive of Town roads) - of which over 400 acres (33%) are comprised of outdoor parkland and playing fields.

The Town owns approximately 150 miles of roads for which it is responsible for capital improvements, surface water management, and routine maintenance including snow plowing.

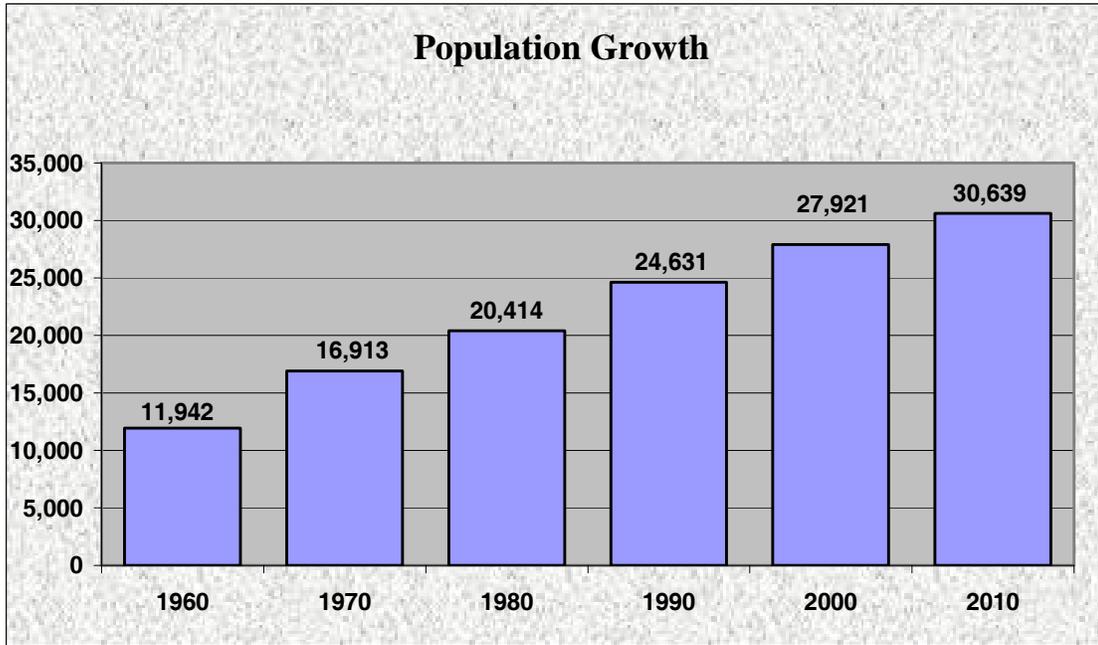
### POPULATION

According to the 2010 Census, the population of South Kingstown in 2010 was 30,639 representing a 10 percent increase over the population in 2000 (U.S. Census). This percent increase is below the 13.4 percent increase in the previous decade (1990 to 2000). The population growth was 20.7 percent in the previous decade, when the population grew from 20,414 people in 1980 to 24,631 people in 1990. From 2000 to 2010, the Town added 2,718 year-round residents, representing an average annual increase of 272 people.

The current South Kingstown population represents 2.9 percent of the State's population and 24 percent of the population of Washington County. As the South County section of the state has continued to grow, the town's share of the state population has continued to increase from 2.2 percent in 1980, 2.5 percent in 1990, and 2.7 percent in 2000 to 2.9 percent in 2010 (U.S. Census and RI Statewide Planning Program).

As the population has increased, the density of development in Town has increased. In 2000 there were 489.0 residents per square mile. In 2010, the Town has 537.5 residents per square mile, a 10 percent increase. Growth at the University of Rhode Island (persons in group quarters) is a significant contributing factor to the overall increase in the community's population increase. According to 2010 Census figures, growth at URI accounts for nearly half the increase of the Town's overall increase.

<sup>1</sup> Figure does not include "tax sale" properties



Census Comparison								
Age	1990	Percent	2000	Percent	2010	Percent	10 Year Change	Percent
Age 14 or Less	4,047	16.4%	5,187	18.6%	4,270	13.9%	(917)	-33.7%
Age 15-24	7,443	30.2%	6,630	23.7%	8,556	27.9%	1,926	70.9%
Age 25-34	3,288	13.3%	2,599	9.3%	2,343	7.6%	(256)	-9.4%
Age 35-59	6,167	25.0%	9,370	33.6%	9,459	30.9%	89	3.3%
Over Age 60	3,686	15.0%	4,135	14.8%	6,011	19.6%	1,876	69.0%
<b>Total</b>	<b>24,631</b>	<b>100.0%</b>	<b>27,921</b>	<b>100.0%</b>	<b>30,639</b>	<b>100.0%</b>	<b>2,718</b>	<b>133.7%</b>
Persons in Group Quarters								
Noninstitutionized (URI)	5,081	96.7%	4,003	95.8%	5,281	94.9%	1,278	92.5%
Institutionalized	173	3.3%	177	4.2%	281	5.1%	104	7.5%
<b>Total</b>	<b>5,254</b>	<b>100.0%</b>	<b>4,180</b>	<b>100.0%</b>	<b>5,562</b>	<b>100.0%</b>	<b>1,382</b>	<b>100.0%</b>
Population Growth								
Group Quarters	4,217	20.7%	3,290	13.4%	2,718	9.7%		
General Population	5,254	21.3%	4,180	15.0%	5,562	18.2%	1,382	50.8%
General Population	19,377	78.7%	23,741	85.0%	25,077	81.8%	1,336	49.2%
<b>Total Population</b>	<b>24,631</b>	<b>100.0%</b>	<b>27,921</b>	<b>100.0%</b>	<b>30,639</b>	<b>100.0%</b>	<b>2,718</b>	<b>100.0%</b>
Housing Occupancy								
Owner Occupied	5,189	69.9%	6,944	74.9%	7,486	72.6%	542	51.7%
Renter Occupied	2,239	30.1%	2,324	25.1%	2,830	27.4%	506	48.3%
<b>Total</b>	<b>7,428</b>	<b>100.0%</b>	<b>9,268</b>	<b>100.0%</b>	<b>10,316</b>	<b>100.0%</b>	<b>1,048</b>	<b>100.0%</b>

## HOUSING ACTIVITY

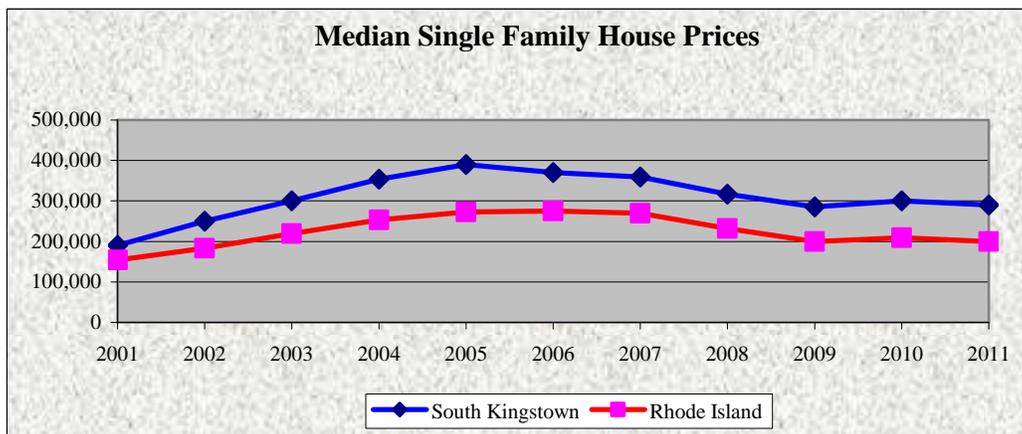
The 2010 U.S. census reports a total of 13,218 housing units in the Town of South Kingstown, of which 78.0 percent (10,316) were occupied, 17.5 percent were seasonal, recreational, or occasional use, and the remainder were vacant. Of the 10,316 occupied housing units, 72.6 percent were owner occupied and 27.4 percent were renter occupied. The average household size of an owner occupied unit was 2.60 persons, while the average household size of a rented unit was 1.99 persons.

The 10,316 occupied households include 6,639 family households, 41.0 percent of which included their own children under age 18. Also reported is that 28.2 percent of households included individuals under 18 and 28.4 percent had individuals 65 years and over.

## Median Home Prices and Family Income

The median sale price of a single-family home in South Kingstown decreased to \$290,000 between January and July 2011, compared to the same period in 2010 during which the median sales price of \$300,000 was recorded. The sale price of the average home in South Kingstown in 2001 was \$190,000. Therefore, the ten year appreciation in value of the median single family house in South Kingstown increased by approximately 53%.

The following graph demonstrates the gap between local housing prices and the statewide average selling price of a median priced home. The Statewide average sale price in July 2011 was \$200,000 or \$90,000 less than the average sale price in South Kingstown.



Sources: *Thewarrengroup.com*

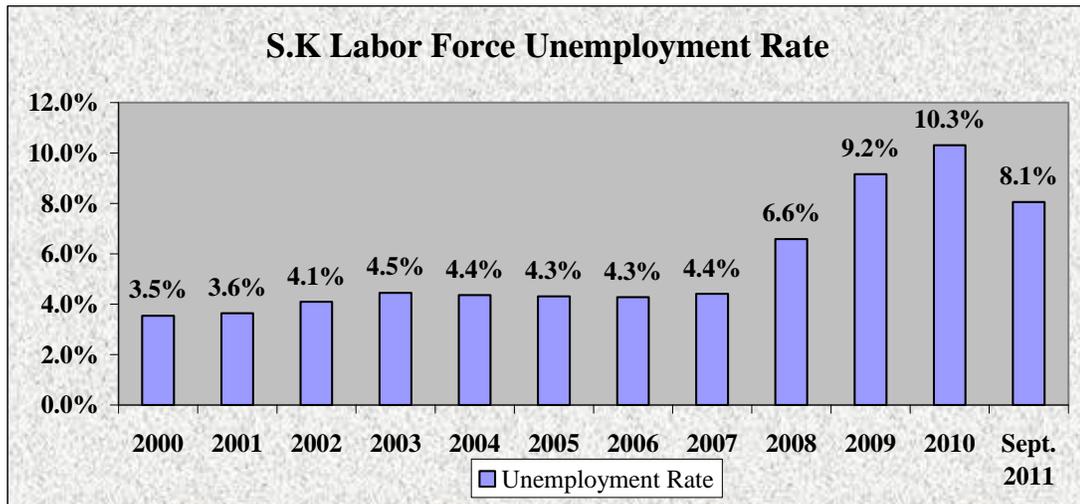
**Average Single Household Tax Assessment and Tax Levy**

Year	# of Single Households	Median Sale Price <sup>1</sup>	Average Assessment	Tax Levy	\$ Increase	% Increase
FY 2001- 2002	8,125	\$190,000	\$200,584	\$3,590		
FY 2002- 2003	8,249	250,000	201,907	3,840	\$250	6.96%
FY 2003- 2004	8,374	300,000	204,679	4,075	235	6.12%
FY 2004- 2005	8,477	353,750	336,825	4,237	162	3.98%
FY 2005- 2006	8,586	390,000	339,037	4,452	214	5.06%
FY 2006- 2007	8,663	370,000	341,957	4,668	216	4.86%
FY 2007- 2008	8,707	359,500	418,672	4,820	152	3.26%
FY 2008- 2009	8,731	317,000	420,516	5,033	213	4.43%
FY 2009- 2010	8,753	285,000	422,854	5,095	62	1.23%
FY 2010- 2011	8,774	300,000	346,376	4,914	(181)	-3.55%
FY 2011- 2012	8,796	290,000	347,021	5,036	122	2.48%
<b>10 Year Increase</b>	<b>671</b>	<b>\$100,000</b>	<b>\$146,437</b>	<b>\$1,446</b>	<b>\$1,446</b>	<b>3.12%</b>

<sup>1</sup> Source: Thewarrengroup.com

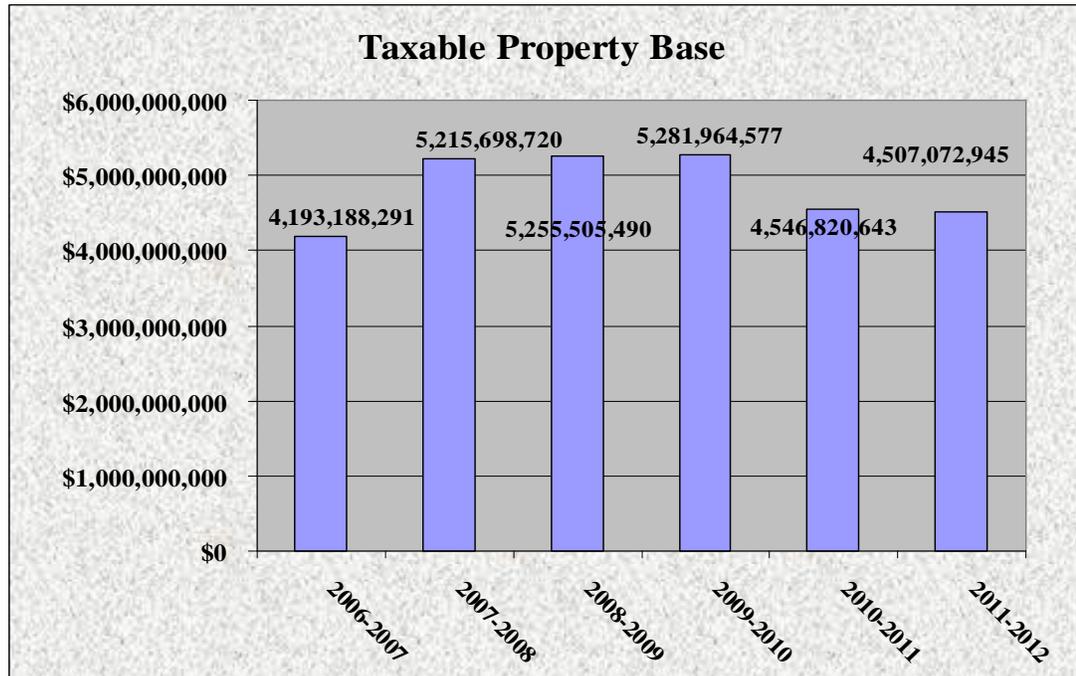
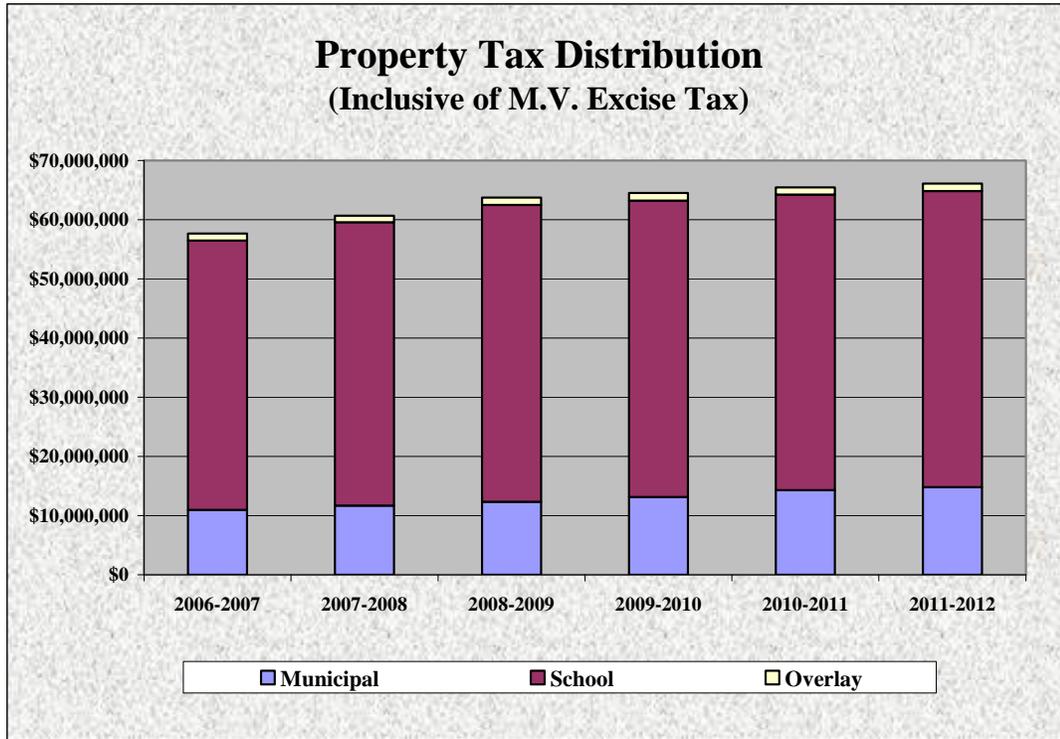
**Employment in South Kingstown**

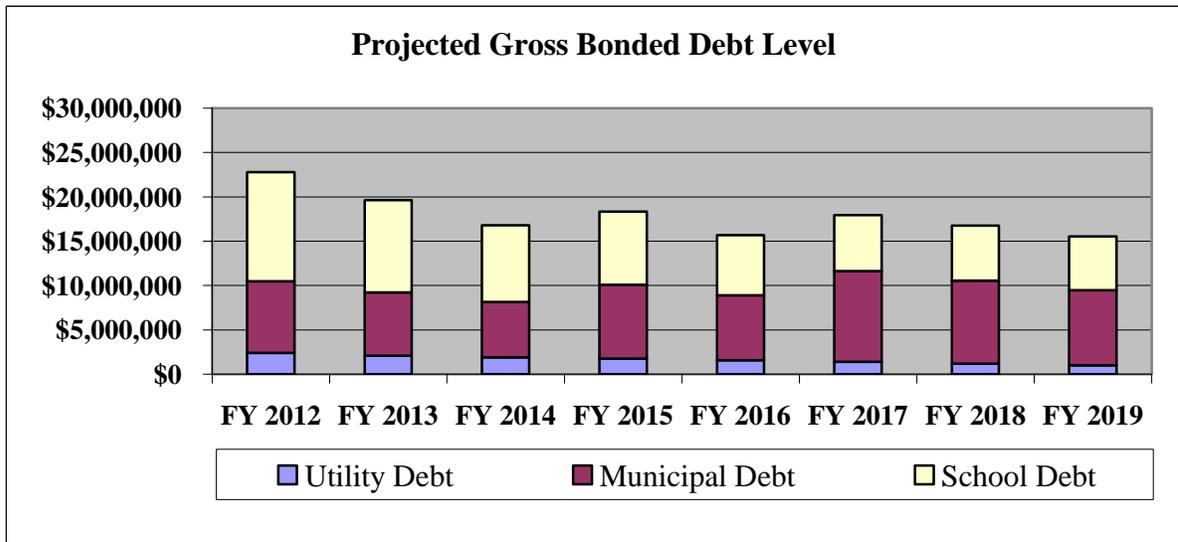
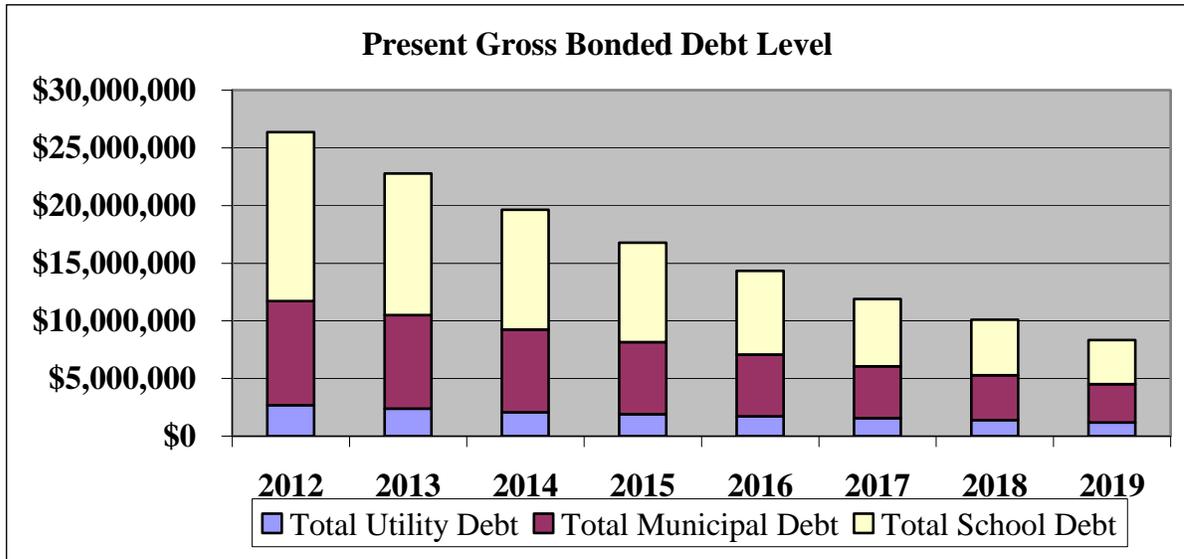
As of September 2010, the labor force in the Town of South Kingstown was 15,736 with the employment at 14,350 yielding an unemployment rate of 8.1%. The September unemployment rate is 2.2% less than the annualized reported unemployment rate for calendar 2010.



Source: Rhode Island Department of Labor and Training: South South Kingstown Labor Force Statistics (not seasonally adjusted)

HISTORICAL FINANCIAL DATA

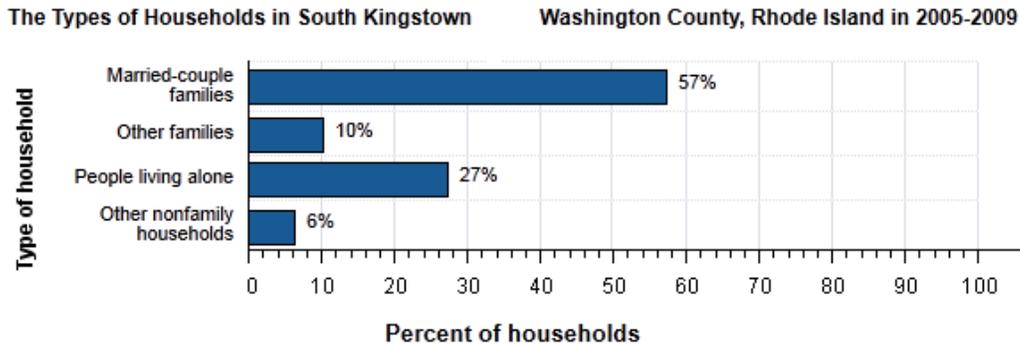




**South Kingstown, Washington County, Rhode Island  
Population and Housing Narrative Profile: 2005-2009  
2005-2009 American Community Survey 5-Year Estimates  
American Community Survey**

**HOUSEHOLDS AND FAMILIES:** In 2005-2009 there were 10,000 households in South Kingstown. The average household size was 2.5 people.

Families made up 67 percent of the households in South Kingstown. This figure includes both married-couple families (57 percent) and other families (10 percent). Nonfamily households made up 33 percent of all households in South Kingstown. Most of the nonfamily households were people living alone, but some were composed of people living in households in which no one was related to the householder.



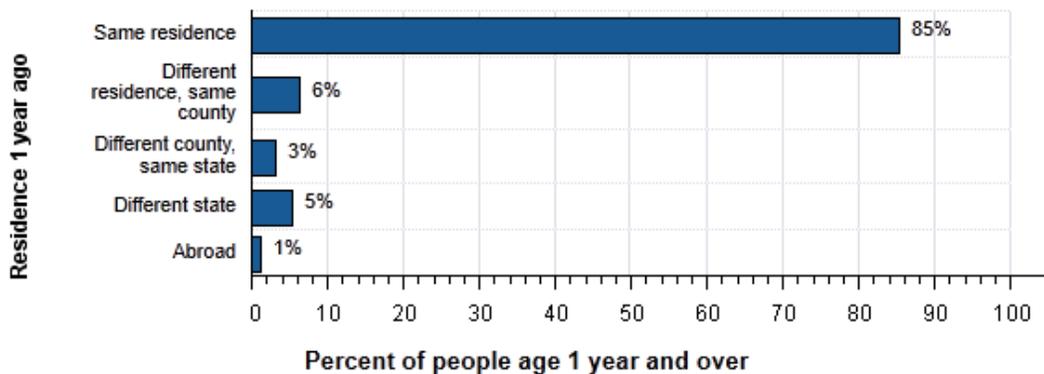
Source: American Community Survey, 2005-2009

**NATIVITY AND LANGUAGE:** Four percent of the people living in South Kingstown in 2005-2009 were foreign born. Ninety-six percent was native, including 59 percent who were born in Rhode Island.

Among people at least five years old living in South Kingstown in 2005-2009, 7 percent spoke a language other than English at home. Of those speaking a language other than English at home, 27 percent spoke Spanish and 73 percent spoke some other language; 26 percent reported that they did not speak English "very well."

**GEOGRAPHIC MOBILITY:** In 2005-2009, 85 percent of the people at least one year old living in South Kingstown were living in the same residence one year earlier; 6 percent had moved during the past year from another residence in the same county, 3 percent from another county in the same state, 5 percent from another state, and 1 percent from abroad.

Geographic Mobility of Residents of South Kingstown Washington County, Rhode Island in 2005-2009

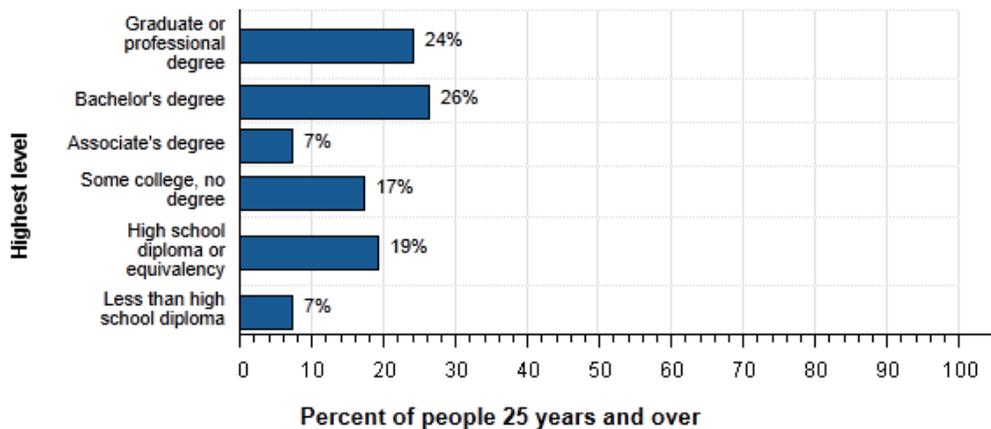


Source: American Community Survey, 2005-2009

**EDUCATION:** In 2005-2009, 93 percent of people 25 years and over had at least graduated from high school and 50 percent had a bachelor's degree or higher. Seven percent were dropouts; they were not enrolled in school and had not graduated from high school.

The total school enrollment in South Kingstown was 11,000 in 2005-2009. Nursery school and kindergarten enrollment was 690 and elementary or high school enrollment was 4,500 children. College or graduate school enrollment was 5,500.

The Educational Attainment of People in South Kingstown Washington County, Rhode Island in 2005-2009



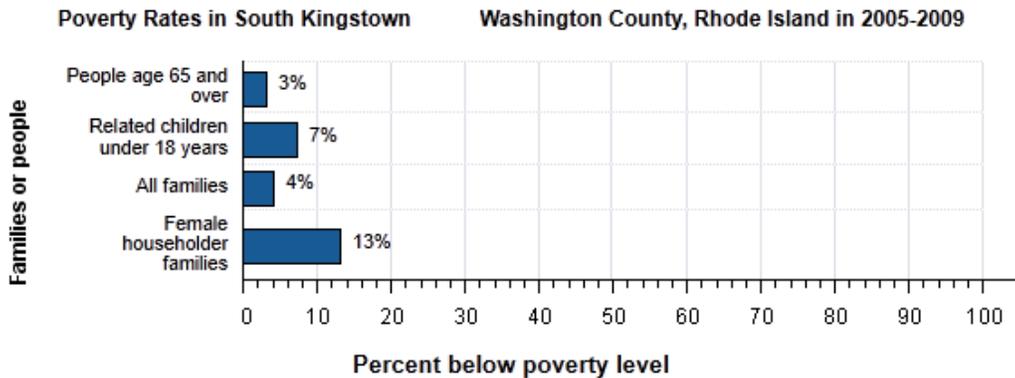
Source: American Community Survey, 2005-2009

**INDUSTRIES:** In 2005-2009, for the employed population 16 years and older, the leading industries in South Kingstown were Educational services, and health care, and social assistance, 31 percent, and Retail trade, 12 percent.

**OCCUPATIONS AND TYPE OF EMPLOYER:** Among the most common occupations were: Management, professional, and related occupations, 45 percent; Sales and office occupations, 23 percent; Service occupations, 16 percent; Construction, extraction, maintenance, and repair occupations, 8 percent; and Production, transportation, and material moving occupations, 7 percent. Seventy percent of the people employed were Private wage and salary workers; 22 percent was Federal, state, or local government workers; and 7 percent was Self-employed in own not incorporated business workers.

**TRAVEL TO WORK:** Seventy-eight percent of South Kingstown workers drove to work alone in 2005-2009, 8 percent carpoled, 2 percent took public transportation, and 9 percent used other means. The remaining 4 percent worked at home. Among those who commuted to work, it took them on average 24.1 minutes to get to work.

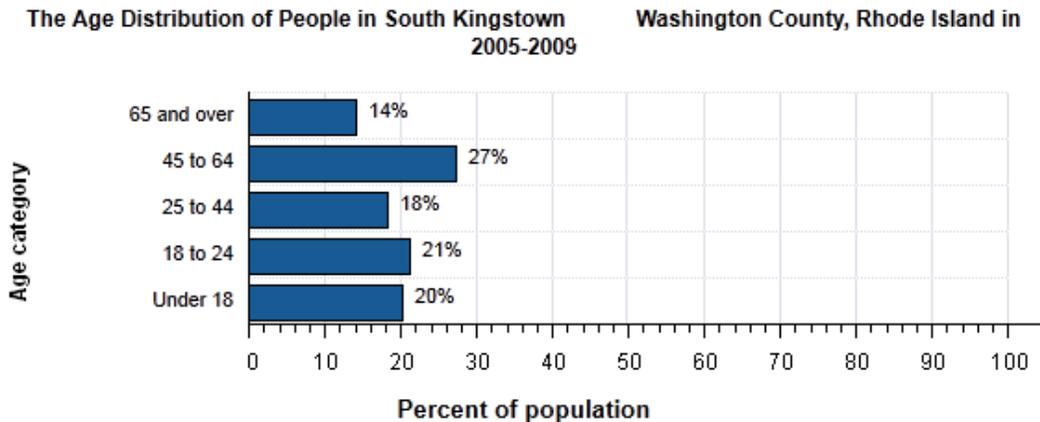
**INCOME:** The median income of households in South Kingstown was \$74,501. Seventy-nine percent of the households received earnings and 25 percent received retirement income other than Social Security. Thirty-one percent of the households received Social Security. The average income from Social Security was \$15,818. These income sources are not mutually exclusive; that is, some households received income from more than one source.



Source: American Community Survey, 2005-2009

**POVERTY AND PARTICIPATION IN GOVERNMENT PROGRAMS:** In 2005-2009, 7 percent of people were in poverty. Seven percent of related children under 18 were below the poverty level, compared with 3 percent of people 65 years old and over.

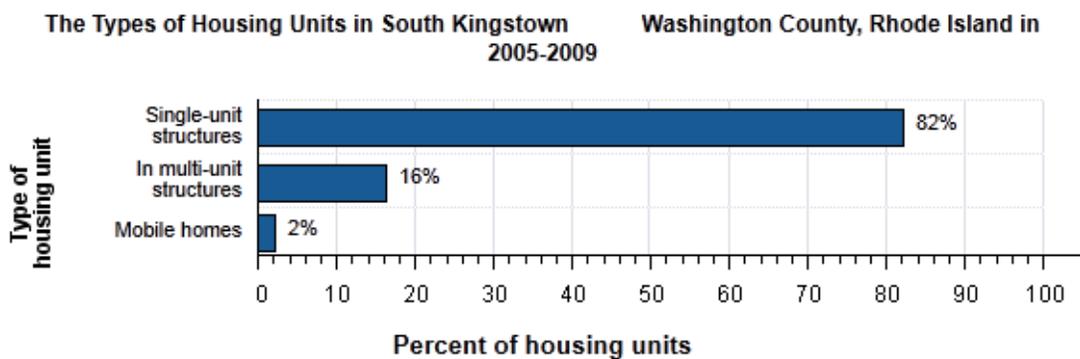
**POPULATION OF South Kingstown:** In 2005-2009, South Kingstown had a total population of 29,000 - 15,000 (52 percent) females and 14,000 (48 percent) males. The median age was 38.3 years. Twenty percent of the population was under 18 years and 14 percent was 65 years and older.



Source: American Community Survey, 2005-2009

For people reporting one race alone, 92 percent was White; 2 percent was Black or African American; 1 percent was American Indian and Alaska Native; 3 percent was Asian; less than 0.5 percent was Native Hawaiian and Other Pacific Islander, and less than 0.5 percent was Some other race. Two percent reported Two or more races. Two percent of the people in South Kingstown was Hispanic. Ninety percent of the people in South Kingstown was White non-Hispanic. People of Hispanic origin may be of any race.

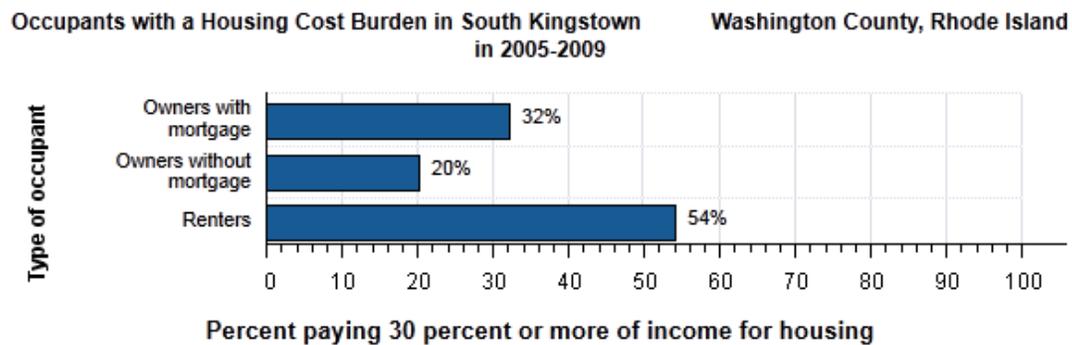
**HOUSING CHARACTERISTICS:** In 2005-2009, South Kingstown had a total of 13,000 housing units, 19 percent of which were vacant. Of the total housing units, 82 percent was in single-unit structures, 16 percent was in multi-unit structures, and 2 percent was mobile homes. Twenty-six percent of the housing units were built since 1990.



Source: American Community Survey, 2005-2009

**OCCUPIED HOUSING UNIT CHARACTERISTICS:** In 2005-2009, South Kingstown had 10,000 occupied housing units - 7,800 (77 percent) owner occupied and 2,400 (23 percent) renter occupied. One percent of the households did not have telephone service and 3 percent of the households did not have access to a car, truck, or van for private use. Multi Vehicle households were not rare. Forty-one percent had two vehicles and another 25 percent had three or more.

**HOUSING COSTS:** The median monthly housing costs for mortgaged owners was \$1,955, non-mortgaged owners \$690, and renters \$953. Thirty-two percent of owners with mortgages, 20 percent of owners without mortgages, and 54 percent of renters in South Kingstown spent 30 percent or more of household income on housing.



Source: American Community Survey, 2005-2009

## SECTION II

**FINANCIAL ANALYSIS**

**LONG-TERM FINANCIAL PROGRAM**

**CAPITAL IMPROVEMENT PROJECTS AND  
PROGRAM DESCRIPTIONS**

**PROJECTED DEBT SERVICE SCHEDULES**

**FAIR SHARE DEVELOPMENT FEES**  
(includes "In Lieu Fee Requirements for Affordable Housing")

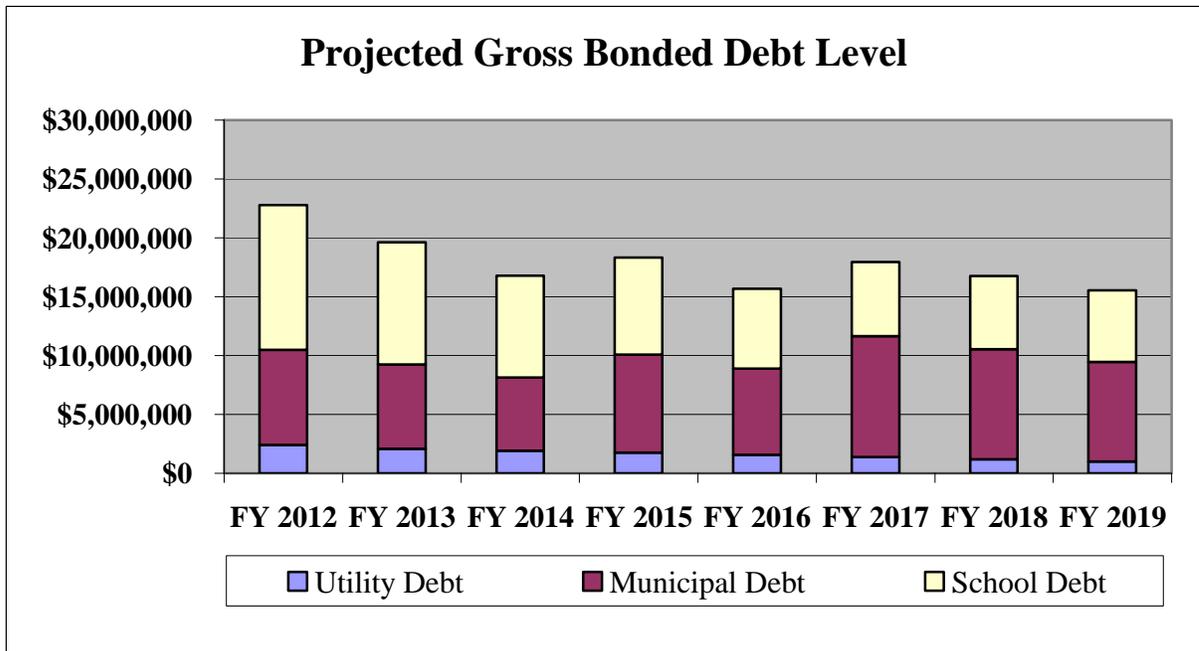
**FINANCIAL ANALYSIS**

The objective of this section is to provide detailed financial data relative to the Town's long-term debt management program. Of particular importance within this analysis is the documentation of the Town's ability to plan for and finance major public improvements.

This section is presented in five elements. The first element is a presentation of historical data over the last six fiscal years. Information relative to the change in the size and composition of the municipal budget and tax base is presented in this element. Also presented is documentation of both the outstanding municipal bonded indebtedness levels for all debt incurred, or projected to be incurred, prior to June 30, 2018, and the planned debt principal repayment schedule for the next six-year period.

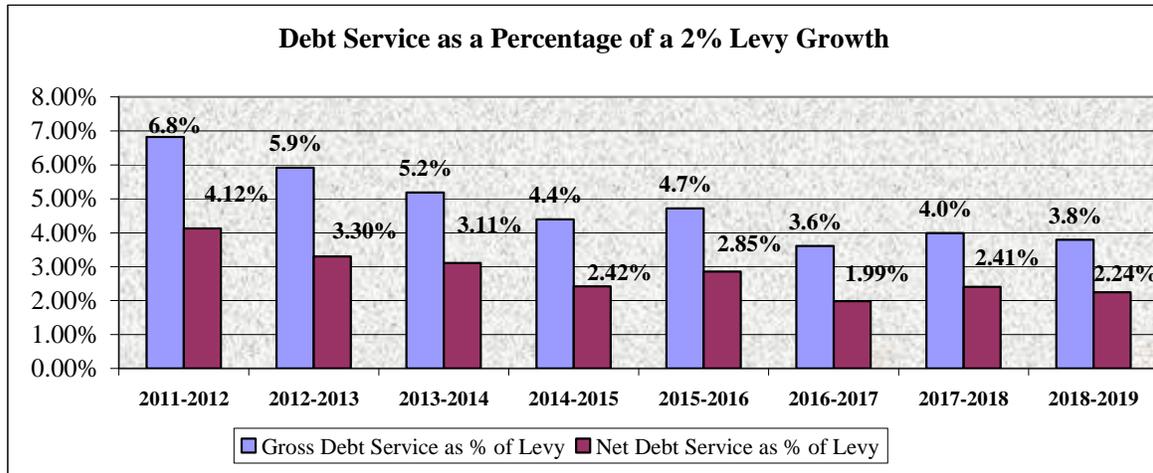
Included with this debt level summary is a presentation of the fiscal impact of all future bond issues proposed for sale during the six-year planning period. These presentations are of importance in evaluating the rate of bonded debt repayment and the impact of additional debt loading over the next six-year period. All future bond issues are projected to be sold with 20-year, equal principal payments at a rate of 5.0 percent annual interest.

A summary of the Town's projected gross (all municipally incurred debt) bonded indebtedness commencing June 30, 2012 through June 30, 2019 is projected as follows:



The second element of this section provides a six-year summary of all proposed major capital projects and programs. This presentation identifies estimated program costs, sources of revenue and a bonding schedule to meet these planned expenditures.

In developing this schedule, careful evaluation was made of the financial impact that new debt loading would have on future property tax levies. The following chart illustrates the proportionate share of the FY 2011-2012 tax levy that is dedicated to municipal and school debt service and the predicted debt service proportion for future years, based on a tax levy growth of two percent (2%).



The third element is a narrative description of all projects and programs proposed in the Six-Year Capital Bonding Program Summary.

The fourth element of this section presents detailed financial information relative to existing debt levels and required debt repayment schedules. Also presented are the projected debt level and repayment schedules that are planned should the proposed six-year capital bonding program be implemented. These schedules document the changes that will occur in debt service payments, debt levels, and the relationship of debt to the municipal property tax rate, tax base and the community's per capita income and population. This element also provides a narrative description of non-property tax revenues that are targeted as funding sources for the planned capital program and reviews credit industry benchmarks as they pertain to prudent municipal debt management practices.

The fifth element of this financial analysis is a detailed discussion of the proposed funding levels for "Fair Share Development Fees." Annual review and adoption of a "Fair Share Development Fees Schedule" is a required component of the Capital Improvement Program development and adoption process.

Also included in this element is an explanation and documentation of the "In Lieu of Inclusionary Housing" exaction fee. The Planning Board will only allow off-site exactions when, in its determination, it would not be feasible to provide affordable units on-site, or when it determines that the off-site alternative would be more beneficial to the Town than the on-site affordable units.

The in-lieu fee per affordable unit required shall be the difference between the median sales price of a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income.

Element 1															
TOWN OF SOUTH KINGSTOWN MUNICIPAL BUDGET TRENDS															
Fiscal Year	2006-2007	Percent	2007-2008	Percent	2008-2009	Percent	2009-2010	Percent	2010-2011	Percent	2011-2012	Percent	5 Year	Average	Percent
Assessment Date	12/31/2005	Share	12/31/2006	Share	12/31/2007	Share	12/31/2008	Share	12/31/2009	Share	12/31/2010	Share	Increase	Annual Inc.	Increase
<b>General Fund Revenue Statement</b>															
Current Yr Property Taxes	\$56,477,248	82.56%	\$59,587,074	83.37%	\$62,523,893	84.21%	\$63,223,529	86.08%	\$64,240,096	88.26%	\$64,857,683	88.40%	\$8,380,435	\$1,676,087	2.71%
Prior Year Taxes and Penalty	620,000	0.91%	575,000	0.80%	650,000	0.88%	750,000	1.02%	845,000	1.16%	815,000	1.11%	195,000	39,000	5.50%
State Aid	5,317,961	7.77%	5,455,578	7.63%	5,305,673	7.15%	4,139,156	5.64%	2,190,768	3.01%	2,348,749	3.20%	(2,969,212)	(593,842)	-14.39%
Local Revenue	4,815,584	7.04%	4,659,146	6.52%	4,564,958	6.15%	4,137,522	5.63%	4,307,389	5.92%	4,150,618	5.66%	(664,966)	(132,993)	-3.00%
Fund Balance Forwarded	1,175,000	1.72%	1,200,000	1.68%	1,200,000	1.62%	1,200,000	1.63%	1,200,000	1.65%	1,200,000	1.64%	25,000	5,000	0.42%
<b>Total Revenues</b>	<b>\$68,405,793</b>	<b>100.00%</b>	<b>\$71,476,798</b>	<b>100.00%</b>	<b>\$74,244,524</b>	<b>100.00%</b>	<b>\$73,450,207</b>	<b>100.00%</b>	<b>\$72,783,253</b>	<b>100.00%</b>	<b>\$73,372,050</b>	<b>100.00%</b>	<b>\$4,966,257</b>	<b>\$993,251</b>	<b>1.37%</b>
<b>School Fund Revenue Statement</b>															
General Fund Tax Transfer	\$43,352,497	78.08%	\$45,628,503	78.74%	\$47,909,928	80.03%	\$47,909,928	80.37%	\$47,909,928	82.34%	\$48,216,336	82.51%	\$4,863,839	\$972,768	2.08%
State Aid	10,516,527	18.94%	10,605,339	18.30%	10,548,698	17.62%	10,364,027	17.39%	8,939,650	15.36%	8,828,084	15.11%	(1,688,443)	(337,689)	-3.39%
Local Revenue	1,652,000	2.98%	1,713,223	2.96%	1,408,408	2.35%	1,338,008	2.24%	1,338,008	2.30%	1,390,125	2.38%	(261,875)	(52,375)	-3.55%
<b>Total Revenues</b>	<b>\$55,521,024</b>	<b>100.00%</b>	<b>\$57,947,065</b>	<b>100.00%</b>	<b>\$59,867,034</b>	<b>100.00%</b>	<b>\$59,611,963</b>	<b>100.00%</b>	<b>\$58,187,586</b>	<b>100.00%</b>	<b>\$58,434,545</b>	<b>100.00%</b>	<b>\$2,913,521</b>	<b>\$582,704</b>	<b>1.00%</b>
<b>Combined Revenue Statement</b>															
Property Taxes	\$57,097,248	70.86%	\$60,162,074	71.80%	\$63,173,893	73.29%	\$63,973,529	75.13%	\$65,085,096	78.36%	\$65,672,683	78.56%	\$8,575,435	\$1,715,087	2.74%
State Aid	15,834,488	19.65%	16,060,917	19.17%	15,854,371	18.39%	14,503,183	17.03%	11,130,418	13.40%	11,176,833	13.37%	(4,657,655)	(931,531)	-6.61%
Local Revenues	7,642,584	9.49%	7,572,369	9.04%	7,173,366	8.32%	6,675,530	7.84%	6,845,397	8.24%	6,740,743	8.06%	(901,841)	(180,368)	-2.54%
<b>Total Revenues</b>	<b>\$80,574,320</b>	<b>100.00%</b>	<b>\$83,795,360</b>	<b>100.00%</b>	<b>\$86,201,630</b>	<b>100.00%</b>	<b>\$85,152,242</b>	<b>100.00%</b>	<b>\$83,060,911</b>	<b>100.00%</b>	<b>\$83,590,259</b>	<b>100.00%</b>	<b>\$3,015,939</b>	<b>\$603,188</b>	<b>0.72%</b>
<b>Flexible Rate Tax Roll</b>															
Residential	\$3,547,721,253	84.61%	\$4,410,747,143	84.57%	\$4,455,790,816	84.78%	\$4,486,891,202	84.95%	\$3,700,926,749	81.40%	\$3,725,398,094	82.66%	\$120,521	Flexible Rate	\$14.51
Commercial	465,270,457	11.10%	610,608,040	11.71%	611,612,604	11.64%	627,575,623	11.88%	562,849,127	12.38%	547,578,838	12.15%	17,715	Motor Vehicle	\$18.71
Industrial	28,810,700	0.69%	38,705,100	0.74%	38,323,160	0.73%	38,252,960	0.72%	32,055,700	0.71%	32,055,700	0.71%	1,037	Business Inv.	\$0.00
Utilities	32,784,972	0.78%	38,439,416	0.74%	40,446,016	0.77%	42,212,820	0.80%	41,483,674	0.91%	42,177,114	0.94%	1,364		
<b>Total Flexible Tax Roll</b>	<b>\$4,074,587,382</b>	<b>97.2%</b>	<b>\$5,098,499,699</b>	<b>97.8%</b>	<b>\$5,146,172,596</b>	<b>97.9%</b>	<b>\$5,194,932,605</b>	<b>98.4%</b>	<b>\$4,337,315,250</b>	<b>95.4%</b>	<b>\$4,347,209,746</b>	<b>96.5%</b>	\$140,637		
Less Exemptions	(11,706,398)	-0.28%	(13,695,100)	-0.26%	(12,728,448)	-0.24%	(12,312,284)	-0.23%	(10,191,021)	-0.22%	(9,954,001)	-0.22%	(322)		
<b>Flexible Rate Tax Roll</b>	<b>\$4,062,880,984</b>	<b>96.89%</b>	<b>\$5,084,804,599</b>	<b>97.49%</b>	<b>\$5,133,444,148</b>	<b>97.68%</b>	<b>\$5,182,620,321</b>	<b>98.12%</b>	<b>\$4,327,124,229</b>	<b>95.17%</b>	<b>\$4,337,255,745</b>	<b>96.23%</b>	\$140,315		
<b>Annual Increase in Flex. Roll</b>	<b>\$76,388,671</b>	<b>1.92%</b>	<b>\$1,021,923,615</b>	<b>25.15%</b>	<b>\$48,639,549</b>	<b>0.96%</b>	<b>\$49,176,173</b>	<b>0.96%</b>	<b>(\$855,496,092)</b>	<b>-16.51%</b>	<b>\$10,131,516</b>	<b>0.23%</b>			
<b>Fixed Rate Tax Rolls</b>															
Business Inventory	\$15,560,824	0.37%	\$17,486,558	0.34%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	US Census -2010	30,639
Motor Vehicles - Excise	114,746,483	2.74%	113,407,563	2.17%	122,061,342	2.32%	99,344,256	1.88%	219,696,414	4.83%	169,817,200	3.77%	5,494	1 Years Growth	272
<b>Total Taxable Values</b>	<b>\$4,193,188,291</b>	<b>100.0%</b>	<b>\$5,215,698,720</b>	<b>100.0%</b>	<b>\$5,255,505,490</b>	<b>100.0%</b>	<b>\$5,281,964,577</b>	<b>100.0%</b>	<b>\$4,546,820,643</b>	<b>100.0%</b>	<b>\$4,507,072,945</b>	<b>100.0%</b>	\$145,809	2011 Population	30,911
<b>Tax Values Increase</b>	<b>\$70,139,711</b>	<b>1.70%</b>	<b>\$1,022,510,429</b>	<b>24.39%</b>	<b>\$39,806,770</b>	<b>0.76%</b>	<b>\$26,459,087</b>	<b>0.50%</b>	<b>(\$735,143,934)</b>	<b>-13.92%</b>	<b>(\$39,747,698)</b>	<b>-0.87%</b>			

TOWN OF SOUTH KINGSTOWN MUNICIPAL BUDGET TRENDS															
Fiscal Year	2006-2007	Percent	2007-2008	Percent	2008-2009	Percent	2009-2010	Percent	2010-2011	Percent	2011-2012	Percent	5 Year	Average	Percent
Assessment Date	12/31/2005	Share	12/31/2006	Share	12/31/2007	Share	12/31/2008	Share	12/31/2009	Share	12/31/2010	Share	Increase	Annual Inc.	Increase
<b>Property Tax Distribution</b>															
Municipal Share	\$10,963,463	19.01%	\$11,688,696	19.26%	\$12,341,301	19.37%	\$13,153,371	20.39%	\$14,287,851	21.81%	\$14,789,996	22.37%	\$3,826,534	\$765,307	5.95%
School Share	45,513,786	78.93%	47,898,378	78.92%	50,182,592	78.75%	50,070,158	77.62%	49,952,245	76.26%	50,067,687	75.72%	4,553,901	910,780	1.86%
Overlay	1,188,396	2.06%	1,105,487	1.82%	1,203,099	1.89%	1,280,645	1.99%	1,259,336	1.92%	1,263,149	1.91%	74,753	14,951	1.23%
<b>Total Property Tax Levy</b>	<b>\$57,665,644</b>	<b>100.00%</b>	<b>\$60,692,561</b>	<b>100.00%</b>	<b>\$63,726,992</b>	<b>100.00%</b>	<b>\$64,504,174</b>	<b>100.00%</b>	<b>\$65,499,433</b>	<b>100.00%</b>	<b>\$66,120,832</b>	<b>100.00%</b>	<b>\$8,455,188</b>	<b>\$1,691,038</b>	<b>2.68%</b>
Increase Over Prior Year	\$2,942,736	5.38%	\$3,026,917	5.25%	\$3,034,431	5.00%	\$777,182	1.22%	\$995,258	1.54%	\$621,399	0.95%			
<b>Tax Rate Distribution</b>															
Municipal Share	\$2.65	19.41%	\$2.26	19.62%	\$2.36	19.75%	\$2.52	20.81%	\$3.16	22.24%	\$3.31	22.80%			
School Share	11.00	80.59%	9.25	80.38%	9.61	80.25%	9.57	79.19%	11.03	77.76%	11.20	77.20%			
<b>Total Property Tax Rate</b>	<b>\$13.65</b>	<b>100.00%</b>	<b>\$11.51</b>	<b>100.00%</b>	<b>\$11.97</b>	<b>100.00%</b>	<b>\$12.09</b>	<b>100.00%</b>	<b>\$14.19</b>	<b>100.00%</b>	<b>\$14.51</b>	<b>100.00%</b>			
<b>Tax Rate Increase</b>	<b>\$0.52</b>	<b>3.96%</b>	<b>(\$2.14)</b>	<b>-15.66%</b>	<b>\$0.46</b>	<b>3.98%</b>	<b>\$0.12</b>	<b>0.99%</b>	<b>\$2.10</b>	<b>17.36%</b>	<b>\$0.32</b>	<b>2.26%</b>			
<b>Municipal Expenditure Program</b>															
Municipal Program	\$18,353,986	26.83%	\$19,162,323	26.81%	\$19,905,880	26.81%	\$19,363,407	26.36%	\$19,254,033	26.45%	\$19,812,157	27.00%	\$1,458,171	\$291,634	1.51%
School Fund Transfer	43,352,497	63.38%	45,628,503	63.84%	47,909,928	64.53%	47,909,928	65.23%	47,909,928	65.83%	48,216,336	65.71%	4,863,839	972,768	2.08%
Capital Budget	1,501,000	2.19%	1,525,000	2.13%	1,530,000	2.06%	1,406,000	1.91%	1,221,000	1.68%	1,239,000	1.69%	(262,000)	(52,400)	-3.73%
School Debt Service	3,673,889	5.37%	3,569,697	4.99%	3,512,491	4.73%	3,424,593	4.66%	3,164,869	4.35%	2,888,815	3.94%	(785,074)	(157,015)	-4.66%
Town Debt Service	1,524,421	2.23%	1,591,275	2.23%	1,386,225	1.87%	1,346,279	1.83%	1,233,423	1.69%	1,215,742	1.66%	(308,679)	(61,736)	-4.46%
<b>General Fund</b>	<b>\$68,405,793</b>	<b>100.00%</b>	<b>\$71,476,798</b>	<b>100.00%</b>	<b>\$74,244,524</b>	<b>100.00%</b>	<b>\$73,450,207</b>	<b>100.00%</b>	<b>\$72,783,253</b>	<b>100.00%</b>	<b>\$73,372,050</b>	<b>100.00%</b>	<b>\$4,966,257</b>	<b>\$993,251</b>	<b>1.37%</b>
Plus 3rd Party School Aid	\$12,168,527	15.10%	\$12,318,562	14.70%	\$11,957,106	13.87%	\$11,702,035	13.74%	\$10,277,658	12.37%	\$10,218,209	12.22%	(1,950,318)	(390,064)	-3.41%
<b>School/Municipal Cost</b>	<b>\$80,574,320</b>		<b>\$83,795,360</b>		<b>\$86,201,630</b>		<b>\$85,152,242</b>		<b>\$83,060,911</b>		<b>\$83,590,259</b>		<b>\$3,015,939</b>	<b>\$603,188</b>	<b>0.72%</b>

<b>Town of South Kingstown Outstanding Debt Level</b>								
<b>BONDS ISSUED</b>	<b>June 30, 2011</b>	<b>June 30, 2012</b>	<b>June 30, 2013</b>	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2017</b>	<b>June 30, 2018</b>
<b>Utility Related General Obligation Bonds</b>								
<b>Middlebridge Wastewater - #14</b>								
<i>Issued July 15, 1992</i>	\$120,465	\$61,205	\$0	\$0	\$0	\$0	\$0	\$0
<b>Diane Drive Sewer Program #27</b>								
<i>Issued August 19, 2003</i>	343,000	319,000	295,000	271,000	246,000	221,000	195,000	169,000
<b>Superfund - Rose Hill Landfill #24</b>								
<i>Issued Sept. 3, 2002</i>	1,329,154	1,234,408	1,137,013	1,036,895	933,978	828,183	719,430	607,637
<b>Superfund -Plains Road Landfill #30</b>								
<i>Issued November 22, 2005</i>	743,000	700,000	656,000	611,000	565,000	518,000	471,000	423,000
<b>Water Meter System Replacement #33</b>								
<i>Issued June 5, 2008</i>	166,000	84,000	0	0	0	0	0	0
<b>Total Utility Department Debt</b>	<b>\$2,701,619</b>	<b>\$2,398,613</b>	<b>\$2,088,013</b>	<b>\$1,918,895</b>	<b>\$1,744,978</b>	<b>\$1,567,183</b>	<b>\$1,385,430</b>	<b>\$1,199,637</b>
<b>Municipal Related General Obligation Bonds</b>								
<b>Municipal Refunding Bond #20</b>								
<i>Issued June 15, 1998</i>	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Municipal Refunding Bond #20</b>								
<i>Issued November 12, 2009</i>	177,238	147,119	117,000	92,250	68,625	45,000	22,500	0
<b>Municipal Refunding Bond #21</b>								
<i>Issued November 12, 2009</i>	527,000	458,800	390,600	322,400	254,200	189,100	124,000	62,000
<b>G.H. Park, OS, BR Fields #23</b>								
<i>Issued June 15, 2002</i>	1,284,750	1,237,500	1,113,750	990,000	866,250	742,500	618,750	495,000
<b>Municipal Refunding Bonds #25</b>								
<i>Issued October 1, 2002</i>	141,000	87,900	37,400	0	0	0	0	0
<b>Open Space Program #26</b>								
<i>Issued June 15, 2003</i>	240,000	220,000	200,000	180,000	160,000	140,000	120,000	100,000
<b>Municipal Refunding Bonds #26</b>								
<i>Issued June 15, 2003</i>	73,687	60,511	44,895	29,523	14,639	0	0	0
<b>Open Space Program #28</b>								
<i>Issued June 15, 2004</i>	260,000	240,000	220,000	200,000	180,000	160,000	140,000	120,000
<b>Public Works Improvements #28</b>								
<i>Issued June 15, 2004</i>	325,000	300,000	275,000	250,000	225,000	200,000	175,000	150,000
<b>BRMS Fields II #28</b>								
<i>Issued June 15, 2004</i>	390,000	360,000	330,000	300,000	270,000	240,000	210,000	180,000
<b>Neighborhood Guild Addition #29</b>								
<i>Issued July 23, 1996- Refund 6/15/05</i>	250,000	200,000	150,000	100,000	50,000	0	0	0
<b>Public Safety Building Bond #29</b>								
<i>Issued August 1, 1996 - Refund 6/15/05</i>	1,200,000	945,000	700,000	465,000	230,000	0	0	0
<b>Open Space Program #31</b>								
<i>Issued June 15, 2006</i>	2,625,000	2,450,000	2,275,000	2,100,000	1,925,000	1,750,000	1,575,000	1,400,000
<b>Public Works Improvements #31</b>								
<i>Issued June 15, 2006</i>	525,000	490,000	455,000	420,000	385,000	350,000	315,000	280,000
<b>Open Space Program #32</b>								
<i>Issued June 15, 2007</i>	560,000	525,000	490,000	455,000	420,000	385,000	350,000	315,000
<b>Public Works Improvements #32</b>								
<i>Issued June 15, 2007</i>	400,000	375,000	350,000	325,000	300,000	275,000	250,000	225,000
<b>Total Municipal Debt</b>	<b>\$9,008,675</b>	<b>\$8,096,830</b>	<b>\$7,148,645</b>	<b>\$6,229,173</b>	<b>\$5,348,714</b>	<b>\$4,476,600</b>	<b>\$3,900,250</b>	<b>\$3,327,000</b>

<b>Town of South Kingstown Outstanding Debt Level</b>								
<b>BONDS ISSUED</b>	<b>June 30, 2011</b>	<b>June 30, 2012</b>	<b>June 30, 2013</b>	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2017</b>	<b>June 30, 2018</b>
<i>(Continued)</i>								
<b>School Department General Obligation Bonds</b>								
<b>School Refunding Bond - 1998 # 20</b>								
<i>Issued June 15, 1998</i>	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>School Refunding Bond - 1998 # 20</b>								
<i>Issued November 12, 2009</i>	572,762	487,881	403,000	317,750	236,375	155,000	77,500	0
<b>School Refunding Bond - 1998 # 21</b>								
<i>Issued November 12, 2009</i>	323,000	281,200	239,400	197,600	155,800	115,900	76,000	38,000
<b>BRMS Equip, Fields &amp; SR Roof #23</b>								
<i>Issued June 15, 2002</i>	810,250	662,500	596,250	530,000	463,750	397,500	331,250	265,000
<b>School Refunding Bonds # 25</b>								
<i>Issued October 1, 2002</i>	1,279,000	792,100	327,600	0	0	0	0	0
<b>School Improvements - #26</b>								
<i>Issued June 15, 2003</i>	600,000	550,000	500,000	450,000	400,000	350,000	300,000	250,000
<b>School Refunding Bonds - #26</b>								
<i>Issued June 15, 2003</i>	1,436,312	1,179,488	875,104	575,476	285,360	0	0	0
<b>BRMS Fields II #28</b>								
<i>Issued June 15, 2004</i>	206,000	189,000	172,000	155,000	138,000	121,000	104,000	87,000
<b>School Improvements - #28</b>								
<i>Issued June 15, 2004</i>	679,000	626,000	573,000	520,000	467,000	414,000	361,000	308,000
<b>CCMS Playfields Phase 1 #29</b>								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	285,000	225,000	165,000	110,000	55,000	0	0	0
<b>BBMS Partial Refunding #29</b>								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	4,835,000	4,260,000	3,695,000	3,135,000	2,585,000	2,045,000	1,520,000	1,005,000
<b>School Improvement Bond #29</b>								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	700,000	650,000	600,000	550,000	500,000	450,000	400,000	350,000
<b>School Improvement Bond #31</b>								
<i>Issued June 15, 2006</i>	600,000	560,000	520,000	480,000	440,000	400,000	360,000	320,000
<b>School Improvement Bond #32</b>								
<i>Issued June 15, 2007</i>	800,000	750,000	700,000	650,000	600,000	550,000	500,000	450,000
<b>General School Building Improvements</b>								
<i>Issued November 12, 2009</i>	1,140,000	1,080,000	1,020,000	960,000	900,000	840,000	780,000	720,000
<b>Total School Debt</b>	<b>\$14,641,324</b>	<b>\$12,293,169</b>	<b>\$10,386,354</b>	<b>\$8,630,826</b>	<b>\$7,226,285</b>	<b>\$5,838,400</b>	<b>\$4,809,750</b>	<b>\$3,793,000</b>
<b>Gross Bonded Debt Level</b>	<b>\$26,351,618</b>	<b>\$22,788,612</b>	<b>\$19,623,012</b>	<b>\$16,778,894</b>	<b>\$14,319,977</b>	<b>\$11,882,183</b>	<b>10,095,430</b>	<b>\$8,319,637</b>
Total Utility Debt	\$2,701,619	\$2,398,613	\$2,088,013	\$1,918,895	\$1,744,978	\$1,567,183	\$1,385,430	\$1,199,637
Total Municipal Debt	9,008,675	8,096,830	7,148,645	6,229,173	5,348,714	4,476,600	3,900,250	3,327,000
Total School Debt	14,641,324	12,293,169	10,386,354	8,630,826	7,226,285	5,838,400	4,809,750	3,793,000
<b>Gross Bonded Debt Level</b>	<b>\$26,351,618</b>	<b>\$22,788,612</b>	<b>\$19,623,012</b>	<b>\$16,778,894</b>	<b>\$14,319,977</b>	<b>\$11,882,183</b>	<b>\$10,095,430</b>	<b>\$8,319,637</b>

**Town of South Kingstown  
 Future Debt Loading**

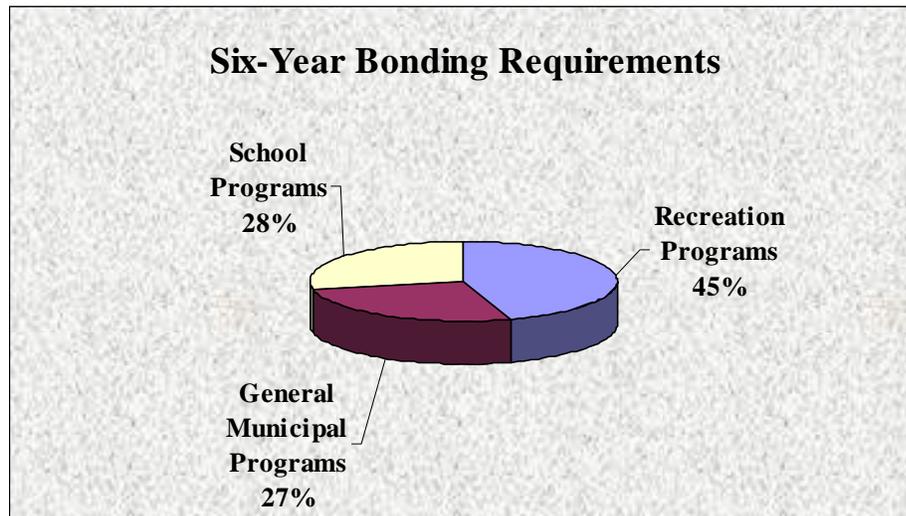
	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018
<b>Municipal Related General Obligation Bonds</b>							
<b>Road Improvement Program</b>							
Referendum 11/04 TBS 5/2015	\$0	\$0	\$0	\$2,000,000	\$1,900,000	\$1,800,000	\$1,700,000
<b>Neighborhood Guild Improvments</b>							
Referendum 11/06 TBS 5/2015	0	0	0	1,000,000	950,000	900,000	850,000
<b>Community Gymnasium</b>							
Referendum 11/04 & 06 TBS 5/2017	0	0	0	0	0	3,150,000	2,992,500
<b>Road Improvement Program</b>							
Referendum 11/10 TBS 5/2017	0	0	0	0	0	500,000	475,000
<b>Total Planned Municipal Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,000,000</b>	<b>\$2,850,000</b>	<b>\$6,350,000</b>	<b>\$6,017,500</b>
<b>School Related General Obligation Bonds</b>							
<b>General School Building Improvements</b>							
Referendum 4/03 TBS 5/15/2015	\$0	\$0	\$0	\$1,000,000	\$950,000	\$900,000	\$850,000
<b>General School Building Improvements</b>							
Referendum 11/12 TBS 5/15/2017	0	0	0	0	0	600,000	570,000
<b>General School Building Improvements</b>							
Referendum 11/12 TBS 5/15/2018	0	0	0	0	0	0	1,000,000
<b>Total Planned School Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$950,000</b>	<b>\$1,500,000</b>	<b>\$2,420,000</b>
<b>Planned Future Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>	<b>\$3,800,000</b>	<b>\$7,850,000</b>	<b>\$8,437,500</b>
<b>Existing Bonded Debt Level</b>	<b>\$22,788,612</b>	<b>\$19,623,012</b>	<b>\$16,778,894</b>	<b>\$14,319,977</b>	<b>\$11,882,183</b>	<b>\$10,095,430</b>	<b>\$8,319,637</b>
<b>Projected Bonded Debt Level</b>	<b>\$22,788,612</b>	<b>\$19,623,012</b>	<b>\$16,778,894</b>	<b>\$18,319,977</b>	<b>\$15,682,183</b>	<b>\$17,945,430</b>	<b>\$16,757,137</b>

## LONG - TERM FINANCIAL PROGRAM

### ELEMENT 2

In preparation of this budget document, a comprehensive review was made of all municipal, utility, and school-related capital needs that are presently under development or that are proposed for completion within the next six years. The table presented on the next page entitled "Town Manager Proposed Six-Year Major Projects Element - FY2012-2013 to FY2017-2018" is a summary of all projects and programs that are actively being considered for implementation or are currently under development. This listing of projects also presents the estimated cost to complete each project and potential funding sources. A second display (*page 30*) entitled "Town Manager Proposed General Obligation Bond Loading Schedule" details the debt-loading schedule necessary to fund the proposed capital program.

The projected cost of completing all noted projects listed in the CIP six-year program is \$20,040,213. The municipal bonding program will be the funding source for \$9,250,000 or 46.2% of this total program cost. A proportional distribution by program component of the planned bonding program is as follows:



While municipal bonds will be the major source of revenue for program financing, \$2,040,000 of all new incurred debt (plus interest associated with the debt principal) shall be paid through non-property tax revenue sources. State aid to local school construction shall pay an estimated \$1,040,000 in School Related Bond costs, while \$1,000,000 shall be paid through funds held in the Neighborhood Guild's Reinvested Income Reserve.

Element 2 <span style="float: right;">Town Manager Proposed</span>								
Six-Year Major Projects Element - FY 2012-2013 to FY 2017-2018								
Program Type	Adopted 6-Year Program	Proposed 6-Year Program	Approved Bonds	Proposed Bonds	Secured and Available Funds	Future CIP Income	Grants & Other Funding Sources	Municipal Impact Fees
<b><u>Leisure Services Programs</u></b>								
Open Space Acquisition Program	\$1,050,000	\$425,000	\$0	\$0	\$425,000	\$0	\$0	\$0
Intermodal Park -Restrooms/Parking	730,000	0	0	0	0	0	0	0
South County Common Bike Path	670,000	275,000	0	0	0	0	137,500	137,500
Neighborhood Guild Renovations	1,000,000	1,000,000	1,000,000	0	0	0	0	0
Community Recreation Center	4,100,000	4,235,300	3,150,000	0	0	0	0	1,085,300
Marina Park Improvements	65,000	530,000	0	0	47,335	30,000	397,500	55,165
Town Beach Program	70,000	455,931	0	0	72,757	85,000	298,174	0
Senior Services Program	200,000	90,000	0	0	90,000	0	0	0
<b>Leisure Services Programs Total</b>	<b>\$7,885,000</b>	<b>\$7,011,231</b>	<b>\$4,150,000</b>	<b>\$0</b>	<b>\$635,092</b>	<b>\$115,000</b>	<b>\$833,174</b>	<b>\$1,277,965</b>
<b><u>General Municipal Programs</u></b>								
Information Technology Program	\$95,000	\$660,500	\$0	\$0	\$1,425	\$410,000	\$249,075	\$0
Kingston Library Improvements	300,000	220,000	0	0	195,000	25,000	0	0
Municipal Planning Program	38,000	69,000	0	0	69,000	0	0	0
Municipal Energy Conservation Program	400,000	328,067	0	0	328,067	0	0	0
Property Revaluation Program	752,260	983,460	0	0	744,740	100,000	138,720	0
Public Works Improvement Program	8,170,000	7,559,705	400,000	2,100,000	1,204,705	3,855,000	0	0
Public Safety Facilities and Equipment	398,000	323,250	0	0	63,250	260,000	0	0
Town Hall Improvement Program	297,000	285,000	0	0	184,259	45,000	55,741	0
<b>General Municipal Program Total</b>	<b>\$10,450,260</b>	<b>\$10,428,982</b>	<b>\$400,000</b>	<b>\$2,100,000</b>	<b>\$2,790,446</b>	<b>\$4,695,000</b>	<b>\$443,536</b>	<b>\$0</b>
<b><u>School Department Programs</u></b>								
Building Improvement Program	\$2,600,000	\$2,600,000	\$1,000,000	\$1,600,000	\$0	\$0	\$0	\$0
<b>School Department Program Total</b>	<b>\$2,600,000</b>	<b>\$2,600,000</b>	<b>\$1,000,000</b>	<b>\$1,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Six Year Program</b>	<b>\$20,935,260</b>	<b>\$20,040,213</b>	<b>\$5,550,000</b>	<b>\$3,700,000</b>	<b>\$3,425,538</b>	<b>\$4,810,000</b>	<b>\$1,276,710</b>	<b>\$1,277,965</b>
<b><u>Total Proposed Bonding Program</u></b>								
Authorized Bonds	\$6,550,000	\$5,550,000			<b><u>Third Party Bond Debt Reimbursement</u></b>			
Proposed Bonds	4,700,000	3,700,000			Guild Renovation Bond \$1,000,000			
					School Bonds - 40% of Total 1,040,000			
<b>Total Six-Year Program</b>	<b>\$11,250,000</b>	<b>\$9,250,000</b>			<b>3rd Party Reimbursement \$2,040,000</b>			
Percent of Total Planned Program	53.7%	46.2%			<b>% of Planned New Debt 22.1%</b>			

**Town Manager Proposed  
 General Obligation Bond Loading Schedule**

	2011-2012 Current Year	2012-2013 Year #1	2013-2014 Year #2	2014-2015 Year #3	2015-2016 Year #4	2016-2017 Year #5	2017-2018 Year #6	TOTAL (Six-Years)
<b>Open Space and Recreational Programs</b>								
Neighborhood Guild Improvements	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
Community Gymnasium	0	0	0	0	0	3,150,000	0	3,150,000
<b>General Municipal Programs</b>								
Road/Bridge Improvement Program	0	0	0	2,000,000	0	500,000	0	2,500,000
<b>School Department Programs</b>								
School Facilities	0	0	0	1,000,000	0	600,000	1,000,000	2,600,000
<b>Total Long Range Program</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$4,250,000</b>	<b>\$1,000,000</b>	<b>\$9,250,000</b>

<b>Future Bonding Sale Schedule</b>	<b>Bond Value</b>	<b>Referendum Date</b>
School Building Improvements	\$1,000,000	29-Apr-2003
Neighborhood Guild Improvements	1,000,000	7-Nov-2006
Road/Bridge Improvement Program	2,000,000	7-Nov-2006 & 12-Nov-2014
<b>Total FY 2014-2015</b>	<b>\$4,000,000</b>	
Community Gymnasium	\$3,150,000	27-Apr-2004 & 7-Nov-2006
Road/Bridge Improvement Program	500,000	12-Nov-2014
School Building Improvements	600,000	12-Nov-2014
<b>Total FY 2016-2017</b>	<b>\$4,250,000</b>	
School Building Improvements	\$1,000,000	12-Nov-2014
<b>Total FY 2017-2018</b>	<b>\$1,000,000</b>	
<b>Total New Debt</b>	<b>\$9,250,000</b>	
<b>Bonding Referendum Schedule</b>		
<b>Bond Referendum - November 2014</b>		
School Building Improvements	\$1,600,000	
Road/Bridge Improvement Program	2,100,000	
<b>Total Bonding Request</b>	<b>\$3,700,000</b>	

**PROGRAM DESCRIPTIONS**

**ELEMENT 3**

The following is a description of the projects that are included in the proposed Six-Year Capital Program Element of the Capital Improvement Program.

**I. OPEN SPACE AND RECREATIONAL PROGRAMS**

**A. Open Space, Farm and Conservation Purpose Land Acquisition Program**

Protection of open space is one of the Town’s top growth management priorities. In June 1999, (revised 6/25/01 & 8/15/05) the Town Council adopted a formal policy and priority system for open space acquisition and protection.

Since then, the Town has approved funding for 24 open space projects totaling 1,489 acres involving a municipal funding commitment of \$7.53 million. Many of these projects have been undertaken in cooperation with the South Kingstown Land Trust through the Community Partnership for Preservation. The Community Partnership for Preservation includes the Town of South Kingstown, South Kingstown Land Trust, Narrow River Land Trust, the Champlin Foundations, Nature Conservancy, RIDEM, and U.S. Fish and Wildlife Service.

There has not been any land acquisitions that have required municipal funding participation since July 2009 when the Town participated in the purchase of development rights to the Osman (Carpenter Farm) property in Perryville. Total preserved acreage in South Kingstown as of July 2011 amounts to 11,165 acres, representing 30.7% of the land area in the Town. The South Kingstown Land Trust obtained development rights for 9.4 acres on Ministerial Road and deeded rights to 1.1 acres off Succotash Road over the past year.

*Open Space Acreage Summary*

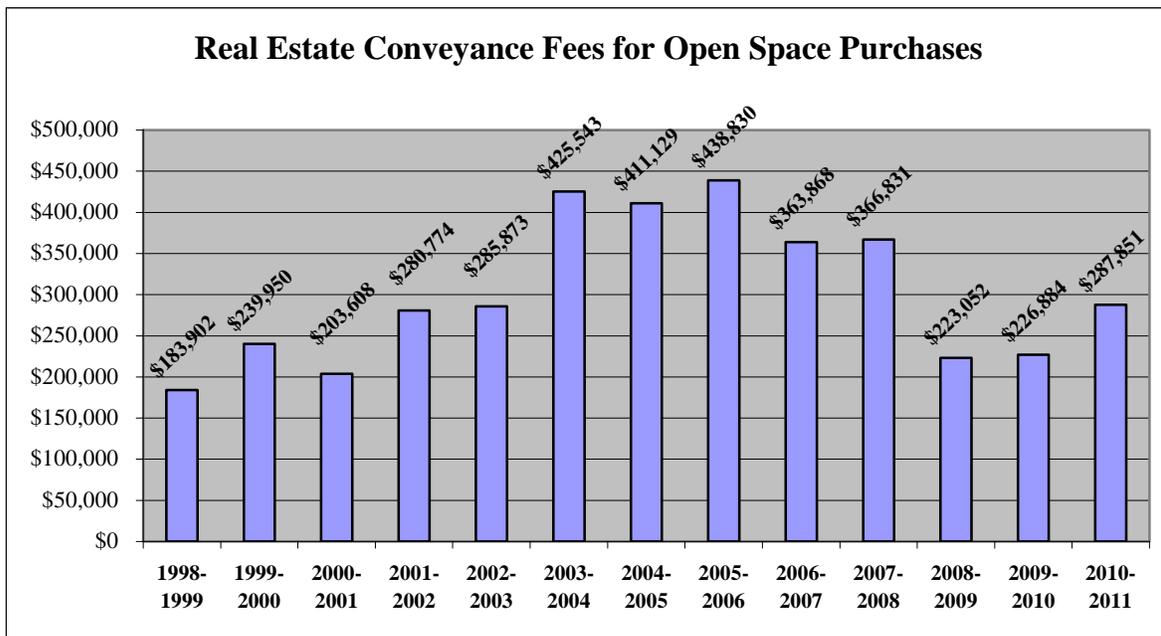
A summary of acreage involved in land acquisitions over the past six years is presented below:

<b>Town of South Kingstown Open Space Acreage</b>						
	<b>July 2006</b>	<b>July 2007</b>	<b>July 2008</b>	<b>July 2009</b>	<b>July 2010</b>	<b>July 2011</b>
Agricultural Land Preservation Com	972.0	972.0	972.0	972.0	972.0	972.0
Audubon Society of Rhode Island	659.2	659.2	659.2	659.2	659.2	659.2
Cluster / Private	961.5	949.3	949.3	949.3	949.3	988.0
US Fish and Wildlife Service	725.4	725.4	725.4	798.2	798.2	798.2
Girl Scouts of Rhode Island	185.9	185.9	185.9	185.9	185.9	185.9
Narrow River Land Trust	107.9	107.9	107.9	107.9	107.9	107.9
South Kingstown Land Trust	2,038.4	2,072.8	2,088.3	2,172.0	2,172.2	2,182.7
State of Rhode Island	3,595.1	3,642.6	3,642.6	3,642.6	3,642.6	3,642.6
The Nature Conservancy	456.1	491.9	491.9	527.3	635.5	635.5
Town of South Kingstown	979.9	979.9	979.9	979.9	992.9	992.9
<b>Total Acres</b>	<b>10,681.6</b>	<b>10,787.0</b>	<b>10,802.5</b>	<b>10,994.4</b>	<b>11,115.8</b>	<b>11,165.0</b>
<b>% Land Area of Town</b>	<b>29.4%</b>	<b>29.7%</b>	<b>29.7%</b>	<b>30.2%</b>	<b>30.6%</b>	<b>30.7%</b>

***Future Open Space Funding Availability***

As noted on the spreadsheet presented on the next page, an estimated \$425,000 will be available over the term of the CIP for future purchases through this program. In view of the current state of the local economy, the fact that over 30% of the Town’s land area has been preserved from future development, and the reduced value of annual income from Real Estate Conveyance Fees, the use of additional municipal bonds to fund future purchases is not recommended over the next six year term.

A summary of the funding made available to this program over the past thirteen years from Real Estate Conveyance Taxes is as follows:



***Passive Recreation Management Plan Development***

It is important to note that the Town has successfully met its stated goal of preserving open space and protecting land from development. The Town should now broaden the goals of the Open Space Acquisition Program to include development of passive recreation management plans for parcels held by the Town to allow for public use of such properties.

The “Noyes Farm” parcel on the northerly side of Mooresfield Road in Kingston (247 acre tract) is well-suited for limited, passive recreational management and development (i.e. pedestrian trails and wildlife viewing, potentially supported by “rustic” facilities for access to these sites). It is proposed that assets of the Open Space Acquisition Program be made available to engage consulting services to develop a conceptual management and development plan for this site that would allow for defined public access and usage in a manner that is in balance with the rural qualities and environmental characteristics of the property. Such a plan would be developed in consultation with the Town Council, Planning Board, and Conservation Commission, with additional outreach to the general public.

Open Space Acquisition Program								
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total
<b>Revenue Statement</b>								
Real Estate Conveyance Tax Proceeds	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Investment Income	75	75	75	50	50	50	50	350
<b>Total Revenues</b>	<b>\$250,075</b>	<b>\$250,075</b>	<b>\$250,075</b>	<b>\$250,050</b>	<b>\$250,050</b>	<b>\$250,050</b>	<b>\$250,050</b>	<b>\$1,500,375</b>
<b>Expense Statement</b>								
Debt Service - \$200,000 - FY99 #21	(\$13,634)	(\$13,267)	(\$12,876)	(\$12,604)	(\$11,831)	(\$11,519)	(10,681)	(\$72,778)
Debt Service - \$800,000 - FY02 #23	(46,040)	(81,770)	(79,510)	(77,179)	(74,806)	(72,377)	(69,891)	(455,533)
Debt Service - \$400,000 - FY03 #26	(28,525)	(27,925)	(27,325)	(26,700)	(26,050)	(25,375)	(24,675)	(158,050)
Debt Service - \$400,000 - FY04 #28	(31,395)	(30,595)	(29,795)	(28,995)	(28,175)	(27,335)	(26,475)	(171,370)
Debt Service - \$3.5 M - FY06 #31	(283,413)	(276,412)	(269,413)	(262,412)	(255,413)	(246,663)	(239,662)	(1,549,975)
Debt Service - \$700,000 - FY07 #32	(59,062)	(57,575)	(56,087)	(54,600)	(53,200)	(51,800)	(50,536)	(323,798)
<b>Debt in Permanent Financing</b>	<b>(\$462,069)</b>	<b>(\$487,544)</b>	<b>(\$475,006)</b>	<b>(\$462,490)</b>	<b>(\$449,475)</b>	<b>(\$435,069)</b>	<b>(\$421,920)</b>	<b>(\$2,731,504)</b>
Planned New Bonding Requirements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Planned New OS Debt Service</b>	<b>\$0</b>							
<b>Total Debt Service</b>	<b>(\$462,069)</b>	<b>(\$487,544)</b>	<b>(\$475,006)</b>	<b>(\$462,490)</b>	<b>(\$449,475)</b>	<b>(\$435,069)</b>	<b>(\$421,920)</b>	<b>(\$2,731,504)</b>
Transfer to General Fund	(\$225,000)	(\$275,000)	(\$250,000)	(\$240,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$1,440,000)
Less Town Acquisitions	(100,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(50,000)	(425,000)
<b>Total Expenses</b>	<b>(\$325,000)</b>	<b>(\$350,000)</b>	<b>(\$325,000)</b>	<b>(\$315,000)</b>	<b>(\$300,000)</b>	<b>(\$300,000)</b>	<b>(\$275,000)</b>	<b>(\$1,915,000)</b>
<b>Income to Expense Balance</b>	<b>(74,925)</b>	<b>(99,925)</b>	<b>(74,925)</b>	<b>(64,950)</b>	<b>(49,950)</b>	<b>(49,950)</b>	<b>(24,950)</b>	
<b>O S Acquisition Fund Balance</b>	<b>\$368,114</b>	<b>\$268,189</b>	<b>\$193,264</b>	<b>\$128,314</b>	<b>\$78,364</b>	<b>\$28,414</b>	<b>\$3,464</b>	

**B. Bike Path Connector – Broad Rock Playfields to South County Commons**

This project involves construction of a bike path connector from Broad Rock Playfields to the South County Commons property located at the Route 1 Special Management District. This connector will provide a scenic pedestrian access from South County Commons to the Broad Rock Playfields, YMCA, Senior Center, and Old Mountain Field. The South Kingstown Greenways Master Plan endorses the connection from the Peace Dale Village Bike Path to the Commons. The Town was awarded a \$169,725 grant in May 2006 for the project under the State’s Recreation and Development Grant Program, which carries a 50/50 local match requirement. The Town procured a DEM wetland permit for the initial phase of the project in August 2007. The project is presently in the eighty percent design stage with a projected construction cost estimate of \$670,000 for the full scope of work. The estimated cost of this project has increased substantially due to DEM imposed design revisions. Funding participation has been sought from the owners of South County Commons; however, to date no commitment has been received. Without third party funding, the project will either need to be delayed indefinitely or the scope of the program revised.

A more viable option being considered for this project is the possible use of Town Recreation Impact Fees and the approved RIDEM grant for a modified scope of work to include that portion of the bike path connector within the Town property as Phase 1 of the project at a total estimated cost of \$275,000. This initial phase would provide a half mile of scenic, paved pathway for pedestrian use as an “out and back” path until the South County Commons property is developed and accessible. The path cannot be fully complete without the owners of the South County Commons property funding that portion of the improvements on its property in order to connect this bike path spur safely to their development. The project remains “ready for construction” pending third party funding.

<b>Bike Path Connector - Broad Rock to Commons</b>				
<b>Income</b>	<b>Entire Corridor</b>		<b>Town Property Only</b>	
<b>Surface Condition</b>	<b>Paved</b>	<b>Unpaved</b>	<b>Unpaved</b>	<b>Paved</b>
Recreation Impact Fees	\$200,000	\$200,000	\$112,500	\$137,500
Third Party Revenues	300,275	200,275	0	0
DEM Grant Greenway Program	169,725	169,725	112,500	137,500
<b>Total Income</b>	<b>\$670,000</b>	<b>\$570,000</b>	<b>\$225,000</b>	<b>\$275,000</b>
<b>Expenses</b>				
So County Commons Bike Path Spur	\$600,000	\$515,000	\$200,000	\$250,000
Contingency	70,000	50,000	25,000	25,000
<b>Total Expenditures</b>	<b>\$670,000</b>	<b>\$565,000</b>	<b>\$225,000</b>	<b>\$275,000</b>

**C. Neighborhood Guild Improvements**

The Neighborhood Guild is in need of additional interior and exterior building improvements beyond the rehabilitative work completed in 1995. The scope of work to be conducted in this 102 year-old structure is designed to target improving the building's internal operating efficiency and also providing for general modernization improvements. Specific areas to be addressed include:

- Replacement of all existing windows with a modern, efficient insulated type;
- Restoration of 2<sup>nd</sup> floor meeting rooms, music rooms, and administrative office space;
- Interior improvements to the attic storage space, including insulation and ventilation;
- Electrical and plumbing utility improvements;
- Accessibility enhancements;
- Installation of air conditioning system to allow for expanded seasonal use;
- Restoration of the interior of the gymnasium space to accommodate more passive, cultural, and educational programs.

The long-range plan for the Neighborhood Guild involves a transition into more of a pure education, arts, and all around community center, with far more emphasis on passive recreation programming. These changes will be integrated into the rehabilitation plans affecting the interior renovations.

The Town is anticipating an annual operating cost savings through improved operational efficiency while allowing for improved year-round use of the facility. All debt service associated with this project shall be reimbursed by funds held in the Neighborhood Guild Trust Fund.

A summary of projected funding source and expense elements for this project is provided below:

<b>Neighborhood Guild Improvements</b>		<b>FY 2016</b>
<b>Income</b>		
Municipal Bond - May 2015		\$1,000,000
<b>Total Income</b>		<b>\$1,000,000</b>
<b>Expenses</b>		
Window Replacement		\$350,000
Air Conditioning Installation		250,000
Interior Renovations		150,000
Exterior Renovations		25,000
Electrical/Plumbing Improvements		50,000
Design and Architectural Services		25,000
Contingency		150,000
<b>Total Expenditures</b>		<b>\$1,000,000</b>

#### **D. Community Recreation Center**

The main focus of the Community Gymnasium Project is to address the present lack of indoor recreational space for both municipal and school programs. This proposed 24,000 square foot facility will be designed to address the present indoor overcrowding problems, allow for program expansion and diversification, and provide a central meeting place for community members to socialize and recreate. The facility will also be designed to accommodate some of the existing needs within the School System's physical education, health, and interscholastic program areas.

##### *Long-Term Goals*

- Maintain the center as an integral part of the community and the daily lives of its residents;
- Maximize utilization of the facility and its revenue generating capacity;
- Maintain the facility's condition and preserve its value as an asset to the community;
- Address the community's active indoor recreational needs for all population segments.

##### *Proposed Facility Location*

In February 2010 the Town purchased 13.44 acres of property known locally as the "Dominic Savio property" from the Roman Catholic Bishop of Providence. This property is located on Broad Rock Road and is adjacent to the Town's Senior Center and Broad Rock Playfields and abuts the Broad Rock Middle School property to the north. This purchase now provides the Town with the opportunity to site a Community Recreation Center to serve the needs of school sports and municipal recreation programs. A *draft* land use plan has been prepared that illustrates the potential layout of buildings, field space, and parking areas that may be sited on this property. While the cost associated with full use of this property is not programmed into the Town's long term capital planning program at this time, ownership of the property provides the Town with the opportunity and flexibility to determine when and how the plan will be implemented.

##### *Planned Development Schedule*

Construction of this facility is tentatively forecast for FY 2017-2018. This date is a placeholder at this time. The delay reflects the need to minimize new debt service requirements, and to provide sufficient public discussion relative to the need for such a facility and the cost of operating such a facility. The state of the local economy, coupled with the impact that declining student enrollments will have on school sports needs, and the fiscal impact associated with operating this facility requires a delay in moving this project forward at this time.

##### *Project Cost Estimate*

Although this project continues to be delayed and moved to later years in the Capital Improvement Program schedule due to a need to reduce long term capital spending requirements, a summary of the proposed funding and expenses is provided on the next page.

<b>Community Recreation Center</b>		<b>FY 2018</b>
<b>Income</b>		
Municipal Bond #1 11/04 Approval Issue 5/15/17		\$650,000
School Bond #1 - 11/04 Approval - Issue 5/15/17		900,000
Municipal Bond #2 - 11/06 Approval - Issue 5/15/17		1,600,000
Recreation Impact Fees		1,085,300
<b>Total Income</b>		<b>\$4,235,300</b>
<b>Expenses</b>		
Building (23,000 Sq. Ft. @ \$145/SF Cost)		\$3,335,000
Furnishings		200,000
Design Services - (8% of Construction Cost)		266,800
Contingency - (10% of Construction Cost)		333,500
Parking (50 Spaces @ \$2,000 per unit cost)		100,000
<b>Total Expenditures</b>		<b>\$4,235,300</b>

**E. Marina Park Improvement Program**

The Town is planning to make improvements and upgrades to various facilities located within this 13.3 acre waterfront park located on Salt Pond. Specific facilities proposed for rehabilitation and/or upgrade include: east and west parking lots; main boat ramp and public dock. A brief description of proposed projects follows below:

*East and West Parking Lot*

The paved areas consist of approximately 2,150 square yards (East Lot) and 2,800 square yards (West Lot) in total area. This project includes the reclaiming of existing material, a fine grading of the area, installation of 1.5" of asphalt binder coarse and 1.5" Class I asphalt finish coarse. A grassed drainage swale will also be installed as a best practice method of managing storm water run-off within the effected area. The West Lot services both individual vehicles as well as vehicles with boat trailers. The lot will be striped in a similar line pattern that accommodates both types of parking space lengths. Signage will be replaced and include directional and regulatory signage providing information on allowed and prohibited uses of the parking area.

*Main Boat Ramp*

A major rehabilitation of the Park's main boat ramp will be a key component of the overall Marina Park Improvement Project. The existing pre-cast concrete boat ramp panels at the toe of the ramp will be removed and replaced. The ramp's existing slope will be reduced for improved trailer access and safety and designed to conform with existing RIDEM standards. In addition, limited dredging is recommended in order to increase the water depth for boats being launched and hauled from this location. This work will also include the development of ADA compliant handicapped access ramp that will service the Town dock for loading and unloading purposes.

*Public Dock*

The existing public dock, located west of and proximal to the main boat ramp will be upgraded as part of the overall project. The dock will be re-positioned to be directly contiguous to the boat ramp and extended to provide for additional dockage for those hauling and loading, boats under repair and in transition. An ADA compliant aluminum ramp will be installed at the wall, with cover plates on all joints.

<b>Marina Park Improvement Program</b>	
<b>Income</b>	
Funds Held in Reserve - 6/30/11	\$47,335
CIP Transfers FY 2013 through FY 2015	30,000
Recreational Impact Fees	55,165
US Fish and Wildlife/RI DEM Grant	397,500
<b>Total Income</b>	<b>\$530,000</b>
<b>Expenses</b>	
Engineering Services FY2011-2012	\$30,000
Boat Ramp Reconstruction - FY 2012-2013	225,000
Public Dock Expansion - FY 2013-2014	150,000
Resurfacing of Parking Lots- FY 2014-2015	125,000
<b>Total Program Cost</b>	<b>\$530,000</b>

**F. Town Beach Program**

The Beach Improvement program involves funding support for increasingly aggressive maintenance efforts necessary to address the Town Beach as erosion continues to have a significant impact on it as well as the pavilion structure. The loss of sand and vegetation combined with severe weather events over the last two seasons necessitated sand replenishment; and required that the outermost section of the pavilion be shored up and stabilized prior to the 2011 summer season. The most recent weather event, Tropical Storm Irene, caused additional erosion damage to the pavilion footings that will require further repair and stabilization efforts. This project has been identified as a priority in light of the probability that the pavilion will sustain further and possibly irreparable damage over the course of the next year unless action is taken to relocate the facility to an upland location.

Funding support for the relocation of the pavilion and a new on-site wastewater system has been sought through the Federal Emergency Management Agency (FEMA) - Hazard Mitigation Grants Program and the Federal Stafford Act Hazard Mitigation Program (administered by the RI Emergency Management Agency (RIEMA)). The Town has been notified by FEMA and RIEMA that both funding applications have met preliminary eligibility requirements. The projected cost of the pavilion relocation project is \$395,931.

The overall six-year beach improvement program cost is estimated at \$455,931. As of June 30, 2011, the Beach Improvement Fund reserve balance is \$53,897. It is proposed that \$85,000 be allocated in the six-year term of the CIP in order to provide the necessary matching funds required to complete the pavilion relocation project, replacement of the facility's Onsite Wastewater System, continued sand replenishment activities and replacement of ageing playground equipment.

A summary of program revenues and expenditures is presented below:

<b>Town Beach Improvement</b>	
<b>Revenues</b>	
Funds Held in Reserve - 6/30/11	\$53,897
Funds forwarded from Parks Rehabilitation Fund	8,860
Federal Stafford Act Hazard Mitigation	119,906
Federal Hazard Mitigation Grant Program (HMGP)	178,268
FY 2011-2012 CIP Transfer	10,000
Future CIP Transfers	85,000
<b>Total Income</b>	<b>\$455,931</b>
<b>Expenditures</b>	
<i>Pavilion Relocation Program</i>	
Engineering Services - FY 2012-2013	\$10,000
On-Site Wastewater System - FY 2012-2013	148,032
Pavilion Relocation - FY 2013-2014	237,899
<b>Relocation Project Total</b>	<b>\$395,931</b>
<i>Other Beach Related Improvements</i>	
Sand Replenishment - FY 2015-2016 - FY 2017-2018	\$25,000
Parking Lot Improvements - FY 2014-2015	10,000
Playground Upgrade - FY 2016-2017	25,000
<b>Other Beach Related Improvements Total</b>	<b>\$60,000</b>
<b>Total Program Cost</b>	<b>\$455,931</b>

**G. Senior Center Program**

*Senior Center Facility Improvements*

The Senior Center facility located on Dominic Savio Road opened in 2000 to service the needs and interests of the Town’s growing elderly population as well as neighboring communities. It serves as a “single point of entry” for access to information about the various services and activities available for older adults. The Center services an average of 200 seniors per day by providing social services, meals, recreational activities, support groups, special events, health clinics and other programs customized to foster and support a social, active and healthy lifestyle for seniors.

As the Senior Center enters its twelfth year of operation, several maintenance projects are necessary. Proposed interior building maintenance includes painting and wallpaper, replacement of carpeting, and repairs to interior walls. The installation of an accordion divider wall in the main activity area to provide for greater diversity of use of building space is also anticipated. As The Center continues to be experience the expected wear and tear from the elements and regular daily use, it is recommended that funds continue to be held in reserve to meet future facility improvement needs.

*Senior Center Annex*

The Tetreault Senior Center Annex is located adjacent to The Center and serves as a site for expanded senior center activities such as the emergency food assistance program, volunteer quilting workshop, senior arts and crafts programs and a gift shop. In 2007, the roof of the Annex was replaced along with some cosmetic improvements to the interior as the first phase of restoring and upgrading the facility. The exterior of the building is in need of rehabilitation in order to maintain a safe, comfortable and energy efficient environment.

Future improvements needed for the Senior Center Annex include replacement of windows and entrance door, and shingling of the building. The Department will continue to seek alternative funding sources to offset the cost of these expenditures and will continue to program for those building improvements most urgently needed.

*Senior Center Barn Improvements*

The Senior Center Barn, located adjacent the Senior Center Annex serves as a necessary storage facility for furnishings, maintenance equipment and program supplies. The building is in need of exterior improvements, primarily roof repair, siding, and window replacement.

A summary of the planned income and expense associated with the Senior Center Facilities Program over the six-year term of the Capital Improvement Program is presented below:

<b>Senior Services Program</b>	
<b>Income</b>	
Funds Held in Reserve Balance - Facilities	\$2,747
Transfer from Elderly Services Fund	90,000
<b>Total Income</b>	<b>\$92,747</b>
<b>Expenses</b>	
<b>Senior Center Facility Improvements FY 2014</b>	
Interior Painting/Carpets/Wallpaper	\$25,000
Addition of Divider Wall in Main Room	10,000
Roof Replacement Reserve	20,000
<b>Senior Center Annex Improvements FY 2015</b>	
Replacement Windows/Doors	\$10,000
Exterior Shingling and Insulation	15,000
<b>Senior Center Barn Improvements FY 2016</b>	
Roof and Siding Replacement	10,000
<b>Senior Services Program</b>	<b>\$90,000</b>

## **II. GENERAL MUNICIPAL PROGRAMS**

### **A. Public Works Improvement Program**

The Public Services Department manages a comprehensive Town-wide transportation improvement program (TIP). This program evaluates the Town's transportation and public works infrastructure on an annual basis in order to provide ongoing infrastructure repairs and improvements. Municipal infrastructure includes all Town owned rights of ways (ROW); the structures within the ROW such as pavement, drainage systems, sidewalks, bridges, and dams; and other transportation related enhancements. Municipal infrastructure is prioritized for reconstruction based upon importance to the community, use, condition, and public health and safety concerns. Critical infrastructure that has significant public safety importance, such as bridges and dams, require comprehensive inspection every three years to ensure structural integrity. Bridge inspection report findings are used to update the maintenance schedule and associated repairs for the Town's twelve local bridges.

Funding for the Public Services infrastructure improvement program is provided by several sources, including General Obligation Bonds, Capital Budget Annual Funding, and Operating Department year end transfers to the Public Works Improvement Funds.

Capital transportation projects have been developed based upon the following categories:

- Arterial/ Collector Road Reconstruction
- Local Road Pavement Overlay
- Drainage Infrastructure
- Bridges and Dams Reconstruction
- Sidewalk Construction
- Public Works Facility Improvements

The Town's arterial and collector road network is in need of major repair and reconstruction. Over the six year term of the CIP it is proposed to continue an aggressive rate of road reconstruction in an effort to upgrade the quality of the local road network.

The proposed six-year expenditure requirements are projected at \$7.56 million. The program will require "Pay-as-you-go" funding over the term and municipal bonding of \$3.85 million, and the authorization of \$2.5 million in general obligation bonds.

A summary of the revised Public Works Improvement Program income and expenses projected over the six year of the Capital Improvement Program is presented on the following page.

<b>Public Works Improvement Program</b>	
<b>Revenues</b>	
Annual Capital Budget Transfers	\$3,855,000
General Obligation Bonds	2,500,000
Funds Held in Reserve Fund	1,204,705
<b>Total Revenues</b>	<b>\$7,559,705</b>
<b>Expenditures</b>	
Arterial Road Program	\$3,168,075
Collector Road Program	3,041,150
Local Road Program	233,480
Sidewalk Improvements	30,000
Drainage Improvements	650,000
Bridge and Dam Improvements	390,000
Highway Facility Program	47,000
<b>Total Expenditures</b>	<b>\$7,559,705</b>

Presented on the following three pages is a listing of all planned right of way infrastructure improvements planned over the course of the six year term.

Town Manager Proposed Public Works Improvement Program										
		Actual 2010-2011	Estimated 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Six Year Total
	Linear Feet		\$100	\$105	\$110	\$115	\$120	\$125	\$130	
<b>Arterial Road Program- Reconstruction</b>										
Moonstone Beach Rd (north of MSH Road)	2,500	\$219,382	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Matunuck School House Road- Phase 1	9,850	830,330	4,209	0	0	0	0	0	0	0
Matunuck School House Road- Phase 2	6,000	177,864	424,107	0	0	0	0	0	0	0
Saugatucket Rd (Rt. 1 to Broad Rock Road)	6,200	0	0	0	0	682,000	0	0	0	682,000
<b>ARP- Reconstruction Subtotal</b>		<b>\$1,227,576</b>	<b>\$428,316</b>	<b>\$0</b>	<b>\$0</b>	<b>\$682,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$682,000</b>
	Linear Feet			\$40	\$45	\$50	\$55	\$60	\$65	
<b>Arterial Road Program- Overlay</b>										
Torrey Road Road	2,885	\$0	\$0	\$115,400	\$0	\$0	\$0	\$0	\$0	\$115,400
Wordens Pond Road	11,682	0	0	0	0	0	0	700,920	0	700,920
Matunuck Beach Road (Rt 1 to School House Rd)	3,590	0	0	0	0	0	0	0	233,350	233,350
South Road (Curtis Corner to Main St)	8,595	0	0	0	0	0	0	0	558,675	558,675
Silver Lake Avenue	2,881	0	0	0	0	0	0	0	187,265	187,265
<b>ARP- Overlay Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$115,400</b>	<b>\$432,900</b>	<b>\$0</b>	<b>\$257,565</b>	<b>\$700,920</b>	<b>\$979,290</b>	<b>\$2,486,075</b>
<b>Arterial Road Program - Total</b>		<b>\$1,227,576</b>	<b>\$428,316</b>	<b>\$115,400</b>	<b>\$432,900</b>	<b>\$682,000</b>	<b>\$257,565</b>	<b>\$700,920</b>	<b>\$979,290</b>	<b>\$3,168,075</b>
	Linear Feet		\$100	\$105	\$110	\$115	\$120	\$125	\$130	
<b>Collector Road Program- Reconstruction</b>										
Liberty Lane Phase 1	3,549	\$255,631	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Indian Trail N&S and Arrowhead trail	2,837	253,475	0	0	0	0	0	0	0	0
Liberty Lane- Phase 2	3,400	0	415,000	0	0	0	0	0	0	0
Stoney Fort Rd (Slocum to Rt 138)	7,500	0	250,000	250,000	0	0	0	0	0	250,000
<b>Collector Road Program - Reconstruction Subtotal</b>		<b>\$509,106</b>	<b>\$665,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
	Linear Feet			\$40	\$45	\$50	\$55	\$60	\$65	
<b>Collector Road Program- Overlay</b>										
Shannock Road	8,274	\$0	\$0	\$330,960	\$0	\$0	\$0	\$0	\$0	\$330,960
Fairview Drive	500	\$16,986	0	0	0	0	0	0	0	0
Plains Road (Flagg to Stony Fort Road)	5,077	0	0	228,465	0	0	0	0	0	228,465
Fairgrounds Road (Rt 138 to Waites Corner Road)	2,096	0	0	0	94,320	0	0	0	0	94,320
Stony Fort Road (Old North to Slocum)	2,250	0	0	0	101,250	0	0	0	0	101,250
Waites Corner Road (Fairgrounds to Rt 2)	4,536	0	0	0	0	204,120	0	0	0	204,120
Green Hill Beach Rd (Schoolhouse Rd to Beach)	5,483	0	0	0	0	274,150	0	0	0	274,150
Frank Avenue and Watson Road	2,073	0	0	0	0	103,650	0	0	0	103,650
Dugway Bridge Road	6,086	0	0	0	0	304,300	0	0	0	304,300
Glen Rock Road	8,179	0	0	0	368,055	0	0	0	0	368,055
Liberty Lane (Rt 138 to Bike Path)	4,466	0	0	0	0	0	245,630	0	0	245,630
Moonstone Beach Rd (Mill Pond Road to Rt 1)	3,580	0	0	0	0	0	196,900	0	0	196,900
James Trail (less ledge reconstruction area)	1,540	0	0	0	0	0	84,700	0	0	84,700
Old North Road (Flagg Road to Stony Fort Road)	4,630	0	0	0	0	0	254,650	0	0	254,650
Jerry Brown Farm Road	6,719	0	0	0	0	0	0	0	0	0
<b>Collector Road Program- Overlay Subtotal</b>		<b>\$16,986</b>	<b>\$0</b>	<b>\$559,425</b>	<b>\$563,625</b>	<b>\$886,220</b>	<b>\$781,880</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,791,150</b>
<b>Collector Road Program - Total</b>		<b>\$526,092</b>	<b>\$665,000</b>	<b>\$809,425</b>	<b>\$563,625</b>	<b>\$886,220</b>	<b>\$781,880</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,041,150</b>

Town Manager Proposed Public Works Improvement Program										
		Actual 2010-2011	Estimated 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Six Year Total
	Linear Feet		\$100	\$105	\$110	\$115	\$120	\$125	\$130	
<b>Local Road Program- Reconstruction</b>										
No local roads scheduled for reconstruction		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Local Road Program- Reconstruction Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	Linear Feet			\$40	\$45	\$50	\$55	\$60	\$65	
<b>Local Road Program- Overlay</b>										
Dockray Road	1,750	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Pershing Avenue	1,242	0	0	49,680	0	0	0	0	0	49,680
MacArthur Avenue	886	0	0	35,440	0	0	0	0	0	35,440
Audobon Drive	423	0	0	16,920	0	0	0	0	0	16,920
Eisenhower Place	842	0	0	33,680	0	0	0	0	0	33,680
West Street (Gooseberry Road to Hartford Avenue)	694	0	0	27,760	0	0	0	0	0	27,760
<b>Local Road Program- Overlay Subtotal</b>		<b>\$0</b>	<b>\$0</b>	<b>\$233,480</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$233,480</b>
<b>Local Roads - Total</b>		<b>\$0</b>	<b>\$0</b>	<b>\$233,480</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$233,480</b>
<b>Total Road Program</b>		<b>\$1,753,668</b>	<b>\$1,093,316</b>	<b>\$1,158,305</b>	<b>\$996,525</b>	<b>\$1,568,220</b>	<b>\$1,039,445</b>	<b>\$700,920</b>	<b>\$979,290</b>	<b>\$6,442,705</b>
<b>New Sidewalks</b>										
Matunuck Beach Rd (Atlantic Avenue to Comm.Dr)		\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000
<b>New Sidewalks - Total</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>
<b>New Drainage Projects</b>										
TMDL Implementation Reserve Fund		\$60,074	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Bayfield Drive / Jerry Brown Farm Road		0	0	0	30,000	0	0	0	0	30,000
Torrey Road		0	0	20,000	0	0	0	0	0	20,000
<b>New Drainage - Total</b>		<b>\$60,074</b>	<b>\$100,000</b>	<b>\$120,000</b>	<b>\$130,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$650,000</b>
<b>Bridges and Dams</b>										
Bridge Inspection Program		\$0	\$35,000	\$0	\$0	\$40,000	\$0	\$0	\$45,000	\$85,000
Dugway Bridge (RIDOT #950)	9,297	0	100,000	0	0	0	0	0	0	0
Saugatucket River Culvert		0	0	0	0	15,000	50,000	50,000	0	115,000
Church St (RIDOT #564)		0	0	15,000	30,000	30,000	0	0	0	75,000
Church St Pedestrian Bridge		0	0	0	0	0	0	50,000	0	50,000
Spring St Bridge		0	0	0	0	0	0	0	20,000	20,000
Dam Inspection Program		0	3,000	0	0	0	0	0	0	0
Wakefield Mill Dam		0	0	0	25,000	0	0	0	0	25,000
Rocky Brook Dam		0	0	0	0	0	0	0	20,000	20,000
<b>Bridges &amp; Dams - Total</b>		<b>\$9,297</b>	<b>\$138,000</b>	<b>\$15,000</b>	<b>\$55,000</b>	<b>\$85,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$85,000</b>	<b>\$390,000</b>
<b>Highway Facility Program</b>										
Building Repair & PSOB Transfers		\$11,238	\$0	\$0	\$0	\$15,000	\$0	\$0	\$20,000	\$35,000
Motorized Fence Gate Replacement		0	17,824	0	0	0	0	0	0	0
Fuel Center Upgrade		0	0	0	0	0	0	12,000	0	12,000
<b>Highway Facility Program - Total</b>		<b>\$11,238</b>	<b>\$17,824</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$12,000</b>	<b>\$20,000</b>	<b>\$47,000</b>

<b>Town Manager Proposed Public Works Improvement Program</b>										
		Actual 2010-2011	Estimated 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Six Year Total
<b>Program Summary</b>										
Arterial Road Program		\$1,227,576	\$428,316	115,400	432,900	682,000	257,565	700,920	979,290	\$3,168,075
Collector Road Program		526,092	665,000	809,425	563,625	886,220	781,880	0	0	3,041,150
Local Road Program		0	0	233,480	0	0	0	0	0	233,480
Sidewalk Improvements		0	0	0	0	30,000	0	0	0	30,000
Drainage Improvements		60,074	100,000	120,000	130,000	100,000	100,000	100,000	100,000	650,000
Bridge and Dam Improvements		9,297	138,000	15,000	55,000	85,000	50,000	100,000	85,000	390,000
Highway Facility Program		11,238	17,824	0	0	15,000	0	12,000	20,000	47,000
<b>Projected Expenses - Total</b>		<b>\$1,834,277</b>	<b>\$1,349,140</b>	<b>\$1,293,305</b>	<b>\$1,181,525</b>	<b>\$1,798,220</b>	<b>\$1,189,445</b>	<b>\$912,920</b>	<b>\$1,184,290</b>	<b>\$7,559,705</b>
<b>"Pay As You Go" Capital Budget Funding</b>										
CIP - Road Improvement Program Transfers		\$550,000	\$610,000	\$625,000	\$660,000	\$640,000	\$640,000	\$640,000	\$650,000	\$3,855,000
General Fund Operating Transfer		155,000	0	0	0	0	0	0	0	0
Miscellaneous Income		45,981	0	0	0	0	0	0	0	0
Federal ARRA Funding		0	757,704	0	0	0	0	0	0	0
Public Service Bonds Issued – June Sale		0	0	0	0	2,000,000	0	500,000	0	2,500,000
<b>Projected Income - Total</b>		<b>\$750,981</b>	<b>\$1,367,704</b>	<b>\$625,000</b>	<b>\$660,000</b>	<b>\$2,640,000</b>	<b>\$640,000</b>	<b>\$1,140,000</b>	<b>\$650,000</b>	<b>\$6,355,000</b>
<b>Projected Fund Balance - June 30th</b>		<b>\$1,409,643</b>	<b>\$1,428,207</b>	<b>\$759,902</b>	<b>\$238,377</b>	<b>\$1,080,157</b>	<b>\$530,712</b>	<b>\$757,792</b>	<b>\$223,502</b>	

<b>Public Works Improvement Fund</b>	
<b>Funds Available 6-30-11</b>	<b>\$1,409,643</b>
Less 2011-20012 Expense	(\$1,349,140)
Plus 2011-2012 Revenue	1,367,704
<b>Funds Available 6-30-12</b>	<b>\$1,428,207</b>

<b>Public Works Bonding Requirements</b>	<b>2006 Bond</b>	<b>2014 Bond</b>	<b>Referendum</b>
Public Works Bond 5/2015	400,000	1,600,000	November-14
Public Works Bond 5/2018	0	500,000	November-14
<b>Six-Year Bonding Requirements</b>	<b>\$400,000</b>	<b>\$2,100,000</b>	<b>\$2,500,000</b>
<b>Note: Transportation Bond Authorization November 2006 for \$400,000.</b>			

**B. Municipal Land Bank Reserve**

The Town Council established a Municipal Land Bank Reserve Fund with adoption of the FY2004-2005 Capital Improvement Program. Initial funding of this program was approved at the April 2004 Financial Town Meeting, with voter authorization for the issuance of \$750,000 in general obligation bonds to support this program. The Municipal Land Bank will provide for the purchase of undeveloped land for other than land conservation purposes. Advanced planning for meeting future municipal needs has also become more important as the number of large undeveloped parcels decreases.

With the purchase of the St. Dominic Savio property, no additional land bank acquisitions are anticipated during the six year term of the Capital Improvement Program. Should additional land purchases be directed by the Town Council, use of recreation impact fees and/or proceeds from the sale of a municipal bond (up to \$750,000) may be directed.

<b>Municipal Land Acquisition Program</b>		<b>Not Scheduled</b>
<b>Income -Available</b>		
2004 - FTM Bond Authorization		\$750,000
<b>Total Income</b>		<b>\$750,000</b>
<b>Expenses</b>		
No Purchases Anticipated		\$0
<b>Total Expenditures</b>		<b>\$0</b>

**C. Library Facilities Renovations Program – Kingston Free Library**

The Kingston Free Library, last renovated in 2000, is in need of building repairs. The exterior paint is peeling, nails are popping out, and the shingles are cupping and breaking. Additionally, rain regularly leaks into the building through the shingles covering the belfry. The repairs will consist of removing and replacing all shingles on the belfry and mansard roof, repairing rotted wood, furnishing and installing new shingles to match the existing look, staining the shingles, and caulking, scraping and painting the trim and clapboards.

The project is structured to take place in two phases over a two year period at an estimated total cost of \$300,000. Phase 1 will be completed during the current fiscal year, this phase consists of replacing and staining the shingles on the belfry and mansard roof. Phase 2 of this project, planned for completion in FY 2012-2013 consists of trim and clapboards painting of the entire structure. Funding sources for this project includes funds held in the Library Capital Reserve Fund, a grant of \$100,000 from the Champlin Foundations and “Pay-as-you-go” proposed funding of \$25,000 in the FY 2012-2013 Capital Budget.

A summary of the Phase 2 portion of this project is presented on the next page.

<b>Kingston Library Improvements</b>		<b>FY 2013</b>
<b>Income</b>		
Funds Held in Library Capital Reserve Fund		\$70,092
Champlin Foundation Grant (Approved)		100,000
FY 2011-2012 CIP Transfer		25,000
FY 2012-2013 CIP Transfer		25,000
<b>Total Income</b>		<b>\$220,092</b>
<b>Expenses</b>		
Exterior Painting - FY 2012-2013		\$220,000
<b>Total Expenditures</b>		<b>\$220,000</b>

**D. Property Revaluation Program**

Beginning in 1997, with the enactment of RIGL §44-5-11.6 all cities and towns in Rhode Island are required to revalue property on a nine-year schedule, including two statistical updates at three-year intervals. A full revaluation program is a complete re-examination and reappraisal of all classes of property (i.e., real estate and tangible personal property) whether the class is taxable or tax exempt. The process requires a physical measurement and listing of all properties, with the goal of setting property values current to the date of value. A statistical update reviews the last three years of property sales, with emphasis placed on the year of the revaluation, to establish new values for all properties in the community.

Property values must be determined in accordance with Title 45, Chapter 5 of the Rhode Island General Laws which states “All property liable to taxation shall be assessed at its full and fair cash value or at a uniform percentage thereof, not to exceed one hundred percent (100%), to be determined by the assessors in each town or city...”

South Kingstown's first statistical update was completed effective December 31, 2000. A full mass appraisal (revaluation) program was completed as of December 31, 2003, and statistical updates were subsequently completed in December 2006 and 2009. The next required full mass appraisal (revaluation) is scheduled for December 2012. The estimated cost of this required mass appraisal is \$752,260. The Property Revaluation Capital Reserve has adequate funding for the 2012 revaluation.

Financial planning for the next statistical revaluation scheduled for December 31, 2015 has been incorporated into CIP's six year program.

The planned costs and funding schedules for the future mass appraisal activities are presented on the following page.

<b>Property Revaluation Program</b>	
<b>Revenues</b>	
Funds Held in Reserve Balance	\$752,260
State Reimbursement for 12/31/15 Revaluation	138,720
CIP Transfers FY 2014-2015 through FY 2015-2016	100,000
<b>Total Revenues</b>	<b>\$990,980</b>
<b>Mass Appraisal - 12/31/12 FY 2013</b>	
Property Appraisal (13,600 parcels @ \$50)	\$680,000
Tangible Property Account Review	50,000
Computer Hardware	22,260
<b>Total Expenditures</b>	<b>\$752,260</b>
<b>Statistical Appraisal - 12/31/15 FY 2016</b>	
Property Appraisal (13,600 parcels @ \$17)	\$231,200
<b>Total Expenditures</b>	<b>\$231,200</b>
<b>Total Program Cost</b>	<b>\$983,460</b>

**E. Town Hall Parking and Facility Improvement Program**

Maintenance and upkeep of the Town Hall is an ongoing program. Over the past five years, sections of the roof have been replaced and exterior painting has been completed. A list of potential improvements is presented below. It is noted that the Town anticipates receipt of Federal Energy Conservation funding that may offset the need for local funding associated with window and heating system replacement projects planned for Town Hall upkeep and improvements.

<b>Town Hall Renovation and Improvements</b>	
<b>Income</b>	
Estimated Reserve Funds Available June 30, 2011	\$184,259
Operational Maintenance Forwarded	55,741
CIP Transfers FY 2012-2013 through FY 2017-2018	45,000
<b>Total Income</b>	<b>\$285,000</b>
<b>Expenses</b>	
Council Chambers Dormer Repair - FY 2013	\$15,000
Planning Department Heating Sys. Replacement - FY 2013	10,000
Council Chambers Painting & Window Repair - FY 2013	20,000
Carpeting - As Needed - FY 2014	35,000
Parking Lot Improvements - Existing Lot - FY 2016	125,000
Generator Installation - FY 2018	40,000
Sprinkler System - Basement - FY 2018	40,000
<b>Total Expenditures</b>	<b>\$285,000</b>

## **F. Municipal Planning Program**

The Municipal Planning Services Reserve Fund contains \$108,900 as of June 30, 2011. It is proposed to utilize a portion of these funds to conduct longitudinal surveys of public satisfaction and attitudes toward government services and functions during the Fiscal Period 2012-2013 and 2016-2017. It is proposed to utilize the services of the “ICMA (International City Managers Association)/National Citizen Survey (NCS)” to accomplish this effort. The National Citizen Survey is recognized as a leader in citizen satisfaction surveys for local government applications. The program has been developed by ICMA in cooperation with the National Research Center, Inc. This trademarked product is a “unique service to administer, analyze and report results from a customizable citizen survey. National Research Center, Inc., (NRC) and ICMA are able to provide this service at a relatively low cost through careful standardization and automation of the survey process. Each participating jurisdiction can make important customizations for its locale and the report can compare results from your jurisdiction with results from other jurisdictions across the United States.” (*Source: National Citizen Survey*)

The NCS can be used to measure performance, benchmark service quality rankings, evaluate potential policies, assess community needs and provide the statistical background for the preparation of short or long-term strategic plans. More than 350 communities across the country have utilized this service to date. Each application of the program requires approximately 18 weeks from start to completion.

It is proposed to conduct two such surveys during the six-year capital improvement program term. The first survey would be conducted in FY 2012-2013, the second in FY 2016-2017. The estimated cost of the program is \$38,000 (\$19,000 per survey instrument). The second survey would allow comparisons to the first (longitudinal review) and thus provide an opportunity to shape, adjust, and fine-tune municipal programs and budget priorities. This survey goes well beyond the traditional surveys associated with land use planning and the preparation of Comprehensive Community Plans and represents a significant next step in sophistication concerning government assessment and outreach to citizens about services, programs, issues and concerns.

It is proposed to integrate the financial needs of the Town’s Geographic Information System into the Municipal Planning Program. This action is taken to reduce the “Pay-As You Go” component of the CIP by meeting all GIS future costs through funding available in the Planning Reserve Fund.

The GIS division requires access to the latest computer technology to meet the mandates in its mission statement, including:

- Maintaining the Town’s GIS databases
- Providing geospatial analysis and decision-making support services to Town departments
- Providing access to GIS data and map production capability for Town staff
- Maintaining public Internet site for citizen access to GIS data

In order to maintain the Town’s GIS applications and services at current levels and provide for the implementation of the two community survey instruments, the following planned use of funds held in the Municipal Planning Reserve are presented on the next page.

<b>Municipal Planning Reserve</b>	
<b>Income</b>	
Reserve Balance	\$108,900
<b>Total Income</b>	<b>\$108,900</b>
<b>Expenses</b>	
FY 2012-2013 - Community Survey #1	\$19,000
FY 2012-2013 - GIS Web Site and Programing Services & Hardware	21,000
FY 2014-2015 - GIS Web Site and Programing Services	10,000
FY 2016-2017 - Community Survey #2	19,000
<b>Total Expenditures</b>	<b>\$69,000</b>

**G. Municipal Energy Conservation Program**

The program involves the development of a comprehensive approach to energy conservation and management using targeted capital improvements to municipal buildings and facilities. The objective of this program is to reduce energy usage and costs, reduce the “carbon footprint” of Town facilities and improve the function and utility of such facilities. This program will be assisted through Federal funding derived under ARRA (American Recovery and Reinvestment Act). These funds, administered by the RI Office of Energy Resources (RIOER) through the Federal “Energy Efficiency and Conservation Block Grant” (EECBG) will be provided on a reimbursement basis for approved “Energy Conservations Measures (ECM's).”

It is noted that the program relies on Federal grant monies and in-kind services to provide energy conservation benefits to the Town. While no local tax dollars are proposed for support of the program’s development and implementation, projected energy conservation savings (cost avoidance) may be proposed for program funding to offset a portion of the capital costs expended to generate the energy savings. Major activities under the program include the following:

*Energy Services Performance Contracting* – The Town, in concert with our Energy Services Consultant (ESCO), Schneider Electric Buildings Americas, Inc., is currently developing an “investment grade audit” (IGA) of all Town and School buildings and facilities. This process is the first step in establishing a baseline to develop the Energy Services Performance Contract. The audit will be completed in December 2011. Upon completion, Schneider will propose a program of energy conservation measures (ECM’s), aimed at upgrading buildings and facilities and providing net savings to the Town and School Department’s energy budgets. The cost of the IGA is approximately \$32,000. This cost will be waived should the Town contract with Schneider Electric to complete an approved ECM program, or the Town can close out the program and pay directly for the completed energy audit services.

Should the Town Council approve implementation of an ECM Program, funding will likely include federal grant funds (EECBG Grant - \$292,028); General, Utility and Special Revenue Fund operating budget transfers (funding to be determined based on potential energy cost savings that would be realized with ECM implementation); and potentially short term municipal borrowing, whereby debt repayment would be supported by cost avoidance savings.

Energy Conservation Measures (ECM's) are generally classified under six categories:

1. Lighting system improvements
2. Building automation system improvements
3. Mechanical improvements (HVAC etc.)
4. Building envelope improvements
5. Water conservation
6. Power management

The ECM program target is a minimum of 12% savings on the baseline costs calculated by the IGA. As noted on the previous page, the majority of the program is anticipated to be financed through the savings derived or other agreed upon methodology; and aspects of the program may be financed in a manner similar to the “pay as you go” aspects of the overall CIP.

*Building Local Capacity for Clean Energy and Climate Change Initiatives: An Intergovernmental Partnership* – this program is a cooperative venture of the Town in conjunction with the URI Energy Center, USEPA and three other RI communities (Warwick, East Greenwich, and North Providence). It is a grant intended to assist communities in lowering greenhouse gas emissions (carbon footprint); reducing dependence on imported fuels, thus reducing municipal energy costs; and improving sustainability. Through this program, University personnel and student “energy fellows” have been assisting the Town in the ESCO process and will also be developing an energy education/training component geared to assisting local residents with energy conservation measures on a broad community-wide basis. The program will also provide training for Town and School facility managers on energy conservation and technical assistance concerning use of new equipment and technologies to reduce consumption and costs.

This grant provides a budget award to the Town in the amount of \$55,000. These funds are expected to be used to complement the ESCO program’s “pay as you go” component. These grant monies are limited for use on municipal buildings and facilities only (school buildings are not eligible). No dollar matching is required on the part of the Town; the required in-kind match (50% of grant award) will be met through URI and Town staff participation in the program. This program has been underway since October 2010 and will run through the end of calendar 2012.

<b>Municipal Energy Conservation Program</b>	
<b>Income</b>	
Federal ARRA Grants	\$273,067
USEPA Training Grant	2,027
Demonstration Grants	52,973
<b>Total Income</b>	<b>\$328,067</b>
<b>Expenses</b>	
Energy Related Infrastructure Improvements	\$273,067
University Of RI and USEPA Training and Education	55,000
<b>Total Expenditures</b>	<b>\$328,067</b>

## **H. Information Technology Program**

Over the next six years, major changes are proposed in the manner in which information is managed, processed and stored within the Town's Information Systems. Planned hardware replacements and software upgrades began in FY 2010-2011 and continue in FY 2011-2012. To date two new data servers have been installed along with necessary software and data storage units. The installation of these new systems will provide a new foundation for managing, processing and storage of all data systems operated by the IT Department. In addition, the installation of new software will enable IT staff to unify management of the system users and all peripheral equipment, resulting in greater data access, security and manipulation flexibility.

Over the next six years additional technological improvements and upgrades must be implemented to efficiently manage the Town's information technology systems. The proposed schedule of improvements is presented as follows:

### *FY 2012–2013*

*Town Wide Email Upgrade* - The Town's current e-mail system is currently hosted by a third party vendor. It is proposed to bring this system in-house in FY 2012-2013, in order for the Town's IT staff to manage the system and permit important communication features such as Out of Office E-mail access, file management, employee calendar sharing, and public folder sharing capability.

### *FY 2013–2014*

*Email Archiving* - In 2006, the Federal government amended the Federal Rules of Civil Procedure, requiring that public entities be able to produce electronically stored information from staff members, such as e-mail communications, during the "discovery process" in lawsuits. An email archive appliance would allow the Town to have a record of any email that was received or sent via the Town's computer systems over a seven year period, and also would allow the Town's management to retrieve these e-mails at any given time.

### *FY 2013-2014 – FY 2017-2018*

*Enterprise Resource Planning System (ERPS)* - The Finance Department, in conjunction with the Town Manager's Office has begun initial planning for the replacement of the Town's financial management system, which has become outdated and in need of replacement. The backend database was developed in the mid-1980's and support services are extremely limited at this time. Software maintenance and report writing has been provided by in-house personnel. This resource is no longer available on a full time basis.

ERPS software is an integrated system used by businesses and governmental units to organize and maintain the data necessary for operations, accounting, budgeting and human services administration. ERPS merge each of the organizations key operations into one software system.

The first step in addressing the replacement of the Town's existing software system is the conduct of a comprehensive needs assessment that will identify system components to be addressed by the replacement software and to develop a formal "Request For Proposal" and "System Selection Process" that meets the needs of the community in a cost efficient manner.

A preliminary listing of services to be incorporated into a Statement of Needs is as follows:

1. General Ledger Town/School (Accounts Payment/Receivable)
2. Budget Preparation and Management System
3. Purchasing Systems (Requisition, Order and Quote)
4. Asset Management and Control
5. Payroll System and Federal Reporting
6. Treasury Functions (Banking and Investment Tracking)
7. Tax Collection
8. Personnel/Human Resources Systems
9. Other Post Employment Benefits (OPEB) Management
10. Personnel Leave Time Management
11. Building Permit and Inspection system
12. Utility Fund Billing and Receivables
13. Public Services PR and PO Tracking
14. Library Service PO, Payments and Receipt Tracking
15. Miscellaneous Billing and Receivables

In order to meet all of the information processing needs noted above, it may be necessary to purchase multiple systems. Of key importance in the planned analysis is ensuring that each selected system have the capability to transmit data between core systems and that support services are available in order to properly maintain and upgrade the systems once installed.

The preliminary cost estimate for purchase and installation of an integrated ERPS is projected at \$600,000. The Revenue Statement shown on the following page reflects that the cost of this major new program will require funding from each of the Municipal Funds that will make use of the new ERP system. This includes all Utility Funds, Special Revenue Funds, School Fund, as well as the General Fund. The projected cost associated with the purchase of the ERPS is a placeholder at this time. Cost and Revenue estimates will be refined as the needs assessment and selection process continues and an installation time schedule is developed.

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*Voice over IP Phone System (VoIP)* - Voice over Internet Protocol is a fast emerging technology that allows organizations to make telephone calls using their existing computer data network. The primary reason that organizations switch to a VoIP phone system is the cost savings and return on investment. In most instances, monthly telephone fees can be reduced by 50% or more.

A summary of planned expenditures and revenue sources for this program is presented on the following page.

<b>Information Technology Program</b>	
<b>Income</b>	
Reserve Balance & FY 2011-2012 CIP	\$1,425
Utility Funds Transfer	100,000
Leisure Services Funds Transfer	25,000
School Fund Transfer	100,000
General Fund UFB	24,075
Future Year CIP Funding	410,000
<b>Total Income</b>	<b>\$660,500</b>
<b>Expenses</b>	
FY 2012-2013 - E-Mail Upgrade	\$20,000
FY 2013-2014 - E-Mail Archiving	6,500
FY 2013-2014 - Financial Management System	150,000
FY 2014-2015 - Financial Management System	150,000
FY 2015-2016 - Financial Management System	100,000
FY 2016-2017 - Financial Management System	100,000
FY 2017-2018 - Financial Management System	100,000
FY 2017-2018 - Voice Over IP System - (VOIP)	34,000
<b>Total Expenditures</b>	<b>\$660,500</b>

### I. Public Safety Program

The Public Safety Capital Reserve Fund consists of three program elements: *Public Safety Computer Systems*, *Public Safety Communications Systems*, and *Public Safety Building Reserve – Facility Wide Improvements*. These are ongoing programs for the maintenance and upkeep of equipment and facilities.

#### *Public Safety Computer Systems*

In FY2002-2003, the Police Department established a reserve fund for computer equipment replacements and upgrades. For long term planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to service task performed. In practice, actual equipment replacements are strictly done only as warranted.

#### *Public Safety Communications Systems*

The Department's original CCTV system, radio communications/dispatch control center, and telephone system were placed in service in 1998 when the Public Safety Complex was built. Recognizing the equipment was ten years old in 2008, the Department implemented a plan in FY2007-2008 to establish reserve funding for the gradual upgrade/replacement of this equipment over several years. Through a combination of reserve funds and grant resources, all of the old equipment has been replaced, except for the telephone system, which is scheduled in FY2011-2012. Future installments to the reserve fund will support general equipment upgrades as needed.

*Public Safety Building Reserve – Facility Wide Improvements*

Since the facility's construction in 1998, improvements have been made to the operational controls relating to the building heating, ventilation and air conditioning systems. Given that the mechanical systems that support the building have reached over ten years of age, it is prudent to continue to reserve funding in the event of a major equipment failure (i.e. chiller system, etc.).

Police Department income and expense estimates within the Public Safety Program over the next six years are presented below.

<b>Public Safety Computer Systems</b>	
<b>Income</b>	
Estimated Reserve Balance June 30, 2012	\$11,923
Future Year CIP Funding	180,000
<b>Total Income</b>	<b>\$191,923</b>
<b>Expenses</b>	
FY 2012-2013 Expenses - Per Schedule	\$10,750
FY 2013-2014 Expenses - Per Schedule	32,000
FY 2014-2015 Expenses - Per Schedule	26,050
FY 2015-2016 Expenses - Per Schedule	17,100
FY 2016-2017 Expenses - Per Schedule	69,000
FY 2017-2018 Expenses - Per Schedule	35,850
<b>Total Expenditures</b>	<b>\$190,750</b>
<b>Public Safety Communication Systems</b>	
<b>Income</b>	
Estimated Reserve Balance June 30, 2012	\$21,781
Future Year CIP Funding	0
<b>Total Income</b>	<b>\$21,781</b>
<b>Expenses</b>	
FY 2014-2015 Expenses - As Needed	\$5,000
FY 2015-2016 Expenses - As Needed	5,000
FY 2016-2017 Expenses - As Needed	5,000
FY 2017-2018 Expenses - As Needed	5,000
<b>Total Expenditures</b>	<b>\$20,000</b>
<b>Public Safety Building Reserve - Facility-Wide</b>	
<b>Income</b>	
Estimated Reserve Balance June 30, 2012	\$48,850
Future Year CIP Funding	80,000
<b>Total Income</b>	<b>\$128,850</b>
FY 2010-2011 Expenses - Variable Drives - HVAC	
<b>Expenses</b>	
FY 2012-2013 Expenses- VFD Drives & Parking Lot	\$12,500
FY 2013-2014 Expenses - Chiller/Drives Replacement	100,000
<b>Total Expenditures</b>	<b>\$112,500</b>

<b>Public Safety Program Summary</b>	
<b>Income</b>	
Funds Held in Reserve Balance	\$82,554
Future Year CIP Funding	260,000
<b>Total Income</b>	<b>\$342,554</b>
<b>Expenses</b>	
Public Safety Computer Systems	\$190,750
Public Safety Communication Systems	20,000
Public Safety Building Reserve - Facility-Wide	112,500
<b>Total Expenditures</b>	<b>\$323,250</b>

### III. SCHOOL PROGRAMS

This section details the projects proposed by the School Department for completion during the next 6-year period and is based on the school facility audit completed in July 2001. This year's submission includes changes from prior plans based on a reapplication of the facility study in accordance with current conditions. The following priorities guided the development of this review:

- Protect building envelopes
- Maintain and improve core operational systems
- Maintain and improve interior environments
- Protect educational program spaces

In order to address these priorities, the following systems were reviewed:

- Roofs, floors, and window systems
- Air handling, heating, cooling, water, and electric systems
- Roadways
- Building access and security

The capital plan is now reflective of a more restrictive revenue environment. The reduction in available revenue resulting from a combination of the local property tax cap, restrictions in state aid, and lesser impact fees to repay the costs of capital programs.

- The amount of dollars allocated to school facilities to be supported by the municipal bond program is \$2.6 million in the proposed plan. Building envelopes are in better shape and catch-up work nears completion.
- Projects for South Road School were removed from the plan since they are supported by a separate funding source, the restricted account in which rental receipts are placed.

**A. District-wide 6-year plan**

***Roof Replacement***

Roofs are scheduled for replacement on a 20-year schedule. All flat roofs will be replaced with built up modified bitumen roofs. This design is vandal resistant, provides added protection from the weather and the life expectancy is much greater than the single ply. Actual roof life can vary, and the actual time of replacement can be adjusted as the scheduled replacement time approaches, depending on roof condition. All current roofs are in good condition or better, and there are none in need of immediate replacement.

<b>Roofing Summary</b>	<b>FY 2015</b>	<b>Total Program</b>
West Kingston	\$300,000	\$300,000
Wakefield	75,000	75,000
Matunuck	300,000	300,000
<b>Total Annual</b>	<b>\$675,000</b>	<b>\$675,000</b>

***Flooring Replacement***

This program replaces worn out flooring throughout the district, including carpets and VAT (vinyl asbestos tile). Included is asbestos abatement work and moisture sealant where necessary. All flooring is being replaced with VCT or a hybrid that is a cross between tile and carpet (fuzzy tile), with application determined by the location and use of the area. The hybrid tile product is solid backed and seals out moisture and dirt from penetration. This product carries a 20-year guarantee. This work will improve indoor air quality and avoid potential allergic reactions.

<b>Flooring Summary</b>	<b>FY 2015</b>	<b>FY 2017</b>	<b>Total Program</b>
Curtis Corner	\$80,000	\$0	\$80,000
West Kingston	0	200,000	\$200,000
Matunuck	0	200,000	\$200,000
Administration	0	30,000	\$30,000
<b>Total Annual</b>	<b>\$80,000</b>	<b>\$430,000</b>	<b>\$510,000</b>

***WKES and MES Electric Systems***

The electrical systems and heating plants at Matunuck and West Kingston are currently functional, with some components in use for more than 34 years. The administration is concerned that the control systems to operate both the electrical and heating infrastructure are becoming obsolete and principal components are no longer being manufactured. Replacement parts are currently available from suppliers, but inventory is not being replenished. Consequently, planning for system upgrade/replacement is a necessary requirement.

A \$1 million bond placeholder is included in the proposed bond schedule for heating/electrical system upgrade/replacement in FY 2017-2018. The Town has engaged a building energy conservation consultant as part of the municipal Energy Conservation Program to review all municipal and school buildings, thereby providing preliminary recommendations and cost estimates

to address the heating plants at both school buildings. Should the need arise that heating system improvements are necessary prior to FY 2017-2018, revisions to the planned capital projects and bonding schedules may be required.

**B. Fiscal Period FY 2012-2013 to FY 2017-2018 Projects**

**FY 2014-2015 (\$1,000,000)**

*Curtis Corner Middle School*

Replace Flooring (\$80,000) – This project replaces the VAT flooring in the 100, 200, and 300 wings of the building.

*West Kingston School*

Roof Replacement (\$300,000) – This project will replace the roofs on the original and second additions to the school.

*Wakefield School*

Roof Replacement (\$75,000) – This project will replace the original roof on the school addition.

Replace Single Pane Windows (\$245,000) – This will replace the single pane windows installed in the original building.

*Matunuck School*

Roof Replacement (\$300,000) – This project will replace the roofs on the original and second additions to the school.

**FY 2016-2017 (\$600,000)**

*Administration*

Replace Rooftop AC Units (\$90,000) – This project will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

Replace Flooring (\$30,000) – This project will replace the original carpeting in the administration building.

*West Kingston School*

Replace Flooring (\$200,000) – This will replace flooring in the entry, corridor, and other remaining isolated spaces. It completes the replacement program.

*Peace Dale School*

Replace Rooftop AC Units (\$80,000) – This will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

*Matunuck School*

Replace Flooring (\$200,000) – This will replace flooring in the entry, corridor, and other remaining isolated spaces. It completes the replacement program.

**FY 2017-2018 (\$1,000,000)**

*West Kingston School*

Heating Plant Replacement (\$500,000) – This project will replace the heating system within the building.

*Matunuck School*

Heating Plant Replacement (\$500,000) – This project will replace the heating system within the building.



School Department Proposed Six-Year Bonding Program								
Facility	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Six Year
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total
<b>West Kingston School</b>								
Replace heating system	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Roof replacement - addition	0	0	0	300,000	0	0	0	300,000
Flooring replacement entry & corridor	0	0	0	0	0	200,000	0	200,000
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$1,000,000</b>
<b>Peace Dale School</b>								
Replace rooftop ventilators	\$0	\$0	\$0	\$0	\$0	\$80,000	\$0	\$80,000
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$80,000</b>
<b>Wakefield School</b>								
Replace roof - addition	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
Replace single pane windows	0	0	0	245,000	0	0	0	245,000
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$320,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$320,000</b>
<b>Matunuck School</b>								
Replace roof - addition	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Flooring replacement entry & corridor	0	0	0	0	0	200,000	0	200,000
Replace heating system	0	0	0	0	0	0	500,000	500,000
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$1,000,000</b>
<b>TOTAL - School Program</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$1,000,000</b>	<b>\$2,600,000</b>

Enrollment Projections - By Grade - Prepared by New England School Development Council												
October 1 Enrollment	Actual Enrollments Excluding Out of District Placements							Estimate: NESDC - December 28, 2010				
	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Pre-K	97	105	107	95	86	90	99	93	95	97	99	101
Kindergarten	201	245	215	234	237	236	224	214	208	218	218	215
Grade 1	241	231	255	216	237	246	238	220	219	212	223	223
Grade 2	252	247	240	271	220	239	246	247	227	226	218	230
Grade 3	264	254	246	245	262	228	244	257	249	229	228	220
Grade 4	250	263	267	247	246	257	236	240	255	247	228	227
Grade 5	296	251	257	273	252	255	253	233	245	261	253	233
Grade 6	334	301	279	288	310	278	267	292	260	274	292	283
Grade 7	319	336	297	282	290	321	282	286	297	264	278	297
Grade 8	353	322	322	292	276	279	312	273	278	289	257	271
Grade 9	334	333	281	280	272	265	241	286	251	256	266	236
Grade 10	329	337	321	275	290	275	267	256	286	251	256	266
Grade 11	322	310	324	303	269	291	270	256	248	278	244	248
Grade 12	322	318	297	298	299	263	279	254	244	236	265	233
<b>Enrollment Total</b>	<b>3,914</b>	<b>3,853</b>	<b>3,708</b>	<b>3,599</b>	<b>3,546</b>	<b>3,523</b>	<b>3,458</b>	<b>3,407</b>	<b>3,362</b>	<b>3,338</b>	<b>3,325</b>	<b>3,283</b>
<b>Pre-School</b>	97	105	107	95	86	90	99	93	95	97	99	101
<b>Elementary K-5</b>	1,504	1,491	1,480	1,486	1,454	1,461	1,441	1,411	1,403	1,393	1,368	1,348
<b>Middle School 6-8</b>	1,006	959	898	862	876	878	861	851	835	827	827	851
<b>High School</b>	1,307	1,298	1,223	1,156	1,130	1,094	1,057	1,052	1,029	1,021	1,031	983
<b>Total Enrollment</b>	<b>3,914</b>	<b>3,853</b>	<b>3,708</b>	<b>3,599</b>	<b>3,546</b>	<b>3,523</b>	<b>3,458</b>	<b>3,407</b>	<b>3,362</b>	<b>3,338</b>	<b>3,325</b>	<b>3,283</b>

Ten-Year Student Enrollment History						Five Year Student Enrollment Forecast		
Year	Students	(Decrease)	Year	Students	(Decrease)	Year	Students	(Decrease)
						<b>2011-2012</b>	<b>3,458</b>	<b>(65)</b>
2002-2003	4,238	(83)	2007-2008	3,708	(145)	2012-2013	3,407	(51)
2003-2004	4,175	(63)	2008-2009	3,599	(109)	2013-2014	3,362	(45)
2004-2005	4,072	(103)	2009-2010	3,546	(53)	2014-2015	3,338	(24)
2005-2006	3,914	(158)	2010-2011	3,523	(23)	2015-2016	3,325	(13)
2006-2007	3,853	(61)	2011-2012	3,458	(65)	2016-2017	3,283	(42)
<b>Five-Year Decrease</b>						<b>Projected Five-Year Decrease</b>		
<b>Average Annual Decrease</b>						<b>Average Annual Decrease</b>		

**PROJECTED DEBT SERVICE SCHEDULES**

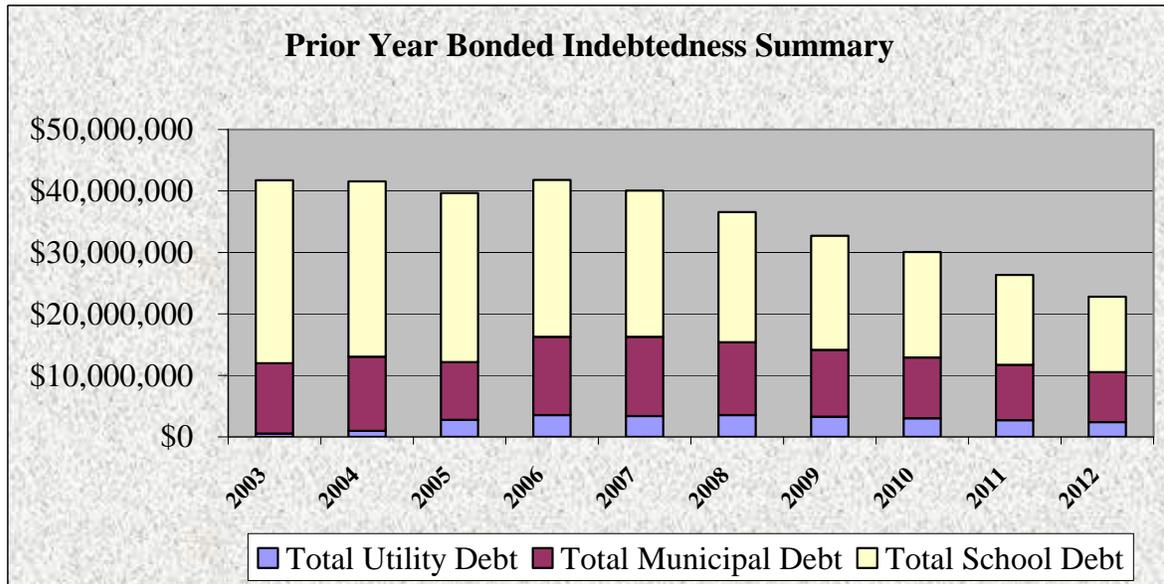
**ELEMENT 4**

*Debt Schedules*

The accompanying financial schedule presents important information on the long-term projected debt structure of the Town. The schedule entitled Required Debt Service Cost Schedule FY2012-2013 through FY2018-2019, shown on pages 75 and 76, presents the debt repayment structure for all general obligation bonds in place as of June 30, 2012. This schedule provides a detailed listing of all existing bond issues, their debt service requirements, and the debt level impact that these bonds generate.

The Gross Bonded Debt Level of the Town of South Kingstown as of June 30, 2011 is \$26,351,618 or \$845 per capita. Over the seven-year term June 30, 2011 through June 30, 2018 the existing debt level of the Town will decrease by \$18,031,981 or 68.4% to \$8,319,637 an estimated \$254 per capita reduction by June 30, 2018, *provided no additional municipal debt is incurred (see pages 25 and 26).*

A summary of the Town’s Gross Bonded Debt Level over the past ten years is as follows:



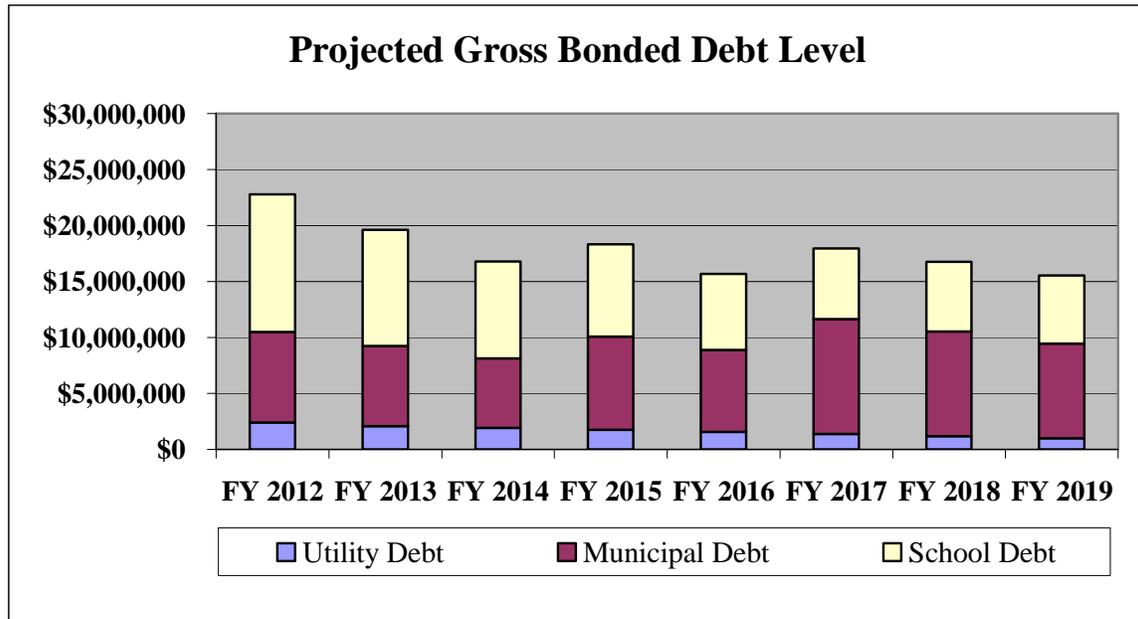
The second debt schedule, presented on page 77 and entitled, “Future Debt Service Cost Schedule FY2011-2012 through FY2018-2019” documents the impact of the proposed borrowing of an additional \$9,250,000 over the next six-year period. It is noted that no new bond issues are proposed for sale until May 2015.

The table below summarizes the proposed capital projects spending program by major function:

	Total Program Cost	Percent of Total	Bonding Required	Percent of Total
Open Space Programs	\$425,000	2.1%	\$0	0.0%
Recreation Programs	6,586,231	32.9%	4,150,000	44.9%
General Municipal Programs	10,428,982	52.0%	2,500,000	27.0%
School Programs	2,600,000	13.0%	2,600,000	28.1%
<b>Total Six Year Program</b>	<b>\$20,040,213</b>	<b>100.0%</b>	<b>\$9,250,000</b>	<b>100.0%</b>

The third schedule entitled “Combined Debt Service Schedule – FY 2012-2013 to FY2018-2019” shown on page 78 provides a summary of the anticipated debt level and debt service position that will result from implementation of the planned six-year term borrowing program and its impact on the Town’s existing debt structure, program and property tax burden.

A summary of the Town’s Projected Gross Bonded Debt Level for the next seven year term were the Town to issue the above noted new general obligation bonds is as follows:



**Third-Party Revenue Sources**

The development of the proposed debt loading structure is based on a detailed review of individual project urgency, municipal borrowing capacity, and an evaluation of non-property tax financial resources. A critical consideration in the development of the debt schedule is the identification of third-party revenue sources. Without these non-property tax-generated revenues, the planned debt-loading schedule may need to be restructured. A summary of third-party revenues considered for incorporation into the debt schedule and those currently in use to pay-down debt service costs are presented on the following pages.

- A. State Library Aid.** The State Library Service, in accordance with State statute, reimburses municipalities for fifty percent of all approved capital costs related to library building development for all projects undertaken before July 1, 1991. Approved costs include both principal and interest on long-term bonds, other third-party grants, and capital budget transfers. State library funding is provided on a declining principal basis over the term of the bonds issued for a library project. It is anticipated that \$9,208 in debt service reimbursement will be received in the 2012-2013 fiscal year, and FY 2013-2014 will be the final year of payments through this program, in the amount of \$8,811.
- B. State School Housing Aid.** The State of Rhode Island, by statute, reimburses a municipality for thirty percent (30%) of the principal and interest costs associated with the borrowing of funds for the renovation, construction, or expansion of all school facilities for all bonds issued prior to July 1, 2010. The General Assembly in 2010 revised the reimbursement formula for all future approved school construction projects whereby the 30% minimum school housing aid ratio was increased by 5% in FY 2011-2012 to 35% and to 40% in FY 2012-2013. In 2011 the General Assembly placed a moratorium on the approval of new school construction projects eligible for state aid until June 30, 2014. The next scheduled school related bond sale is scheduled for May 2015 and assumes state housing aid eligibility.
- C. Fair Share Development Fees.** The use of school and recreation fair share development fees collected on new residential construction has been incorporated into the proposed debt service schedule. The planned use of these funds is to lessen the impact of new debt service payments on the property tax rate.

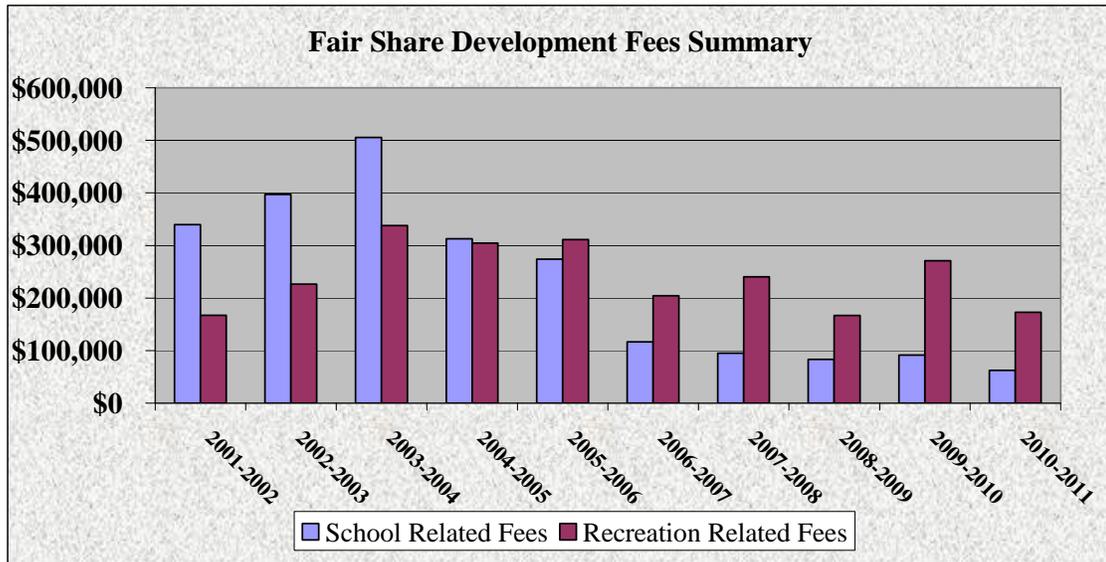
Fair Share Development Fees are collected for two specific and independent purposes. The first is an educational facility component. These fees are used to offset debt service requirements related to the cost of school facilities expansion. The second component is for meeting municipal costs associated with the purchase and development of new recreational facilities, or the expansion of existing facilities. Fair Share Development Fees are assessed for all new residential dwelling construction within the Town. Fees are paid at the time of building permit issuance.

The Fair Share Development Fee Program's undesignated fund balance value is shown below:

Fair Share Development Fees	Education Fees	Recreation Fees	Total Fees
<b>Available June 30, 2011</b>	<b>\$64,545</b>	<b>\$1,421,760</b>	<b>\$1,486,305</b>
<b>Projected Income 2011-2012</b>			
Fair Share Recreation Fee	\$0	\$180,000	\$180,000
Fair Share School Fee	70,000	0	70,000
<b>Committed to 2011-2012</b>			
School Debt Service Paydown	(\$70,000)	\$0	(\$70,000)
Recreation Debt Service Paydown	0	(125,141)	(125,141)
<b>Estimated June 30, 2012</b>	<b>\$64,545</b>	<b>\$1,476,619</b>	<b>\$1,541,164</b>

The collection of Fair Share Development Fees has decreased in recent years as illustrated in the chart shown below. The reduction in fee collection has caused a reduction in the income that is available to offset debt service costs associated with construction of Broad Rock Road Middle School and to pay down capital costs associated with future recreational projects.

It is noted that over the term of the 6-year Capital Improvement Program, use of \$1,277,965 in Recreation-related Fair Share Fees are slated for three planning capital projects: Broad Rock Bike Path to South County Commons (\$137,500); Marina Park Improvements (\$55,165); and Community Recreation Center (\$1,085,300).



See Element 5 of this Section (pages 79-85) for an explanation of the methodology used to establish the Fair Share Development Fee revenue projected to be collected during FY2012-2013.

**D. Neighborhood Guild Reinvested Income.** The Trustees of the South Kingstown School Trust Funds manage a Trust Fund for the operation, maintenance, and expansion of the Neighborhood Guild. The market value of the funds held in trust for the Guild as of June 30, 2011 was \$12,815,812. Income of \$348,000 from this trust fund is forwarded to the Neighborhood Guild Special Revenue Fund to offset operational and maintenance costs of this recreational facility. All income generated in excess of operational needs is held in a separate account entitled “Neighborhood Guild Reinvested Income Account” to be used for program or facilities improvements. As of June 30, 2011, this fund had assets of \$544,470. Funds from this reinvested income account pay all debt service costs on the 1996 \$1 million bond issue used for major renovations of the Guild. Annual debt service payments associated with the planned sale of \$1 million in May 2015 will also be reimbursed with Neighborhood Guild Reinvested Income. Future transfers of funds from the Neighborhood Guild Trust Fund to the “Reinvested Income Account” will be made on an as need basis to properly service all future debt service costs associated with the Guild.

- E. Middlebridge Wastewater District.** In October 1992, the Town Council established a Middlebridge Wastewater Connection Fee of \$1,659.31 for each residential unit in the Middlebridge Wastewater District. This fee is payable by the property owners over a twenty-year period with annual installments of \$114.27. FY 2012-2013 is the final year of debt service payments associated with the Middlebridge Wastewater District.
- F. Diane Drive Wastewater Expansion.** In September 2003, the Town Council authorized the construction of sewers in the Diane Drive area (including Berth and Altin Avenues). The cost of this project was \$552,530. Of this sum, road repaving costs of \$100,799 will be paid from public funding sources and the remaining \$451,731 shall be paid by all properties obtaining service by the sewer system expansion. A lien of \$18,069 was assessed against each property owner receiving sewer service from this project.
- G. Real Estate Conveyance Tax Program.** During the 1998 session of the General Assembly, legislation was enacted that increased the local share of the Statewide Real Estate Conveyance Tax Program from \$.50 per \$1,000 of purchase value to \$2.20 per \$1,000. The Town Council established a policy whereby all new revenue generated from this program was transferred to the "Open Space Reserve Fund" to be used for open space acquisition and critical resources protection. Funds held in this reserve fund may be used for direct acquisition projects or to pay down debt service costs associated with general obligation bonds used for open space lands purchases.

<b>Open Space Acquisition Fund</b>	
<b>Available June 30, 2011</b>	<b>\$443,039</b>
<b>FY2011-2012 Revenues</b>	<b>\$250,075</b>
<b>FY2011-2012 Expenditures</b>	<b>(325,000)</b>
<b>Available June 30, 2012 (Estimate)</b>	<b>\$368,114</b>

- H. Water Fund Reimbursement.** All debt service payments related to the purchase and installation of the 2007 Water Meter Replacement Program shall be paid from user fees generated from the South Shore and Middlebridge Water Systems. FY 2012-2013 will be the final year of debt service required to repay this five (5) year general obligation bond.
- I. School Department Energy Savings Program.** In FY 2008-2009 the School Department entered into an energy efficiency program whereby \$331,048 was expended for lighting system upgrades at several school buildings. This project was financed at an interest rate of 3.925%, with repayment over a five year term. The School Fund reimburses the General Fund for the cost of all debt service related to this capital project. FY 2012-2013 will be the final year of debt service required to repay this three (3) year debt obligation.
- J. Superfund Program Reimbursement.** Debt service payments related to the Rose Hill Landfill Remediation Program (\$2 Million borrowed in 2002) and the Plains Road Town Dump/URI Superfund Site (\$950,000 borrowed in 2005) shall be paid from income held in the Superfund Capital Reserve Fund.

**Impact of Non-Property Revenues on Long Term Municipal Borrowing Program**

On the basis of available non-property tax revenues, the true impact that new long-term borrowing will have on the property tax base is as follows:

<b>Municipal Bonding Requirements</b>			
	<b>Third Party</b>	<b>Tax Base</b>	<b>Total Bonding</b>
Neighborhood Guild Bond	\$1,000,000	\$3,150,000	\$4,150,000
General Municipal Bonds	0	2,500,000	2,500,000
School Bonds	1,040,000	1,560,000	2,600,000
<b>Total Borrowing</b>	<b>\$2,040,000</b>	<b>\$7,210,000</b>	<b>\$9,250,000</b>

**Debt-Related Property Tax Burden**

The projected debt-related property tax rate will remain at or below the current year rate of \$0.64 per thousand (assessed valuation) over the next six-year term. Municipal and School Related Debt Service is forecast to decrease to \$0.40 per thousand by FY 2017-2018.<sup>1</sup>

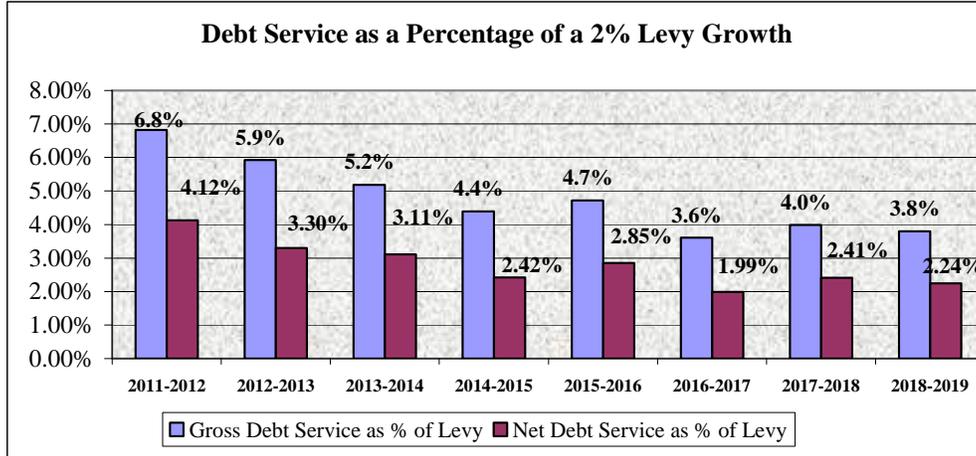
<b>Property Tax Related To Debt Service</b>			<b>2011-2012</b>	<b>2017-2018</b>
<b>Average House Assessment</b>			\$347,021	\$368,370
<b>Fiscal Year 2011-2012</b>				
Tax Rate of	\$0.64			
Tax Due			\$222.41	
<b>Fiscal Year 2017-2018</b>				
Tax Rate of	\$0.40			
Tax Due				\$146.36
<b>Decrease in Cost Per Household</b>				<b>(\$76.06)</b>

As previously noted, the proposed FY 2012-2013 Capital Improvement Program has limited the number of new general obligation bonds in an effort to reduce the community's property tax effort associated with debt service payments. The impact of increasing restrictions on property tax levy growth, the anticipated continued reductions in general and school related state aid, projected loss of third party income from impact fees, and declining revenue estimates generated from real estate sales continue to make such planning efforts necessary.

The chart on the following page illustrates the relationship between a two percent (2%) annual growth rate in the property tax levy and the portion of the levy that will be required to meet debt service costs. As noted, base year FY 2011-2012 indicates that 6.8% of the property tax levy is

<sup>1</sup> Average Assessment Value and Projected Tax Roll are projected to increase at a rate of 1% per annum. Property Tax Levy is forecast to increase 2% percent annually. All new debt service estimates have been calculated on a 20-year repayment schedule at 5% percent interest, with equal annual principal payments and semi-annual interest payments.

needed to meet gross debt service debt payments and 3.8% of the levy is needed to meet net debt service requirements. For each of the next seven years, it is anticipated that the percentage share of the tax levy required to service debt payments will decline each year of the forecast period.



### Credit Industry Benchmarks

Credit industry standards used as benchmarks for analyzing long-term debt include the following:

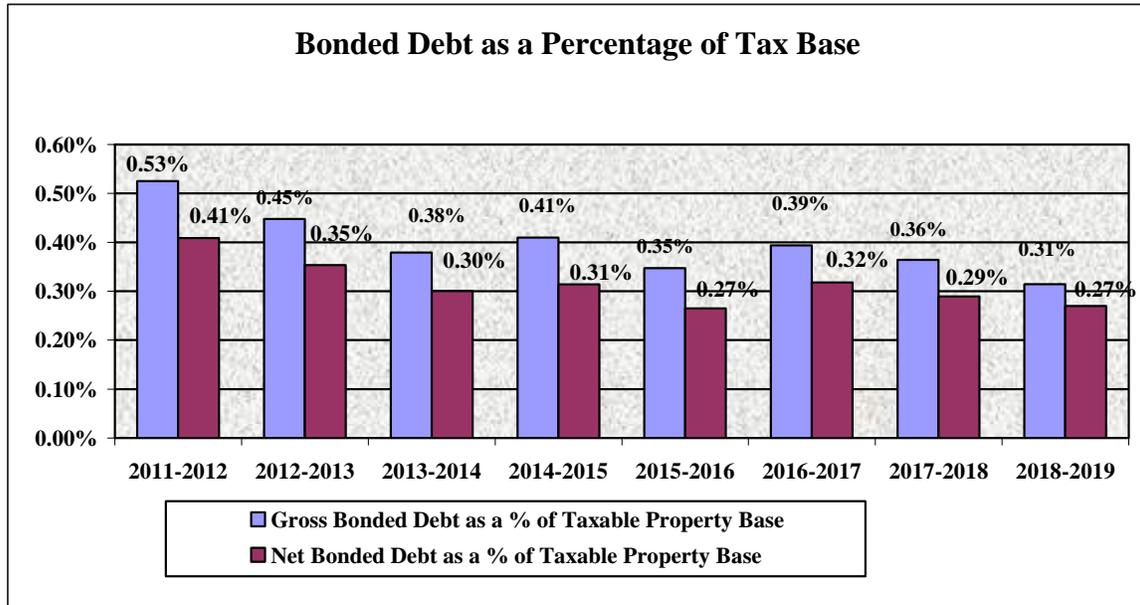
#### A. Overall debt should not exceed 4.5 percent of assessed valuation.

Debt as a percentage of taxable property valuation is a measure often cited by rating agencies as an indication of a community's ability to incur additional debt. Moody's Investors Service documents the 2008 median range for municipalities in the under 50,000-population group for Net Direct Debt as a percentage of a community's taxable full value at 1.60%<sup>2</sup> for Aaa rated communities and 1.95% for Aa rated municipalities. Standard & Poor's (S&P's) 2008 Public Finance Benchmark for General Obligation Ratios<sup>3</sup> for Tax-supported Debt as a Percent of Property Valuation established the benchmark at a range of 3% (Low) to 10% (High).

South Kingstown's gross debt level as a percentage of the Town's Assessed Valuation, (December 31, 2009 Assessment) is 0.53% and is projected to decline to 0.36% in FY 2017-2018. The Town's net debt level, currently at 0.41%, is expected to drop to 0.29% in FY 2017-2018. Presented on the next page is a chart depicting the projected seven year forecast associated with this credit industry benchmark.

<sup>2</sup> Report entitled "2008 Local Government National Medians" prepared by Moody's Investors Service, Inc., 99 Church Street, New York, New York 10007, dated January 2009.

<sup>3</sup> Report entitled "Public Finance Criteria: Key GO Ratio Credit Ranges Analysis Vs. Reality" prepared by Standard & Poor's, 25 Broadway New York, New York 10004, dated April 2, 2008.



**B. Market Value Per Capita should exceed \$150,000.**

The market value of the Town’s taxable property roll as of December 31, 2010 was \$4,507,072,945 (including Motor Vehicle Values). The Town’s 2011 population is estimated at 30,911. The resultant market value per capita is \$145,809. Moody’s reports an average assessment value per capita of \$161,934<sup>4</sup> for communities with less than a 50,000 population while Standard and Poor's set the value at over \$100,000 as “Extremely High”.<sup>5</sup>

S&P also indicates that in Aa rated communities, the median for what share of the tax base the top ten (10) taxpayers represent is 8.1%, while Moody’s reports the median at 5.94% for Aaa communities. In South Kingstown the ratio is 4.54%.

**C. Property Tax Burden should not exceed 2% of Taxable Property Roll.**

The property tax levy (net of motor vehicles excise taxes) for FY2011-2012 is \$62,943,552. The market value of the tax roll (net of motor vehicle value) is \$4,337,255,745. Therefore, the ratio of the property tax levy to the net tax roll is 1.45%.

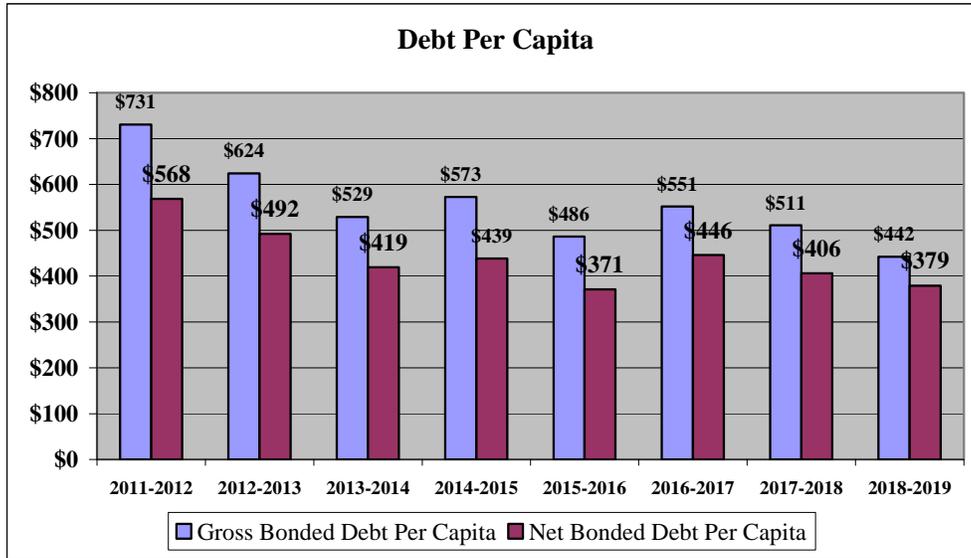
**D. Gross Debt should not exceed \$2,500 Per Capita.**

Gross debt as of June 30, 2012 is forecast at \$22,788,612 or \$724 per capita. The Town’s Gross Bonded Debt level is projected to decline to \$16,757,137 or \$511 per capita in FY2017-2018. Standard and Poor’s set the 2008 Overall Debt Per Capita medium at \$1,999 for municipalities under 50,000 population.

<sup>4</sup> See Footnote #3.

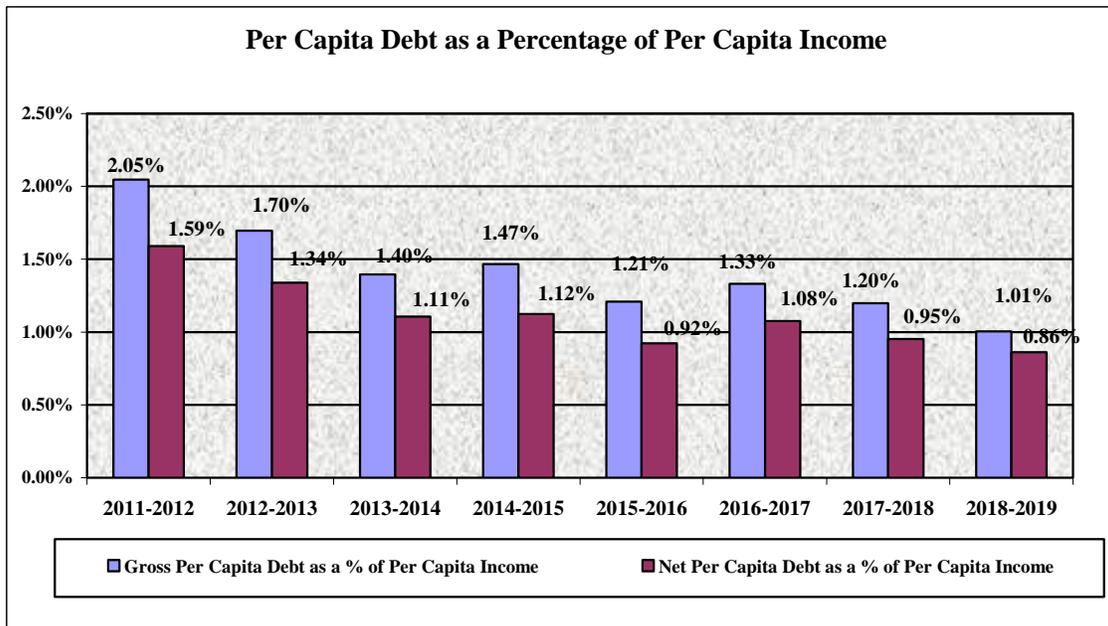
<sup>5</sup> See Footnote #4.

The chart on the following page presents the Town's projected debt per capita projections for the term of this Capital Improvement Program.



**E. Per capita debt as a percentage of per capita income should not exceed 5 percent.**

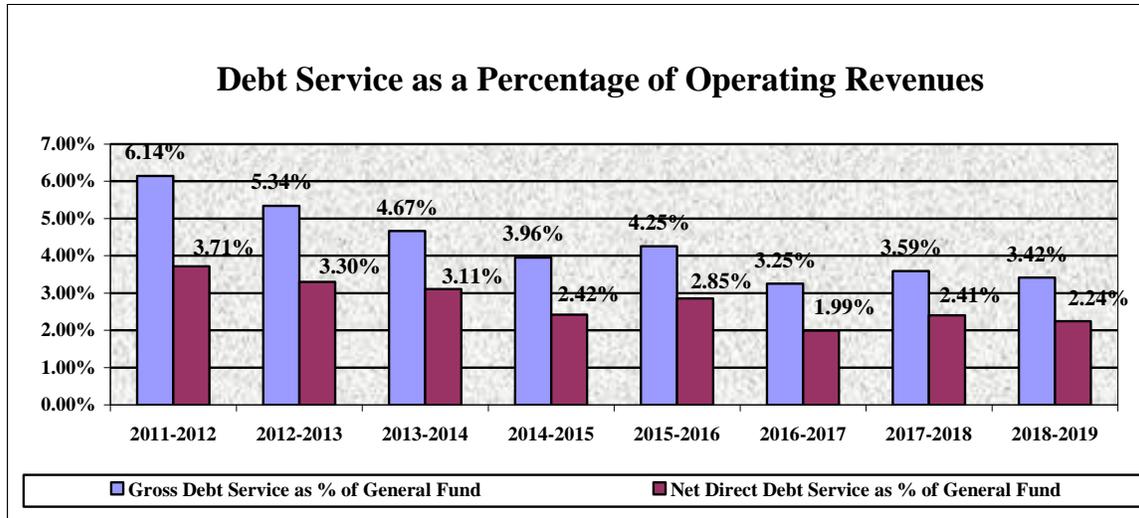
The RI General Treasurer reports that in 2009, Municipal Long Term Debt for all RI communities as a percentage of Adjusted Gross Income (for 2008) amounted to 5.65%. South Kingstown's ratio was reported at 3.65%.<sup>6</sup> South Kingstown's gross per capita debt as a percentage of per capita income as of June 30, 2012 is projected at 2.05%. Gross per capita debt as a percentage of projected per capita income is estimated to decrease to 1.20% as of June 30, 2018.



<sup>6</sup> See Footnote #2

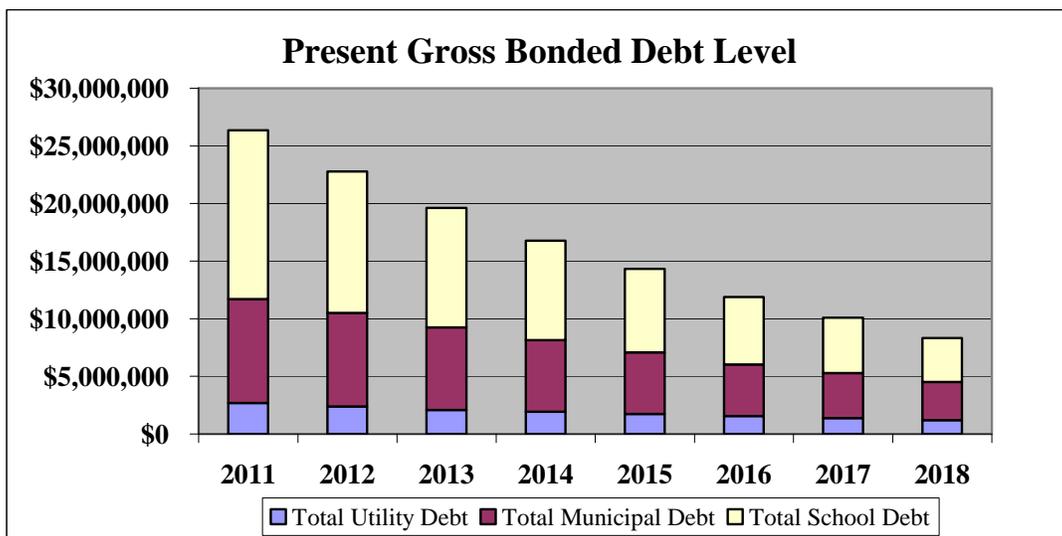
**F. Debt service should not exceed 10 percent of operating revenues.**

South Kingstown's gross debt service payment is 6.14% of the Town's FY 2011-2012 General Fund Budget Program. This percentage is projected to decrease to 3.59% in the 2017-2018 fiscal year. The S&P benchmark<sup>7</sup> for debt service as a percent of operating revenue is presented as a range starting at 7% and Moody's medium for an Aaa community is 8.19%.



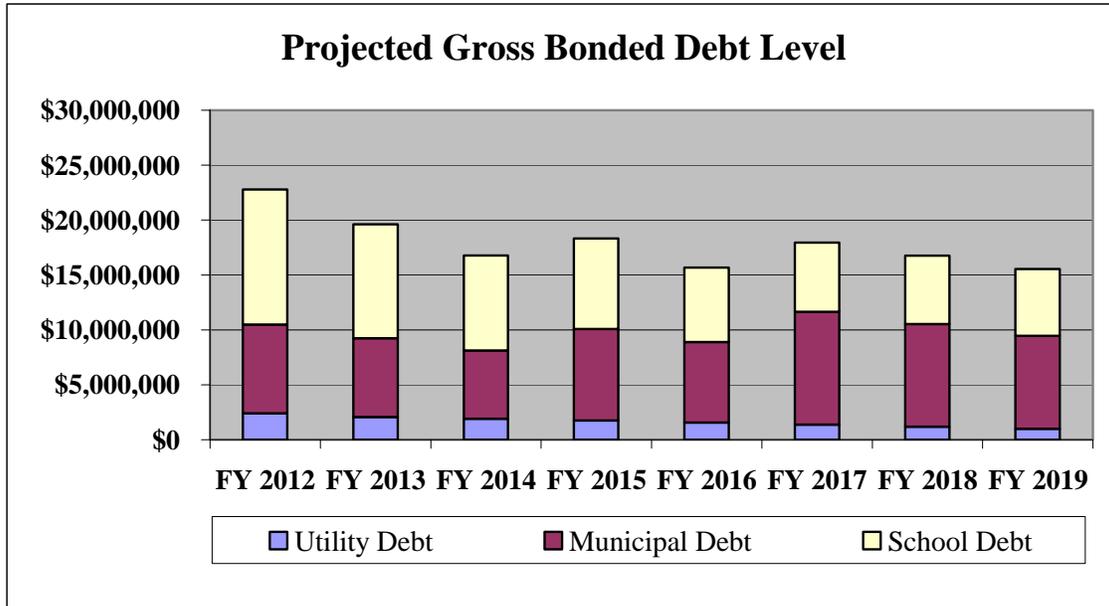
**G. Debt Amortization of 50 percent over first 10 years of Bond Repayment.**

The Town's existing debt level, as of June 30, 2012, is projected at \$22,788,612. Over the next six years \$18,031,981 or 68.4% of this debt will be retired. The Town's outstanding debt as of June 30, 2018 (assuming no additional debt is incurred) is estimated at \$8,319,637. The following chart documents the scheduled existing debt amortization anticipated over this forecast period.



<sup>7</sup>See Footnote #4.

As previously noted, implementation of the proposed Capital Improvement Program will require the Town to incur an additional \$9,250,000 in long-term general obligation bonds over the next seven years. Even as a result of this action, the Town’s Projected Bonded Debt Level is still expected to decline over the next seven years. Were the Town to incur the new debt proposed within this document, the Town’s projected outstanding debt level as of June 30, 2019 would be \$14,618,718.



**H. General Fund Undesignated Fund Balance should be maintained at no less than two months of General Fund Operating Revenues or Expenditures.**

The General Fund closed the 2010-2011 Fiscal Year with an undesignated fund balance of \$9,325,688 or 12.71% of the Adopted General Fund Budget for FY 2011-2012 of 73,372,203. The Governmental Finance Officers Association (GFOA) in October 2009 issued a “Best Practices” memorandum entitled “Appropriate Level of Unrestricted Fund Balance in the General Fund”. The memorandum states in part “GFOA recommends, at minimum, that general-purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures (16.67%).” To meet this best management guideline, an unrestricted fund balance of \$12,231,121 would be necessary. The value of undesignated fund balance is a key indicator used by rating agencies in evaluating the financial status of a community.

Presented on the next page is a chart detailing the value of the General Fund’s Undesignated Fund Balance (UFB) as of June 30, 2009 and the forecasted value of the UFB as of June 30, 2012.

<b>Undesignated Fund Balance June 30, 2009</b>	<b>\$9,335,780</b>
<b>Fund Balance as a % of 2009-2010 General Fund</b>	<b>12.71%</b>
2009-2010 Projected Operating Surplus	\$1,150,767
Change in Prepaid Expenses	(1,065)
Funds Forwarded to Finance 2010-2011 Program	(1,200,000)
<b>Undesignated Fund Balance June 30, 2010</b>	<b>\$9,285,482</b>
<b>Fund Balance as a % of 2010-2011 General Fund</b>	<b>12.76%</b>
2010-2011 Projected Operating Surplus	\$1,236,540
Change in Prepaid Expenses	3,666
Funds Forwarded to Finance 2011-2012 Program	(1,200,000)
<b>Undesignated Fund Balance June 30, 2011</b>	<b>\$9,325,688</b>
<b>Fund Balance as a % of 2011-2012 General Fund</b>	<b>12.71%</b>
2011-2012 Projected Operating Surplus	\$400,000
Funds Forwarded to Finance 2012-2013 Program	(1,200,000)
<b>Undesignated Fund Balance June 30, 2012</b>	<b>\$8,525,688</b>
<b>Fund Balance as a % of 2012-2013 General Fund</b>	<b>11.28%</b>

Moody’s Investors Service reports that the average Unreserved, Undesignated Fund Balance for a Municipal General Fund in a community of less than 50,000 people with an “Aa1 Bond Rating” is 11.13%, and 26.03% for Aaa rated communities.<sup>8</sup> **The Town of South Kingstown is one of only four Rhode Island municipalities with an “Aa1 Bond Rating.”**

The above noted review of various industry standards in relation to South Kingstown's debt level reveals no material financial weakness. Careful and prudent fiscal management must be maintained to ensure that the Town can continue to meet its long-term capital improvements needs.

<sup>8</sup> See Footnote #4

<b>REQUIRED DEBT SERVICE COST SCHEDULE FY 2012-2013 THROUGH FY 2018-2019</b>									
<b>Debt Issue</b>	<b>Issue Date</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>
Middlebridge Bond	Aug-92	\$62,225	\$62,204	\$0	\$0	\$0	\$0	\$0	\$0
Diane Drive Sewer Project	Aug-03	30,399	29,991	29,569	30,128	29,668	30,188	29,690	30,174
Rose Hill Landfill Remediation -2002	Sep-02	115,869	116,935	118,031	119,157	120,315	121,505	122,728	123,986
Plains Road Landfill Remediation - 2005	Nov-05	56,679	56,922	57,133	57,311	57,457	56,585	56,695	56,777
Water System Metering Program	Nov-07	85,731	85,281	0	0	0	0	0	0
<b>Total Utility Debt Service</b>		<b>\$350,903</b>	<b>\$351,333</b>	<b>\$204,733</b>	<b>\$206,596</b>	<b>\$207,440</b>	<b>\$208,278</b>	<b>\$209,113</b>	<b>\$210,937</b>
Town Refunding Bond	Jun-98	\$30,713	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parks Development Bond - Refunded 2009 #20	Jun-98	35,679	34,761	28,413	26,623	25,988	24,102	23,316	0
Senior Ctr & Open Space - Refunded 2009 #21	Jun-99	84,779	82,472	80,008	78,294	73,479	71,515	66,287	64,182
Green Hill Park, O. S., Broad Rock Fields - 2002	Jun-02	104,416	179,097	174,147	169,043	163,845	158,524	153,079	147,448
Refunding Bond - Municipal Projects	Oct-02	58,169	53,764	38,896	0	0	0	0	0
Refunding Bond - Municipal Projects	Jun-03	15,171	17,212	16,503	15,561	14,867	0	0	0
Open Space Purchase	Jun-03	28,525	27,925	27,325	26,700	26,050	25,375	24,675	23,950
BRMS Fields, Open Space & Road Impovements	Jun-04	117,731	114,731	111,731	108,731	105,656	102,506	99,281	95,981
Neighborhood Guild Renovations Refunding	Jan-96	58,888	57,187	55,438	53,687	51,875	0	0	0
Public Safety Building Refunding	Jul-96	297,614	278,944	260,369	252,144	238,625	0	0	0
Open Space Purchase	Jun-06	283,413	276,412	269,413	262,412	255,413	246,633	239,662	232,663
Road Improvements	Jun-06	56,682	55,283	53,882	52,483	51,082	49,362	47,933	46,532
Open Space Purchase	Jun-07	59,062	57,575	56,087	54,600	53,200	51,800	50,356	48,869
Road Improvements	Jun-07	42,188	41,125	40,063	39,000	38,000	37,000	35,969	34,906
<b>Total Municipal Debt</b>		<b>\$1,273,030</b>	<b>\$1,276,488</b>	<b>\$1,212,275</b>	<b>\$1,139,278</b>	<b>\$1,098,080</b>	<b>\$766,817</b>	<b>\$740,558</b>	<b>\$694,531</b>
School Refunding Bond - 1998	Jun-98	\$383,906	\$0	\$0	\$0	\$0	\$0	\$0	\$0
School 1998 Refunding - 2009	Jun-98	102,321	99,439	96,737	90,777	88,787	82,523	80,059	0
School 1999 Refunding - 2009	Jun-99	51,809	50,416	48,929	47,894	44,959	43,773	40,588	39,318
BRMS Equip, Fields & South Road Roof	Jun-02	183,069	95,880	93,230	90,498	87,715	84,866	81,951	78,937
High School Addition Refunding	Oct-02	532,816	493,862	340,704	0	0	0	0	0
School Improvements Bond	May-03	71,312	69,812	68,313	66,750	65,125	63,438	61,687	59,875
General School Refunding Bond	Jun-03	295,704	335,488	321,672	303,314	289,783	0	0	0
School Improvements Bond	Jun-04	108,709	105,909	103,109	100,309	97,437	94,499	91,489	88,409
Refunding Bond - BRMS (Partial)	Jul-00	755,912	726,363	701,587	671,988	642,050	606,800	575,800	550,200
Refunding Bond - CCMS Fields	Jun-96	70,121	68,081	60,981	59,056	57,063	0	0	0
School Improvements Bond	May-05	77,325	75,625	73,875	72,125	70,312	68,438	66,438	64,437
School Improvements Bond	Jun-06	64,780	63,180	61,580	59,980	58,380	56,380	54,780	53,180
School Improvements Bond	Jun-07	84,375	82,250	80,125	78,000	76,000	74,000	71,938	69,812
School Improvements Bond	Nov-09	101,655	99,030	96,855	95,055	93,390	91,725	89,925	88,013
<b>Existing School Debt Service</b>		<b>\$2,883,814</b>	<b>\$2,365,335</b>	<b>\$2,147,697</b>	<b>\$1,735,746</b>	<b>\$1,671,001</b>	<b>\$1,266,442</b>	<b>\$1,214,655</b>	<b>\$1,092,181</b>
<b>Gross Debt Service - All Bonds</b>		<b>\$4,507,747</b>	<b>\$3,993,156</b>	<b>\$3,564,705</b>	<b>\$3,081,620</b>	<b>\$2,976,521</b>	<b>\$2,241,537</b>	<b>\$2,164,326</b>	<b>\$1,997,649</b>

Debt Issue	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
<b>Gross Debt Service - All Bonds</b>	<b>\$4,507,747</b>	<b>\$3,993,156</b>	<b>\$3,564,705</b>	<b>\$3,081,620</b>	<b>\$2,976,521</b>	<b>\$2,241,537</b>	<b>\$2,164,326</b>	<b>\$1,997,649</b>
<b>Third Party Revenue Sources</b>								
State Library Construction Aid	\$10,593	\$9,208	\$8,811	\$0	\$0	\$0	\$0	\$0
State School Construction Aid	906,615	848,640	710,892	688,478	518,184	422,770	402,450	380,000
South Road School Debt Service Transfer	10,864	10,667	10,468	10,161	9,845	9,519	9,187	0
School Related Fair Share Development Fees	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Recreation Related Fair Share Development Fees	125,141	121,654	118,124	114,540	110,869	107,086	103,216	99,262
Real Estate Conveyance Tax Transfer	225,000	275,000	250,000	240,000	225,000	225,000	225,000	225,000
Neighborhood Guild Debt Payments	58,888	57,187	55,438	53,687	51,875	0	0	0
Energy Saving Transfer to Debt Service	49,985	48,166	0	0	0	0	0	0
Diane Drive and Middlebridge User Payments	67,080	66,672	29,569	30,128	29,668	30,188	29,690	30,174
Superfund Debt Reimbursement	172,548	173,857	175,164	176,468	177,772	178,090	179,423	180,763
Water System Meter Purchase	85,731	85,281	0	0	0	0	0	0
<b>Total Third Party Revenues</b>	<b>\$1,782,445</b>	<b>\$1,766,332</b>	<b>\$1,428,466</b>	<b>\$1,383,462</b>	<b>\$1,193,213</b>	<b>\$1,042,653</b>	<b>\$1,018,966</b>	<b>\$985,199</b>
Percent of Debt Service	39.5%	44.2%	40.1%	44.9%	40.1%	46.5%	47.1%	49.3%
<b>Net Direct Debt Service Cost</b>								
<b>Net Direct Debt Service Cost</b>	<b>\$2,725,302</b>	<b>\$2,226,824</b>	<b>\$2,136,239</b>	<b>\$1,698,158</b>	<b>\$1,783,308</b>	<b>\$1,198,884</b>	<b>\$1,145,360</b>	<b>\$1,012,450</b>
<b>Projected Property Tax Rate for Debt Service</b>	<b>\$0.63</b>	<b>\$0.51</b>	<b>\$0.48</b>	<b>\$0.38</b>	<b>\$0.40</b>	<b>\$0.26</b>	<b>\$0.25</b>	<b>\$0.22</b>
<b>Gross Bonded Debt Level as of June 30th</b>								
<b>Gross Bonded Debt Level as of June 30th</b>	<b>\$22,788,612</b>	<b>\$19,623,012</b>	<b>\$16,778,894</b>	<b>\$14,319,977</b>	<b>\$11,882,183</b>	<b>\$10,095,430</b>	<b>\$8,319,637</b>	<b>\$6,643,718</b>
less: State School Aid For Debt Retirement	\$3,687,951	\$3,115,906	\$2,589,248	\$2,167,886	\$1,751,520	\$1,442,925	\$1,137,900	\$857,625
less: Wastewater Fund Debt Retirement	380,205	295,000	271,000	246,000	221,000	195,000	169,000	142,000
less: Water Fund Debt Retirement	84,000	0	0	0	0	0	0	0
less: State Library Aid For Debt Retirement	13,954	6,977	0	0	0	0	0	0
less: Neighbor Guild Debt Retirement	200,000	150,000	100,000	50,000	0	0	0	0
<b>Net Bonded Debt Level - Retired from Tax Base</b>	<b>\$18,422,502</b>	<b>\$16,055,129</b>	<b>\$13,818,646</b>	<b>\$11,856,092</b>	<b>\$9,909,663</b>	<b>\$8,457,505</b>	<b>\$7,012,737</b>	<b>\$5,644,093</b>
Gross Bonded Debt Per Capita	\$731	\$624	\$529	\$448	\$368	\$310	\$254	\$201
Net Bonded Debt Per Capita	\$591	\$510	\$436	\$371	\$307	\$260	\$214	\$171
Gross Per Capita Debt as a Percent of Per Capita Income	2.05%	1.70%	1.40%	1.15%	0.92%	0.75%	0.59%	0.46%
Net Per Capita Debt as a Percent of Per Capita Income	1.65%	1.39%	1.15%	0.95%	0.76%	0.63%	0.50%	0.39%
Gross Bonded Debt as % of Taxable Property Base	0.53%	0.45%	0.38%	0.32%	0.26%	0.22%	0.18%	0.14%
Net Bonded Debt as % of Taxable Property Base	0.42%	0.37%	0.31%	0.27%	0.22%	0.19%	0.15%	0.12%
Gross Debt Service as % of Projected Tax Levy	6.82%	5.92%	5.18%	4.39%	4.16%	3.07%	2.91%	2.63%
Net Debt Service as % of Projected Tax Levy	4.12%	3.30%	3.11%	2.42%	2.49%	1.64%	1.54%	1.33%
Per Capita Income - 2010 + 3.0%	\$35,719	\$36,791	\$37,895	\$39,032	\$40,202	\$41,409	\$42,651	\$43,930
Flexible Tax Base - 1.0% Annual Growth	\$4,337,255,745	\$4,380,628,302	\$4,424,434,585	\$4,468,678,931	\$4,513,365,721	\$4,558,499,378	\$4,604,084,372	\$4,650,125,215
Property Tax Levy - 2.0% Annual Growth	\$66,120,832	\$67,443,249	\$68,792,114	\$70,167,956	\$71,571,315	\$73,002,741	\$74,462,796	\$75,952,052
Net Revenues - General Fund - 2.0% Growth	\$73,372,050	\$74,839,491	\$76,336,281	\$77,863,007	\$79,420,267	\$81,008,672	\$82,628,845	\$84,281,422
Population - 2011 Plus 272 per annum	31,183	31,455	31,727	31,999	32,271	32,543	32,815	33,087

**FUTURE DEBT SERVICE COST SCHEDULE FY 2012-2013 THROUGH FY 2018-2019**

Debt Issue	Bond Amount	Issue Date	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
<b>Future Municipal Bond Program</b>										
Road Improvement Program	\$2,000,000	05/15/15	\$0	\$0	\$0	\$0	\$200,000	\$195,000	\$190,000	\$185,000
Neighborhood Guild Renovations	1,000,000	05/15/15	0	0	0	0	100,000	97,500	95,000	92,500
Community Gymnasium	3,150,000	05/15/17	0	0	0	0	0	0	315,000	307,125
Road Improvement Program	500,000	05/15/17	0	0	0	0	0	0	50,000	48,750
<b>Total New Municipal Debt Service</b>	<b>\$6,650,000</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$292,500</b>	<b>\$650,000</b>	<b>\$633,375</b>
<b>Future School Bond Program</b>										
School Building Improvements	\$1,000,000	05/15/15	\$0	\$0	\$0		\$100,000	\$97,500	\$95,000	\$92,500
School Building Improvements	600,000	05/15/17	0	0	0	0	0	0	60,000	58,500
School Building Improvements	1,000,000	05/15/18	0	0	0	0	0	0	0	100,000
<b>Total School Debt Service</b>	<b>\$2,600,000</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$97,500</b>	<b>\$155,000</b>	<b>\$251,000</b>
<b>Gross Debt Service Cost - All G. O. Bonds</b>	<b>\$9,250,000</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$390,000</b>	<b>\$805,000</b>	<b>\$884,375</b>
<b>Third Party Revenue Sources</b>										
Neighborhood Guild - Reinvested Income Account			\$0	\$0	\$0	\$0	\$100,000	\$97,500	\$95,000	\$92,500
State School Construction Aid - 40% of Prior Yr. Debt Service			0	0	0	0	40,000	39,000	62,000	100,400
<b>Total Third Party Revenues</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$136,500</b>	<b>\$157,000</b>	<b>\$192,900</b>
Percent of Debt Service			0.0%	0.0%	0.0%	0.0%	35.0%	35.0%	19.5%	21.8%
<b>Net Direct Debt Service Cost</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$260,000</b>	<b>\$253,500</b>	<b>\$648,000</b>	<b>\$691,475</b>

Combined Debt Service Schedule - FY 2012-2013 to FY 2018-2019								
	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
Existing Debt Service Requirement	\$4,507,747	\$3,993,156	\$3,564,705	\$3,081,620	\$2,976,521	\$2,241,537	\$2,164,326	\$1,997,649
Recommended New Debt Service	0	0	0	0	400,000	390,000	805,000	884,375
<b>Projected Gross Debt Service Requirement</b>	<b>\$4,507,747</b>	<b>\$3,993,156</b>	<b>\$3,564,705</b>	<b>\$3,081,620</b>	<b>\$3,376,521</b>	<b>\$2,631,537</b>	<b>\$2,969,326</b>	<b>\$2,882,024</b>
Existing Debt Third Party Revenue Sources	\$1,782,445	\$1,766,332	\$1,428,466	\$1,383,462	\$1,193,213	\$1,042,653	\$1,018,966	\$985,199
Future Debt Third Party Revenue Sources	0	0	0	0	140,000	136,500	157,000	192,900
Projected Third Party Revenues Servicing Debt	\$1,782,445	\$1,766,332	\$1,428,466	\$1,383,462	\$1,333,213	\$1,179,153	\$1,175,966	\$1,178,099
<b>Projected Net Debt Service Requirement</b>	<b>\$2,725,302</b>	<b>\$2,226,824</b>	<b>\$2,136,239</b>	<b>\$1,698,158</b>	<b>\$2,043,308</b>	<b>\$1,452,384</b>	<b>\$1,793,360</b>	<b>\$1,703,925</b>
<b>Projected Property Tax Rate for Debt Service</b>	<b>\$0.64</b>	<b>\$0.52</b>	<b>\$0.49</b>	<b>\$0.39</b>	<b>\$0.46</b>	<b>\$0.32</b>	<b>\$0.40</b>	<b>\$0.37</b>
Gross Debt Level for Existing Debt	\$22,788,612	\$19,623,012	\$16,778,894	\$14,319,977	\$11,882,183	\$10,095,430	\$8,319,637	\$6,643,718
Recommended New Debt	0	0	0	4,000,000	3,800,000	7,850,000	8,437,500	7,975,000
<b>Projected Gross Debt Level</b>	<b>\$22,788,612</b>	<b>\$19,623,012</b>	<b>\$16,778,894</b>	<b>\$18,319,977</b>	<b>\$15,682,183</b>	<b>\$17,945,430</b>	<b>\$16,757,137</b>	<b>\$14,618,718</b>
Less 30% of School Debt - State Aid Reimbursement	\$4,392,397	\$3,687,951	\$3,115,906	\$2,989,248	\$2,547,886	\$2,351,520	\$2,410,925	\$1,137,900
Less State Library Aid For Debt Retirement	12,000	0	0	0	0	0	0	0
Less Debt Retired by Water Fund	84,000	0	0	0	0	0	0	0
Less Debt Retired by Wastewater Fund	380,205	295,000	271,000	246,000	221,000	195,000	169,000	142,000
Less Debt Retired by Neighborhood Guild Fund	200,000	150,000	100,000	1,050,000	950,000	900,000	850,000	800,000
<b>Projected Net Debt Level</b>	<b>\$17,720,010</b>	<b>\$15,490,061</b>	<b>\$13,291,988</b>	<b>\$14,034,729</b>	<b>\$11,963,298</b>	<b>\$14,498,909</b>	<b>\$13,327,210</b>	<b>\$12,538,816</b>
Gross Bonded Debt Per Capita	\$731	\$624	\$529	\$573	\$486	\$551	\$511	\$442
Net Bonded Debt Per Capita	\$568	\$492	\$419	\$439	\$371	\$446	\$406	\$379
Gross Per Capita Debt as a % of Per Capita Income	2.05%	1.70%	1.40%	1.47%	1.21%	1.33%	1.20%	1.01%
Net Per Capita Debt as a % of Per Capita Income	1.59%	1.34%	1.11%	1.12%	0.92%	1.08%	0.95%	0.86%
Gross Bonded Debt as a % of Taxable Property Base	0.53%	0.45%	0.38%	0.41%	0.35%	0.39%	0.36%	0.31%
Net Bonded Debt as a % of Taxable Property Base	0.41%	0.35%	0.30%	0.31%	0.27%	0.32%	0.29%	0.27%
Gross Debt Service as % of Property Tax Levy	6.82%	5.92%	5.18%	4.39%	4.72%	3.60%	3.99%	3.79%
Net Direct Debt Service as % of Property Tax Levy	4.12%	3.30%	3.11%	2.42%	2.85%	1.99%	2.41%	2.24%
Gross Debt Service as % of General Fund	6.14%	5.34%	4.67%	3.96%	4.25%	3.25%	3.59%	3.42%
Net Direct Debt Service as % of General Fund	3.71%	3.30%	3.11%	2.42%	2.85%	1.99%	2.41%	2.24%
Per Capita Income - 2008 Bureau of Econ. Analysis + 2.0%	\$35,719	\$36,791	\$37,895	\$39,032	\$40,202	\$41,409	\$42,651	\$43,930
Taxable Property Base - 1.0% Annual Growth	\$4,337,255,745	\$4,380,628,302	\$4,424,434,585	\$4,468,678,931	\$4,513,365,721	\$4,558,499,378	\$4,604,084,372	\$4,650,125,215
Property Tax Levy - 2.0% Annual Growth	\$66,120,832	\$67,443,249	\$68,792,114	\$70,167,956	\$71,571,315	\$73,002,741	\$74,462,796	\$75,952,052
Net Revenues - General Fund - 2.0% Growth	\$73,372,050	\$74,839,491	\$76,336,281	\$77,863,007	\$79,420,267	\$81,008,672	\$82,628,845	\$84,281,422
Population - 0.75 % Annual Growth	31,183	31,455	31,727	31,999	32,271	32,543	32,815	33,087
Average Assessed Value - Single Family Unit	\$347,021	\$350,492	\$353,997	\$357,537	\$361,112	\$364,723	\$368,370	\$372,054
Tax per Single Family Dwelling - Net Debt Service	\$222.41	\$181.73	\$174.34	\$138.59	\$166.75	\$118.53	\$146.36	\$139.06

## FAIR SHARE DEVELOPMENT FEES

### ELEMENT 5

#### I. INTRODUCTION

This element establishes the basis for determination of the amount of “Fair Share Development Fees”. The specific requirements for payment of these fees are provided in Article 11 of the Zoning Ordinance and Article III, Section D, of the Subdivision and Land Development Regulations. The values of “Fair Share Development Fees” are reviewed and updated on an annual basis through the Capital Improvement Program. Revenue generated from these development fees is earmarked for two specific types of facilities:

##### A. EDUCATIONAL FACILITIES

An Educational Fair Share Fee, which provides limited reimbursement of capital costs associated with the development of new school facilities, is imposed at the time of issuance of building permits for all new residential structures. Revenues from Fair Share Fees are used to pay down the cost of debt service associated with general obligation bonds issued for new or expanded school facilities.

##### B. OPEN SPACE, CONSERVATION, PARK, AND RECREATIONAL LAND

This component provides for the acquisition of open space and/or conservation land to meet Town open space standards as described in the Comprehensive Community Plan. Fees collected are also used to acquire land for active recreation facilities and the development of these properties.

Also presented in this element is documentation for the establishment of “In-Lieu of Affordable Housing Fees” as required in Section 502.6 of the Zoning Ordinance, “Inclusionary Zoning,” Section H, as adopted by the Town Council in October 2007 (*see page 87*).

#### II. DETERMINATION OF FISCAL YEAR 2012-2013 FEES

##### A. Educational Facilities

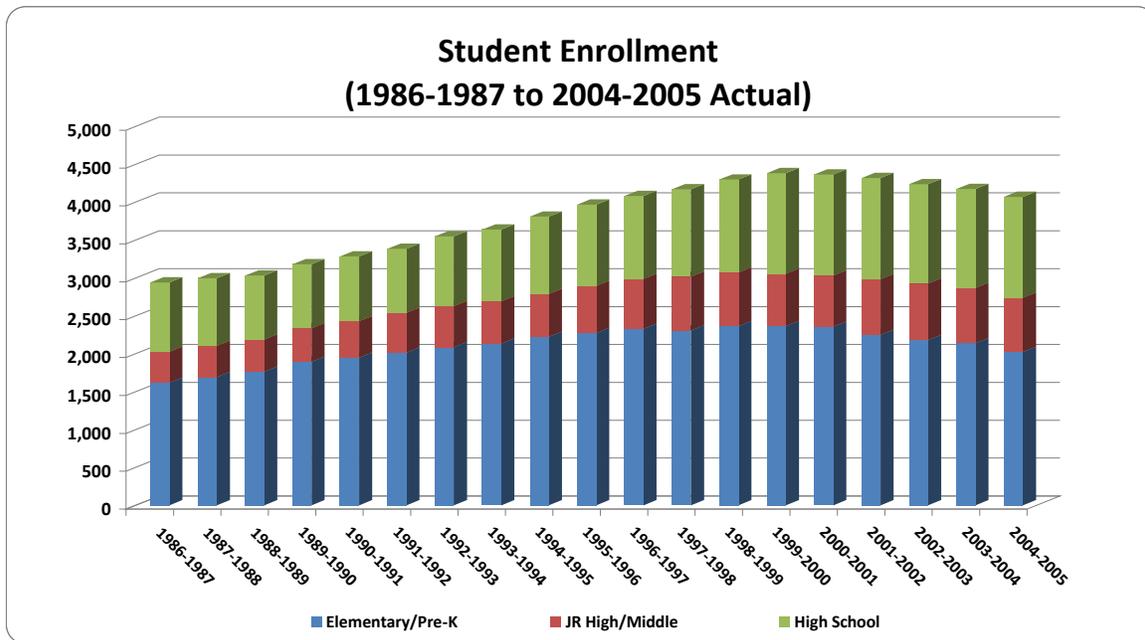
The South Kingstown School system experienced unprecedented growth in its student population from the mid 1980’s to 2000. During this period, student enrollment grew from 2,942 students in 1986 to 4,383 in 1999. This 48.9% growth in student enrollment required the construction of multiple school building additions and had a profound impact on operational costs associated with the school system.

The discussion to construct a new school building, the first since the mid-1970’s when the Matunuck and West Kingston Elementary Schools went on-line, began in 1997. At this time, the Curtis Corner Junior High School housed over 700 students with an optimal operational capacity of 675 students. Additional school enrollment growth was forecast and the community was also debating the need to consider implementation of a “Middle School” grade configuration.

The School Committee, with voter approval of a \$10 million bond issue (approved November 3, 1998), directed the construction of a new school facility that could facilitate the implementation of a middle school program. The development of a middle school program, to be housed at both the Curtis Corner Road School and the new Broad Rock Road facility allowed for redistribution of grades 6, 7, and 8 at the two locations. The implementation of the middle school program also alleviated overcrowding in the Town’s elementary school buildings by removing the 6<sup>th</sup> grade population from the elementary school buildings and provided a large gymnasium that was to be used for both school and recreational purposes.

Construction of Broad Rock Road Middle School began in the Fall 1999 and the school opened in September 2001. The facility was developed with an optimal seating capacity of 600 students. The cost of this facility is documented on page 82. It is noted that in addition to the purchase of land for the new school building, a portion of the costs associated with the athletic fields that were constructed in conjunction with the new school facility were also considered a component of this major school construction project.

The chart below documents the dramatic growth in student enrollment between FY 1986-1987 and FY 2004-2005, the year that Broad Rock Middle School opened.



School enrollments have been declining since the 1999-2000 Fiscal Year. Enrollment forecasts for the next five years suggest that this trend will continue. The chart on the following page documents annual student enrollment declines over the past ten (10) year period.

<b>Ten-Year Student Enrollment History</b>					
Year	Students	(Decrease)	Year	Students	(Decrease)
2002-2003	4,238	(83)	2007-2008	3,708	(145)
2003-2004	4,175	(63)	2008-2009	3,599	(109)
2004-2005	4,072	(103)	2009-2010	3,546	(53)
2005-2006	3,914	(158)	2010-2011	3,523	(23)
2006-2007	3,853	(61)	2011-2012	3,458	(65)
<b>Five-Year Decrease</b>					<b>(395)</b>
<b>Average Annual Decrease</b>					<b>(79)</b>

The New England School Development Council (NESDEC) last updated future enrollment estimates in December 2010. A detailed presentation of actual and forecast enrollment estimates is presented on page 62. A summary of NESDEC's annual enrollment forecast is as follows:

<b>Five Year Student Enrollment Forecast</b>		
Year	Students	(Decrease)
<b>2011-2012</b>	<b>3,458</b>	<b>(65)</b>
2012-2013	3,407	(51)
2013-2014	3,362	(45)
2014-2015	3,338	(24)
2015-2016	3,325	(13)
2016-2017	3,283	(42)
<b>Projected Five-Year Decrease</b>		<b>(175)</b>
<b>Average Annual Decrease</b>		<b>(35)</b>

In light of existing enrollment counts and those forecast for the next five years, no additional school building expansion projects are anticipated within the Town's Capital Improvement Program schedule. While the School Department will not have to address new facility construction demands, the department will need to diligently evaluate the physical condition of existing school assets to insure proper maintenance and upkeep. Capital projects addressing school facilities renovation and improvements are documented on pages 57-58 and 60-61 of this document.

**Methodology for Computing Education-Related Fair Share Development Fees**

The methodology used to set the Education-Related Fair Share Development Fee was revised in FY 2010-2011. In prior years, establishing the value of the fee required detailed analysis of existing and projected student populations and forecasting the need for additional school building construction associated with predicted space needs. This method was a valid exercise when school enrollments were increasing and the planning and financing of additional school buildings was critical to the long term economic viability of the Town's Capital Improvement Program. Subsequent to the construction of Broad Rock Middle School, enrollment began to decline and the size of the school system's facilities are now believed to be more than adequate to meet anticipated future enrollments over the next ten years.

Recognizing that seated enrollment space requirements will no longer require additional school construction and the capital costs associated with such construction, the method of calculating Education-Related Fair Share Fees was revised to reflect more accurately the cost per student seat housed at the Broad Rock Middle School over the useful life of the facility.

The cost of land acquisition and facility construction for Broad Rock Middle School is summarized below. The methodology establishes the cost allocation to be recovered from Fair Share Fees at 50% of the net program costs. The remaining program cost is required to be recovered through the property tax levy. In addition, the net cost to be recovered from fees is proposed to be discounted by 25%.

<b>Middle School Construction Program</b>			
<b>Middle School Program</b>	<b>Middle School Construction Cost</b>	<b>Recovered Cost by Fees - 50%</b>	<b>Recovered Cost by Taxes - 50%</b>
Land Acquisition	\$406,382	\$203,191	\$203,191
Facility Construction	10,570,000	5,285,000	5,285,000
Athletic Fields Phases 1 & 2	1,040,000	520,000	520,000
Building Equipment/Supplies	599,203	299,602	299,602
<b>Total Facility Cost</b>	<b>\$12,615,585</b>	<b>\$6,307,793</b>	<b>\$6,307,793</b>
Plus Bond Interest Expense	5,919,293	2,959,647	2,959,647
<b>Recoverable Capital Cost</b>	<b>\$18,534,878</b>	<b>\$9,267,439</b>	<b>\$9,267,439</b>
Less State School Construction Aid	(5,560,463)	(2,780,232)	(2,780,232)
<b>Net Facility Cost to Community</b>	<b>\$12,974,415</b>	<b>\$6,487,207</b>	<b>\$6,487,207</b>
25% Discount and Cost Transfer		(\$1,621,802)	\$1,621,802
<b>Net Cost Share</b>	<b>\$12,974,415</b>	<b>\$4,865,405</b>	<b>\$8,109,009</b>

The Educational Related Fair Share Fees for FY2012-2013 are based on the following assumptions:

<b>Fair Share Development Fees - Education Related Cost Recovery: Broad Rock Middle School</b>	
Middle School Building Capacity (Seats) 1990	600 (300)
Students from Housing Constructed after 1990 - Use Maximum - Per Year	300
Assumes 15 year use before Major Renovations	4,500
Individual Student Years in Middle School Program	3
Maximum # of Students over Expected Use Term	1,500
Recoverable Cost	\$4,865,405
<b>School Related Fair Share Development Fee</b>	<b>\$3,244</b>

The method noted above recognizes that Broad Rock Middle School has a maximum seating capacity of 600 students. It also accounts for a 50% discount (300 seats) for students using the facility that reside in housing that was constructed prior to 1990. This factor is used since approximately 50% of the 2011 student enrollments reside within housing constructed prior to 1990. Having deducted the values of these seats, the model assumes that the school building can accommodate 300 students that reside in housing that will be or has been subject to the payment of an impact fee. The model also forecasts that the facility will have an initial useful life, prior to renovations, of fifteen (15) years. Based on these factors, the building will service 4,500 students over the 15 year period (15 years \* 300 seats). Since a middle school program serves a typical student for a three (3) year period only 1,500 unique students will be served over the defined useful life period (4,500 seats divided by 3 year seating terms).

The proposed Education Related Fair Share Fees proposed in FY 2012-2013 is unchanged from the fee currently in effect.

<b>Educational Fair Share Fee - FY 2012-2013</b>	<b>Adopted 2011-2012</b>	<b>Proposed 2012-2013</b>	<b>Change in Fee</b>
All Single & Duplex Household Units	\$3,244	\$3,244	(\$0)
Multi-Household Units - With 2 Bedrooms or less	\$1,622	\$1,622	(\$0)
Accessory Apartments & Multi-Household Units - With one bedroom	\$811	\$811	(\$0)

Over the twelve-year period since debt service payments began to retire bonds sold to pay for construction of Broad Rock Middle School (BRMS), the Town is projected to collect \$2,574,991 (through June 30, 2011) in School Related Fair Share Fees. The estimated income from School Related Fair Share Fees for FY 2011-2012 is \$70,000. Since FY 2000-2001, the Town has expended \$3,440,325 inclusive of FY 2011-2012 funding in Education-Related Fair Share Fees to offset a portion of the Town's debt service payments for Broad Rock Middle School related General Obligation Bonds. (Fair Share Fees collected in years prior to the construction of the Broad Rock Middle School were also used to pay down a portion of the annual debt service payments associated with the BRMS bonds.)

A summary of School-Related Fair Share Fees income and debt service transfers is as follows:

<b>School Related - Fair Share Fees Collection/Expenditures</b>		
<i>10 Year Term</i>	<b>Income</b>	<b>Expended</b>
2000-2001	\$226,961	(\$700,000)
2001-2002	339,750	(250,000)
2002-2003	397,354	(360,325)
2003-2004	505,515	(400,000)
2004-2005	312,907	(400,000)
2005-2006	273,976	(400,000)
2006-2007	116,738	(400,000)
2007-2008	94,846	(200,000)
2008-2009	83,282	(100,000)
2009-2010	91,456	(80,000)
2010-2011	62,206	(80,000)
2011-2012 -Estimated	70,000	(70,000)
	<b>\$2,574,991</b>	<b>(\$3,440,325)</b>

**B. Open Space, Conservation, Park, and Recreational Land**

For the FY2012-2013 Capital Improvement Program, it is proposed to maintain the existing methodology for calculation of the fee per dwelling unit for open space, conservation, park, and recreation land and/or facilities. The existing methodology, introduced in FY 2011-2012 establishes a two-tiered fee based on occupancy type and expected average household size. The two-tiers of the fee would be a base fee for a typical single-household, detached structure (average household size of 2.60 persons as documented in the 2010 US Census, up from 2.56 persons used in the current year that was based on the 2000 US Census) and a fee with a reduced occupancy basis for elderly housing and units with two bedrooms or fewer (average household size of 1.95 persons (US Census 2010), up from 1.92 persons (US Census 2000) per unit). As is documented herein, structuring the fee in this regard would be reflective of recent residential construction trends whereby there have been significant increases in the percentage of projects targeted to elderly only and/or multi-household construction. These units have smaller average occupancy characteristics and place lesser demands on the Town's existing and future recreational land and facilities. This approach is viewed as providing a more equitable basis for the calculation and payment of the fee.

Based on the foregoing, the FY2012-2013 fee per dwelling unit for open space, park, and recreational land and /or facilities is proposed at \$2,867 (base fee), with an elderly-only unit, or unit with two bedrooms or fewer, proposed at \$2,150. This represents a decrease of \$91 from the current year base fee and a decrease of \$68 for the elderly occupancy unit.

This tiered-fee structure is based on the following assumptions:

- The purchase and development of new municipal parkland will cost on average \$105,000 per acre. This cost per acre is based on the estimated “Market Value” for all vacant lots of at least 10,000 sq. ft. that have sold in Town over the past year.
- The Comprehensive Community Plan identifies the Town-wide need for recreation land to be 10.50 acres per 1,000 persons.
- For a typical single household detached structure, the average occupancy is 2.60<sup>[1]</sup> persons per unit. For household units that are age restricted (elderly occupancy only) or include two bedrooms or fewer, the expected occupancy is 1.95 persons per household (75% of single household average).

	<b>Single Household</b>	<b>2 Bedroom or Less Units</b>
<b>Recreational/Open Space Fees</b>		
Estimated Value of Land Per Acre	\$105,000	\$105,000
Land (Acre) Needed per 1,000 persons	10.50	10.50
Persons Per Owner Occupied household Unit	2.60	1.95
<b>Proposed Recreation Fee for FY 2012 -2013</b>	<b>\$2,867</b>	<b>\$2,150</b>
FY 2011-2012 Recreation Fee	\$2,957	\$2,218
Decrease in Fee	(\$91)	(\$68)
Percentage Decrease	-3.1%	-3.1%

<sup>[1]</sup> US Census Bureau, Profile of General Demographic Characteristics 2010 – South Kingstown, Rhode Island, May 2011.

**III. FEE EXEMPTION FOR AFFORDABLE HOUSING**

For the purpose of determining fee exemption for affordable housing as provided in Article 11, Section 1101 D.1 of the Zoning Ordinance, the cost and income basis presented below:

*Sample calculation – 2012 - 2013 Fiscal Year*

A sample calculation to be used in determining the maximum sales price of a residential dwelling for the purpose of fee exemption is shown below.

<b>Assumptions</b>	<b>RI Housing</b>	<b>RI Housing</b>
Median Family Income	<b>80% of MFI</b>	<b>120% of MFI</b>
Single Family Dwelling	3 Bedrooms	3 Bedrooms
Interest Rate	<b>4.20%</b>	<b>4.20%</b>
Term in Years	30	30
2011-2012 Tax Rate Per \$1000 of Property Assessment	\$14.51	\$14.51
Wash. County Median Household Income - 2010	72,100	72,100
Percent of Median Household Income - (80%, 120%)	58,550	86,520
30 percent Available for Housing	17,565	25,956
Monthly Housing Expense 1/12 of above	<b>1,464</b>	<b>2,163</b>
Property Taxes (monthly)	250	376
Hazard & Mortgage Insurance (monthly)	200	265
<b>Available for Mortgage Payment</b>	<b>\$1,013</b>	<b>\$1,522</b>
<b>Maximum Total Sales Price</b>	<b>\$207,000</b>	<b>\$311,000</b>
<b>Mortgage Payment - 30 Year Term</b>	<b>\$1,012</b>	<b>\$1,521</b>

The two sample calculations provided above are intended to illustrate that the determination of housing affordability may vary depending upon variations in mortgage interest rates, assumptions about hazard and mortgage insurance, and household income in relation to the median area income. For the purpose of the Town’s definition of affordable housing, such housing must be affordable to persons or households that earn no more than 80% of the area median income. This 80% ceiling defines the income criteria for the fee exemption for affordable housing available under Section 1101.D.1 of the Zoning Ordinance.

It is also noteworthy that RI State Law permits housing units that are affordable to persons or households earning up to 120% of the area median income to be part of the official count of affordable units in a community (provided such units meet other relevant criteria). This scenario is illustrated in the far right column in the Table above. Such units would not qualify for a fee exemption under 1101.D.1 but, as noted, could be considered as part of the Town’s stock of affordable housing.

#### IV. IN LIEU FEE REQUIREMENTS FOR AFFORDABLE HOUSING

##### *Background*

Pursuant to amendments adopted by the Town Council on October 22, 2007, Section 502.6 of the Zoning Ordinance, "Inclusionary Zoning," Section H "Off-site exactions" outlines the methodology and determines the amount that would be required where the Planning Board permits a fee to be paid in-lieu of providing affordable housing units in a major subdivision or land development project.

Under the Town's inclusionary zoning requirements, a developer of a major subdivision or land development project ( $\geq 6$  units) would be required to provide 20% of such units as "affordable" under RIGL §45-53-3. In consideration of this requirement, the developer is afforded a zoning incentive of 20% over the basic maximum number of units that would be permitted under the development parcel's zoning classification.

The "fee in lieu" requirements under Section H of the ordinance are listed as a progression of options that would be used by the Planning Board where constructing the affordable units on the development site is determined to be infeasible. The ordinance outlines off site options to construct required units that would have to be exhausted before a fee in lieu of providing the units is considered.

##### *Fee Calculation Methodology*

Section 502.6 H. 5. (a.) details the methodology for calculation of the in-lieu fee as follows: "The in-lieu fee per affordable unit required shall be the difference between the median sales price for a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income (AMI)." The ordinance requires that the fee be updated annually in the Capital Improvement Program (CIP) using data sets from the Town of South Kingstown Department of Assessment, the Warren Group (for median sales price data) and RI Housing and Mortgage Finance Corporation (for determining the maximum sales price of a single-family home for a family of four (4) at 80% AMI).

##### *Calculation of In-lieu Fee – Fiscal Year 2012 – 2013*

South Kingtown Average Sale Price*	\$290,000
Maximum Purchase Price for Affordable Unit	207,000
In-Lieu Fee Requirement (Per Unit)	\$83,000

\* Average Price for Single Household Unit - Jan-July 2011 The Warren Group

### **SECTION III**

**FISCAL YEAR 2012-2013**

**CAPITAL BUDGET**

**PROGRAM**

**DESCRIPTIONS**

**PROPOSED CAPITAL BUDGET  
 FY 2012-2013**

**GENERAL FUND**

This section provides a summary description of all projects, program elements, equipment acquisitions, and/or professional services proposed for inclusion in the capital budget account for the 2012-2013 fiscal year.

**I. RECREATION PROGRAM**

**A. Park Improvements/Rehabilitation**  
 FY2012-2013 Element - \$91,000

Park Improvements and Rehabilitation is an ongoing program providing for the development, maintenance, and repair of the Town's existing park system, recreation facilities, athletic fields, and playground components. FY 2012-2013 funding in the amount of \$91,000 is proposed for a series of projects as shown below:

Project	Location	Estimated Cost
1. Basketball Court Resurfacing	Brousseau Park	\$6,000
2. Irrigation System Upgrade	CCMS Multi-Purpose Field	5,000
3. In Line Rink Rehab	Old Mountain Field	5,000
4. Interior Building Improvments	Stepping Stone School	15,000
5. Beach Improvement Program	Town Beach	25,000
6. Tennis Court Resurfacing	Tuckertown Park	10,000
7. Rest Room Improvements	Tuckertown Park	10,000
8. Playground Upgrades	West Kingston Park	15,000
9. Rest Room Improvements	West Kingston Park	5,000
10. Irrigation Improvements	West Kingston Park	5,000
<b>Total</b>		<b>\$101,000</b>
<b>Less Capital Funds Forwarded</b>		<b>(\$10,000)</b>
<b>Total FY 2012-2013 Element</b>		<b>\$91,000</b>

**BROUSSEAU PARK**

*Basketball Court Resurfacing - \$6,000*

This project involves the rehabilitation of the existing recreational basketball court located at Brousseau Park. The existing surface has not been upgraded in the past fourteen years. The court is in need of crack repair and resurfacing at this time. Funding in the amount of \$6,000 is proposed for this work.

**CURTIS CORNER MIDDLE SCHOOL (CCMS) PLAYFIELDS**

*Irrigation System Upgrade - \$5,000*

This plan involves the servicing and replacement of deteriorated lines and connectors of the irrigation system at Curtis Corner Middle School multi purpose field. The current system was installed in 1997 and is maintained by the Parks Division. It has experienced more frequent breakdowns over the past eighteen months and is in need of a complete assessment and repair plan. The field is utilized by the High School and Middle School athletics teams and school bands through the fall and spring seasons, as well as by the Recreation Department for various events.

**OLD MOUNTAIN FIELD**

*In-Line Rink Rehabilitation - \$5,000*

Improvements proposed for the inline rink facility at Old Mountain Field include repairs to existing boards and rink surface. Over the past year the facility has experienced a higher volume of use with a renewed local interest in street and inline hockey. The repair work will be performed by Parks Division personnel.

**STEPPING STONE PRE-SCHOOL**

*Interior Building Improvements - \$15,000*

This project is part of the Department's ongoing building maintenance program. It involves the interior painting of the basement floor of Stepping Stone School. The main level of the school's interior was painted in 2010. Stepping Stone School is a RI DCYF licensed pre-school and services a daily maximum of 40 children, ages 3 -5, providing morning and afternoon learning and enrichment activities five days a week during the regular school year.

**TOWN BEACH AT MATUNUCK**

*Beach Improvement Program - \$25,000*

**Pavilion Relocation**

Funding support for the relocation of the pavilion and a new on-site wastewater system has been sought through the Federal Emergency Management Agency (FEMA) - Hazard Mitigation Grants Program and the Federal Stafford Act Hazard Mitigation Program, which is administered by the RI Emergency Management Agency (RIEMA). The Town has been notified by FEMA and RIEMA that both funding applications have met preliminary eligibility requirements. The projected cost of the pavilion relocation project is \$395,722. *(See pages 38 and 39 of this document for a full description of the Town Beach Improvement Program.)*

Funding in the amount of \$25,000 is proposed in the FY 2012-2013 Capital Budget to be transferred to the Beach Fund Capital Reserve Fund to assist in meeting costs associated with the proposed relocation of the Beach Pavilion. Engineering services are scheduled in FY 2012-2013 and actual moving of the facility is anticipated in FY 2013-2014.

**TUCKERTOWN PARK**

*Tennis Court Resurfacing - \$10,000*

This project involves the resurfacing of the two tennis courts at Tuckertown Park, which are used as part of the Town's three season community tennis program. It has been ten years since these courts have been resurfaced and are showing significant wear and tear with large cracks and crumbling that has begun to interfere with play. The total project cost for the 2012-2013 fiscal year is \$10,000.

*Restroom Improvements - \$10,000*

It is proposed that \$10,000 be allocated for improvements to the Tuckertown Park restroom facilities. Upgrades will include installation of vandal resistant wall treatment over existing bare cinderblock, fixture replacements, and automatic locking mechanisms on exterior doors. Tuckertown Park is heavily used nine months of the year by local youth soccer and little leagues, community tennis, as well as the general public use of the playground, tennis courts and basketball courts.

**WEST KINGSTON PARK**

*Playground Upgrades - \$15,000*

This two-phase project involves replacement of two well worn play structures at West Kingston Park playground, designed for children ages 3 - 5 and 6 - 12. As both structures were installed when the park was constructed in 1993, age and normal wear and tear are the primary contributing factors for this upgrade to the play area. One structure is proposed for replacement in FY2012-2013 and the other in FY2014-2015.

*Restroom Improvements – \$5,000*

This project involves upgrading various elements of the West Kingston Park restrooms. Items include replacement of corroded fixtures, and installation of automatic locking mechanisms on exterior doors. It is proposed that \$5,000 be allocated for these upgrades. The work will be completed in house by Parks Division personnel.

*Irrigation Improvements - \$5,000*

The irrigation system at West Kingston Park, installed in 1993, currently services the outfield turf area of the softball field. This project involves extending the system to connect the infield area for irrigation. Keeping the infield watered down will allow for longer life of field lining and minimize the common problem of windswept dust and debris due to the dryness of the soil.

**B. Equipment Acquisition/ Replacement**  
 FY2012-2013 Element - \$78,000

The Parks and Recreation Department's equipment acquisition/replacement program ensures that the Town has the necessary equipment to maintain public buildings and park facilities in an effective and cost efficient manner. Proposed purchases for FY 2012-2013 are shown below:

Equipment	Use	Proposed
1. Infield Machine	Parks Division	\$15,000
2. Tractor	Parks Division	15,000
3. 12 Foot Mower	Parks Division	46,000
4. Equipment trailer	Parks Division	6,000
5. Toolcat attachment	Parks Division	6,000
<b>Total</b>		<b>\$88,000</b>
<b>Less Capital Funds Forwarded</b>		<b>(\$10,000)</b>
<b>Total</b>		<b>\$78,000</b>

*Infield Machine - \$15,000*

As part of the Department's equipment replacement program it is proposed to replace a 2007 Toro infield machine presently in use with a recommended 4-year turnover cycle. This machine is used to grade and prepare ball fields to ensure level and safe playing areas that meet recommended field safety standards.

*Tractor - \$15,000*

It is proposed that \$15,000 be placed in reserve as first year funding for the future replacement of a 1992 JD 4200 tractor with a recommended 10 year life cycle. The total projected replacement cost is \$30,000 with a future \$15,000 allocation and purchase projected in FY2013-2014.

*12 Foot Mower – \$46,000*

It is proposed to replace a 12 foot Toro mower, purchased in 2004, with a recommended 5-year turnover cycle, as part of the Department's equipment replacement program. This equipment is critical to the support of parks and grounds maintenance and is in need a replacement.

*Equipment Trailer - \$6,000*

It is proposed to replace a 2001 14 ft. utility trailer with a recommended 8-year turnover cycle, which in need of replacement. This equipment is used in support of grounds maintenance operations in transporting equipment throughout the park system for daily maintenance support and specialized projects.

*Toolcat Attachment – \$6,000*

It is proposed to purchase a blower attachment for the Bobcat Toolcat machine which was purchased in 2011 and is used in support of grounds maintenance operations year round, and for multi use purposes such as snowplowing, mowing and other maintenance tasks. A blower attachment will enable the machine to be used for clearing lengthy areas of sand and debris, such as the bike path, parking lots, and sidewalks.

## **II. PUBLIC WORKS INFRASTRUCTURE PROGRAM**

Transportation projects such as arterial and collector road reconstruction, drainage infrastructure, bridge and dam reconstruction, and sidewalk construction are financed through capital budget annual appropriations, reserve funding, and general obligation bonds.

The proposed Public Works Improvement Program will require the expenditure \$7,559,705 over the six year Capital Improvement Program scheduled to begin in FY 2012-2013. The proposed program will require \$3,815,000 in capital budget annual appropriations; the sale of public services bonds totaling \$2,000,000; and \$1,204,705 currently held in Public Works Improvement Capital Reserve Fund. (*See pages 43-45 for a detailed listing of scheduled projects*).

An appropriation of \$625,000 to the Public Works Improvement Capital Reserve Fund is proposed for FY 2012-2013. Projects proposed for the 2012-2013 fiscal year are shown below:

### **A. Road Improvement Program FY 2012-2013 Element - \$625,000**

#### ***Road Improvement Program***

The Town began a formal road improvement program in 2001 to correct roadway deficiencies within the Town's highway system. Road reconstruction and/or resurfacing demands will continue to be the focus of this program over the next six years. Scheduled road improvements are planned using either a "full-depth road reconstruction" process or "pavement overlay" process.

Full-depth road reconstruction continues to be the preferred method for pavement management; however it is the most expensive, with an approximate cost of \$100 per linear foot. Reconstruction work includes pulverizing and reclaiming the existing asphalt road surface and integrating the material with the top eight inches of gravel sub-base. The reclaimed material is relayed on the road and compacted with a vibratory roller. The final step in this process is the installation of a 2½" binder and 1½" bituminous concrete finish course placed over the compacted sub-base.

The second means of road improvement, used primarily on low traffic roads, consists of a pavement overlay. The pavement overlay process consists of placing an asphalt "leveling course", which adjust road surface defects and creates a level surface. The leveling course is followed with a tack coat of oil and a 2" Class I finish course of bituminous concrete. This pavement management technique is less expensive (\$40/linear foot) than full-depth road reconstruction. Unlike full-depth road reconstruction projects, reflective cracking from existing road substrate may occur resulting in a shorter pavement life than is expected after full-depth road reconstruction.

#### ***Scheduled Road Reconstruction Projects***

##### ***Stony Fort Road (Slocum Road to Route 138)***

Stony Fort Road is the last remaining arterial/ collector road scheduled for reconstruction in the near future. The section of Stony Fort Road scheduled for reconstruction (Slocum Road to Rt 138) is approximately 7,500 feet in length, and suffered severe damage during the Winter 2010-2011 as a result of frost heaves. This project will be done in conjunction with the Town of North

Kingstown since approximately 4,500 linear feet of this road segment borders the Town of North Kingstown. North Kingstown will be responsible for half of the road reconstruction/overlay cost for that portion that abuts North Kingstown.

***Scheduled Pavement Overlay Projects***

**Collector Roads**

*Torrey Road*

Torrey Road is approximately 2,900 feet in length and runs from U.S. Route 1 to Middlebridge Road and serves as one of two means of access to the Middlebridge area of Town. Proposed road improvements include subsurface drainage improvements followed by bituminous concrete leveling course, tack coat and 2” Class I bituminous concrete overlay.

*Shannock Road*

Shannock Road is approximately 8,300 feet in length and runs from U.S. Route 1 to the Charlestown town line and serves as one of two means of north/south access in the southern part of Town. Proposed road improvements include bituminous concrete leveling course, tack coat and 2” Class I bituminous concrete overlay.

*Plains Road (Flagg Road to Stony Fort Road)*

This section of Plains Road is approximately 5,100 feet in length and runs from Flagg Road to Stony Fort Road. Proposed road improvements include bituminous concrete leveling course, tack coat and 2” Class I bituminous concrete overlay.

**Local Roads**

Six local streets are also scheduled for road overlay services in FY 2012-2013 as shown below:

<b>Local Road Program- Overlay</b>	<b>Length (lf)</b>	<b>Cost</b>
Dockray Road	1,750	\$ 70,000
Pershing Avenue	1,242	49,680
MacArthur Avenue	886	35,440
Audobon Drive	423	16,920
Eisenhower Place	842	33,680
West Street (Gooseberry to Hartford)	694	27,760
<b>Total Cost of Local Road Overlay Projects</b>	<b>5,837</b>	<b>\$233,480</b>

***Stormwater and Environmental Response***

Beginning in 2001, the RI Department of Environmental Management issued seven- (7) TMDL's for impaired surface water bodies in South Kingstown. Each TMDL identifies specific pollutants and establishes a threshold for necessary pollutant reductions in order for the surface water body to meet water quality standards. Given the complexity and permitting necessary to construct

structural best management practices (BMPs) to existing stormwater outfalls, no specific project schedule has been finalized. FY 2012-2013 represents the second year of reserve funding for TMDL implementation.

#### *Torrey Road Drainage*

In anticipation of a pavement overlay treatment for Torrey Road, a number of drainage improvements need to be constructed. There are a number of points within the roadway surface where groundwater releases are occurring. These groundwater discharges need to be directed to the road shoulder swales via a sub-surface French drain system. In addition, road shoulder swale re-construction with rip-rap and stone check dams will be necessary to better control stormwater sheet flow during rain events.

#### ***Bridges and Dams***

The Town has the following four- (4) cut granite arch bridges in its inventory:

- Columbia Street at the Village Green
- Church Street at Saugatucket River
- Church Street at Indian Run Brook
- Spring Street at the Village Green

By virtue of their age and construction, these bridges require periodic inspection and grout joint repair. Based upon the most recent bridge inspection, stone repair to the Church Street (at Saugatucket River) Bridge can be expected in the near future. This structure is a critical bridge given its location in close proximity to the High School and centralized location in Wakefield village. FY 2012-2013 represents year one funding of a three year funding cycle for this structure.

### **III. PUBLIC WORKS EQUIPMENT AND FACILITIES**

The purpose of the Public Works equipment acquisition/replacement and facility improvements program is to ensure that vehicles and equipment are replaced, and garage improvements occur, in a timely and cost-efficient manner. Each year, the Highway Division equipment procurement schedule is reviewed and amended with the objective of retaining certain equipment for longer periods before replacement is necessary. Heavy rolling stock equipment such as excavating (i.e. payloader, backhoe) and grading equipment are used fewer hours than smaller equipment such as pickups and small dump trucks.

Public Works equipment acquisitions in the amount of \$280,000 are proposed in the 2012-2013 fiscal year as shown below. Capital Equipment Reserve funding of \$65,000 and FY2012-2013 Capital budget funding of \$215,000 will be used to meet projected program costs.

#### **A. Equipment Acquisition / Replacement FY 2012-2013 Element - \$280,000**

##### *Engineering Staff Vehicle \$23,000*

The Town's Engineering Division has four- (4) vehicles that are used for field inspections of land development projects, regulatory compliance field work, meeting travel, etc. In addition, one of the Division's four-wheel drive SUVs is transferred to the Assistant Highway Superintendent

during winter storm events so a pickup truck and plow can be used for snow removal activities. \$23,000 is proposed for a four-wheel drive sport utility vehicle during FY 2012-2013 to replace a 1998 Jeep SUV with 125,000 miles.

*Light Dump Truck (17,000 GVW) - \$85,000*

It is proposed to replace a 2001 Ford F550 dump truck with 76,000 miles. As with all Highway Division dump trucks, this vehicle will be equipped with a snowplow for snowplowing activities. The Highway Division is also proposing a “drop-in” sanding body rather than the traditional articulating sanding body. It is anticipated that this type of sander is more appropriate than the more complicated articulating body for the Division’s small dump truck. Due to the lower tailgate height of the light dumps as compared to the Division’s medium and heavy dump trucks, the light dump trucks are used extensively for asphalt patching of potholes.

*Medium Dump Truck - \$139,000*

Replacement of a 1998 Ford dump truck with 75,000 miles, one of eight (8) medium dumps used by the Highway Division, is proposed for FY2012-2013. The subject trade-in vehicle has suffered heavy dump body and chassis frame damage due to the corrosive nature of winter salt. A new six-wheel dump truck with a snowplow and articulating dump body/sander is proposed for procurement.

*Pickup/Utility Truck - \$33,000*

A one-ton pickup truck equipped with four-wheel drive, a lift gate and a snowplow, one of seven-(7) pickup/ utility body trucks, is proposed for acquisition during FY2012-2013. The proposed truck will replace a 2002 Ford F350 utility body pickup truck with 74,000 miles.

**IV. PUBLIC SAFETY PROGRAM**

**A. Police Computer System/Equipment Upgrades**

FY2012-2013 Element - \$20,000

Starting in FY2011-2012 and carrying into the next fiscal year, the majority of anticipated expenses will be for replacement workstations, notebook computers, and peripherals (printers and scanners). Of the thirty-eight units in service, thirty of them will have reached the five-year service mark over the next two years. As the units show signs of age and degraded reliability, they will be replaced as necessary.

To maintain the current level of technology, it is proposed that \$20,000 be appropriated in FY2012-2013 to provide reserve funding which will allow the Department to continue to plan for the future maintenance and upgrade of the Public Safety computer network system.

**B. Public Safety Building - General**

FY2012-2013 Element - \$50,000

The Public Safety Complex on Kingstown Road was built in 1998. Since that time improvements have been made to the operational controls relating to the building heating, ventilation and air conditioning systems. The mechanical systems in the building have reached over 13 years of age, with some components nearing the point of maximum life expectancy. Anticipated expenses include the eventual replacement of two variable frequency drives (VFD) that service the HVAC

system (\$8,000), the replacement of the chiller (\$80,000), and the replacement of the HVAC controller (\$20,000). The HVAC software management system has become obsolete, and the manufacturer no longer provides software updates. It is anticipated the replacement of this system will also provide the benefit of increased energy efficiency.

Another area that will require maintenance in the near future is the parking lot that needs to be seal coated. Numerous cracks have appeared, some of which are large enough for weeds to take hold, which can cause additional damage. The cost for crack filling and seal coating of the lot is estimated at \$4,500.

The Public Safety Construction Reserve Fund balance is \$55,850, which includes \$12,000 earmarked for a new stand-alone air conditioning system for the computer server room that is planned for installation in FY2011-2012. It is proposed an additional \$50,000 be appropriated to the reserve fund in FY2012-2013 to provide adequate funding for anticipated facility maintenance and improvements.

## **V. COMMUNICATIONS PROGRAM**

### **A. Cable Replacement** FY2012-2013 Element- \$5,000

Funding in the amount of \$10,000 is proposed for FY 2012-2013 for continued expansion of the municipal fire alarm cable and replacement of existing 30-year old cable for fire alarm circuits.

## **VI. EMERGENCY MEDICAL SERVICES PROGRAM**

### **A. Medical Diagnostics/Equipment Upgrade** FY2012-2013 Element- \$30,000

It is proposed to establish a reserve fund to plan for future medical diagnostics equipment upgrades, with an initial appropriation of \$30,000 in FY2012-2013 as the first installment to start this process. It is anticipated there will be a need for upgrades to medical devices, such as EKG/Defibrillators, IV Pumps, and Lucas Chest Compression devices. Some of the existing devices will no longer be covered under warranty by FY2013-2014, and there will be major pieces of equipment nearing the end of their useful life. Reserve funding in this category will allow replacement as the need arises.

### **B. EMS Facilities Improvements** FY2012-2013 Element - \$25,000

For FY2012-2013, it is proposed that \$25,000 be allocated to the EMS Building Reserve Fund for improvements to the South Station.

The EMS South Station consists of an office and a garage at the Public Services building located at 509 Commodore Perry Highway. Currently, the EMS crew at the South Station is in service 12 hours a day, during daytime hours only. Upgrade of existing facilities is necessary to maintain operational readiness and prepare for future operations. The existing garage configuration requires apparatus be manufactured to fit in the building, increasing costs and leaving no option other than to build a custom truck. For FY2012-2013, it is proposed that \$25,000 be placed in reserve for this on-going project.

**C. Mobile Computing**  
FY2012-2013 Element- \$12,000

In order to maintain the future needs of the existing IMC wireless report writing and dispatching program, reserve funding in the amount of \$12,000 is proposed for FY2012-2013. It is anticipated that the RI Department of Health will implement mandatory computing requirements related to EMS reports by FY2012-2013, impacting some of the procedures currently used, and it is expected that upgrades will be required to make all reporting paperless, which will require state of the art technologies to match IMC upgrades.

**VII. LIBRARY PROGRAM**

**A. Facilities Renovations Program – Kingston Free Library**  
FY2012-2013 Element - \$25,000

The Town began a projected \$300,000 building renovation program in FY 2011-2012 at the Kingston Free Library. Phase One began in FY 2011-2012 and consisted of replacing the shingles on the belfry and mansard roof in the Fall 2011. The trim and clapboards will be painted and the shingles stained during the second phase with work to be completed by the Fall 2012. FY 2012-2013 funding of \$25,000 is needed to complete the planned improvements. A full description of this program is presented on pages 46 and 47 of this document.

**VIII. GENERAL GOVERNMENT**

**A. Information Technology Program**  
FY2012-2013 Element - \$10,000

Over the next six years, major changes are proposed in the manner in which information is managed processed and stored within the Town's Information Management Systems. Reserve funding in the amount of \$10,000 is proposed in FY2012-2013. A detailed explanation of the planned program is provided on pages 52 through 54 of this document.

**B. Town Hall Facility Improvements**  
FY2012-2013 Element - \$5,000

Substantial renovations to the Town Hall have been completed using capital budget funding provided annually. It is proposed that the Town continue to provide an annual funding transfer to the Town Hall Renovation and Improvement Reserve Fund for future maintenance and facility upkeep (*see page 48*). A transfer of \$5,000 is proposed for the 2012-2013 fiscal year.

**C. Pool Car Replacement**  
FY2012-2013 Element - \$19,000

Funding is proposed for the purchase of a replacement vehicle for one of the pool cars in the Building Official's Office, a 2004 Ford Taurus with 70,948 miles, which is used daily for field inspections. Funding for this vehicle in the amount of \$19,000 is proposed for FY2012-2013.

## **UTILITY FUNDS**

The Utility Funds consist of three principal operations - water supply and distribution; wastewater collection and treatment; and solid waste disposal. The proposed schedule of capital improvements for the 2012-2013 fiscal year is as follows:

### **I. WATER FUND**

#### **A. Pump Station Roof Repairs** FY2012-2013 Element - \$20,000

The Water Division's Factory Pond well field has three concrete pump stations, each with flat roofs. Well #1, constructed in 1970, is in need of roof repair. A tar and gravel roofing system is proposed for this building. Funding in the amount of \$20,000 is proposed for this project in FY2012-2013.

#### **B. Rolling Stock Equipment Replacement** FY 2012-2013 Element - \$40,000

Whenever possible, the Water Division performs its own water main and water service repairs rather than contracting it out to the Town's on-call excavating sub-contractor. However, the large John Deere 710 is too big for most service repairs and the Water Division's small agricultural tractor has insufficient reach for most four foot deep excavations. As such, it is proposed to purchase a rubber track mini excavator, with dozer blade. Funding in the amount of \$40,000 for FY 2012-2013 represents the first of a two- (2) year funding cycle for this piece of equipment.

### **II. WASTEWATER FUND**

#### **Plant Operations & Equipment Replacement**

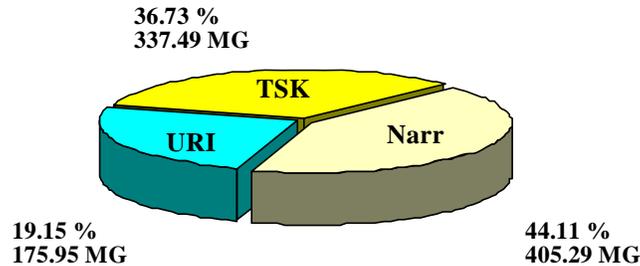
In order to ensure smooth and efficient Wastewater Treatment Facility (WWTF) process operations, the Wastewater Division uses a scheduled equipment maintenance and repair program for major WWTF plant components. Within the past twelve (12) years, major plant components replaced and/or repaired include improvements to the solids handling, Phase I hydraulic upgrade, and the headworks and disinfection infrastructure.

Given the complexity of the WWTF, various major plant components can be expected to fail in the future and will require replacement. The proposed replacement schedule is based on in-house assessments; however, the order and time of equipment failure could vary from these projections.

Since commencement of Regional WWTF operations in 1976, capital related improvements to the facility are proportionately shared between South Kingstown, Narragansett and the University of Rhode Island, based upon each regional partner's respective flow contribution.

Flow apportionment to the WWTF for the 2010-2011 fiscal year is shown on the following page.

**FY 2010-2011 Regional WWTF Partner Flow Shares**



Local collection system and pump station improvement expenditures, where applicable are paid proportionately by the Town of South Kingstown and URI based upon flow contribution to the Kingston (FY2010-2011: SK=11.82%; URI=88.18%) and Silver Lake (FY2010-2011: SK=65.74%; URI=34.26%) pump stations. South Kingstown assumes all total costs associated with the remaining ten- (10) local pump stations.

**A. Silver Lake Pump Station Pump Installation**

FY2012-2013 Element - \$210,000

Silver Lake pump station was originally equipped with three- (3) pumps and a blind flange provision for a fourth pump when it was constructed in the mid 1970's. As a result of increasing development in Town, and associated wastewater flow through the pump station, a fourth pump is now needed for peak demand and back-up purposes. Unlike other pump replacements that have been done by in-house staff, the fourth pump will require extensive piping and electrical work, which will necessitate engineering design services in addition to a third party construction contractor.

In addition to the above noted pump and motor installation, wet well electrical repairs and new grinder installation will also be required. Silver Lake pump station cost sharing (65.74%- SK; 34.26%- URI) will be used for this project.

Silver Lake PS Total Projected Cost	\$210,000
T.S.K. Regional Partner Share (65.74%)	\$138,054

**B. Kingston Pump Station Generator Replacement**

FY2012-2013 Element - \$17,000

The Kingston pump station generator set, similar to the Silver Lake generator set is now 30 years old. This generator provides standby power to the station's three pumps. The unit is scheduled for replacement no later than FY 2014-2015. The projected cost of unit replacement is \$290,000. Kingston pump station flows will be used to apportion this capital expenditure. FY2012-2013 funding of \$17,000 is necessary for preliminary engineering services and represents the first of a three-year funding cycle for this project.

Kingston PS Total Projected Cost	\$17,000
T.S.K. Regional Partner Share (11.82%)	\$2,094

**C. Clarifier Isolation Valve Replacement**

FY2012-2013 Element - \$30,000

Funding is proposed in FY2012-2013 to replace the isolation valves located between the secondary clarifiers and the chlorine contact chambers. These valves are now over 30 years old and no longer seat or close properly and must be replaced. The total cost for this project during FY 2012-2013 will be \$30,000, with WWTF regional partner flows used to apportion costs.

Total Projected Cost	\$30,000
T.S.K. Regional Partner Share (36.73%)	\$11,019

**D. Collection System**

FY2012-2013 Element - \$20,000

In 2009 and 2011, the Wastewater Division's collection system maintenance specialist completed televising the Saugatucket River interceptor from Church Street to the Silver Lake pump station, the first time the interceptor had been inspected since it became operational in 1977. Although this interceptor main was found to be in good condition, the pipeline requires high velocity jet cleaning that is beyond the capability of the Wastewater Division's jet cleaning equipment. Funding during FY 2012-2013 in the amount of \$20,000 is proposed for this project. Since all of the University of Rhode Island's flow is conveyed through the interceptor system, the Wastewater Division share will be based upon the wastewater flows processed through the Silver Lake pump station.

Total Projected Cost	\$20,000
T.S.K. Regional Partner Share (65.74%)	\$13,148

**E. Rolling Stock Equipment Replacement**

FY2012-2013 Element - \$25,000

The Town's Engineering Division has four- (4) vehicles that are used for field inspections of land development projects, regulatory compliance field work, meeting travel, etc. Funding in the amount of \$25,000 is proposed to purchase a four-wheel drive sport utility vehicle during FY 2012-2013, which will replace a 1997 Chevy four wheel drive pickup with 85,000 miles. WWTF regional partner cost sharing will be used for this vehicle.

Total Projected Cost	\$25,000
T.S.K. Regional Partner Share (36.73%)	\$9,182

**F. GIS Upgrade**

FY2012-2013 Element - \$5,000

The Wastewater Division uses the Town's Geographic Information System (GIS) extensively for collection system related work. At this time the GIS Division's plotter/scanner is in need of replacement. A Wastewater Division funding contribution in the amount of \$5,000 is proposed for this equipment. Local collection system cost sharing (100% SK) will be used for this purchase.

Total Projected Cost	\$5,000
T.S.K. Regional Partner Share (100.00%)	\$5,000

## **SCHOOL FUND**

It is proposed that all funds appropriated in the School Fund for projects identified in the School Fund's Account #5200 Capital Budget be held in a "School Facilities Improvement Capital Reserve Fund." Project descriptions provided below were prepared by the School Department. While presented as a component of the Town's comprehensive Capital Improvement Program, Town Administration has not evaluated these projects for need or cost estimation.

### **I. TECHNOLOGY**

#### **A. Computer Labs**

FY 2012-2013 Element - \$35,000

The District Technology Plan provides for computer labs in each school, in addition to computers placed in the classrooms. There are 14 labs -1 at each elementary school, 2 at each middle school, and 6 at the high school. As the labs are on a 7-year replacement cycle, it is proposed during FY2012-2013 to update the labs at the elementary schools that have reached that threshold.

#### **B. Administrative Computers**

FY 2012-2013 Element - \$15,000

As part of the District Technology Plan, administrative computers will be replaced, based on age and need. For the 2012-2013 fiscal year, an appropriation of \$15,000 is proposed.

#### **C. Computer Equity/Replacement**

FY 2012-2013 Element - 80,000

Over the last several years, funds have been used to create equipment equity throughout the school system, with the district's goal to provide equitable access to technology for all students and teachers. Most classrooms now have computers in place and it is necessary to continue with a scheduled replacement cycle. It is proposed that \$80,000 be appropriated during FY2012-2013 to replace school computers as needed.

#### **D. Network Hardware**

FY 2012-2013 Element - \$25,000

The School system is a networking environment, with each school having a local area network and using a wide area network to connect to the Internet and the District's student data system. It is necessary to support and upgrade the networks to maintain reliability. FY2012-2013 funding in the amount of \$25,000 is proposed for the purchase servers, routers, switches, fiber optic cabling, and to upgrade existing servers.

### **II. DISTRICT-WIDE PROJECTS**

#### **A. Track Resurfacing**

FY 2012-2013 Element- \$135,000

This project will refurbish portions of the track's asphalt base that has deteriorated. A new surface will then be applied and the track will be re-lined.

## SECTION IV

**TOWN MANAGER**

**PROPOSED**

**FY 2012-2013 TO 2017-2018**

**CAPITAL IMPROVEMENT PROGRAM**

<b>Town Manager Proposed Capital Improvement Program</b>								
<b>General Fund</b>	<b>Fiscal Year 2011-2012</b>	<b>Fiscal Year 2012-2013</b>	<b>Fiscal Year 2013-2014</b>	<b>Fiscal Year 2014-2015</b>	<b>Fiscal Year 2015-2016</b>	<b>Fiscal Year 2016-2017</b>	<b>Fiscal Year 2017-2018</b>	<b>Six Year Total</b>
<b><u>Recreation Program</u></b>								
Park Rehabilitation/Improvements	\$80,000	\$91,000	\$105,000	\$100,000	\$111,000	\$121,000	\$100,000	\$628,000
Equipment Purchase/ Replacement	96,000	78,000	107,000	129,000	114,000	133,000	105,000	666,000
Marina Park Improvements	0	0	15,000	15,000	0	0	0	30,000
<b>Recreation Dept. - Subtotal</b>	<b>\$176,000</b>	<b>\$169,000</b>	<b>\$227,000</b>	<b>\$244,000</b>	<b>\$225,000</b>	<b>\$254,000</b>	<b>\$205,000</b>	<b>\$1,324,000</b>
<b><u>Public Services Program</u></b>								
Road Improvement Program	\$610,000	\$625,000	\$660,000	\$640,000	\$640,000	\$640,000	\$650,000	\$3,855,000
Equipment Acquisition	215,000	215,000	219,000	226,000	248,000	273,000	265,000	1,446,000
<b>Public Services Dept. - Subtotal</b>	<b>\$825,000</b>	<b>\$840,000</b>	<b>\$879,000</b>	<b>\$866,000</b>	<b>\$888,000</b>	<b>\$913,000</b>	<b>\$915,000</b>	<b>\$5,301,000</b>
<b><u>Public Safety Program</u></b>								
Computer System Equipment	\$18,000	\$20,000	\$20,000	\$35,000	\$35,000	\$35,000	\$35,000	\$180,000
Harbor Patrol - Engine Replacement	20,000	0	0	0	0	25,000	25,000	50,000
Animal Control Vehicle Replacement	0	0	35,000	0	0	0	0	35,000
Public Safety Building - General	15,000	50,000	20,000	0	0	0	10,000	80,000
<b>Public Safety Dept. - Subtotal</b>	<b>\$53,000</b>	<b>\$70,000</b>	<b>\$75,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$60,000</b>	<b>\$70,000</b>	<b>\$345,000</b>
<b><u>Communications Department</u></b>								
Cable Purchase	\$0	\$5,000	\$0	\$10,000	\$0	\$10,000	\$10,000	\$35,000
<b>Communications Dept. - Subtotal</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$35,000</b>
<b><u>Emergency Medical Services</u></b>								
Medical Diagnostics	\$0	\$30,000	\$45,000	\$0	\$0	\$0	\$15,000	\$90,000
Facilities Improvements - South	25,000	25,000	26,000	0	0	0	0	51,000
Facilities Improvements - North	10,000	0	0	5,000	5,000	0	0	10,000
Mobile Computing Upgrade	0	12,000	0	0	0	8,000	0	20,000
EMS Vehicle Replacement #1	75,000	0	0	40,000	80,000	81,000	0	201,000
EMS Vehicle Replacement #2	0	0	0	35,000	0	0	0	35,000
EMS Vehicle Replacement #3	0	0	0	0	0	0	80,000	80,000
<b>Emergency Medical Services - Subtotal</b>	<b>\$110,000</b>	<b>\$67,000</b>	<b>\$71,000</b>	<b>\$80,000</b>	<b>\$85,000</b>	<b>\$89,000</b>	<b>\$95,000</b>	<b>\$487,000</b>

Town Manager Proposed Capital Improvement Program								
General Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b><u>Library Program</u></b>								
Library Facilities Renovations Program	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Vehicle Replacement	0	0	0	0	0	25,000	25,000	\$25,000
<b>Library Depart. - Subtotal</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$75,000</b>
<b><u>Senior Services Program</u></b>								
Senior Transportation Vehicle	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Senior Services Depart - Subtotal</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>General Government</u></b>								
Municipal Planning Services	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information Technology Program	10,000	10,000	75,000	75,000	75,000	75,000	100,000	410,000
Property Appraisal Program	0	0	0	50,000	50,000	0	0	100,000
Town Hall - Renovations and Upkeep	5,000	5,000	5,000	5,000	10,000	10,000	10,000	45,000
Pool Car Replacement	0	19,000	22,000	0	23,000	0	0	64,000
<b>General Government - Subtotal</b>	<b>\$20,000</b>	<b>\$34,000</b>	<b>\$102,000</b>	<b>\$130,000</b>	<b>\$158,000</b>	<b>\$85,000</b>	<b>\$110,000</b>	<b>\$619,000</b>
<b>General Fund Total</b>	<b>\$1,239,000</b>	<b>\$1,210,000</b>	<b>\$1,354,000</b>	<b>\$1,365,000</b>	<b>\$1,391,000</b>	<b>\$1,436,000</b>	<b>\$1,430,000</b>	<b>\$8,186,000</b>

Town Manager Proposed Capital Improvement Program								
Water Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b><u>Water Storage</u></b>								
Mautucket Water Tank Cleaning	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Victoria Lane Water Tank Cleaning	0	0	0	0	0	25,000	0	25,000
SCADA/Telemetry Upgrades	27,000	0	0	0	25,000	0	0	25,000
<b><u>Water Supply</u></b>								
RIDOH Capital Infrastructure Plan	0	0	0	0	0	20,000	0	20,000
Water Supply Mgmt Plan Reaffirmation	0	0	0	0	0	25,000	0	25,000
Pump Station Roof Repairs	0	20,000	0	0	20,000	0	0	40,000
Pump Station Road Replacement	0	0	25,000	25,000	0	0	0	50,000
<b><u>Water Distribution</u></b>								
Leak Detection Equipment	30,000	0	0	0	0	0	0	0
Water Main Replacement Program	0	0	20,000	25,000	25,000	25,000	25,000	120,000
Water Meter Replacement Program	0	0	0	50,000	25,000	25,000	25,000	125,000
<b><u>Equipment &amp; GIS</u></b>								
DPS Office Building Contribution	0	0	20,000	0	0	0	0	20,000
Rolling Stock Equipment Replacement	0	40,000	40,000	0	25,000	0	0	105,000
<b>Water Fund Total</b>	<b>\$57,000</b>	<b>\$60,000</b>	<b>\$105,000</b>	<b>\$100,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$75,000</b>	<b>\$580,000</b>

Town Manager Proposed Capital Improvement Program								
Wastewater Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b><i>WWTF, Telemetry &amp; Pump Stations</i></b>								
WWTF Building Infrastructure Upgrade	\$50,000	\$0	\$20,000	\$0	\$0	\$0	\$40,000	\$60,000
WWTF Telemetry and Control Upgrade	30,000	0	0	0	30,000	0	0	30,000
WWTF Standby Generator Replacement	0	0	0	37,000	180,000	0	0	217,000
Local Pump Station Improvements	0	0	30,000	0	0	50,000	50,000	130,000
Silver Lake P. S. Pump Replacement	0	210,000	0	0	0	0	0	210,000
Silver Lake P. S. Generator Replacement	170,000	0	0	0	0	0	0	0
Kingston P. S. Generator Replacement	0	17,000	160,000	113,000	0	0	0	290,000
<b><i>Solids Handling</i></b>								
Solids Handling Upgrade	0	0	0	40,000	0	30,000	0	70,000
Waste Sludge Pumps	0	0	0	0	0	0	50,000	50,000
Septage Holding Tank	0	0	0	0	50,000	0	0	50,000
<b><i>Primary Treatment</i></b>								
Influent Headworks	0	0	25,000	50,000	0	0	50,000	125,000
Primary Treatment Upgrade	0	0	0	0	0	0	50,000	50,000
Primary Grease & Sludge Pumps	0	0	0	0	0	50,000	0	50,000
<b><i>Secondary Treatment</i></b>								
Aeration Equipment Upgrade	0	0	0	40,000	40,000	50,000	0	130,000
Clarifer Isolation Valve Replacement	0	30,000	0	0	0	0	0	30,000
<b><i>Collection System</i></b>								
Interceptor Repair and Cleaning	0	20,000	0	0	0	100,000	0	120,000
<b><i>Equipment &amp; GIS</i></b>								
Collection System Maint. Equipment	0	0	40,000	0	0	40,000	0	80,000
Rolling Stock Equipment Replacement	0	25,000	30,000	0	30,000	30,000	30,000	145,000
DPS Building Improvement Cost Share	0	0	0	40,000	0	0	20,000	60,000
Geographic Information System Upgrade	0	5,000	0	0	0	0	10,000	15,000
<b>Wastewater Fund Total</b>	<b>\$250,000</b>	<b>\$307,000</b>	<b>\$305,000</b>	<b>\$320,000</b>	<b>\$330,000</b>	<b>\$350,000</b>	<b>\$300,000</b>	<b>\$1,912,000</b>

School Department Proposed Capital Improvement Program								
School Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b>Technology</b>								
High School Computer Labs	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
Middle Schools Computer Labs	0	0	35,000	0	0	35,000	0	70,000
Elementary Schools Computer Labs	0	35,000	0	35,000	45,000	0	0	115,000
Telecommunications Program	20,000	0	0	0	25,000	20,000	0	45,000
Administrative Computers	10,000	15,000	15,000	15,000	15,000	10,000	10,000	80,000
Computer Equity/Replacement	90,000	80,000	115,000	115,000	115,000	115,000	115,000	655,000
Network Hardware	20,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<b>Subtotal</b>	<b>\$140,000</b>	<b>\$155,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$260,000</b>	<b>\$240,000</b>	<b>\$185,000</b>	<b>\$1,290,000</b>
<b>District-wide Projects</b>								
Painting Program	\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$100,000
Vehicle Replacement Program	30,000	0	30,000	0	35,000	0	35,000	100,000
Track Resurfacing	0	135,000	0	0	0	0	0	135,000
High School Bleacher Replacement	0	0	0	0	0	0	50,000	50,000
<b>Subtotal</b>	<b>\$30,000</b>	<b>\$135,000</b>	<b>\$30,000</b>	<b>\$50,000</b>	<b>\$35,000</b>	<b>\$50,000</b>	<b>\$85,000</b>	<b>\$385,000</b>
<b>School Fund Total</b>	<b>\$170,000</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$1,675,000</b>
Undesignated Funds Forwarded	0	0	0	0	0	0	0	0
<b>School Fund Transfer</b>	<b>\$170,000</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$1,675,000</b>
<b>Capital Improvement Program Total</b>	<b>\$1,716,000</b>	<b>\$1,867,000</b>	<b>\$2,019,000</b>	<b>\$2,060,000</b>	<b>\$2,136,000</b>	<b>\$2,196,000</b>	<b>\$2,075,000</b>	<b>\$12,353,000</b>

Town Manager Proposed Capital Improvement Program Long Range Program Element (All Funds)								
Includes Bond and all other Funding Sources	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
	(Current Yr.)	Year #1	Year #2	Year #3	Year #4	Year #5	Year #6	(Six-Years)
<b>Open Space and Recreational Programs</b>								
Open Space Acquisition Program	\$100,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$50,000	\$425,000
Downtown Intermodal Park	730,000	0	0	0	0	0	0	0
South County Commons Bike Path	0	275,000	0	0	0	0	0	275,000
Neighborhood Guild Improvements	0	0	0	0	500,000	500,000	0	1,000,000
Community Gymnasium	0	0	0	0	0	0	4,235,300	4,235,300
Town Beach Program	0	0	395,931	35,000	25,000	0	0	455,931
Marina Park Improvements	0	155,000	150,000	225,000	0	0	0	530,000
<b>General Municipal Programs</b>								
Road Improvement Program	\$1,349,140	\$1,293,305	\$1,181,525	\$1,798,220	\$1,189,445	\$912,920	\$1,184,290	\$7,559,705
Public Safety Programs	153,128	23,250	132,000	31,050	22,100	74,000	40,850	323,250
Municipal Planning Program	0	40,000	10,000	0	0	19,000	0	69,000
Municipal Energy Conservation Program	71,933	191,534	136,534	0	0	0	0	328,067
Kingston Library Improvements	86,331	220,000	0	0	0	0	0	220,000
Information Technology Program	60,000	20,000	156,500	150,000	100,000	100,000	134,000	660,500
Property Revaluation Program	0	752,260	0	0	231,200	0	0	983,460
Senior Services Program	0	0	55,000	35,000	0	0	0	90,000
Town Hall Improvements	0	45,000	35,000	0	125,000	0	80,000	285,000
<b>School Department Programs</b>								
General Building Renovations Program	\$0	\$0	\$0	\$1,000,000	\$0	\$600,000	\$1,000,000	\$2,600,000
<b>Total Long Range Program</b>	<b>\$2,550,532</b>	<b>\$3,090,349</b>	<b>\$2,327,490</b>	<b>\$3,349,270</b>	<b>\$2,267,745</b>	<b>\$2,280,920</b>	<b>\$6,724,440</b>	<b>\$20,040,213</b>
<b>Total Annual Funding Element</b>	<b>\$1,761,000</b>	<b>\$1,867,000</b>	<b>\$2,019,000</b>	<b>\$2,060,000</b>	<b>\$2,136,000</b>	<b>\$2,196,000</b>	<b>\$2,075,000</b>	<b>\$12,353,000</b>
<b>Total Capital Program</b>	<b>\$4,311,532</b>	<b>\$4,957,349</b>	<b>\$4,346,490</b>	<b>\$5,409,270</b>	<b>\$4,403,745</b>	<b>\$4,476,920</b>	<b>\$8,799,440</b>	<b>\$32,393,213</b>
Less Road Improvement Transfers	(\$610,000)	(\$625,000)	(\$660,000)	(\$640,000)	(\$640,000)	(\$640,000)	(\$650,000)	(\$3,855,000)
Less Marina Park Improvements	0	0	0	(15,000)	(15,000)	0	0	(30,000)
Less Town Beach Transfers	(10,000)	(25,000)	0	0	(25,000)	(25,000)	(10,000)	(85,000)
Less Kingston Library	(25,000)	(25,000)	0	0	0	0	0	(25,000)
Less Town Hall Improvement Transfers	(5,000)	(5,000)	(5,000)	(5,000)	(10,000)	(10,000)	(10,000)	(45,000)
Less Information Technology Transfers	(10,000)	(10,000)	(75,000)	(75,000)	(75,000)	(75,000)	(100,000)	(410,000)
Less Public Safety Programs	(33,000)	(70,000)	(40,000)	(35,000)	(35,000)	(35,000)	(45,000)	(260,000)
Less Property Appraisal Transfers	0	0	0	(50,000)	(50,000)	0	0	(100,000)
<b>Total Transfers</b>	<b>(\$693,000)</b>	<b>(\$760,000)</b>	<b>(\$780,000)</b>	<b>(\$820,000)</b>	<b>(\$850,000)</b>	<b>(\$785,000)</b>	<b>(\$815,000)</b>	<b>(\$4,810,000)</b>
<b>Net Capital Program</b>	<b>\$3,618,532</b>	<b>\$4,197,349</b>	<b>\$3,566,490</b>	<b>\$4,589,270</b>	<b>\$3,553,745</b>	<b>\$3,691,920</b>	<b>\$7,984,440</b>	<b>\$27,583,213</b>

## **SECTION V**

### **PUBLIC WORKS AND PARKS & RECREATION**

#### **SIX-YEAR WORK PLAN**

#### **IMPROVEMENTS\EQUIPMENT SCHEDULES**

**Town Manager Proposed Public Works Improvement Program- Equipment Replacement Schedule**

	<b>Estimated 2011-2012</b>	<b>Fiscal Year 2012-2013</b>	<b>Fiscal Year 2013-2014</b>	<b>Fiscal Year 2014-2015</b>	<b>Fiscal Year 2015-2016</b>	<b>Fiscal Year 2016-2017</b>	<b>Fiscal Year 2017-2018</b>	<b>Six Year Total</b>
<b><i>Highway Division Equipment</i></b>								
Super., Engin. Vehicles & Equipment	\$0	\$23,000	\$0	\$0	\$0	\$0	\$25,000	\$48,000
Pickup & Utility Trucks- (7)	24,958	33,000	29,000	31,000	33,000	38,000	0	164,000
Light Dumps- (3)	0	85,000	0	0	95,000	0	0	180,000
Medium Dumps - (8)	136,070	139,000	80,000	85,000	60,000	145,000	0	509,000
Large Dumps- (2)	0	0	0	0	60,000	90,000	0	150,000
Street Sweepers- (2)	0	0	0	0	0	0	180,000	180,000
Jet-Vac Truck	280,000	0	0	0	0	0	0	0
Roadside Mowing- (3)	82,300	0	0	25,000	0	0	0	25,000
Backhoe/ Bobcat	0	0	85,000	85,000	0	0	0	170,000
Debris Management Grapples	36,000	0	0	0	0	0	0	0
Chippers- (2)	0	0	0	0	0	0	35,000	35,000
Trailers & Message Board	0	0	0	0	0	0	25,000	25,000
Miscellaneous Equipment	0	0	25,000	0	0	0	0	25,000
Equipment Reserve Funds Available	(344,328)	(65,000)	0	0	0	0	0	(65,000)
<b>Highway Division - Equip. Total</b>	<b>\$215,000</b>	<b>\$215,000</b>	<b>\$219,000</b>	<b>\$226,000</b>	<b>\$248,000</b>	<b>\$273,000</b>	<b>\$265,000</b>	<b>\$1,446,000</b>

Town Manager Proposed Parks Improvement Program								
Park Facility	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total
<b>Abbie Perry Park</b>								
Resurface BB / Parking Lot							\$10,000	\$10,000
Playground Improvements							5,000	\$5,000
<b>Broad Rock Playfields</b>								
Parking Lot Improvements					\$20,000			20,000
Tennis Court Resurfacing			\$10,000	\$20,000				30,000
Landscaping / Retaining Wall / Fencing	\$15,000							0
Dog Park Stairway Access	5,000							0
<b>Brousseau Park</b>								
Tennis Court Resurfacing			10,000					10,000
Parking Lot Improvements						\$15,000		15,000
Playground Upgrades					10,000	10,000		20,000
Basketball Court Resurfacing		\$6,000						6,000
<b>Curtis Corner M.S. Fields</b>								
Road / Parking Lot / Bike Path Improv.							\$10,000	10,000
Playground Improvements			15,000					15,000
Irrigation System Upgrade		5,000	5,000					10,000
Restroom Bldg. Improvements	5,000							0
Stone Wall / Guardrail / Fencing							10,000	10,000
<b>Fagan Park</b>								
Playground Upgrades					10,000			10,000
<b>Green Hill Park</b>								
Tennis / Basketball Court Improvements					6,000	6,000		12,000
Picnic Shelter						10,000		10,000
<b>Hazard Garden</b>								
Landscape / Fence Improvements					5,000			5,000
<b>Old Mountain Field</b>								
Softball Field Lighting Improvements	30,000							0
In-line Rink Alterations		5,000						5,000
Picnic Shelter							10,000	10,000
Skate Park Improvements					10,000			10,000
<b>Park Maintenance Building</b>								
Maintenance Software Program							10,000	10,000
<b>Saugatucket Park</b>								
Basketball Court Improvements			10,000					10,000
Walking Paths Improvements						20,000		20,000

Town Manager Proposed Parks Improvement Program								
Park Facility	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total
<b>Stepping Stone School</b>								
Restroom / lower level Improvements					\$15,000			\$15,000
Interior Building Improvements		\$15,000						15,000
Playground Improvements			\$5,000					5,000
<b>Town Beach</b>								
Playground Upgrade	\$10,000							0
Beach Improvement Program					25,000	\$25,000	\$10,000	60,000
Pavilion Improvements		25,000			0			25,000
<b>Town Farm Park</b>								
Playground Upgrade						10,000	10,000	\$20,000
<b>Treaty Rock Park</b>								
Playground Upgrades				20,000				20,000
Drainage Improvements							5,000	5,000
Basketball Court Improvements				5,000				5,000
<b>Tri-Pond Park</b>								
No Projects Scheduled								0
<b>Tuckertown Park</b>								
Road / Parking Improvements	10,000							0
Playground Upgrades			15,000	15,000				30,000
Tennis Court Resurfacing		10,000						10,000
Restroom Building Improvements		10,000	10,000	15,000				35,000
<b>Village Green</b>								
Tennis Court Lighting Upgrades					10,000	15,000		25,000
Playground Improvements			10,000	10,000				20,000
<b>West Kingston Park</b>								
Playground Upgrades		15,000		15,000				30,000
Parking / Fencing Improvements						10,000		10,000
Picnic Shelter							10,000	10,000
Irrigation System Improvements		5,000						5,000
Restroom Bldg. Improvements		5,000						5,000
Tennis Court Resurfacing			15,000					15,000
<b>William C. O'Neill Bike Path</b>								
Bike Path Asphalt Sealing / Repairs	10,000						10,000	10,000
<b>Totals</b>	<b>\$85,000</b>	<b>\$101,000</b>	<b>\$105,000</b>	<b>\$100,000</b>	<b>\$111,000</b>	<b>\$121,000</b>	<b>\$100,000</b>	<b>\$638,000</b>
<b>Less Capital Funds Forward</b>	<b>(\$5,000)</b>	<b>(\$10,000)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$10,000)</b>
<b>Net PAUG Transfers</b>	<b>\$80,000</b>	<b>\$91,000</b>	<b>\$105,000</b>	<b>\$100,000</b>	<b>\$111,000</b>	<b>\$121,000</b>	<b>\$100,000</b>	<b>\$628,000</b>

Town Manager Proposed Parks & Recreation Program - Equipment Replacement Schedule										
Equipment	Date	I.D.#	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Totals
1/2 Ton Pick-up	2010	5158						\$20,000		\$ 20,000
3/4 Ton Pick-up	2005	2960			\$27,000					27,000
3/4 Ton Pick-up	2011	716							\$27,000	27,000
Panel Truck/Tools	2006	672			15,000	\$15,000				30,000
Maint/Rec Van	2005	425					\$8,000	8,000		16,000
Box Truck	2005	695			15,000	15,000				30,000
Dump Truck	2004/Tilt	1219	\$37,000						39,000	39,000
Dump Truck	2003	1460	37,000						39,000	39,000
Dump Truck	2010	804				37,000				37,000
Dump Truck	2009	1525					37,000			37,000
Adm. Vehicle Sedan	2005	5094				10,000	10,000			20,000
Multi-Use Vehicle	2006	JD Gator			13,000					13,000
Multi-Use Vehicle	2003	Toro	15,000							0
Infield Machine	2007	Toro		\$15,000						15,000
Topdresser	1996							15,000		15,000
Tractor	2007	JD4320						15,000		15,000
Tractor	1992	JD-4200		15,000	15,000					30,000
Tractor/Backhoe	1999	JD-4500						30,000		30,000
12-foot mower	2005	TORO-GM					46,000			46,000
12 Foot Mower	2004	TORO		46,000						46,000
Front-Mount Mower	2003	Ferris-Z-				18,000				18,000
Front-Mount Mower	2001	JD1445						20,000		20,000
Front-Mount Mower	2003	JD w/bagger			22,000					22,000
Front-Mount Mower	2007	JD1445						18,000		18,000
Front-Mount Mower	2008	JD w/bagger				22,000				22,000
Equipment trailer	2007	16 Ft Utility					6,000			6,000
Equipment trailer	2001	14 ft Utility		6,000						6,000
Equipment trailer	2008	21ft-mow						7,000		7,000
Equipment trailer	2007	21ft-mow					7,000			7,000
Equipment trailer	2001	21ft-mow	7,000							0
Leaf removal vac.	1999	Giant Vac.				12,000				12,000
Toolcat attachment	New	Blower		6,000						6,000
<b>Totals</b>			<b>\$96,000</b>	<b>\$88,000</b>	<b>\$107,000</b>	<b>\$129,000</b>	<b>\$114,000</b>	<b>\$133,000</b>	<b>\$105,000</b>	<b>\$676,000</b>
Less Capital Funds Forwarded				(10,000)						(10,000)
Net Equipment Replacement			<b>\$96,000</b>	<b>\$78,000</b>	<b>\$107,000</b>	<b>\$129,000</b>	<b>\$114,000</b>	<b>\$133,000</b>	<b>\$105,000</b>	<b>\$666,000</b>

**SECTION VI**

**MUNICIPAL  
DEPARTMENTS AND AGENCIES  
REQUESTED  
CAPITAL IMPROVEMENT PROGRAM  
(ALL FUNDS)**

Department Requested Capital Improvement Program								
General Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b><u>Recreation Program</u></b>								
Park Rehabilitation/Improvements	\$80,000	\$91,000	\$115,000	\$110,000	\$96,000	\$96,000	\$100,000	\$608,000
Equipment Purchase/ Replacement	96,000	88,000	107,000	129,000	114,000	133,000	105,000	676,000
Marina Park Improvements	0	50,000	50,000	50,000	50,000	0	0	200,000
<b>Recreation Dept. - Subtotal</b>	<b>\$176,000</b>	<b>\$229,000</b>	<b>\$272,000</b>	<b>\$289,000</b>	<b>\$260,000</b>	<b>\$229,000</b>	<b>\$205,000</b>	<b>\$1,484,000</b>
<b><u>Public Services Program</u></b>								
Road Improvement Program	\$610,000	\$625,000	\$660,000	\$640,000	\$640,000	\$640,000	\$650,000	\$3,855,000
Equipment Acquisition	215,000	257,000	284,000	296,000	278,000	273,000	265,000	1,653,000
<b>Public Services Dept. - Subtotal</b>	<b>\$825,000</b>	<b>\$882,000</b>	<b>\$944,000</b>	<b>\$936,000</b>	<b>\$918,000</b>	<b>\$913,000</b>	<b>\$915,000</b>	<b>\$5,508,000</b>
<b><u>Public Safety Program</u></b>								
Computer System Equipment	\$18,000	\$20,000	\$20,000	\$35,000	\$35,000	\$35,000	\$35,000	\$180,000
Harbor Patrol - Engine Replacement	20,000	0	0	0	0	0	25,000	25,000
Animal Control Vehicle Replacement	0	0	35,000	0	0	0	0	35,000
Communications Equipment	0	0	0	10,000	10,000	10,000	10,000	40,000
Public Safety Building - General	15,000	50,000	20,000	10,000	10,000	10,000	10,000	110,000
<b>Public Safety Dept. - Subtotal</b>	<b>\$53,000</b>	<b>\$70,000</b>	<b>\$75,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$80,000</b>	<b>\$390,000</b>
<b><u>Communications Department</u></b>								
Cable Purchase	\$0	\$10,000	\$0	\$10,000	\$0	\$10,000	\$10,000	\$40,000
<b>Communications Dept. - Subtotal</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$40,000</b>
<b><u>Emergency Medical Services</u></b>								
Medical Diagnostics	\$0	\$30,000	\$45,000	\$0	\$0	\$0	\$15,000	\$90,000
Facilities Improvements - South	25,000	30,000	20,000	0	0	0	0	50,000
Facilities Improvements - North	10,000	0	0	5,000	5,000	0	0	10,000
Mobile Computing Upgrade	0	12,000	0	0	0	8,000	0	20,000
EMS Vehicle Replacement #1	75,000	0	0	40,000	40,000	80,000	0	160,000
EMS Vehicle Replacement #2	0	17,000	18,000	35,000	0	0	25,000	95,000
EMS Vehicle Replacement #3	0	0	0	0	0	0	80,000	80,000
<b>Emergency Medical Services - Subtotal</b>	<b>\$110,000</b>	<b>\$89,000</b>	<b>\$83,000</b>	<b>\$80,000</b>	<b>\$45,000</b>	<b>\$88,000</b>	<b>\$120,000</b>	<b>\$505,000</b>

Department Requested Capital Improvement Program								
General Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b><u>Library Program</u></b>								
Library Facilities Renovations Program	\$25,000	\$25,000	\$15,000	\$15,000	\$15,000	\$10,000	\$10,000	\$90,000
Vehicle Replacement	0	0	0	0	0	25,000	25,000	\$25,000
<b>Library Depart. - Subtotal</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$140,000</b>
<b><u>Senior Services Program</u></b>								
Adult Day Services Center Improvements	\$0	\$0	\$10,000	\$0	\$0	\$5,000	\$0	\$15,000
Senior Center Facility Improvements	0	15,000	5,000	10,000	10,000	10,000	5,000	55,000
Senior Center Annex Improvements	0	0	0	0	0	5,000	10,000	15,000
Senior Center Barn Improvements	0	0	0	0	0	0	5,000	5,000
Senior Transportation Vehicle	30,000	0	0	0	25,000	25,000	25,000	75,000
<b>Senior Services Depart - Subtotal</b>	<b>\$30,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$10,000</b>	<b>\$35,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$165,000</b>
<b><u>General Government</u></b>								
GIS Municipal Mapping Program	\$0	\$10,000	\$0	\$10,000	\$0	\$10,000	\$0	\$30,000
GIS Equipment Reserve Fund	5,000	11,000	0	10,000	0	10,000	0	31,000
Information Technology Program	10,000	10,000	75,000	75,000	75,000	75,000	100,000	410,000
Property Appraisal Program	0	0	0	0	50,000	50,000	0	100,000
Town Hall - Renovations and Upkeep	5,000	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Pool Car Replacement	0	25,000	25,000	0	0	25,000	20,000	95,000
<b>General Government - Subtotal</b>	<b>\$20,000</b>	<b>\$61,000</b>	<b>\$105,000</b>	<b>\$100,000</b>	<b>\$130,000</b>	<b>\$175,000</b>	<b>\$125,000</b>	<b>\$696,000</b>
<b>General Fund Total</b>	<b>\$1,239,000</b>	<b>\$1,381,000</b>	<b>\$1,509,000</b>	<b>\$1,495,000</b>	<b>\$1,458,000</b>	<b>\$1,550,000</b>	<b>\$1,535,000</b>	<b>\$8,928,000</b>

Department Requested Capital Improvement Program								
Water Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b><u>Water Storage</u></b>								
Mautucket Water Tank Cleaning	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$25,000
Victoria Lane Water Tank Cleaning	0	0	0	25,000	0	0	0	25,000
SCADA/Telemetry Upgrades	27,000	0	0	0	25,000	0	0	25,000
<b><u>Water Supply</u></b>								
RIDOH Capital Infrastructure Plan	0	0	0	0	0	20,000	0	20,000
Water Supply Mgmt Plan Reaffirmation	0	0	0	0	0	25,000	0	25,000
Pump Station Roof Repairs	0	20,000	0	0	20,000	0	0	40,000
Pump Station Road Replacement	0	0	50,000	0	0	0	0	50,000
<b><u>Water Distribution</u></b>								
Leak Detection Equipment	30,000	0	0	0	0	0	0	0
Water Main Replacement Program	0	0	20,000	25,000	25,000	25,000	25,000	120,000
Water Meter Replacement Program	0	0	0	50,000	25,000	25,000	25,000	125,000
<b><u>Equipment &amp; GIS</u></b>								
DPS Office Building Contribution	0	0	20,000	0	0	0	0	20,000
Rolling Stock Equipment Replacement	0	80,000	0	0	25,000	0	0	105,000
<b><u>Future Bonding Program</u></b>								
Water Filtration Plant- Engineering	0	0	0	0	0	50,000	50,000	100,000
<b>Water Fund Total</b>	<b>\$57,000</b>	<b>\$100,000</b>	<b>\$90,000</b>	<b>\$100,000</b>	<b>\$145,000</b>	<b>\$145,000</b>	<b>\$100,000</b>	<b>\$680,000</b>

Department Requested Capital Improvement Program								
Wastewater Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b><u>WWTF, Telemetry &amp; Pump Stations</u></b>								
WWTF Building Infrastructure Upgrade	\$50,000	\$0	\$20,000	\$0	\$40,000	\$0	\$40,000	\$100,000
WWTF Telemetry and Control Upgrade	30,000	0	0	0	30,000	0	0	30,000
WWTF Standby Generator Replacement	0	0	0	220,000	120,000	0	0	340,000
Local Pump Station Improvements	0	0	0	0	0	50,000	50,000	100,000
Silver Lake P. S. Generator Replacement	170,000	107,000	0	0	0	0	0	107,000
Kingston P. S. Generator Replacement	0	130,000	160,000	0	0	0	0	290,000
<b><u>Solids Handling</u></b>								
Solids Handling Upgrade	0	0	40,000	0	0	30,000	0	70,000
Waste Sludge Pumps	0	0	0	0	0	0	50,000	50,000
Septage Holding Tank	0	0	0	0	50,000	0	0	50,000
<b><u>Primary Treatment</u></b>								
Influent Headworks	0	0	0	50,000	0	0	50,000	100,000
Primary Treatment Upgrade	0	0	0	0	0	0	50,000	50,000
Primary Grease & Sludge Pumps	0	0	0	0	0	50,000	0	50,000
<b><u>Secondary Treatment</u></b>								
Aeration Equipment Upgrade	0	0	40,000	40,000	50,000	0	0	130,000
Clarifer Isolation Valve Replacement	0	30,000	0	0	0	0	0	30,000
<b><u>Collection System</u></b>								
Interceptor Repair and Cleaning	0	0	0	0	0	100,000	0	100,000
<b><u>Equipment &amp; GIS</u></b>								
Collection System Maint. Equipment	0	40,000	0	0	0	40,000	0	80,000
Vac Truck Cost Share Contribution	0	0	0	0	0	0	0	0
Rolling Stock Equipment Replacement	0	30,000	60,000	0	30,000	30,000	30,000	180,000
DPS Building Improvement Cost Share	0	0	40,000	0	0	0	20,000	60,000
Geographic Information System Upgrade	0	5,000	0	0	10,000	0	10,000	25,000
<b>Wastewater Fund Total</b>	<b>\$250,000</b>	<b>\$342,000</b>	<b>\$360,000</b>	<b>\$310,000</b>	<b>\$330,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$1,942,000</b>

School Department Requested Capital Improvement Program								
School Fund	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Six Year Total
<b>Technology</b>								
High School Computer Labs	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
Middle Schools Computer Labs	0	0	35,000	0	0	35,000	0	70,000
Elementary Schools Computer Labs	0	35,000	0	35,000	45,000	0	0	115,000
Telecommunications Program	20,000	0	0	0	25,000	20,000	0	45,000
Administrative Computers	10,000	15,000	15,000	15,000	15,000	10,000	10,000	80,000
Computer Equity/Replacement	90,000	80,000	115,000	115,000	115,000	115,000	115,000	655,000
Network Hardware	20,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<b>Subtotal</b>	<b>\$140,000</b>	<b>\$155,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$260,000</b>	<b>\$240,000</b>	<b>\$185,000</b>	<b>\$1,290,000</b>
<b>District-wide Projects</b>								
Painting Program	\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$100,000
Vehicle Replacement Program	30,000	0	30,000	0	35,000	0	35,000	100,000
Track Resurfacing	0	135,000	0	0	0	0	0	135,000
High School Bleacher Replacement	0	0	0	0	0	0	50,000	50,000
<b>Subtotal</b>	<b>\$30,000</b>	<b>\$135,000</b>	<b>\$30,000</b>	<b>\$50,000</b>	<b>\$35,000</b>	<b>\$50,000</b>	<b>\$85,000</b>	<b>\$385,000</b>
<b>School Fund Total</b>	<b>\$170,000</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$1,675,000</b>
Undesignated Funds Forwarded	0	0	0	0	0	0	0	0
<b>School Fund Transfer</b>	<b>\$170,000</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$1,675,000</b>
<b>Capital Improvement Program Total</b>	<b>\$1,716,000</b>	<b>\$2,113,000</b>	<b>\$2,214,000</b>	<b>\$2,180,000</b>	<b>\$2,228,000</b>	<b>\$2,285,000</b>	<b>\$2,205,000</b>	<b>\$13,225,000</b>