

TOWN OF SOUTH KINGSTOWN

TOWN MANAGER
PROPOSED
CAPITAL IMPROVEMENT PROGRAM



FISCAL PERIOD
2014-2015 THROUGH 2019-2020

DECEMBER 2013

Town of South Kingstown



**Town Manager
Proposed
FY 2014-2015 through FY 2019-2020
Capital Improvement Program
December 2013**

–Town Council –

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STEPHEN A. ALFRED, TOWN MANAGER

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TO:	THE HONORABLE TOWN COUNCIL
SUBJECT:	CAPITAL BUDGET AND IMPROVEMENT PROGRAM FISCAL YEAR 2014-2015 THROUGH FISCAL YEAR 2019-2020
DATE:	DECEMBER 2013

BUDGET MESSAGE

I am pleased to submit the Town Manager's Proposed Capital Budget and Improvement Program for the Fiscal Period 2014-2015 through 2019-2020. This document was prepared in accordance with the Capital Improvement Program and Capital Budget Ordinance that was adopted by the Town Council in 1990 (*see page 7*).

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as school and municipal buildings, streets, bridges, water and wastewater systems, parks, and solid waste disposal facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

The intent of the Capital Improvement Program is threefold. First, to provide a comprehensive community needs statement; second, to provide for the development of a prioritized implementation schedule for meeting the community needs statement; and third, to provide financial data relative to the community's ability to manage and finance the costs associated with meeting these defined needs. The proposed Capital Improvement Program is presented in six sections.

Section I is a presentation of statistical information relative to the Town of South Kingstown. The information deals with population, housing, income, and employment.

Section II is presented in five elements. The first element provides general financial information relative to the municipal budget program. Also included are an existing debt level schedule and a proposed future debt loading presentation. I urge careful consideration and review of this financial data since conclusions drawn from it will serve as the foundation for the Town's future long-term Capital Improvement Program.

The second element of Section II presents a detailed project cost and revenue summary for all planned capital projects. This six-year planning program (*see page 32*) documents fifteen (15) capital programs or projects that are proposed to be undertaken over the next six-year period. The estimated cost of completing these projects is \$24,095,000 of which \$11,550,000 will need to be raised from general obligation bonds. Of the total bonds proposed, \$6,000,000 must still be presented to the voters for authorization. A proposed schedule documenting when these bond issues would be sold is also presented in this section (*see page 33*).

A summary of the changes proposed in the six-year program for the 2014-2015 fiscal year in comparison to the adopted FY 2013-2014 program is shown below:

Six Year Planning Program	Adopted 2013-2014		Proposed 2014-2015		Change	
	Projected Cost	Proposed Bonds	Projected Cost	Proposed Bonds	Program Cost	Municipal Bonds
Open Space Program	\$400,000	\$0	\$450,000	\$0	\$50,000	\$0
Leisure Services Program	6,307,300	4,150,000	6,747,000	5,150,000	439,700	1,000,000
General Municipal Program	10,071,710	2,500,000	8,165,000	400,000	(1,906,710)	(2,100,000)
School Program	2,600,000	2,600,000	6,533,000	5,000,000	3,933,000	2,400,000
Utilities Program	1,000,000	1,000,000	2,200,000	1,000,000	1,200,000	0
Total Six Year Program	\$20,379,010	\$10,250,000	\$24,095,000	\$11,550,000	\$3,715,990	\$1,300,000

The third element of Section II provides a narrative description of the proposed capital projects planned for the six-year program. The fourth element of this section provides projected Debt Service Schedules proposed for debt retirement for all programs presented in the six-year program. Presented as the fifth element is an explanation and methodology summary relative to the value and need for "Fair Share Development Fees." Included in this element are "in-lieu of construction" fee requirements should the General Assembly reauthorize the use of the Affordable Housing development mechanism.

Section III is a narrative for projects proposed in the capital budget for Fiscal Year 2014-2015. The capital budget is the first-year spending program for the "pay as you go" section of the Capital Improvement Program. The budget narrative provides a summary description of all projects, program elements, equipment acquisitions, and professional services that are proposed for funding in the 2014-2015 fiscal year for the General Fund, School Fund, and Utility programs. In addition, specific documentation of program need is provided for each of the proposed projects.

Section IV presents the Town Manager's FY 2014-2015 – FY 2019-2020 Capital Improvement Program. This presentation is a six-year spending proposal for all municipal capital improvements. The Capital Improvement Program is documented in two independent program elements.

The first element of this section is the Town Manager Proposed "Annual Funding Element" (*see pages 105 through 110*) which summarizes the projected costs of all Capital Projects and programs scheduled during the next six years to be funded annually on a "pay as you go" basis.

For the FY 2014-2015 General Fund capital budget, funding in the amount of \$1,286,000 is proposed. This is a \$54,000 increase over the current year appropriation. This capital program needs statement will be further evaluated during development of the General Fund budget, at which time financial information pertaining to funding availability will also be evaluated.

The proposed FY 2014-2015 capital budget for the Water Enterprise Fund seeks financial support in the amount of \$180,000. All costs associated with the Water Fund are paid through revenues generated from system users or retained earnings held in the Water Enterprise Fund. The FY 2014-2015 Water Enterprise Fund Capital Budget component is \$78,000 more than the current year, primarily due to the need to budget \$80,000 for the potential installation of a disinfection station that may be needed to address water quality issues in the South Shore Water System.

Funding in the amount of \$403,500 is proposed for the Wastewater Enterprise Fund during Fiscal Year 2014-2015. This sum is necessary in order to meet the cost of replacing operating equipment and facilities. Revenues to pay for all capital expenditures will be generated from the users of the Wastewater system as well as the Town's regional partners, the Town of Narragansett and the University of Rhode Island.

The School Department proposed FY 2014-2015 capital budget for the School Fund is presented in the amount of \$300,000. This proposed spending plan is \$45,000 more than the current year appropriation. The scope of the School Department's Capital Spending Program will be reevaluated by the School Committee during development of their proposed FY 2014-2015 School Fund Budget. A detailed listing of all projects proposed by the School Department is presented in this section (*see page 109*).

A summary of the Proposed FY 2014-2015 Capital Budget is as follows:

Capital Budget Program	2013-2014 Adopted	2014-2015 Proposed	Increase (Decrease)
General Fund	\$1,232,000	\$1,286,000	\$54,000
Water Enterprise Fund	102,000	180,000	78,000
Wastewater Enterprise Fund	325,000	403,500	78,500
School Fund	255,000	300,000	45,000
Total Capital Budget Program	\$1,914,000	\$2,169,500	\$255,500

The second element of Section IV is a program summary of all projects and programs scheduled over the next six years (*see page 110*) that will be funded through municipal bonds and other third party revenues as presented in Section II. This schedule is entitled "Town Manager Proposed Capital Improvement Program - Long Range Program Element (All Funds)." The combined cost of these budget elements for the six-year program is summarized as follows:

Capital Improvement Program	2013-2014 Adopted 6-Year Plan	2014-2015 Proposed 6-Year Plan	Increase (Decrease)
Annual Funding Element	\$12,183,000	\$12,672,500	\$489,500
Bonding Program Element	20,379,010	24,095,000	3,715,990
Total Proposed Program	\$32,562,010	\$36,767,500	\$4,205,490
Less Pay-As-You-Go Transfers	(\$4,506,000)	(\$5,435,000)	(\$929,000)
Net Capital Program	\$28,056,010	\$31,332,500	\$3,276,490

Section V presents program schedules for public works and public grounds equipment and improvement projects. This section presents work plans for all road improvement and grounds upgrade programs slated for the next six years within the annual funding element.

Section VI of the Capital Improvement Program is an inventory of all departmental requests for capital funding. This element will provide the Town Council with information relative to department director identified capital needs that may not have been incorporated into the Town Manager's proposed six-year plan.

I cannot overemphasize that the proposed six-year Capital Improvement Program represents my best effort to define necessary community needs. The Town Council must evaluate the proposed program to determine whether all identified community needs have been addressed.

A summary of the major revisions proposed in the FY 2014-2015 Long Term Program is presented below. A full explanation of all program elements is presented in Element 3 of this document.

Program Type	Adopted 6-Year Program	Proposed 6-Year Program	Increase/ (Reduction)	Planned Program Revisions
<u>Leisure Services Programs</u>				
Open Space Acquisition Program	\$400,000	\$450,000	\$50,000	Increased Funding Available
South County Common Bike Path	\$275,000	\$275,000	0	Paving of Town Property Only
Neighborhood Guild Renovations	\$1,000,000	\$1,000,000	0	Defer to FY 2016-2017
Community Recreation Center	\$4,235,300	\$5,000,000	764,700	Projected Cost Increase
Marina Park Improvements	\$177,000	\$177,000	0	No Change from Current Year
Town Beach Program	\$460,000	\$100,000	(360,000)	Pavilion Relocation FY 2013-2014
Senior Services Program	\$160,000	\$195,000	35,000	Building Improvements
<i>Leisure Services Programs Total</i>	\$6,707,300	\$7,197,000	\$489,700	
<u>General Municipal Programs</u>				
Information Technology Program	\$745,000	\$407,000	(\$338,000)	Infrastructure Improvements
Planning/GIS Program	78,000	78,000	0	GIS and Noyes Farm Planning
Property Revaluation Program	530,000	540,000	10,000	FY 2015 & 2018 Statistical Reval.
Public Works Improvement Program	8,043,360	5,500,000	(2,543,360)	FY14 inc. Large Paving Contract
Public Safety Facilities and Equipment	410,350	1,500,000	1,089,650	\$1 Million EMS Program Added
Town Hall Improvement Program	265,000	140,000	(125,000)	Ongoing Program
<i>General Municipal Program Total</i>	\$10,071,710	\$8,165,000	(\$1,906,710)	
<u>School Department Programs</u>				
Building Improvement Program	\$2,600,000	\$6,533,000	\$3,933,000	Addresses 2013 Facilities Audit
<i>School Department Program Total</i>	\$2,600,000	\$6,533,000	\$3,933,000	
<u>Utility Programs</u>				
East Matunuck Water Main By-Pass	\$1,000,000	\$2,200,000	\$1,200,000	Updated Project Cost
<i>Utility Program Total</i>	\$1,000,000	\$2,200,000	\$1,200,000	
Total Six Year Program	\$20,379,010	\$24,095,000	\$3,715,990	
<u>Total Proposed Bonding Program</u>				
Authorized Bonds	\$5,550,000	\$5,550,000	\$0	No Change from Current Year
Proposed Bonds	4,700,000	6,000,000	1,300,000	\$2.4 Million Increase -School Bonds
Total Six-Year Program	\$10,250,000	\$11,550,000	\$1,300,000	

This six-year financial planning document begins to address several municipal and school related capital needs that had been deferred in previous years due to a recognized need to minimize capital spending due to recessionary conditions. While economic concerns still warrant conservative budgeting practices, the Town's current and projected financial position will allow for integration of several capital projects into the six-year planning program.

Spending requirements associated with maintenance and upkeep of school facilities need to be addressed in an effort to protect valuable municipal assets and to provide clean and safe facilities for the education of our children. Decisions relative to the need to construct a new community facility to meet recreational and school sports needs and over what period and at what cost need to be carefully evaluated.

I would like to thank the department and agency heads for their assistance and cooperation in the preparation of this document. I wish to offer special thanks to Colleen Camp, Executive Assistant to the Town Manager for coordinating and editing departmental funding submissions, proofreading the document and still finding time for all her regular duties and Vincent Murray, Director of Planning for his assistance in the drafting of Fair Share Development Fee and Affordable Housing Element. All the department heads and I look forward to the opportunity to discuss fully the capital budget and Capital Improvement Program in depth with the Town Council and the citizens of the community.

**Stephen A. Alfred
Town Manager**

CAPITAL IMPROVEMENT PROGRAM

AND

CAPITAL BUDGET

ORDINANCE

**Chapter 6
FINANCE**

**ARTICLE III. CAPITAL IMPROVEMENT PROGRAM
AND CAPITAL BUDGET ORDINANCE**

Sec. 6-41. Capital improvement program.

The Capital Improvement Program (CIP), prepared by the Town Manager and approved by the Town Council, shall determine the Town's capital needs. The program shall be a six-year plan for the acquisition, development and/or improvement of the Town's facilities, infrastructure, and capital projects. Projects included in the CIP shall be prioritized, and the means for financing each shall be identified. The first year of the program shall be the Capital Budget. The CIP shall be revised and supplemented each year in keeping with the Town Council's stated policies on debt management.

Sec. 6-42. Capital Facilities, Infrastructure, and Capital Projects

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as streets, bridges, water and sewer systems, parks, and wastewater treatment facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

Sec. 6-43. Submission to Town Council.

(a) Submission to Town Council.

The Town Manager shall prepare and submit to the Town Council a six-year capital program no later than December 1 each year.

(b) Contents.

The capital program shall include:

- (1) A clear general summary of its contents.
- (2) A list of all capital improvements and other capital expenditures which are proposed to be undertaken during the six fiscal years next ensuing with appropriate supporting information as to the necessity for each.
- (3) Cost estimates and recommended time schedules for each improvement or other capital expenditure.

Sec. 6-44. Town Council Adoption

(a) Notice and Hearing.

The Town Council shall publish in one or more newspapers of general circulation, a general summary of the Capital Improvement Program and a notice stating:

- (1) The times and places where copies of the capital program are available for inspection by the public; and
- (2) The time and place, not less than ten (10) after such publication, for a public hearing on the Capital Improvement Program.

(b) Adoption.

The Town Council by resolution shall adopt the Capital Improvement Program with or without amendment after the public hearing and on or before the first day of February.

Section 6-45. Public Records

Copies of the Capital Improvement Program shall be public records and shall be made available to the public at suitable places in the Town.

SECTION I

**PRESENTATION
OF
STATISTICAL INFORMATION
AND
COMMUNITY PROFILE**

SOUTH KINGSTOWN: A PROFILE

A statistical profile of the Town is provided to show local population, housing, and economic trends and conditions that influence the demand for public services and facilities and the ability of the Town to support needed services.

GEOGRAPHY

Land Area

<i>Land and Water</i>	62.3 sq. miles
<i>Land Only</i>	56.8 sq. miles (36,352 acres)

The Town of South Kingstown owns 108 parcels of land (*does not include tax sale properties*) including properties that host Town facilities, rights of way, schools, pump stations, easements, parks, fields, and designated open space. The total acreage for these properties is 1265.4 – approximately 3% of total Town acreage (exclusive of Town roads) - of which over 400 acres (33%) are comprised of outdoor parkland and playing fields.

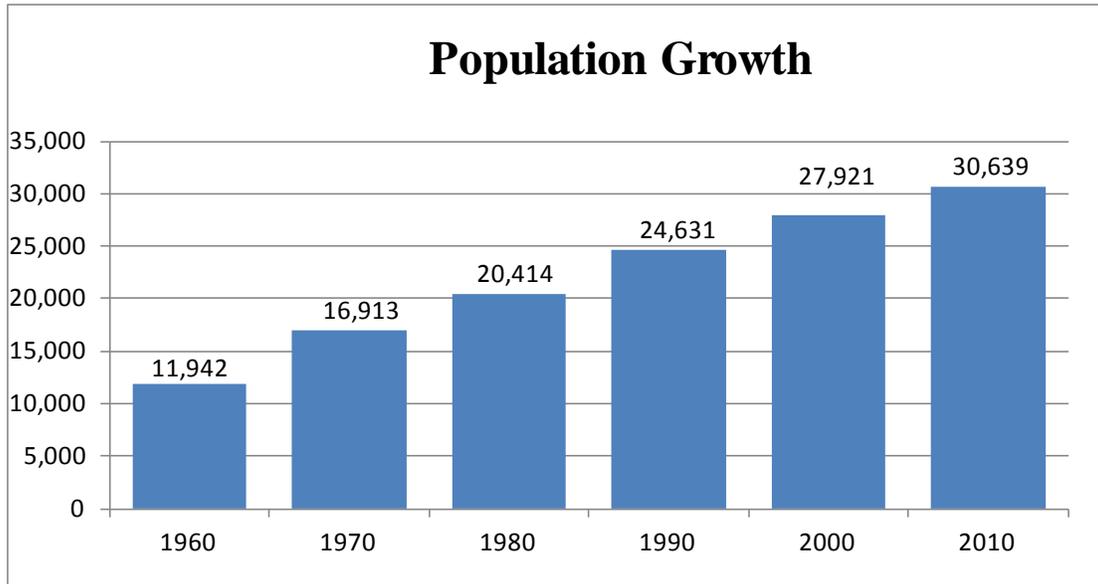
The Town owns approximately 150 miles of roads for which it is responsible for capital improvements, surface water management, and routine maintenance including snow plowing.

POPULATION

According to the 2010 Census, the population of South Kingstown in 2010 was 30,639 representing a 10 percent increase over the population in 2000 (U.S. Census). This increase is less than the 13.4 percent increase in the previous decade (1990 to 2000). The population growth was 20.7 percent in the previous decade, when the population grew from 20,414 people in 1980 to 24,631 people in 1990. From 2000 to 2010, the Town added 2,718 year-round residents, representing an average annual increase of 272 people.

The current South Kingstown population represents 2.9 percent of the State's population and 24 percent of the population of Washington County. As the "South County" section of the State continues to grow, the Town's share of the State population increased from 2.2 percent in 1980, 2.5 percent in 1990, and 2.7 percent in 2000 to 2.9 percent in 2010 (U.S. Census and RI Statewide Planning Program).

As the population has increased, the density of development in Town has also increased. In 2000 there were 489.0 residents per square mile. In 2010, the Town had 537.5 residents per square mile, a 10 percent increase. Growth at the University of Rhode Island (persons in group quarters) is a significant contributing factor to the overall increase in the community's population increase. According to 2010 Census figures, growth at URI accounts for nearly half the increase of the Town's overall increase.



U.S. Census Comparison								
Age	1990	Percent	2000	Percent	2010	Percent	10 Year Change	Percent
Age 14 or Less	4,047	16.4%	5,187	18.6%	4,270	13.9%	(917)	-33.7%
Age 15-24	7,443	30.2%	6,630	23.7%	8,556	27.9%	1,926	70.9%
Age 25-34	3,288	13.3%	2,599	9.3%	2,343	7.6%	(256)	-9.4%
Age 35-59	6,167	25.0%	9,370	33.6%	9,459	30.9%	89	3.3%
Over Age 60	3,686	15.0%	4,135	14.8%	6,011	19.6%	1,876	69.0%
Total	24,631	100.0%	27,921	100.0%	30,639	100.0%	2,718	100.0%
Persons in Group Quarters								
Noninstitutionized (URI)	5,081	96.7%	4,003	95.8%	5,281	94.9%	1,278	92.5%
Institutionalized	173	3.3%	177	4.2%	281	5.1%	104	7.5%
Total	5,254	100.0%	4,180	100.0%	5,562	100.0%	1,382	100.0%
Population Growth								
Group Quarters	4,217	20.7%	3,290	13.4%	2,718	9.7%		
General Population	5,254	21.3%	4,180	15.0%	5,562	18.2%	1,382	50.8%
General Population	19,377	78.7%	23,741	85.0%	25,077	81.8%	1,336	49.2%
Total Population	24,631	100.0%	27,921	100.0%	30,639	100.0%	2,718	100.0%
Housing Occupancy								
Owner Occupied	5,189	69.9%	6,944	74.9%	7,486	72.6%	542	51.7%
Renter Occupied	2,239	30.1%	2,324	25.1%	2,830	27.4%	506	48.3%
Total	7,428	100.0%	9,268	100.0%	10,316	100.0%	1,048	100.0%

HOUSING ACTIVITY

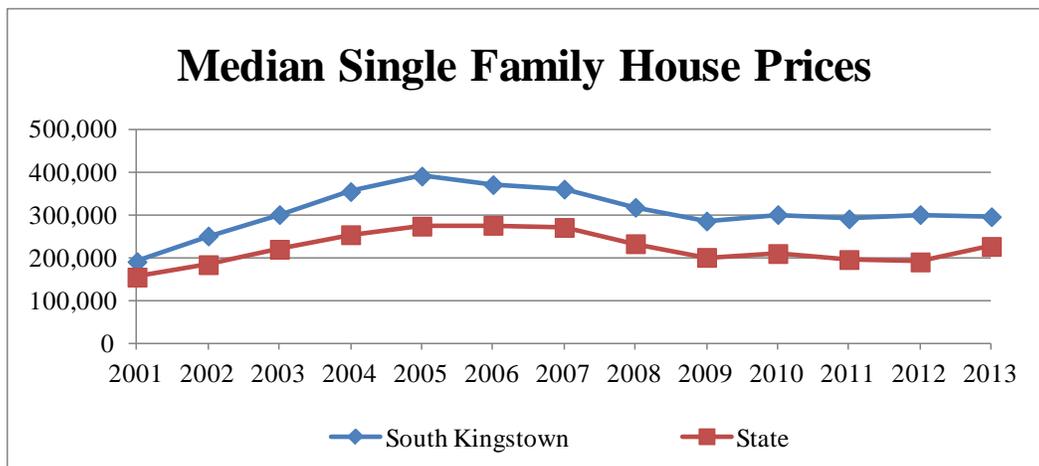
The 2010 U.S. Census reports a total of 13,218 housing units in the Town of South Kingstown, of which 78.0 percent (10,316) were occupied, 17.5 percent were seasonal, recreational, or occasional use, and the remainder were vacant. Of the 10,316 occupied housing units, 72.6 percent were owner occupied and 27.4 percent were renter occupied. The average household size of an owner occupied unit was 2.60 persons, while the average household size of a rented unit was 1.99 persons.

The 10,316 occupied households include 6,639 family households, 41.0 percent of which included their own children under age 18. Also reported is that 28.2 percent of households included individuals under 18 and 28.4 percent had individuals 65 years and over.

Median Home Prices and Family Income

The median sale price of a single-family home in South Kingstown decreased to \$295,000 between January and July 2013, compared to the same period in 2012 during which the median sales price of \$300,000 was recorded. The sale price of the average home in South Kingstown in 2003 was \$300,000.

The following graph demonstrates the gap between local housing prices and the statewide average selling price of a median priced home. The Statewide average sale price in July 2013 was \$225,600 or \$69,400 less than the average sale price in South Kingstown.



Source: *Thewarrengroup.com*

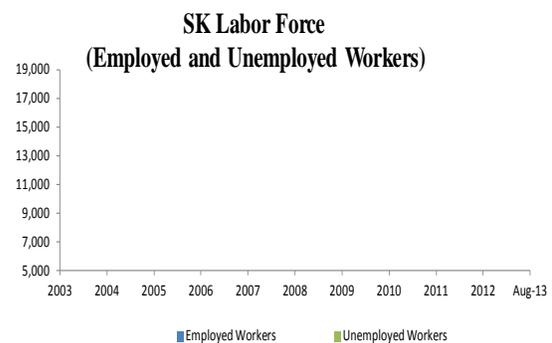
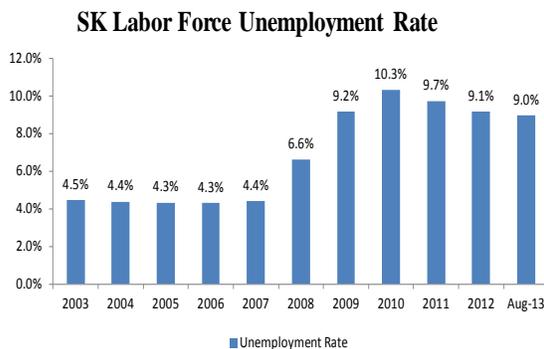
Average Single Household Tax Assessment and Tax Levy

Year	# of Single Households	Median Sale Price ¹	Average Assessment	Tax Levy	\$ Increase	% Increase
FY 2003- 2004	8,374	\$300,000	\$204,679	\$4,075		
FY 2004- 2005	8,477	353,750	336,825	4,237	\$162	3.98%
FY 2005- 2006	8,586	390,000	339,037	4,452	214	5.06%
FY 2006- 2007	8,663	370,000	341,957	4,668	216	4.86%
FY 2007- 2008	8,707	359,500	418,672	4,820	152	3.26%
FY 2008- 2009	8,731	317,000	420,516	5,033	213	4.43%
FY 2009- 2010	8,753	285,000	422,854	5,112	79	1.57%
FY 2010- 2011	8,774	300,000	346,376	4,914	(198)	-3.88%
FY 2011- 2012	8,796	290,000	347,021	5,036	122	2.48%
FY 2012- 2013	8,825	280,000	348,115	5,048	12	0.24%
FY 2013- 2014	8,863	295,000	328,887	5,088	40	0.79%
10 Year Inceas	489	(\$5,000)	\$124,208	\$1,013	\$1,013	2.25%

¹ Source: Thewarrengroup.com

Employment in South Kingstown

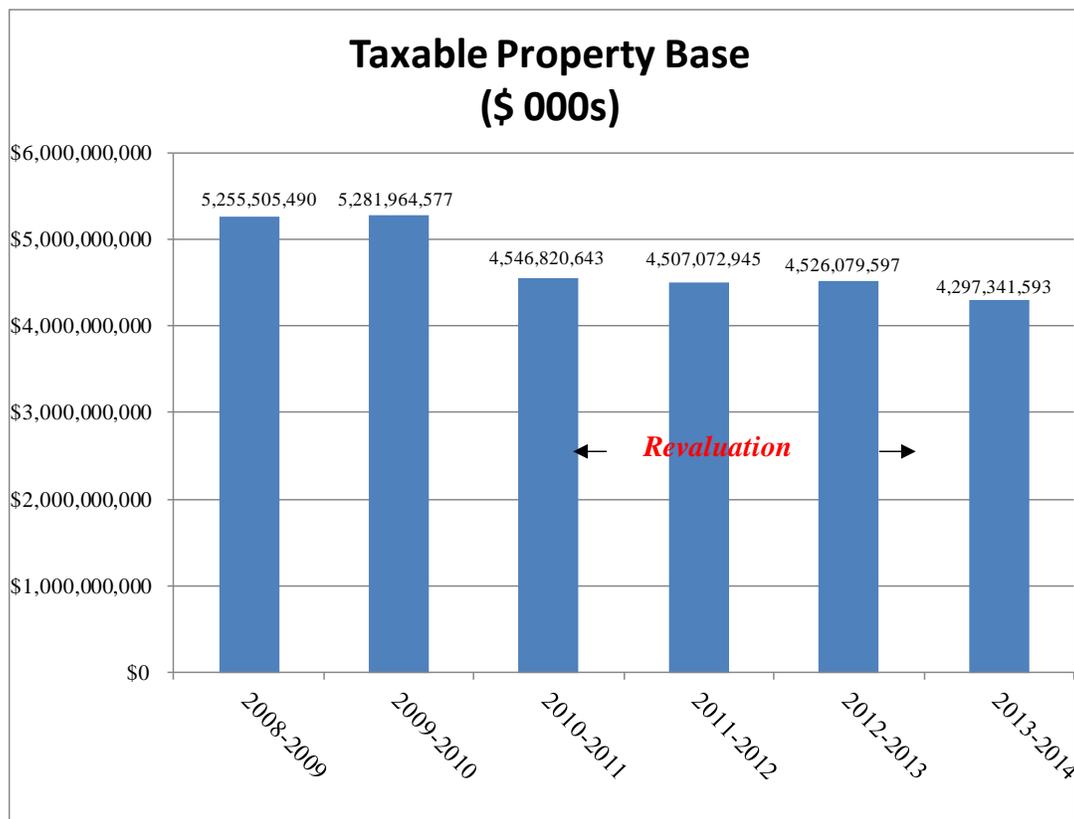
As of August 2013, the labor force in the Town of South Kingstown was 16,455 with the employment at 14,982 yielding an unemployment rate of 9%. The August unemployment rate is 0.3% less than the August 2012 reported unemployment rate.



Source: RI Department of Labor and Training: South Kingstown Labor Force Statistics (not seasonally adjusted)

HISTORICAL FINANCIAL DATA

Tax Roll and Levy Comparison		\$14.5010		\$15.4700		
	December 2011 Taxable Value	Tax Levied	December 2012 Taxable Value	Tax Levied	Tax Levy Increase (Decrease)	% of Total
Residential	\$3,752,883,538	\$54,420,569	\$3,560,466,949	\$55,080,426	\$659,857	82.11%
Commercial	526,801,209	7,639,145	487,305,270	7,538,613	(100,532)	11.24%
Industrial	32,055,700	464,840	31,849,800	492,716	27,877	0.73%
Utilities	41,715,054	604,910	40,682,402	629,357	24,447	0.94%
Total Value	\$4,353,455,501	\$63,129,463	\$4,120,304,421	\$63,741,112	\$611,648	95.02%
Less Exemptions	(9,627,415)	(139,607)	(8,839,487)	(136,747)	\$2,860	-0.20%
Flexible Tax Base	\$4,343,828,086	\$62,989,856	\$4,111,464,934	\$63,604,365	\$614,509	94.82%
Motor Vehicles - \$18.71	183,173,665	3,427,179	186,858,255	3,496,118	68,939	5.21%
Less Exemptions	(922,154)	(17,254)	(981,596)	(18,366)	(\$1,112)	-0.03%
Net Motor Vehicles	182,251,511	3,409,926	185,876,659	3,477,752	\$67,827	5.18%
Total Tax Roll/Levy	\$4,526,079,597	\$66,399,782	\$4,297,341,593	\$67,082,117	\$682,335	100.00%



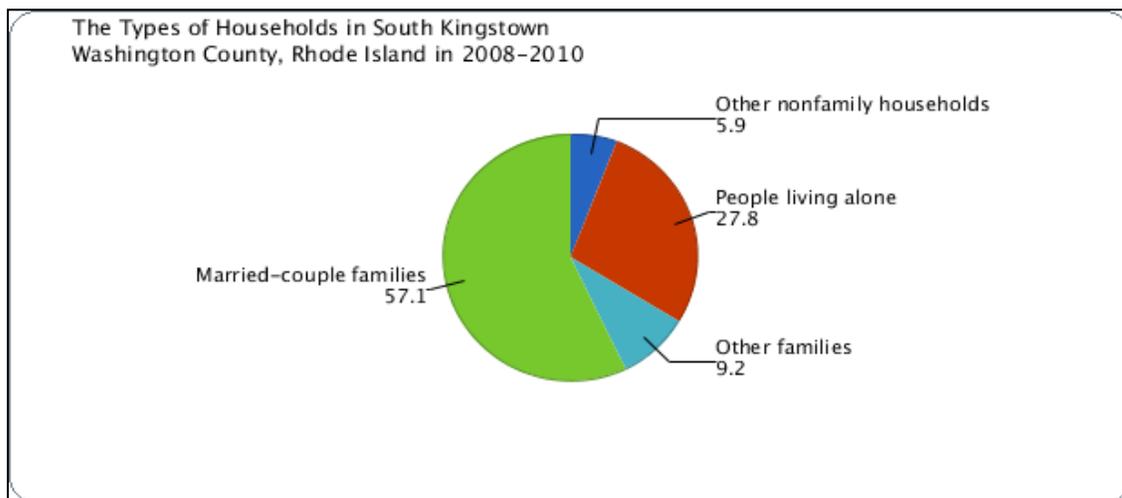
**South Kingstown, Rhode Island
 Population and Housing Narrative Profile: 2008-2010
 American Community Survey 3-Year Estimates
 American Community Survey**

Households and Families

In 2008-2010 there were 11,000 households in South Kingstown. The average household size was 2.5 people.

Families made up 66 percent of the households in South Kingstown. This figure includes both married-couple families (57 percent) and other families (9 percent). Of other families, 2 percent are female householder families with no husband present and own children under 18 years. Nonfamily households made up 34 percent of all households in South Kingstown. Most of the nonfamily households were people living alone, but some were composed of people living in households in which no one was related to the householder.

In South Kingstown, 30 percent of all households have one or more people under the age of 18; 26 percent of all households have one or more people 65 years and over.



Among persons 15 and older, 50 percent of males and 46 percent of females are currently married.

Population 15 years and over	Males	Females
Never married	42.6	34.1
Now married, except separated	50.3	45.6
Separated	0.6	0.2
Widowed	1.8	9.7
Divorced	4.7	10.4

Nativity and Foreign Born

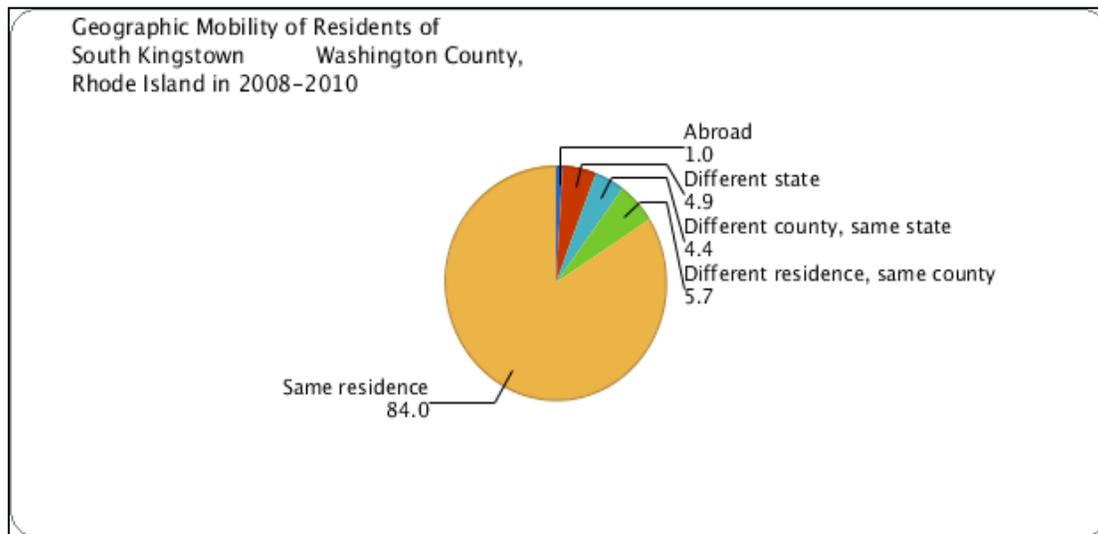
Ninety-four percent of the people living in South Kingstown in 2008-2010 were native residents of the United States. Fifty-seven percent of these residents were living in the state in which they were born.

Six percent of the people living in South Kingstown in 2008-2010 were foreign born. Of the foreign born population, 55 percent were naturalized U.S. citizens, and 57 percent entered the country before the year 2000. Forty-three percent of the foreign born entered the country in 2000 or later

Foreign born residents of South Kingstown come from different parts of the world.

Geographic Mobility

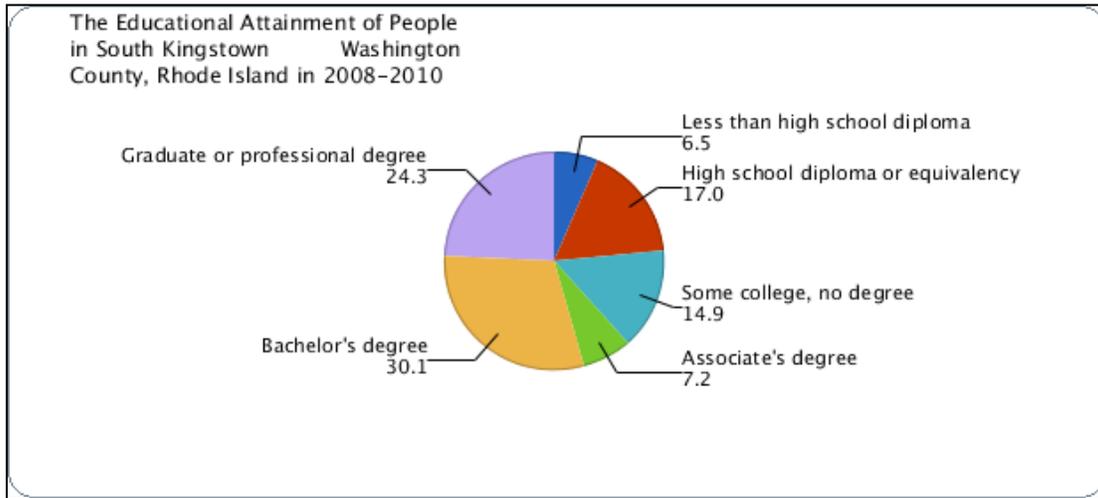
In 2008-2010, 84 percent of the people at least one year old living in South Kingstown, were living in the same residence one year earlier.



Education

In 2008-2010, 17 percent of people 25 years and over had at least graduated from high school and 54 percent had a bachelor's degree or higher. Seven percent were dropouts; they were not enrolled in school and had not graduated from high school.

The total school enrollment in South Kingstown was 11,000 in 2008-2010. Nursery school and kindergarten enrollment was 520 and elementary or high school enrollment was 4,700 children. College or graduate school enrollment was 5,800.



Disability

In South Kingstown, among the civilian non-institutionalized population in 2008-2010, 9 percent reported a disability. The likelihood of having a disability varied by age - from 4 percent of people under 18 years old, to 7 percent of people 18 to 64 years old, and to 29 percent of those 65 and over.

Employment Status and Type of Employer

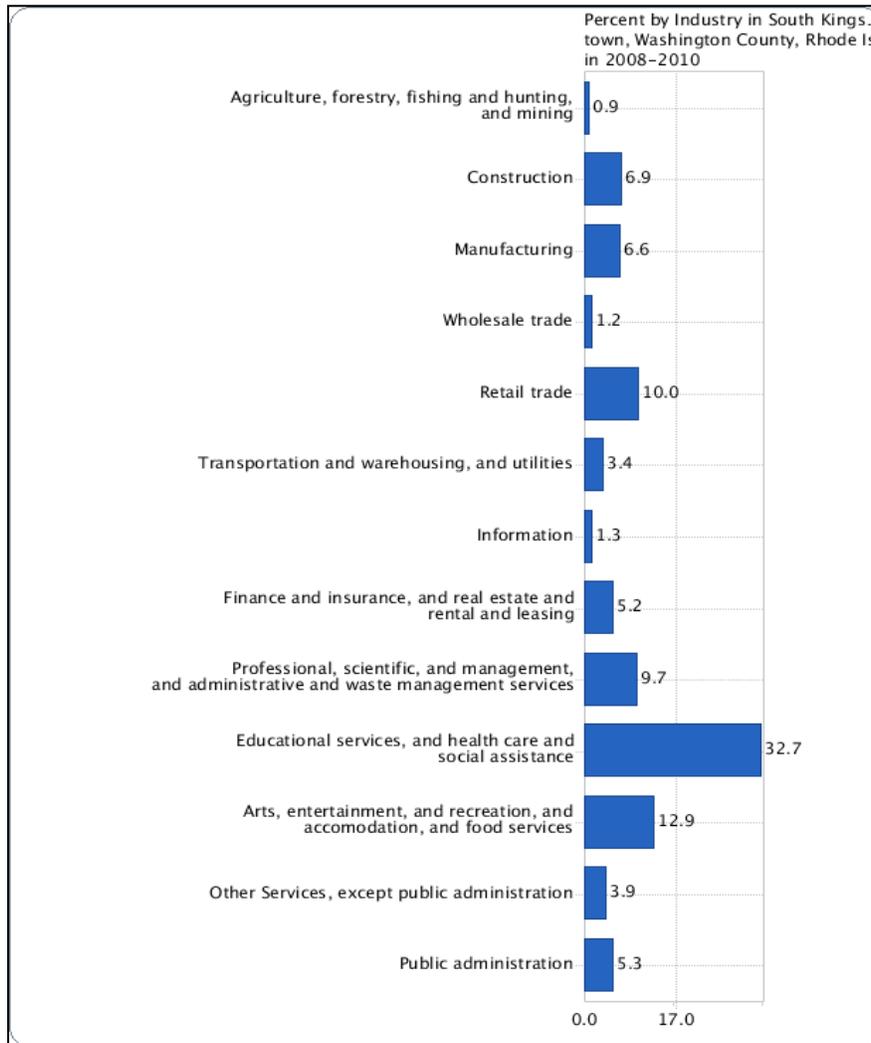
In South Kingstown, 62 percent of the population 16 and over was employed; 34 percent were not currently in the labor force.

Sixty-eight percent of the people employed were private wage and salary workers; 26 percent were federal, state, or local government workers; and 7 percent were self-employed in their own (not incorporated) business.

Class of worker	Number	Percent
Private wage and salary workers	10,590	67.7
Federal, state, or local government workers	4,010	25.6
Self-employed workers in own not incorporated business	1,025	6.5

Industries

In 2008-2010, the civilian employed population 16 years and older in South Kingstown worked in the following industries.



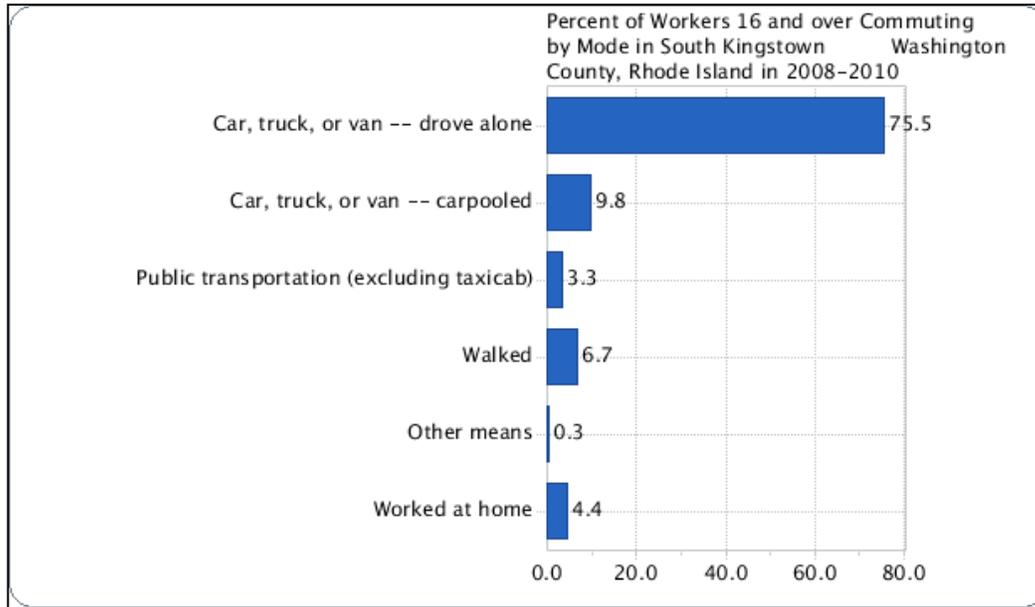
Occupations

The occupations for the civilian employed population 16 years and older in South Kingstown in 2008-2010:

Civilian employed population 16 years and older	Number	Percent
Management, business, science, and arts occupations	7,414	47.4
Service occupations	2,502	16.0
Sales and office occupations	3,472	22.2
Natural resources, construction, and maintenance occupations	1,082	6.9
Production, transportation, and material moving occupations	1,181	7.5

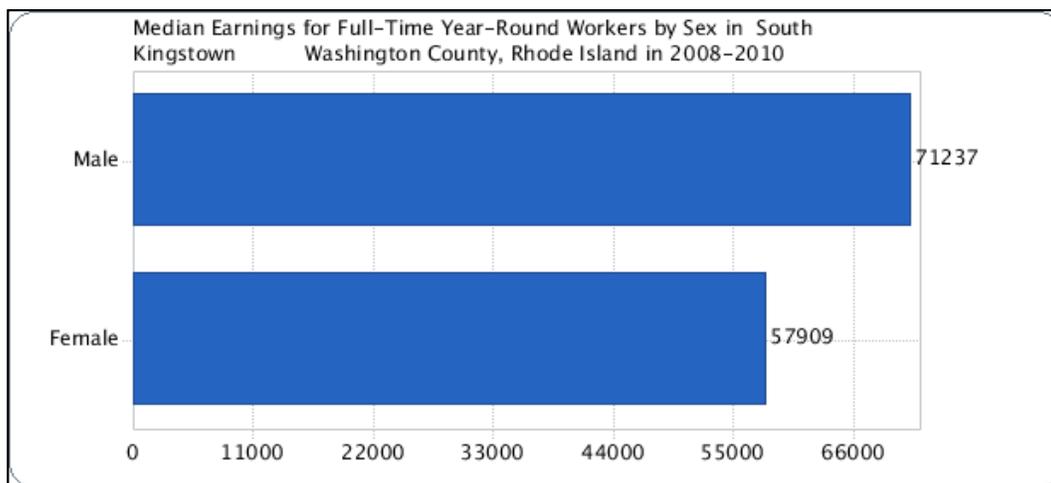
Commuting to Work

Seventy-six percent of South Kingstown workers drove alone to work in 2008-2010, and 10 percent carpooled. Among those commuting to work, it took them on average 27 minutes to get to work.

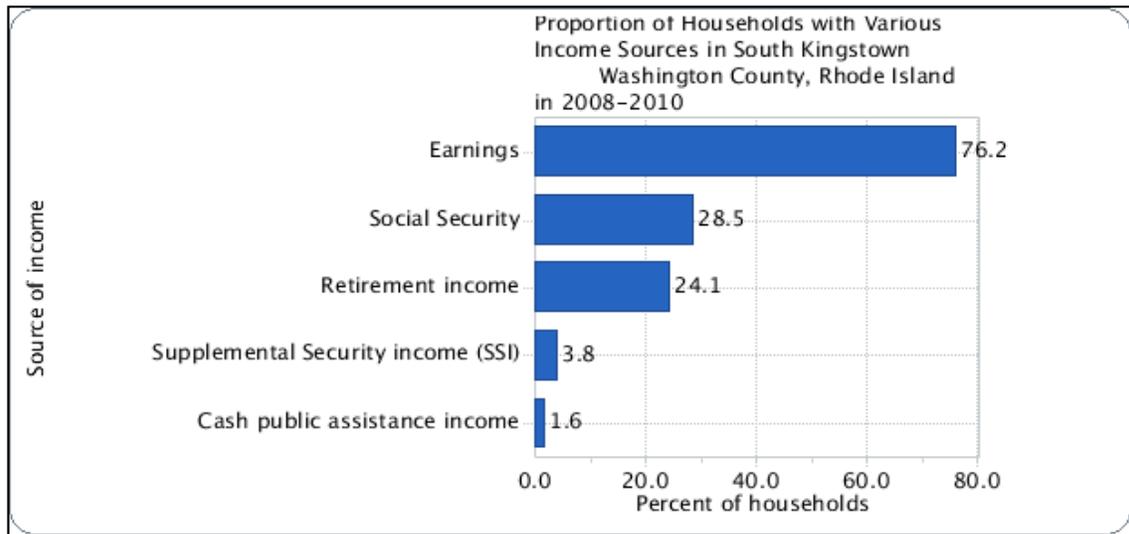


Income

The median income of households in South Kingstown was \$73,759. Nine percent of households had income below \$15,000 a year and 19 percent had income over \$150,000 or more.

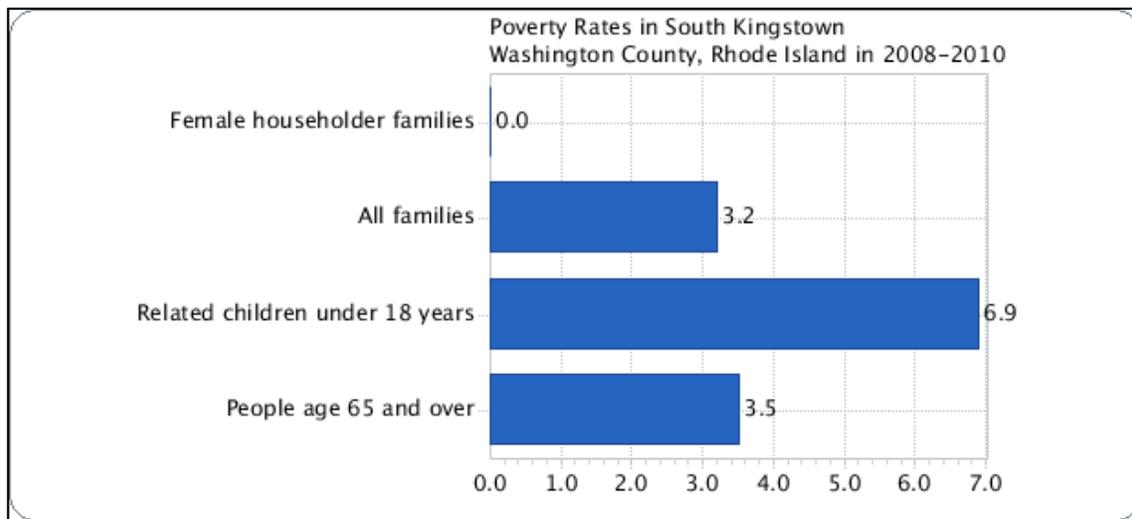


Seventy-six percent of the households received earnings and 24 percent received retirement income other than Social Security. Twenty-nine percent of the households received Social Security. The average income from Social Security was \$17,607. These income sources are not mutually exclusive; that is, some households received income from more than one source.



Poverty and Participation in Government Programs

In 2008-2010, 7 percent of people were in poverty. Seven percent of related children under 18 were below the poverty level, compared with 4 percent of people 65 years old and over. Three percent of all families and less than 0.5 percent of families with a female householder and no husband present had incomes below the poverty level.

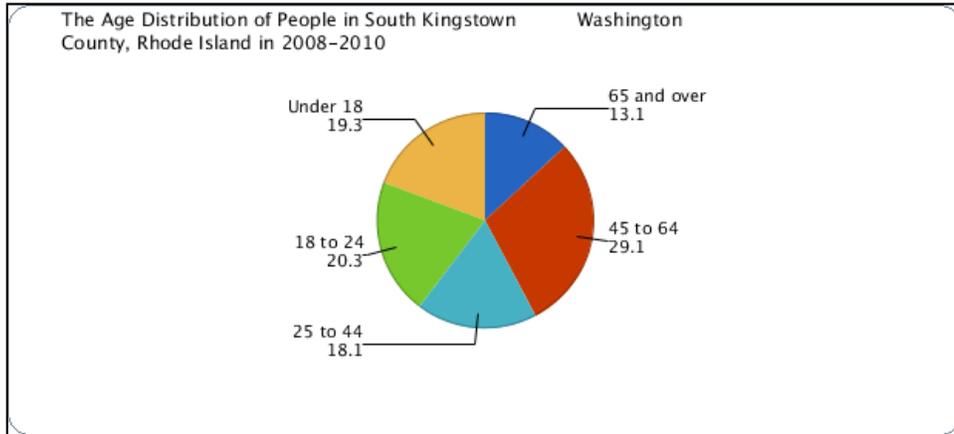


Health Insurance

Among the civilian non-institutionalized population in South Kingstown in 2008-2010, 95 percent had health insurance coverage, while 5 percent did not. For those under 18 years of age, 2 percent had no health insurance coverage. The civilian non-institutionalized population had both private and public health insurance, with 88 percent having private coverage and 21 percent having public coverage.

Population

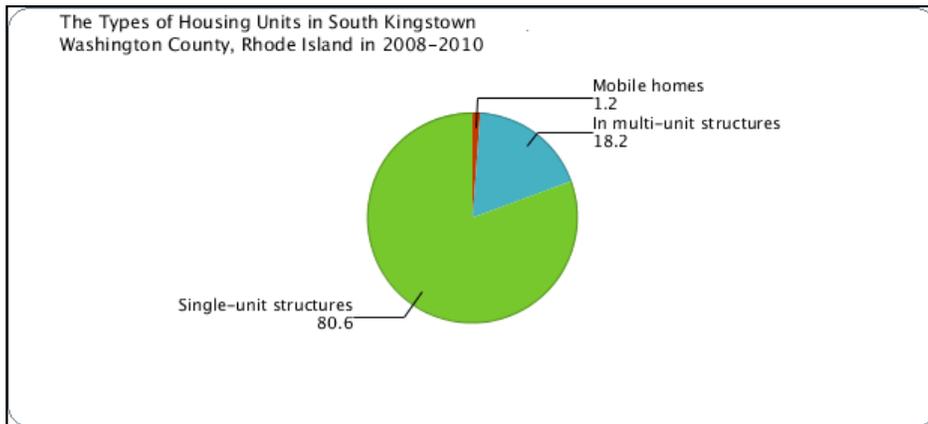
In 2008-2010, South Kingstown had a total population of 31,000; 16,000 (53 percent) females and 15,000 (48 percent) males. The median age was 38.3 years. Nineteen percent of the population was under 18 years and 13 percent was 65 years and older.



For people reporting one race alone, 92 percent were White; 2 percent were Black or African American; 1 percent were American Indian and Alaska Native; 3 percent were Asian; less than 0.5 percent were Native Hawaiian and Other Pacific Islander, and 1 percent were Some other race. One percent reported Two or more races. Two percent of the people in South Kingstown were Hispanic. Ninety- percent of the people in South Kingstown were White non-Hispanic. People of Hispanic origin may be of any race.

Housing Characteristics

In 2008-2010, South Kingstown had a total of 14,000 housing units, 24 percent of which were vacant. Of the total housing units, 81 percent were in single-unit structures, 18 percent were in multi-unit structures, and 1 percent were mobile homes. Thirty- percent of the housing units were built since 1990.

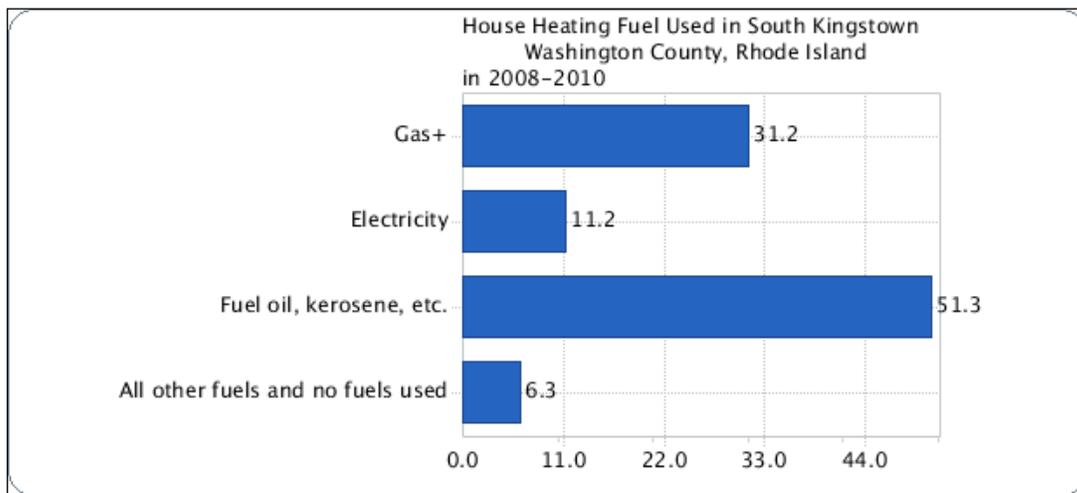


The median number of rooms in all housing units in South Kingstown is 6. Of these housing units, 62 percent have three or more bedrooms.

Occupied Housing Unit Characteristics

In 2008-2010, South Kingstown had 11,000 occupied housing units - 7,900 (75 percent) owner occupied and 2,600 (25 percent) renter occupied. Fifty- percent of householders of these units had moved in since 2000. Seventy-three percent of the owner occupied units had a mortgage. One percent of the households did not have telephone service. Four percent had no vehicles available and another 23 percent had three or more.

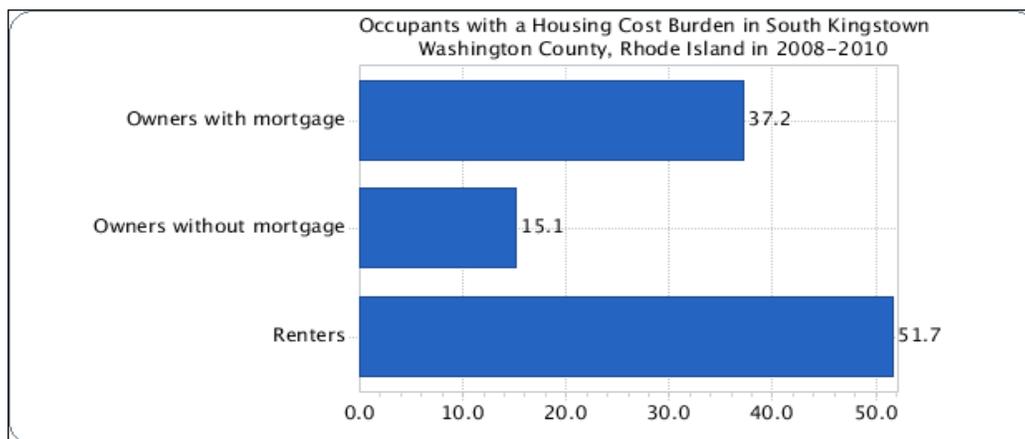
Homes in South Kingstown were heated⁺ in the following ways:



⁺ this category includes utility, bottled, tank, or LP gas

Housing Costs

The median monthly housing costs for mortgaged owners was \$2,192, non-mortgaged owners \$723, and renters \$1,001. Thirty-seven percent of owners with mortgages, 15 percent of owners without mortgages, and 52 percent of renters in South Kingstown spent 30 percent or more of household income on housing.



Source: U.S. Census Bureau, 2008-2010 American Community Survey

SECTION II

FINANCIAL ANALYSIS

LONG-TERM FINANCIAL PROGRAM

**CAPITAL IMPROVEMENT PROJECTS AND
PROGRAM DESCRIPTIONS**

PROJECTED DEBT SERVICE SCHEDULES

**FAIR SHARE DEVELOPMENT FEES
(includes "In Lieu Fee Requirements for Affordable Housing")**

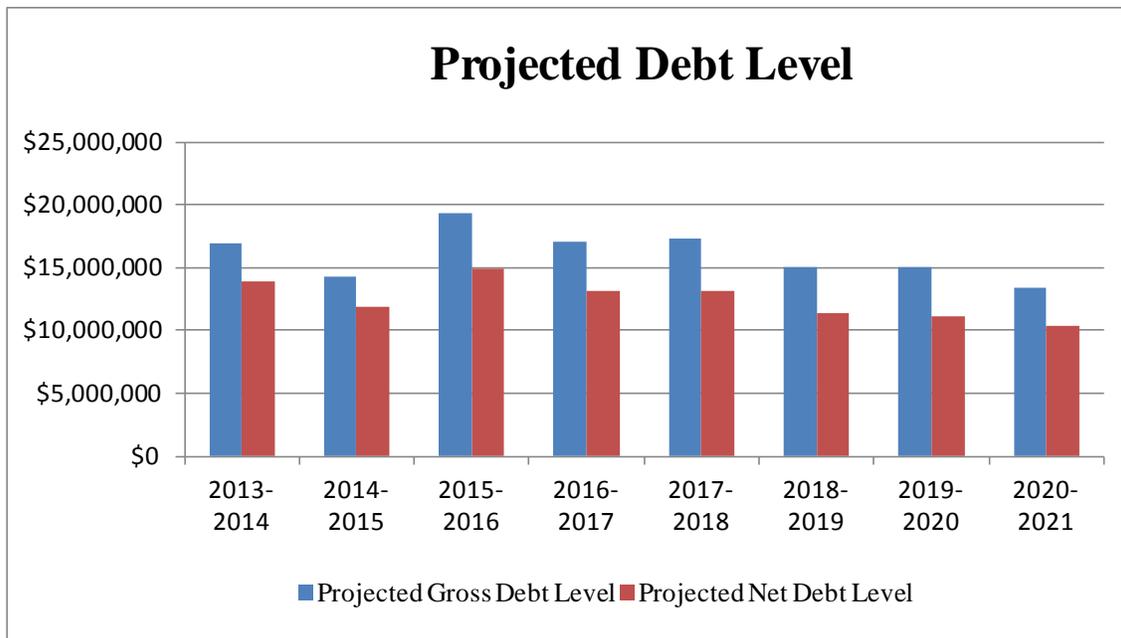
FINANCIAL ANALYSIS

The objective of this section is to provide detailed financial data relative to the Town's long-term debt management program. Of particular importance within this analysis is the documentation of the Town's ability to plan for and finance major public improvements.

This section is presented in five elements. The first element is a presentation of historical data over the last six fiscal years. Information relative to the change in the size and composition of the municipal budget and tax base is presented in this element. Also presented is documentation of both the outstanding municipal bonded indebtedness levels for all debt incurred, or projected to be incurred, prior to June 30, 2019, and the planned debt principal repayment schedule for the next six-year period.

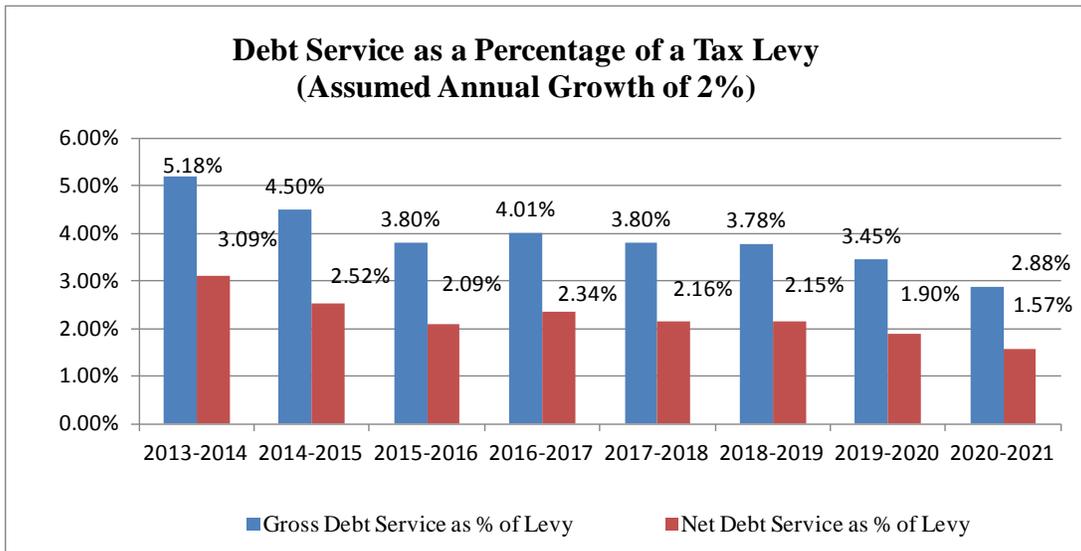
Included with this debt level summary is a presentation of the fiscal impact of all future bond issues proposed for sale during the six-year planning period. These presentations are of importance in evaluating the rate of bonded debt repayment and the impact of additional debt loading over the next six-year period. All future bond issues are projected to be sold with 20-year, equal principal payments at a rate of 4.0 percent annual interest.

A summary of the Town's projected gross and net (all municipally incurred debt) bonded indebtedness commencing June 30, 2014 through June 30, 2021 is projected as follows:



The second element of this section provides a six-year summary of all proposed major capital projects and programs. This presentation identifies estimated program costs, sources of revenue and a bonding schedule to meet these planned expenditures.

In developing this schedule, careful evaluation was made of the financial impact that new debt loading would have on future property tax levies. The following chart illustrates the proportionate share of the FY 2013-2014 tax levy that is dedicated to municipal and school debt service and the predicted debt service proportion for future years, based on a tax levy growth of two percent (2%).



The third element is a narrative description of all projects and programs proposed in the Six-Year Capital Bonding Program Summary.

The fourth element of this section presents detailed financial information relative to existing debt levels and required debt repayment schedules. Also presented are the projected debt level and repayment schedules that are planned should the proposed six-year capital bonding program be implemented. These schedules document the changes that will occur in debt service payments, debt levels, and the relationship of debt to the municipal property tax rate, tax base and the community's per capita income and population. This element also provides a narrative description of non-property tax revenues that are targeted as funding sources for the planned capital program and reviews credit industry benchmarks as they pertain to prudent municipal debt management practices.

The fifth element of this financial analysis is a detailed discussion of the proposed funding levels for "Fair Share Development Fees." Annual review and adoption of a "Fair Share Development Fees Schedule" is a required component of the Capital Improvement Program development and adoption process.

Also included in this element is an explanation and documentation of the "In Lieu of Inclusionary Housing" exaction fee. The method of calculation of this fee is annually reviewed within the CIP. The fee is currently not available for use by the Planning Board. The General Assembly may provide specific enabling authority for municipal reuse of this affordable housing tool in the 2014 Session of the General Assembly.

TOWN OF SOUTH KINGSTOWN MUNICIPAL BUDGET TRENDS															
Fiscal Year Assessment Date	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	2011-2012 12/31/2010	Percent Share	2012-2013 12/31/2011	Percent Share	2013-2014 12/31/2012	Percent Share	5 Year Increase	Average Annual Inc.	Percent Increase
General Fund Revenue Statement															
Current Yr Property Taxes	\$62,523,893	84.21%	\$63,223,529	86.08%	\$64,240,096	88.26%	\$64,857,683	88.40%	\$65,148,020	88.83%	\$65,785,386	88.67%	\$3,261,492	\$652,298	1.01%
Prior Year Taxes and Penalty	650,000	0.88%	750,000	1.02%	845,000	1.16%	815,000	1.11%	825,000	1.12%	890,000	1.20%	\$240,000	48,000	6.03%
State Aid	5,305,673	7.15%	4,139,156	5.64%	2,190,768	3.01%	2,348,749	3.20%	2,394,693	3.27%	2,376,063	3.20%	(\$2,929,610)	(\$85,922)	-18.74%
Local Revenue	4,564,958	6.15%	4,137,522	5.63%	4,307,389	5.92%	4,150,618	5.66%	3,968,699	5.41%	4,143,891	5.59%	(\$421,067)	(\$84,213)	-2.00%
Fund Balance Forwarded	1,200,000	1.62%	1,200,000	1.63%	1,200,000	1.65%	1,200,000	1.64%	1,000,000	1.36%	1,000,000	1.35%	(\$200,000)	(\$40,000)	-3.53%
Total Revenues	\$74,244,524	100.00%	\$73,450,207	100.00%	\$72,783,253	100.00%	\$73,372,050	100.00%	\$73,336,412	100.00%	\$74,195,340	100.00%	(\$49,185)	(\$9,837)	-0.01%
School Fund Revenue Statement															
General Fund Tax Transfer	\$47,909,928	80.03%	\$47,909,928	80.37%	\$47,909,928	82.34%	\$48,216,336	82.51%	\$48,364,159	83.03%	\$49,131,442	83.81%	\$1,221,514	244,303	0.51%
State Aid	10,548,698	17.62%	10,364,027	17.39%	8,939,650	15.36%	8,828,084	15.11%	8,513,652	14.62%	8,131,786	13.87%	(\$2,416,912)	(\$483,382)	-5.24%
Local Revenue	1,408,408	2.35%	1,338,008	2.24%	1,338,008	2.30%	1,390,125	2.38%	1,372,589	2.36%	1,362,272	2.32%	(\$46,136)	(\$9,227)	-0.67%
Total Revenues	\$59,867,034	100.00%	\$59,611,963	100.00%	\$58,187,586	100.00%	\$58,434,545	100.00%	\$58,250,400	100.00%	\$58,625,500	100.00%	(\$1,241,534)	(\$248,307)	-0.42%
Combined Revenue Statement															
Property Taxes	\$63,173,893	73.29%	\$63,973,529	75.13%	\$65,085,096	78.36%	\$65,672,683	78.56%	\$65,973,020	79.27%	\$66,675,386	79.67%	\$3,501,492	700,298	1.08%
State Aid	15,854,371	18.39%	14,503,183	17.03%	11,130,418	13.40%	11,176,833	13.37%	10,908,345	13.11%	10,507,849	12.56%	(\$5,346,522)	(\$1,069,304)	-8.66%
Local Revenues	7,173,366	8.32%	6,675,530	7.84%	6,845,397	8.24%	6,740,743	8.06%	6,341,288	7.62%	6,506,163	7.77%	(\$667,203)	(\$133,441)	-1.99%
Total Revenues	\$86,201,630	100.00%	\$85,152,242	100.00%	\$83,060,911	100.00%	\$83,590,259	100.00%	\$83,222,653	100.00%	\$83,689,398	100.00%	(\$2,512,233)	(\$502,447)	-0.60%
Flexible Rate Tax Roll															
Residential	\$4,455,790,816	84.78%	\$4,486,891,202	84.95%	\$3,700,926,749	81.40%	\$3,725,398,094	82.66%	\$3,752,883,538	82.92%	\$3,560,466,949	82.85%	\$112,222	Flexible Rate	\$15.47
Commercial	611,612,604	11.64%	627,575,623	11.88%	562,849,127	12.38%	547,578,838	12.15%	526,801,209	11.64%	487,305,270	11.34%	15,359	Motor Vehicle	\$18.71
Industrial	38,323,160	0.73%	38,252,960	0.72%	32,055,700	0.71%	32,055,700	0.71%	32,055,700	0.71%	31,849,800	0.74%	1,004		
Utilities	40,446,016	0.77%	42,212,820	0.80%	41,483,674	0.91%	42,177,114	0.94%	41,715,054	0.92%	40,682,402	0.95%	1,282		
Total Flexible Tax Roll	\$5,146,172,596	97.9%	\$5,194,932,605	98.4%	\$4,337,315,250	95.4%	\$4,347,209,746	96.5%	\$4,353,455,501	96.2%	\$4,120,304,421	95.9%	\$129,867		
Less Exemptions	(12,728,448)	-0.24%	(12,312,284)	-0.23%	(10,191,021)	-0.22%	(9,954,001)	-0.22%	(9,627,415)	-0.22%	(8,839,487)	-0.21%	(279)		
Flexible Rate Tax Roll	\$5,133,444,148	97.68%	\$5,182,620,321	98.12%	\$4,327,124,229	95.17%	\$4,337,255,745	96.23%	\$4,343,828,086	95.96%	\$4,111,464,934	95.67%	\$129,589		
Annual Increase in Flex. Roll	\$48,639,549	0.96%	\$49,176,173	0.96%	(\$855,496,092)	-16.51%	\$10,131,516	0.23%	\$6,572,341	0.15%	(\$232,363,152)	-5.35%			
Fixed Rate Tax Rolls															
Motor Vehicles - Excise	122,061,342	2.32%	99,344,256	1.88%	219,696,414	4.83%	169,817,200	3.77%	182,251,511	4.03%	185,876,659	4.33%	5,859	US Census -2010	30,639
Total Taxable Values	\$5,255,505,490	100.0%	\$5,281,964,577	100.0%	\$4,546,820,643	100.0%	\$4,507,072,945	100.0%	\$4,526,079,597	100.0%	\$4,297,341,593	100.0%	\$135,447	2013 Population	31,727
Tax Values Increase	\$39,806,770	0.76%	\$26,459,087	0.50%	(\$735,143,934)	-13.92%	(\$39,747,698)	-0.87%	\$19,006,652	0.42%	(\$228,738,004)	-5.05%			

**TOWN OF SOUTH KINGSTOWN
 MUNICIPAL BUDGET TRENDS**

Fiscal Year Assessment Date	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	2011-2012 12/31/2010	Percent Share	2012-2013 12/31/2011	Percent Share	2013-2014 12/31/2012	Percent Share	5 Year Increase	Average Annual Inc.	Percent Increase
Property Tax Distribution															
Municipal Share	\$12,341,301	19.37%	\$13,153,371	20.39%	\$14,287,851	21.81%	\$14,789,996	22.37%	\$15,389,962	23.18%	\$15,329,725	22.85%	\$2,988,423	\$597,685	4.20%
School Share	50,182,592	78.75%	50,070,158	77.62%	49,952,245	76.26%	50,067,687	75.72%	49,758,058	74.94%	50,455,661	75.21%	273,069	54,614	0.11%
Overlay	1,203,099	1.89%	1,280,645	1.99%	1,259,336	1.92%	1,263,149	1.91%	1,251,762	1.89%	1,296,731	1.93%	93,632	18,726	1.49%
Total Property Tax Levy	\$63,726,992	100.00%	\$64,504,174	100.00%	\$65,499,433	100.00%	\$66,120,832	100.00%	\$66,399,782	100.00%	\$67,082,117	100.00%	\$3,355,125	\$671,025	1.02%
Increase Over Prior Year	\$3,034,431	5.00%	\$777,182	1.22%	\$995,258	1.54%	\$621,399	0.95%	\$278,950	0.42%	\$682,335	1.03%			
Tax Rate Distribution															
Municipal Share	\$2.36	19.75%	\$2.52	20.81%	\$3.16	22.24%	\$3.31	22.80%	\$3.42	23.62%	\$3.60	23.29%			
School Share	9.61	80.25%	9.57	79.19%	11.03	77.76%	11.20	77.20%	11.08	76.38%	11.87	76.71%			
Total Property Tax Rate	\$11.97	100.00%	\$12.09	100.00%	\$14.19	100.00%	\$14.51	100.00%	\$14.50	100.00%	\$15.47	100.00%			
Tax Rate Increase	\$0.46	3.98%	\$0.12	0.99%	\$2.10	17.36%	\$0.32	2.26%	-\$0.01	-0.08%	\$0.97	6.71%			
Municipal Expenditure Program															
Municipal Program	\$19,905,880	26.81%	\$19,363,407	26.36%	\$19,254,033	26.45%	\$19,812,157	27.00%	\$20,171,016	27.50%	\$20,611,625	27.78%	\$705,744	\$141,149	0.71%
School Fund Transfer	47,909,928	64.53%	47,909,928	65.23%	47,909,928	65.83%	48,216,336	65.71%	48,364,159	65.95%	49,131,442	66.22%	1,221,514	244,303	0.51%
Capital Budget	1,530,000	2.06%	1,406,000	1.91%	1,221,000	1.68%	1,239,000	1.69%	1,210,000	1.65%	1,232,000	1.66%	(298,000)	(59,600)	-4.56%
School Debt Service	3,512,491	4.73%	3,424,593	4.66%	3,164,869	4.35%	2,888,815	3.94%	2,370,336	3.23%	2,115,579	2.85%	(1,396,912)	(279,382)	-9.59%
Town Debt Service	1,386,225	1.87%	1,346,279	1.83%	1,233,423	1.69%	1,215,742	1.66%	1,220,901	1.66%	1,104,694	1.49%	(281,531)	(56,306)	-4.50%
General Fund	\$74,244,524	100.00%	\$73,450,207	100.00%	\$72,783,253	100.00%	\$73,372,050	100.00%	\$73,336,412	100.00%	\$74,195,340	100.00%	(\$49,185)	(\$9,837)	-0.01%
Plus 3rd Party School Aid	\$11,957,106	13.87%	\$11,957,106	14.00%	\$11,702,035	13.85%	\$10,277,658	12.29%	\$9,886,241	11.88%	\$9,494,058	11.34%	(2,463,048)	(492,610)	-4.53%
School/Municipal Cost	\$86,201,630		\$85,407,313		\$84,485,288		\$83,649,708		\$83,222,653		\$83,689,398		(\$2,512,233)	(\$502,447)	-0.60%

Note: FY 2007-2008 Statistical Revaluation
 Note: FY 2010-2011 Statistical Revaluation
 Note: FY 2013-2014 Full Revaluation

Town of South Kingstown Outstanding Debt Level								
BONDS ISSUED	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020
Utility Related General Obligation Bonds								
Diane Drive Sewer Program #27 <i>Issued August 19, 2003</i>	\$295,000	\$271,000	\$246,000	\$221,000	\$195,000	\$169,000	\$142,000	\$115,000
Superfund - Rose Hill Landfill #24 <i>Issued Sept. 3, 2002</i>	1,137,013	1,036,895	933,978	828,183	719,430	607,638	492,718	374,586
Superfund -Plains Road Landfill #30 <i>Issued November 22, 2005</i>	656,000	611,000	565,000	518,000	471,000	423,000	374,000	324,000
Total Utility Department Debt	\$2,088,013	\$1,918,895	\$1,744,978	\$1,567,183	\$1,385,430	\$1,199,638	\$1,008,718	\$813,586
Municipal Related General Obligation Bonds								
Municipal Refunding Bond #20 <i>Issued November 12, 2009</i>	\$117,000	\$92,250	\$68,625	\$45,000	\$22,500	\$0	\$0	\$0
Municipal Refunding Bond #21 <i>Issued November 12, 2009</i>	390,600	322,400	254,200	189,100	124,000	62,000	0	0
G.H. Park, OS, BR Fields #23 <i>Issued June 15, 2002</i>	1,112,447	998,467	848,664	811,539	668,901	528,868	392,092	257,921
Municipal Refunding Bonds #25 <i>Issued October 1, 2002</i>	37,400	0	0	0	0	0	0	0
Open Space Program #26 <i>Issued June 15, 2003</i>	204,857	182,000	158,857	149,428	127,143	105,143	83,428	62,000
Municipal Refunding Bonds #26 <i>Issued June 15, 2003</i>	44,895	29,523	14,639	0	0	0	0	0
OS, PW Improv. & BRMS Fields II #28 <i>Issued June 15, 2004</i>	876,170	795,997	702,894	667,204	577,722	489,791	403,929	319,286
Neighborhood Guild Addition #29 <i>Issued July 23, 1996- Refund 6/15/05</i>	150,000	100,000	50,000	0	0	0	0	0
Public Safety Building Bond #29 <i>Issued August 1, 1996 - Refund 6/15/05</i>	700,000	465,000	230,000	0	0	0	0	0
Open Space Program #31 <i>Issued June 15, 2006</i>	2,275,000	2,100,000	1,925,000	1,750,000	1,575,000	1,400,000	1,225,000	1,050,000
Public Works Improvements #31 <i>Issued June 15, 2006</i>	455,000	420,000	385,000	350,000	315,000	280,000	245,000	210,000
Open Space Program #32 <i>Issued June 15, 2007</i>	490,000	455,000	420,000	385,000	350,000	315,000	280,000	245,000
Public Works Improvements #32 <i>Issued June 15, 2007</i>	350,000	325,000	300,000	275,000	250,000	225,000	200,000	175,000
Total Municipal Debt	\$7,203,369	\$6,285,637	\$5,357,879	\$4,622,272	\$4,010,265	\$3,405,801	\$2,829,449	\$2,319,206

Town of South Kingstown Outstanding Debt Level								
BONDS ISSUED	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020
(Continued)								
School Department General Obligation Bonds								
School Refunding Bond - 1998 # 20								
<i>Issued November 12, 2009</i>	\$403,000	\$317,750	\$236,375	\$155,000	\$77,500	\$0	\$0	\$0
School Refunding Bond - 1998 # 21								
<i>Issued November 12, 2009</i>	239,400	197,600	155,800	115,900	76,000	38,000	0	0
BRMS Equip, Fields & SR Roof #23								
<i>Issued June 15, 2002</i>	595,553	534,533	454,336	434,461	358,099	283,132	209,908	138,079
School Refunding Bonds # 25								
<i>Issued October 1, 2002</i>	327,600	0	0	0	0	0	0	0
School Improvements - #26								
<i>Issued June 15, 2003</i>	512,143	455,000	397,143	373,572	317,857	262,857	208,572	155,000
School Refunding Bonds - #26								
<i>Issued June 15, 2003</i>	875,104	575,476	285,360	0	0	0	0	0
School Improvements & BRMS Fields II #28								
<i>Issued June 15, 2004</i>	720,830	716,003	629,106	595,796	512,278	430,209	350,071	276,714
CCMS Playfields Phase 1 #29								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	165,000	110,000	55,000	0	0	0	0	0
BBMS Partial Refunding #29								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	3,695,000	3,135,000	2,585,000	2,045,000	1,520,000	1,005,000	495,000	0
School Improvement Bond #29								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	600,000	550,000	500,000	450,000	400,000	350,000	300,000	250,000
School Improvement Bond #31								
<i>Issued June 15, 2006</i>	520,000	480,000	440,000	400,000	360,000	320,000	280,000	240,000
School Improvement Bond #32								
<i>Issued June 15, 2007</i>	700,000	650,000	600,000	550,000	500,000	450,000	400,000	350,000
General School Building Improvements								
<i>Issued November 12, 2009</i>	1,020,000	960,000	900,000	840,000	780,000	720,000	660,000	600,000
Total School Debt	\$10,373,630	\$8,681,362	\$7,238,120	\$5,959,728	\$4,901,735	\$3,859,199	\$2,903,551	\$2,009,794
Gross Bonded Debt Level	\$19,665,012	\$16,885,894	\$14,340,977	\$12,149,183	10,297,430	8,464,638	6,741,718	\$5,142,586
Total Utility Debt	\$2,088,013	\$1,918,895	\$1,744,978	\$1,567,183	\$1,385,430	\$1,199,638	\$1,008,718	\$813,586
Total Municipal Debt	7,203,369	6,285,637	5,357,879	4,622,272	4,010,265	3,405,801	2,829,449	2,319,206
Total School Debt	10,373,630	8,681,362	7,238,120	5,959,728	4,901,735	3,859,199	2,903,551	2,009,794
Gross Bonded Debt Level	\$19,665,012	\$16,885,894	\$14,340,977	\$12,149,183	\$10,297,430	\$8,464,638	\$6,741,718	\$5,142,586
<i>Total Debt Prior to 2013 Remaining</i>	<i>\$19,665,012</i>	<i>\$16,885,894</i>	<i>\$14,340,977</i>	<i>\$12,149,183</i>	<i>\$10,297,430</i>	<i>\$8,464,638</i>	<i>\$6,741,718</i>	<i>\$5,142,586</i>

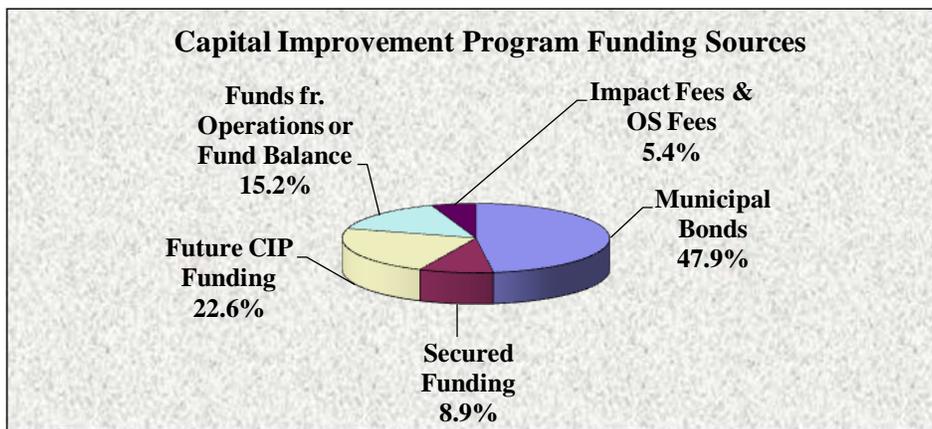
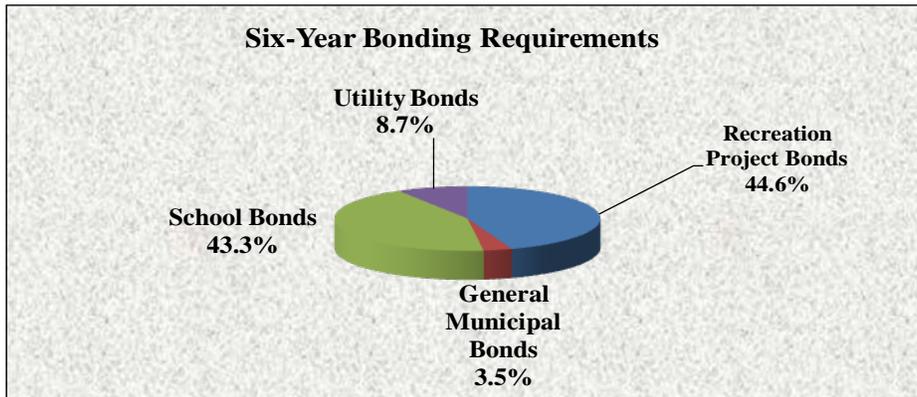
Town of South Kingstown Future Debt Loading							
	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020
Utility Related General Obligation Bonds							
East Matunuck Beach Water Main By-Pass							
Referendum 11/14 TBS 5/2016	\$0	\$0	\$1,000,000	\$950,000	\$900,000	\$850,000	\$800,000
Total Planned Utility Debt	\$0	\$0	\$1,000,000	\$950,000	\$900,000	\$850,000	\$800,000
Municipal Related General Obligation Bonds							
Road Improvement Program							
Referendum 11/04 TBS 5/2018	\$0	\$0	\$0	\$0	\$400,000	380,000	360,000
Neighborhood Guild Improvements							
Referendum 11/06 TBS 5/2016	0	0	1,000,000	950,000	900,000	850,000	800,000
Community Recreation Center							
Referendum 11/04 & 06 TBS 5/2016	0	0	4,150,000	3,942,500	3,735,000	3,527,500	3,320,000
Total Planned Municipal Debt	\$0	\$0	\$5,150,000	\$4,892,500	\$5,035,000	\$4,757,500	\$4,480,000
School Related General Obligation Bonds							
General School Building Improvements							
Referendum 4/03 TBS 5/15/2016	\$0	\$0	\$1,000,000	\$950,000	\$900,000	\$850,000	\$800,000
General School Building Improvements							
Referendum 11/14 TBS 5/15/2018	0	0	0	0	2,000,000	1,900,000	1,800,000
General School Building Improvements							
Referendum 11/14 TBS 5/15/2020	0	0	0	0	0	0	2,000,000
Total Planned School Debt	\$0	\$0	\$1,000,000	\$950,000	\$2,900,000	\$2,750,000	\$4,600,000
Planned Future Debt	\$0	\$0	\$7,150,000	\$6,792,500	\$8,835,000	\$8,357,500	\$9,880,000
Existing Bonded Debt Level	\$16,885,894	\$14,340,977	\$12,149,183	\$10,297,430	\$8,464,638	\$6,741,718	\$5,142,586
Projected Bonded Debt Level	\$16,885,894	\$14,340,977	\$19,299,183	\$17,089,930	\$17,299,638	\$15,099,218	\$15,022,586

LONG - TERM FINANCIAL PROGRAM

ELEMENT 2

In preparation of this budget document, a comprehensive review was conducted of all municipal, utility, and school-related capital needs that are either presently under development or proposed for completion within the next six years. The table presented on the next page entitled "Town Manager Proposed Six-Year Major Projects Element – FY 2014-2015 to FY 2019-2020" is a summary of all projects and programs that are actively being considered for implementation or are currently under development. This listing of projects also presents the estimated cost to complete each project and potential funding sources. A second display (*page 33*) entitled "Town Manager Proposed General Obligation Bond Loading Schedule" details the debt-loading schedule necessary to fund the proposed capital program.

The projected cost of completing all noted projects listed in the CIP six-year program is \$24,095,000. The municipal bonding program will be the funding source for \$11,550,000 or 47.9% of this total program cost. A proportional distribution by program component of the planned bonding program and a similar accounting of revenue sources to fund the entire program is as follows:



Element 2 Town Manager Proposed								
Six-Year Major Projects Element - FY 2014-2015 to FY 2019-2020								
Program Type	Adopted 6-Year Program	Proposed 6-Year Program	Approved Bonds	Proposed Bonds	Secured and Available Funds	Future CIP Income	Funds from Fund Balance/or Oper. Trans.	Municipal Impact Fees & Open Space Fees
<u>Leisure Services Programs</u>								
Open Space Acquisition Program	\$400,000	\$450,000	\$0	\$0	\$360,000	\$0	\$0	\$90,000
South County Common Bike Path	275,000	275,000	0	0	0	0	0	275,000
Neighborhood Guild Renovations	1,000,000	1,000,000	1,000,000	0	0	0	0	0
Community Recreation Center	4,235,300	5,000,000	3,150,000	1,000,000	0	0	0	850,000
Marina Park Improvements	177,000	177,000	0	0	47,000	50,000	0	80,000
Town Beach Program	460,000	100,000	0	0	0	100,000	0	0
Senior Services Program	160,000	195,000	0	0	0	195,000	0	0
<i>Leisure Services Programs Total</i>	\$6,707,300	\$7,197,000	\$4,150,000	\$1,000,000	\$407,000	\$345,000	\$0	\$1,295,000
<u>General Municipal Programs</u>								
Information Technology Program	\$745,000	\$407,000	\$0	\$0	\$37,000	\$120,000	\$250,000	\$0
Planning/GIS Program	78,000	78,000	0	0	78,000	0	0	0
Property Revaluation Program	530,000	540,000	0	0	540,000	0	0	0
Public Works Improvement Program	8,043,360	5,500,000	400,000	0	720,000	3,890,000	490,000	0
Public Safety Improvement Program	410,350	1,500,000	0	0	285,000	1,050,000	165,000	0
Town Hall Improvement Program	265,000	140,000	0	0	85,000	30,000	25,000	0
<i>General Municipal Program Total</i>	\$10,071,710	\$8,165,000	\$400,000	\$0	\$1,745,000	\$5,090,000	\$930,000	\$0
<u>School Department Programs</u>								
Building Improvement Program	\$2,600,000	\$6,533,000	\$1,000,000	\$4,000,000	\$0	\$0	\$1,533,000	\$0
<i>School Department Program Total</i>	\$2,600,000	\$6,533,000	\$1,000,000	\$4,000,000	\$0	\$0	\$1,533,000	\$0
<u>Utility Programs</u>								
East Matunuck Water Main By-Pass	\$1,000,000	\$2,200,000	\$0	\$1,000,000	\$0	\$0	\$1,200,000	\$0
<i>Utility Program Total</i>	\$1,000,000	\$2,200,000	\$0	\$1,000,000	\$0	\$0	\$1,200,000	\$0
Total Six Year Program	\$20,379,010	\$24,095,000	\$5,550,000	\$6,000,000	\$2,152,000	\$5,435,000	\$3,663,000	\$1,295,000
<u>Total Proposed Bonding Program</u>								
Authorized Bonds	\$5,550,000	\$5,550,000			<u>Third Party Bond Debt Reimbursement</u>			
Proposed Bonds	4,700,000	6,000,000			Guild Renovation Bond \$1,000,000			
					School Bonds - 30% of Total 1,500,000			
Total Six-Year Program	\$10,250,000	\$11,550,000			3rd Party Reimbursement \$2,500,000			
Percent of Total Planned Program	50.9%	47.9%			% of Planned New Debt 21.6%			

Town Manager Proposed General Obligation Bond Loading Schedule								
	2013-2014 Current Year	2014-2015 Year #1	2015-2016 Year #2	2016-2017 Year #3	2017-2018 Year #4	2018-2019 Year #5	2019-2020 Year #6	TOTAL (Six-Years)
Open Space and Recreational Programs								
Open Space Acquisition Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Neighborhood Guild Improvements	0	0	1,000,000	0	0	0	0	1,000,000
Community Recreation Center	0	0	4,150,000	0	0	0	0	4,150,000
General Municipal Programs								
Road/Bridge Improvement Program	0	0	0	0	400,000	0	0	400,000
School Department Programs								
School Facilities	0	0	1,000,000	0	2,000,000	0	2,000,000	5,000,000
Utility Department Programs								
East Matunuck Beach Water Main By-Pass	0	0	1,000,000	0	0	0	0	1,000,000
Total Long Range Program	\$0	\$0	\$7,150,000	\$0	\$2,400,000	\$0	\$2,000,000	\$11,550,000
Total Bonding Program - 7 Years								\$11,550,000

Future Bonding Sale Schedule	Bond Value	Referendum Date
East Matunuck Beach Water Main By-Pass	\$1,000,000	11-Nov-2014
School Building Improvements	1,000,000	29-Apr-2003
Neighborhood Guild Improvements	1,000,000	7-Nov-2006
Total FY 2015-2016	\$3,000,000	
School Building Improvements	\$2,000,000	11-Nov-2014
Community Recreation Center #1 & #2	3,150,000	4/27/2004 & 11/7/2006
Community Recreation Center #3	1,000,000	11-Nov-2014
Road/Bridge Improvement Program	400,000	7-Nov-2006
Total FY 2017-2018	\$6,550,000	
School Building Improvements	2,000,000	11-Nov-2014
Total FY 2019-2020	\$2,000,000	
Total New Debt	\$11,550,000	
Bonding Referendum Schedule		
Bond Referendum - November 2014		
School Building Improvements	\$4,000,000	
Community Recreation Center	1,000,000	
East Matunuck Beach Water Main By-Pass	1,000,000	
Total Bonding Request	\$6,000,000	

PROGRAM DESCRIPTIONS

ELEMENT 3

The following is a description of the projects that are included in the proposed Six-Year Capital Program Element of the Capital Improvement Program.

I. OPEN SPACE AND RECREATIONAL PROGRAMS

A. Open Space, Farm and Conservation Purpose Land Acquisition Program

Over the past thirteen years, the Town has approved funding for 26 open space projects totaling 1,505 acres involving a municipal funding commitment of \$7.6 million. Many of these projects have been undertaken in cooperation with the South Kingstown Land Trust through the Community Partnership for Preservation. The Community Partnership for Preservation includes the Town of South Kingstown, South Kingstown Land Trust (SKLT), Narrow River Land Trust, the Champlin Foundations, Nature Conservancy, RIDEM, and U.S. Fish and Wildlife Service.

During the past fiscal year approximately 65 acres of open space property have been added to the Town’s inventory of protected lands. Included in this amount are 58.3 acres of land (consisting of various parcels) preserved by the South Kingstown Land Trust, 5.5 acres of open space in newly recorded subdivisions and the US Fish and Wildlife’s acquisition of a 1.0 acre parcel known as Gooseberry Island in Point Judith Pond. The Town provided technical and legal assistance to facilitate this latter acquisition. It is noted that none of the above referenced acquisitions involved direct municipal financial participation.

These acquisitions bring the total preserved area in South Kingstown to 11,305 acres or 17.7 square miles as of July 2013. This is 31.1% of the land area in the community.

Open Space Acreage Summary

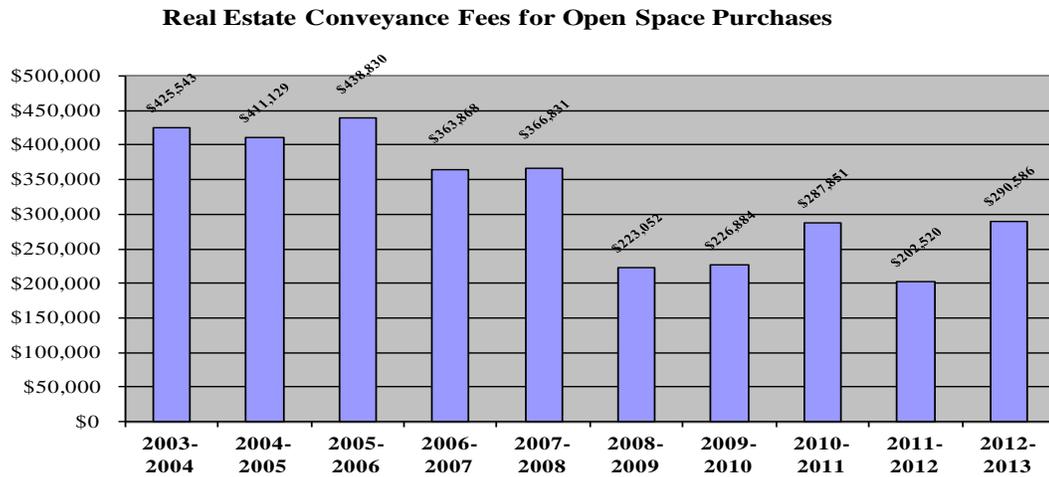
A summary of acreage involved in land acquisitions over the past six years is presented below:

Town of South Kingstown Open Space Acreage						
	July 2008	July 2009	July 2010	July 2011	July 2012	July 2013
Agricultural Land Preservation Comm.	972.0	972.0	972.0	972.0	956.4	956.4
Audubon Society of Rhode Island	659.2	659.2	659.2	659.2	659.1	659.1
Cluster / Private	949.3	949.3	949.3	988.0	988.0	1019.4
US Fish and Wildlife Service	725.4	798.2	798.2	798.2	798.2	799.2
Girl Scouts of Rhode Island	185.9	185.9	185.9	185.9	185.9	185.9
Narrow River Land Trust	107.9	107.9	107.9	107.9	107.9	107.9
South Kingstown Land Trust	2,088.3	2,172.0	2,172.2	2,182.7	2,247.8	2306.1
State of Rhode Island	3,642.6	3,642.6	3,642.6	3,642.6	3,642.6	3642.6
The Nature Conservancy	491.9	527.3	635.5	635.5	635.5	635.5
Town of South Kingstown	979.9	979.9	992.9	992.9	992.9	992.9
Total Acres	10,802.5	10,994.4	11,115.8	11,165.0	11,214.3	11,305.0
% Land Area of Town	29.7%	30.2%	30.6%	30.7%	30.8%	31.1%

Future Open Space Funding Availability

As detailed on the spreadsheet presented on the next page, an estimated \$450,000 will be available over the six-year term of the CIP for future purchases through this program. In view of the current state of the local economy, the fact that more than 31% of the Town's land area has been preserved from future development, and the reduced value of annual income from Real Estate Conveyance Fees, the use of additional municipal bonds to fund future purchases is not recommended over the next six year term.

A summary of the funding made available through this program over the past ten years from Real Estate Conveyance Taxes is as follows:



Passive Recreation Management Plan Development

The Town continues to successfully meet its goal of preserving open space and protecting land from development. As a complementary effort to the process, the Town has initiated a program to begin development of passive recreation management plans for parcels held by the Town to facilitate public use of such properties. In this regard, development of the Noyes Farm Management Plan is proposed in FY 2014-2015, which is described more fully in the discussion under General Municipal Planning and GIS Programs on page 50.

Open Space Acquisition Program

	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total
Revenue Statement								
Real Estate Conveyance Tax Proceeds	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Bonds Issued	0	0	0	0	0	0	0	\$0
Total Revenues	\$250,000	\$1,500,000						
Expense Statement								
Debt Service - \$200,000 - FY99 #21	(\$12,876)	(\$12,604)	(\$11,831)	(\$11,519)	(\$10,681)	(\$10,347)	\$0	(\$56,982)
Debt Service - \$800,000 - FY02 #23	(60,557)	(75,641)	(23,865)	(70,838)	(68,456)	(65,804)	(63,472)	(368,075)
Debt Service - \$400,000 - FY03 #26	(26,749)	(26,601)	(12,447)	(25,125)	(24,416)	(23,712)	(23,014)	(135,315)
Debt Service - \$400,000 - FY04 #28	(29,668)	(28,861)	(13,079)	(27,243)	(26,375)	(25,378)	(24,618)	(145,553)
Debt Service - \$3.5 M - FY06 #31	(269,413)	(262,412)	(255,413)	(246,663)	(239,662)	(232,663)	(225,663)	(1,462,476)
Debt Service - \$700,000 - FY07 #32	(56,087)	(54,600)	(53,200)	(51,800)	(50,536)	(48,869)	(47,381)	(306,386)
Debt in Permanent Financing	(\$455,350)	(\$460,718)	(\$369,835)	(\$433,188)	(\$420,126)	(\$406,773)	(\$384,147)	(\$2,474,787)
Planned New Bonding Requirements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Planned New OS Debt Service	\$0							
Total Debt Service	(\$455,350)	(\$460,718)	(\$369,835)	(\$433,188)	(\$420,126)	(\$406,773)	(\$384,147)	(\$2,474,787)
Transfer to General Fund	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$1,350,000)
Less Town Acquisitions	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)	(450,000)
Total Expenses	(\$300,000)	(\$1,800,000)						
Income to Expense Balance	(50,000)	(300,000)						
O S Acquisition Fund Balance	\$366,645	\$316,645	\$266,645	\$216,645	\$166,645	\$116,645	\$66,645	
1. Property Tax is equal to Projected Debt Service less R.E. Conveyance Tax Proceeds								

B. Bike Path Connector – Broad Rock Playfields to South County Commons Property Line

The Town Council in 2006 initially approved the development of plans for the construction of a bike path connector from the Broad Rock Playfields to the South County Commons property located at the Route 1 Special Management District. This connector envisioned a scenic pedestrian access from South County Commons to the Broad Rock Playfields, Dog Park, YMCA, Senior Center, and Old Mountain Field. The South Kingstown Greenways Master Plan also endorsed the eventual connection of the Peace Dale Village Bike Path to the Broad Rock Road Spur. Design plans were developed and required wetland alteration permits obtained in 2007. Funding for this project was anticipated from three sources, Recreation Impact Fees, a State Greenway Grant, and third party funding (by the private property owner of the South County Commons, either in direct funding of the project or completion of the project, in accord with the Town’s construction plans). Unfortunately, due to the onset of the recession, the commitment to construct the pathway over the privately owned portion of the pathway by the owners of South County Commons was put on hold. The delay in moving this project forward also resulted in the loss of the project’s state grant commitment.

There has been strong public interest in this project as a result of the Healthy Places by Design (HPbD) initiative. One of the four common themes identified through the HPbD assessment was “improving walking and biking.” Community members who participated in the intensive evaluation of the Town, from a health and wellness perspective, specifically identified “increased connectivity” as well as “consideration of infrastructure improvement recommendations for the development of the Capital Improvement Program” as goals of the Walking/Biking category.

Taking into consideration the continued community interest in this project, a modified scope of work is proposed for FY 2014-2015, to include that portion of the bike path connector within the Town property as Phase 1 of the project at a total estimated cost of \$275,000. This initial phase would provide paving of approximately 1,765 linear feet of a pathway for pedestrian/bicycle use as an “out and back” path until the South County Commons property is completed by the property owner. The path cannot be fully complete without the owners of the Commons property funding that portion of the improvements on its 1,600 foot section of this bike path spur. Since the path, as it currently exists, is used on a regular basis, the Parks and Recreation Department recommends moving forward with surfacing the Town owned segment in FY 2014-2015.

Bike Path Connector - Broad Rock Road to South County Commons		
Income	Town Property Only	
Surface Condition	Unpaved	Paved
Recreation Impact Fees	\$225,000	\$275,000
Total Income	\$225,000	\$275,000
Expenses		
So County Commons Bike Path Spur	\$200,000	\$250,000
Contingency	25,000	25,000
Total Expenditures	\$225,000	\$275,000

C. Neighborhood Guild Improvements

The Neighborhood Guild is in need of interior and exterior building improvements beyond the rehabilitative work completed in 1995. The scope of work to be conducted in this 103 year old facility is designed to target improving the building’s internal operating efficiency, maximizing the available programming space, while providing for a general modernization. Specific areas that the project will address include:

- Replacement of all existing windows with modern, efficient insulated type;
- Installation of an air conditioning system to allow for expanded seasonal use;
- Accessibility enhancements;
- Exterior main entrance rehabilitation;
- Restoration of 2nd floor meeting rooms, music rooms, and administrative office space;
- Interior improvements to the attic storage space including insulation and ventilation;
- Electrical and plumbing utility improvements;

The most immediate needs for the facility include complete rehabilitation of the exterior staircase at the main entrance as well as the entrance alcove; and installation of an air conditioning system. The exterior stairs show obvious signs of deterioration and have required an increased level of repair over the past three years. Windows in the entrance alcove have also begun leaking, causing damage to the interior walls. The installation of an air conditioning system would have an immediate impact on overall utility costs, as well as the Department’s ability to offer a climate controlled, health-conscious environment for year round programs.

The long-range plan for the Guild involves a transition into more of a pure education, arts and all around community center, with far more emphasis on passive recreation programming. These changes will be integrated into the rehabilitation plans affecting the interior renovations. This eventual transition relies on the future construction of a community gymnasium that can accommodate the physical fitness and sports programs that currently run through the Guild. The Town is anticipating an annual cost savings through improved operational efficiency while allowing for improved year-round use of the entire facility. All debt service associated with this project shall be reimbursed by funds held in the Neighborhood Guild Trust Fund. A summary of projected funding sources and expenses for this project is provided below:

Neighborhood Guild Improvements		FY 2017
Income		
Municipal Bond - May 2016		\$1,000,000
Total Income		\$1,000,000
Expenses		
Window Replacement		\$350,000
Air Conditioning Installation		250,000
Interior Renovations		150,000
Exterior Renovations		25,000
Electrical/Plumbing Improvements		50,000
Design and Architectural Services		25,000
Contingency		150,000
Total Expenditures		\$1,000,000

D. Community Recreation Center

The main focus of the Community Recreation Center project is to address the present lack of available indoor recreational space for both municipal and school programs. A proposed 25,000 square foot facility will be designed to address the current overcrowding problems with indoor recreational programs, allow for program expansion and diversification, and provide a central meeting place for community members to socialize and recreate. The facility will also be designed to accommodate some of the existing needs within the School Department's physical education, health, and interscholastic program areas.

The Recreation Department continues to utilize all available gymnasium space that the Town has to offer for existing programs, which ultimately eliminates any new programming opportunities or expansion of existing programs. Program data reflects sustained or increased participation levels in the area of sports and fitness, across the age spectrum, with residents seeking additional adult and senior programming. The overall community need for a multi-purpose recreation center remains strong, with demand high for additional drop in programs, space for adult tournaments, and teen league and drop in programs.

The youth basketball program is currently the largest indoor athletic program being offered by the Department, utilizing approximately 85% of the available gym space from November through early March. In addition to utilizing all of the Town school gymnasiums, the Department uses the Prout School and Monsignor Clark in order to accommodate practice schedules, limited to once per week due to space constraints, that could be expanded were additional gym space available. The adult basketball program is also very popular, yet each fall with the start of the youth basketball program needs to be rescheduled to Sunday mornings at Peace Dale Elementary School throughout the winter, for which there is an increased cost for custodial fees. There is continued public interest in a league for 18-30 yr olds, as well as a drop in program for the same age group. The over 30 program has the potential to run at capacity three times a week for three hours through the winter but is reduced to 2 hour sessions twice a week, in order to accommodate the youth basketball program.

Another popular program, Indoor Tennis is limited to youth programs, again due to space constraints, running one evening per week at Peace Dale School and twice a week at the Guild. Gauging public interest in this program, the youth program could double or triple in size if space were available. There is also high interest in Adult/Senior programming, including leagues and lessons, that could be offered if additional gym space were available, considering the closest indoor tennis facility is in Warwick. Pickle Ball, a modified version of tennis, is also of interest to seniors. Adult volleyball also utilizes the gymnasium at Peace Dale Elementary School between September and June, with each session running at capacity.

In addition, new programs or expansion of existing programs not being considered due to lack of space include aerobics classes; indoor volleyball; youth wrestling; indoor soccer; clinics for youth baseball, softball and basketball; "Boot Camp" fitness programs; indoor walking club for seniors; indoor track training; and indoor youth tournaments for soccer, basketball, kickball, dodge ball.

With additional indoor gym space, a number of non-sports related programs including Dance classes, Dog obedience training, community stringed orchestra and youth ensemble rehearsals, and theatre workshops could expand into the Guild gymnasium. This fits into the long-range plan noted on the previous page under the discussion on Neighborhood Guild Improvements, to transition the Guild into more of a pure education, arts and all around community center, with far more emphasis on passive recreational programming.

In FY 2011-2012, the Town participated in a pilot project of the Rhode Island Department of Health's Initiative for a Healthy Weight Program, "Healthy Places by Design", which sought to assist communities in implementing changes to local policies in support of physical activity and access to healthy foods. The results of this project support the design of a facility that will allow access to wellness programs for all members of the community.

Proposed Facility Location

The Town purchased 13.44 acres of property known locally as the "Dominic Savio property" from the Roman Catholic Bishop of Providence in FY 2009-2010. This property is located on Broad Rock Road and is adjacent to the Town's Senior Center and Broad Rock Playfields and abuts the Broad Rock Middle School property to the north. This property provides the Town with the opportunity to site a Community Recreation Center to serve the needs of school sports and municipal recreation programs. A *draft* land use plan has been prepared that illustrates the potential layout of the buildings, field space, and parking areas that may be sited on this property. While the cost associated with full use of this property is not programmed into the Town's long term capital planning program at this time, ownership of the property provides the Town with the flexibility to determine when and how the plan will be implemented.

Planned Development Schedule

Construction of this facility is forecast for the 2016-2017 fiscal year, reflecting the need to minimize debt service requirements, and to provide sufficient public discussion relative to the need for such a facility and the associated operating costs.

Project Cost Estimate

A summary of the proposed funding and expenses for Phase I of this project is provided below. It is noted that development of this project will also require annual operational expenses that will require additional property tax support.

Community Recreation Center		FY 2017
Income		
Municipal Bond #1 11/04 Approval - Issue 5/15/17		\$650,000
School Bond #1 - 11/04 Approval - Issue 5/15/17		900,000
Municipal Bond #2 - 11/06 Approval - Issue 5/15/17		1,600,000
Municipal Bond #3 - 11/14 Pending - Issue 5/15/17		1,000,000
Recreation Impact Fees		850,000
Total Income		\$5,000,000
Expenses		
Building (25,000 Sq. Ft. @ \$150/SF Cost)		\$3,750,000
Furnishings		290,000
Design Services - (8% of Construction Cost)		300,000
Contingency - (15% of Construction Cost)		560,000
Parking (50 Spaces @ \$2,000 per unit cost)		100,000
Total Expenditures		\$5,000,000

E. Marina Park Improvement Program

The Town of South Kingstown is planning to make improvements and upgrades to various facilities located within this 13.3 acre waterfront park. Specific facilities proposed for rehabilitation and/or upgrade include: East/West parking lots; main boat ramp and public dock with handicapped accessibility features. A brief description of proposed projects follows:

Parking Lots

The paved surface in the West Lot consists of approximately 2,800 square yards in total area. This project scheduled for FY 2014-2015 includes the reclaiming of existing material, a fine grading of the area, installation of 1.5” of asphalt binder coarse and 1.5” Class I asphalt finish coarse. This lot services both individual vehicles as well as vehicles with boat trailers. The lot will be striped in a similar line pattern that accommodates both types of parking space lengths. Signage will be replaced and include directional and regulatory signage providing information on allowed and prohibited uses of the parking area.

The East Lot area, which is used less for trailer storage and more for marina and commuter parking requires improvement to the surface material. This lot consists of 2,150 square yards in total area and is scheduled for stone sealing in FY 2014-2015. This lot will also be restriped to accommodate both trailer and commuter parking needs.

Main Boat Ramp

The existing boat ramp surface requires a complete restoration, which is proposed for FY 2015-2016. The pre-cast concrete boat ramp panels at the toe of the ramp will be removed and replaced and the surface of the ramp will be overlaid with a 1.5” – 2” Class I asphalt finish coarse. Based on the overall condition of the ramp, the possibility of lessening the ramps slope to improve overall safety and visibility for users will be assessed as part of this element.

Public Dock

The existing public dock, located west of and proximal to the main boat ramp will be upgraded as part of the overall project. The dock will be extended by the use of two additional floats allowing for sufficient space to allow for multiple boats use. In addition, the increased dock space will provide a needed dock slip for one of the Harbor Patrol boats. A walkway will be added from the parking area to the top of a staircase that will lead to a platform providing access to the dock. This work is projected to commence in the 2016-2017 fiscal year.

Marina Park Improvement Program	
Income	
Funds Held in Reserve - 6/30/13	\$47,335
CIP Transfers FY 2015 through FY 2020	50,000
Recreational Impact Fees	80,000
Total Income	\$177,335
East & West Parking Lots Resurfacing - FY 2014-2015	\$55,000
Boat Ramp Reconstruction - FY 2015-2016	40,000
Public Dock/Access Improvements – FY 2016-2017	82,000
Total Program Cost	\$177,000

F. Town Beach Improvement Program

The Beach Improvement program involves funding support for aggressive maintenance and mitigation efforts necessary to address the significant impact of ongoing erosion at the Town Beach, both the beach itself and the pavilion structure. After years of annual re-nourishment, soft armor erosion barriers were installed in 2011 and 2012 in front of the pavilion and along a 40 foot stretch of escarpment at the western end of the beach in an effort to preserve these areas. These measures were effective deterrents through the Spring and Summer 2012; however, they proved insufficient to protect the beach pavilion from the destructive forces of Superstorm Sandy in late October 2012. Damage from this storm resulted in the loss of a major portion of the boardwalk and seating area seaward of the pavilion. In July 2013, implementation of the Alternate Project Plan and Hazard Mitigation Grant Plan, as submitted by the Town to RIEMA in 2011, began.

The project entails the installation of a new on-site waste water treatment system and the relocation of the pavilion approximately 300 feet north of its current location. The on-site wastewater treatment system design has been approved by RIDEM, and is expected to be ready for bid in the late Fall 2013. A request for proposals for the relocation of the pavilion structure is scheduled to be advertised in the Winter 2014 with a projected construction time frame shortly thereafter. The entire relocation program is scheduled for completion by May 2014, prior to the opening of the 2014 summer season.

Funding for this project includes two grant awards: FEMA Hazard Mitigation Grants Program (HMGP) and Federal Stafford Act Hazard Mitigation program. These Grants are earmarked to fund approximately 75% of the estimated cost of relocation of the boardwalks and pavilion structure and installation of a new on-site wastewater system. The total projected cost of the planned relocation project is estimated at \$400,000.

The overall six-year beach improvement program cost is estimated at \$500,000. As of June 30, 2013, the Beach Improvement Fund reserve balance is \$76,659. It is proposed that \$100,000 be allocated over the six-year term of the CIP in order to provide the necessary matching funds required to complete the pavilion relocation project and replacement of the facility's Onsite Wastewater System, continue sand replenishment activities, upgrade playground equipment, and dune restoration.

A summary of the Beach Improvement Program over the 6-year term of the Capital Improvement Program is shown on the following page.

Town Beach Improvement Program	
Revenues	
Funds Held in Reserve - 6/30/13	\$76,659
Funds forwarded from Parks Rehabilitation Fund	20,000
Federal Stafford Act Hazard Mitigation	119,906
Federal Hazard Mitigation Grant Program (HMGP)	178,268
FY 2013-2014 CIP	10,000
Future CIP Transfers	100,000
Total Income	\$504,833
Expenditures	
<i>Pavilion Relocation Program</i>	
Engineering Services - FY 2013-2014	\$10,000
On-Site Wastewater System - FY 2013-2014	150,000
Pavilion Relocation - FY 2013-2014	240,000
Relocation Project Total	\$400,000
<i>Other Beach Related Improvements</i>	
Sand Replenishment - Ongoing	\$25,000
Beach Erosion Mitigation Efforts - Ongoing	50,000
Parking Lot Improvements - FY 2014-2015	10,000
Playground Upgrade - FY 2018-2019	15,000
Other Beach Related Improvements Total	\$100,000
Total Program Cost	\$500,000

G. Senior Services Program

The Department of Senior Services offers four direct service programs: Adult Day Services, Senior Transportation, Senior Nutrition, and Senior Center. Facilities operated by the Senior Services program include the Adult Day Services Center located at 283 Post Road; the Senior Center located at 25 St. Dominic Road; and the Tetreault Senior Center annex located at 33 St. Dominic Road.

Adult Day Services Center Improvements

Since the opening of a 1,000 square foot expansion to the Adult Day Services facility in June 2012, the program has expanded therapeutic and recreational programming for clients and has minimized the time spent by staff in transition from one activity to the next. The final component of the expansion project is the construction of a deck overlooking the property's backyard. Donations from community groups and private citizens will help fund this upgrade in the coming year.

The original section of the Adult Day facility which includes the dining room and passive activity area will require future interior cosmetic upgrades such as painting and flooring replacement within the next six years. The program will also require replacement of custom chairs for clients' safety and comfort. The chairs currently in use are over fifteen years old and do not provide the ideal seat height for the majority of clients who require staff assistance with sitting and standing.

Senior Center Facility Improvements

The Senior Center facility located on Dominic Savio Road opened in 2000 to service the needs and interests of the Town's growing elderly population as well as neighboring communities. It serves as a "single point of entry" for access to information about the various services and activities available for older adults. The Center services an average of 200 seniors per day by providing social services, meals, recreational activities, support groups, special events, health clinics and other programs customized to foster and support a social, active and healthy lifestyle for seniors.

As the Senior Center approaches its fourteenth year in operation, increasing levels of facility use have occurred, necessitating several maintenance projects. Interior building maintenance projects include new paint and wallpaper, replacement of carpeting, and repairs to interior walls. In FY 2014-2015 the office space currently allocated to Southern Rhode Island Volunteers will be converted to an activity room to accommodate the increased number of programs in the building. SRIV will be re-assigned to another office within The Center in order to continue providing senior specific volunteer administration. Due to age, the HVAC rooftop units have begun to require major parts replacement to ensure that the building heat and air conditioning are in proper working order. As The Center continues to experience the expected wear and tear from the elements and regular daily use, reserve funds are necessary for these future improvements.

Senior Center Annex

The Tetreault Senior Center Annex is located adjacent to The Center and serves as a site for expanded senior center activities such as the emergency food assistance program, volunteer quilting workshop, senior arts and crafts programs and a gift shop. In 2007, the roof of the Annex was replaced along with some cosmetic improvements to the interior as the first phase of restoring and upgrading the facility. The exterior of the building is in need of rehabilitation in order to maintain a safe, comfortable and energy efficient environment.

Future improvements needed for the Senior Center Annex include replacement of windows and the entrance door, as well as re-shingling of the building. The Department will continue to seek alternative funding sources to offset the cost of these expenditures and will continue to plan and prioritize for those building improvements most urgently needed.

Senior Center Barn Improvements

The Senior Center Barn, located adjacent the Senior Center Annex, serves as a necessary storage facility for furnishings, maintenance equipment and program supplies. Should third party funding sources become available in the future, exterior improvements, primarily roof repair, siding, and window replacement, could occur.

Senior Transportation

In April 2012, the Department purchased a new eighteen passenger senior van. The vehicle replaced a 2003 van which remains in operation as a backup vehicle and is used for trip programming. As the local population ages and more seniors become unable to drive themselves, it is anticipated that the transportation program will see a gradual increase in ridership. Barring any significant changes in this trend, a replacement vehicle is projected in FY 2019-2020.

A summary of the planned income and expense associated with the Senior Services Program over the six-year term of Capital Improvement Program is presented below:

Senior Services Program	
Income	
Senior Services Fund Reserve	\$0
CIP Transfers FY 2014-2015 - FY 2019-2020	195,000
Total Income	\$195,000
Expenses	
Adult Day Services Center Improvements	
Interior Rehab	\$20,000
Senior Center Facility Improvements	
Interior Painting/Carpets/Wallpaper	\$5,000
Convert SRIV Offices to Activity Space	10,000
Addition of Divider Wall in Main Room	10,000
Roof Replacement Reserve	25,000
HVAC Reserve	10,000
Senior Center Annex Improvements	
Replacement Windows/Doors	\$20,000
Exterior Shingling and Insulation	25,000
Senior Center Barn Improvements	
Exterior Upgrades - Windows/Doors	\$0
Roof and Siding Repair	0
Senior Transportation	
Senior Van	\$70,000
Senior Services Program	\$195,000

II. GENERAL MUNICIPAL PROGRAMS

A. Municipal Land Bank Reserve

The Town Council established a Municipal Land Bank Reserve Fund with adoption of the FY 2004-2005 Capital Improvement Program. Initial funding of this program was approved at the April 2004 Financial Town Meeting, with voter authorization for the issuance of \$750,000 in general obligation bonds to support this program. The Municipal Land Bank will provide for the purchase of undeveloped land for other than land conservation purposes. Advanced planning for meeting future municipal needs is very important, as the number of large undeveloped parcels decreases.

In February 2010, the Town purchased the 13.44 acre St. Dominic Savio property for \$700,000 from the Diocese of Providence. This acquisition was made utilizing funding from Recreation Impact Fees and Land Dedication Fees, and grant funding from RIDEM and Champlin Foundations. No additional land bank acquisitions are anticipated during the six year term of the Capital Improvement Program. However, under the Municipal Land Bank Reserve Program if an important or significant property becomes available that would have potential utility to the Town, the Town Council has the ability to authorize use of recreation impact fees and/or proceeds from the sale of a municipal bond (up to \$750,000) to facilitate municipal acquisition of the land.

B. Public Works Road Improvement Program

The Public Services Department manages a comprehensive Town-wide transportation improvement program (TIP). This program evaluates the Town's transportation and public works infrastructure on an annual basis in order to provide ongoing infrastructure repairs and improvements. Municipal infrastructure includes all Town owned rights of ways (ROW); the structures within the ROW such as pavement, drainage systems, bridges, and dams; and other transportation related enhancements. Municipal infrastructure is prioritized for reconstruction based upon importance to the community, use, condition, and public health and safety concerns. Critical infrastructure that has significant public safety importance, such as bridges and dams, require comprehensive inspection every three years to ensure structural integrity. Bridge inspection report findings are used to update the maintenance schedule and associated repairs for the Town's fourteen local bridge structures.

Funding for the Public Services infrastructure improvement program is provided by several sources, including General Obligation Bonds, Capital Budget Annual Funding, and Operating Department year end transfers to the Public Works Improvement Funds.

Capital transportation projects have been developed based upon the following categories:

- Arterial/ Collector Full Depth Road Reconstruction and Pavement Overlay
- Local Road Pavement Overlay
- Stormwater Regulatory Compliance and Drainage Infrastructure Improvements
- Bridge and Dam Reconstruction and Repairs
- Public Works Facility Improvements

The Town's arterial and collector road network continues to be in need of additional major repair and reconstruction. Beginning in 2013, the Public Services Department transitioned to a bituminous concrete (asphalt) pavement overlay program in lieu of full depth reclamation (FDR) and road reconstruction. Although FDR road reconstruction will continue to be used in the future on an as needed basis, the primary methodology will be asphalt overlay, which is significantly less expensive than FDR. Over the six year term of the CIP, it is proposed to continue an aggressive rate of road overlay in an effort to upgrade the quality of the local road network. Work associated with pavement overlay includes selective pavement removal (where required), tack coat, leveling course of bituminous concrete (asphalt), tack coat, and a 1½" bituminous concrete finish course.

The proposed six-year expenditure requirements for the TIP are projected at \$5.50 million. The program will require \$3.89 million in "Pay-as-you-go" funding over the six-year term, Operating Budget Transfers of \$490,000 and the authorization of \$400,000 in general obligation bonds, with the remaining \$720,000 in funding being provided from the Public Works Improvement Capital Reserve.

A summary of the revised Public Works Improvement Program income and expenses projected over the six year of the Capital Improvement Program is presented on the following page.

Public Works Improvement Program		
Revenues		
Annual Capital Budget Transfers		\$3,890,000
General Obligation Bonds		400,000
General Fund Year End Transfers		490,000
Funds Held in Reserve Fund		877,913
Total Revenues		\$5,657,913
Expenditures		
Arterial Road Program		\$2,481,555
Collector Road Program		1,819,445
New Drainage/Erosion/TMDL Projects		740,000
Bridge and Dam Improvements		355,000
Highway Facility Program		104,000
Total Expenditures		\$5,500,000

A detailed listing of all planned right of way infrastructure improvements planned over the course of the six year term is presented on pages 112-114.

C. Public Safety Program

Police Services

The Public Safety Capital Reserve Fund consists of three program elements: *Computer Systems*, *Communications Systems*, and *Building Reserve – Facility Wide Improvements*. These are ongoing programs that are necessary for the maintenance and upkeep of equipment and facilities.

Public Safety Computer Systems

A reserve fund was established in FY 2002-2003 for Police Department computer equipment replacements and upgrades. For long term planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to service task performed. In practice, actual equipment replacements are strictly done only as warranted.

Public Safety Communications Systems

The Department’s original CCTV system, radio communications/dispatch control center, and telephone system were placed in service in 1998 when the Public Safety Complex was built. Recognizing the equipment was ten years old in 2008, the Department implemented a plan in the 2007-2008 fiscal year to establish reserve funding for the gradual upgrade/replacement of this equipment over several years. Through a combination of reserve funds and grant resources, between the years 2008 and 2010, all of the old equipment was replaced. Future installments to the reserve fund will support the next cycle of general equipment replacements and upgrades as needed.

Public Safety Building Reserve – Facility Wide Improvements

Since the facility's construction in 1998, improvements have been made to the operational controls relating to the building heating, ventilation and air conditioning systems. Given that the mechanical systems that support the building have reached over fifteen years of age, it is prudent to continue to provide for reserve funding in the event of a major equipment failure or facility repair.

Police Department income and expense estimates within each of these elements of the Public Safety Program over the next six years are summarized below:

Police Department Capital Program Summary	
Income	
Reserve Funds available June 30, 2014	\$125,106
Future Year CIP Funding	385,000
Total Income	\$510,106
Expenses	
Public Safety Computer Systems	\$205,000
Public Safety Communication Systems	95,000
Public Safety Building Reserve - Facility-Wide	200,000
Total Expenditures	\$500,000

Emergency Medical Services (EMS)

Reserve funding is used to support the following ongoing EMS programs: *Facilities Improvements* and *Vehicle Replacements*. These programs are necessary in order to provide funding for the proper maintenance and upkeep of the EMS facilities and replacement of EMS vehicles as warranted.

Facilities Improvements

The EMS Facilities Improvement Reserve Fund is utilized for necessary improvements to buildings that store EMS vehicles and personnel. The Emergency Medical Services (EMS) Division operates Paramedics 1 and 2 and the administrative offices out of the Public Safety Complex (North Station) located at 1790 Kingstown Road, and Paramedic 3 and the Reserve vehicle (Paramedic 5) out of the Public Services building (South Station) located at 509 Commodore Perry Highway. Currently, the EMS crew at the South Station is in service 12 hours a day, from 7a.m. to 7p.m. only.

The South Station facility will undergo extensive renovation during the 2014-2015 fiscal year. The existing garage does not provide sufficient space for personnel or adequate height clearance for EMS vehicles, and is showing signs of structural weakness. The generator at this facility is also in need of replacement. In October 2012, architectural design services for the development of plans to renovate the facility were authorized. Design plans call for the facility replacement generator and the demolition and redevelopment of the two garage bays used to house EMS vehicles and equipment.

The generator replacement is scheduled during the current fiscal year, with actual building renovations occurring in FY 2014-2015. The EMS Facilities Improvement Reserve Fund currently holds \$276,763 in available funding. A transfer of \$165,000 from the EMS Billing Services Special Revenue Fund's Unassigned Fund Balance is proposed in order to meet a portion of the projected \$440,000 cost of this project.

A summary of the proposed EMS South Station Improvements is shown below:

Emergency Medical Services Facility - South Station	
Income	
Funds Held in Reserve Balance as of June 30, 2013	\$276,763
EMS Billing Service Special Revenue Fund Transfer	165,000
Total Income	\$441,763
Expenses	
Generator and Electrical Service Upgrade	\$100,000
Demolition of Garage Bays	25,000
Construction of Replacement Garage Bays	275,000
Contingency	40,000
Total Expenditures	\$440,000

Vehicle Replacements

The EMS Division utilizes two ambulances and one utility (first responder) vehicle. The department also maintains two reserve vehicles, one ambulance, and one utility vehicle. The vehicle replacement plan is structured so that the primary vehicle scheduled for replacement gets moved into reserve status, and the old reserve vehicle is used as a trade-in.

The planned EMS vehicle replacement schedule and annual funding transfers projected for the 6-year term of the Capital Improvement Program are presented below:

EMS Vehicle Replacement Program	
Income	
Estimated Funds June 30, 2013	\$0
Future Year CIP Funding	560,000
Total Income	\$560,000
Expenses	
FY 2014-2015 Expenses - Vehicle #2	\$70,000
FY 2016-2017 Expenses - Vehicle #1	210,000
FY 2018-2019 Expenses - Vehicle #2	70,000
FY 2019-2020 Expenses - Vehicle #3	210,000
Total Expenditures	\$560,000

D. Municipal Planning and GIS Programs

The General Fund Committed Fund Balance includes \$99,351 specifically designated to support planning related project needs. Examples of such project needs include surveys and appraisals for open space acquisition applications, engagement of professional consulting services for specific projects, independent review of development proposals before the Planning Board and assistance in meeting state required plan development.

Noyes Farm Management Plan – The Town in 2006 purchased the 248 +/- acre Noyes Farm property in Kingston, situated on the north side of Route 138, northeast of its intersection with Kingstown Road (Route 108). The Noyes Farm is a historic farmstead and represented one of the largest undeveloped, privately held tracts of land in the community. It is proposed to engage a professional recreational planning entity to develop an overall management and improvement plan for the property. The Planning Department will develop a Request for Proposals (RFP) for professional consulting services to assist in crafting the Noyes Farm Master Plan. FY 2014-2015 funding in the amount of \$20,000 is proposed for this process, which will be managed through the Planning Department, in cooperation with the Planning Board, Conservation Commission and Recreation Commission, with the intent to provide basic facilities and a management program enabling public access to and use of this historic parcel. The Master Plan will provide a conceptual improvement schedule for the property for use in planning of future years of the Capital Improvement Program.

Geographic Information Systems Equipment and Consulting Services - In addition to providing funding for planning-related efforts, costs associated with equipment replacement and consulting services required for the proper operation of the Town GIS are also paid for using funds within the General Fund Committed Fund Balance for Planning and GIS Programs. The Committed Fund Balance will provide funding in FY 2014-2015 in the amount of \$10,000 for GIS consulting services to host and maintain the Town's public WebGIS site for a two-year period and also provide for staff training and programming services to maintain the Town's in-house WebGIS site.

A summary of Planning and GIS-related funding needs over the 6-year term of the CIP is presented below:

Planning and GIS Program	
Income	
General Fund Committed Fund Balance - Planning/GIS Reserve	\$99,351
Total Income	\$99,351
Expenses	
FY 2014-2015 - GIS Web Site and Programing Services	\$10,000
FY 2014-2015 - Noyes Farm Master Plan Development	20,000
FY 2015-2016 - Laser Printer	5,000
FY 2016-2017 - GIS Web Site and Programing Services	10,000
FY 2017-2018 - GPS Receiver & Laptop	8,000
FY 2018-2019 - GIS Web Site and Programing Services/ Equipment	15,000
FY 2018-2019 - Computer Workstation	10,000
Total Expenditures	\$78,000

E. Information Technology Program

Over the next six years, major changes are proposed in the manner in which information is managed, processed and stored within the Town's Information Systems. Hardware replacements and software upgrades began in FY 2010-2011 and to date two new data servers have been installed along with necessary software and data storage units. The installation of these new systems will provide a new foundation for managing, processing and storage of all data systems operated by the Information Technology (IT) Department. In addition, the installation of new software will enable IT staff to unify management of the system users and all peripheral equipment, resulting in greater data access, security and manipulation flexibility. Additional technological improvements and upgrades must be implemented to manage efficiently the Town's information technology systems. The proposed improvements are presented below:

Fiscal Year 2013-2014 – Fiscal Year 2017-2018

Government Financial Management System (GFMS) - The Town and School Department began planning in FY 2011-2012 for the replacement of the Town and School Department's financial management systems, which have become outdated and in need of replacement, including resource systems and other core software systems, general ledger, purchasing, accounts payable, budgeting, fixed assets, payroll, tax assessment and collection, water and sewer billing and collection, permitting, and licensing. In June 2012, a consultant was hired to conduct a comprehensive needs assessment to identify system components to be addressed by the replacement integrated software and a formal "Request For Proposal" was advertised in September 2012 for new software system(s).

Seven vendors provided bids for some or all of the required systems, and the Town and School representatives and the project consultant evaluated these proposals and viewed software demonstrations prior to vendor selection. The goal of the bid process was to award a contract to the vendor(s) presenting solutions that best meet the needs of the Town and School Department.

At the conclusion of the review process, the following vendors were awarded contracts by the Town and School departments in February 2013:

- Tyler Technologies (Munis): Financial, Payroll, and Human Resources
- Vision Governmental Solutions: Tax Assessment/Collection and Utility Billing/Collection
- Viewpoint Governmental Solutions: Licensing and Permitting

Inclusive of Consulting and Management Services, software modules, training, data conversion, maintenance and hardware, the overall initial 5 year cost of the system is estimated at \$1.33 million. The financial module began in October 2013 and Assessment and Collection in November 2013; Payroll and Human Resources are scheduled for January 2014; and Licensing and Permitting are scheduled for implementation in FY 2014-2015.

Fiscal Year 2014-2015

Fiber Installation – As the Town's software applications (i.e. Munis, Vision, ViewPoint) have become more sophisticated, the demand for increased network connectivity and bandwidth has increased. In order to meet the increased demand and bring third party services in-house (email, email archiving, VoIP telephone and shared calendaring), it will be necessary to increase bandwidth. It is proposed for FY 2014-2015 that the Town invest in the development of a private fiber optic cable network, which will provide secure connectivity of major municipal facilities and excess capacity to meet future technology demands.

Secure connectivity is of key importance in addressing the security, speed and cost associated with the operation of an enhanced municipal technology program. Facilities proposed for connection through the Fiber Network include:

Town Hall	Public Services Office Building	Highway Facility
Neighborhood Guild	Senior Center	Animal Shelter
Peace Dale Library	Public Safety Complex	High School

The five year cost to install and maintain a Municipal Fiber Option Ring serving these facilities, with speeds at 100 Megabits per second (Mbps), is estimated at \$260,000 or \$52,000 per year. While the Town has the option to remain with the current internet provider (Cox) and upgrade building connectivity using Cox's Virtual Area Network, the cost is estimated at \$230,000 (provided no increases in lease rates occur) or approximately \$46,000 per year, with network speeds of just 5 Mbps, up from 1 Mbps currently.

Email Archiving – Implementation of an in-house email archiving system is proposed in FY 2014-2015 in order to provide the Town with the ability to store and retrieve all email sent to and from Town staff, in compliance with Federal Rules of Civil Procedure as amended in 2006, which requires public entities to be able to produce electronically stored information from staff members, such as e-mail communications, during the "discovery process" in lawsuits.

Fiscal Year 2015–2016

Voice over IP Phone System (VoIP) - Voice over Internet Protocol is a fast emerging technology that allows organizations to make telephone calls using an existing computer data network. Cost savings and return on investment are the primary reasons to switch to a VoIP phone system. In most instances, monthly telephone fees can be reduced by 40% or more.

Fiscal Year 2017-2018

Network Equipment Upgrades – A Town wide network equipment upgrade was last completed in the 2010-2011 fiscal year. It is proposed to upgrade this equipment as necessary in FY 2017-2018, as by then it will have been in use for eight years.

Fiscal Year 2018–2019

Server Virtualization Hardware Replacement/Upgrade - Server virtualization is a technology for partitioning one physical server into multiple virtual servers. Each of these virtual servers can run its own operating system and applications, and perform as if it is an individual server. It is a way of maximizing physical resources to maximize the investment in hardware. This reduces the majority of hardware acquisition and maintenance costs, resulting in significant savings for the Town. During FY 2011-2012 a server virtualization project was completed. It is proposed to plan for upgrading this equipment in FY 2018–2019, as by then it will have been in use for eight years.

A summary of planned expenditures and revenue sources for the Town's Technology Program over the 6-year term of the FY 2014-2015 through FY 2019-2020 CIP is presented on the following page.

Information Technology Program	
Income	
Information Technology Fund Balance	\$289,700
General Fund Unassigned Fund Balance Transfer - FY 2014	250,000
School Fund Transfer - FY 2014	344,000
Utility Funds Transfer - FY 2014	188,000
Leisure Services Funds Transfer - FY 2014	36,000
Future Year CIP Funding	120,000
Total Income	\$1,227,700
Governmental Financial Management System Purchase and Installation	
GFMS Installation - FY 2013-2014	
Program Consultant	\$152,190
Financial, Payroll, H.R. Suite	290,125
Tax Assessment/Collection Suite	162,000
Water and Sewer Billing and Collection Suite	81,000
Permitting Suite	98,000
Licensing Suite	34,000
Total Cost	\$817,315
Other Information Technology Improvements	
FY 2014-2015 - Fiber Installation	\$200,000
FY 2014-2015 - E-Mail Archiving	17,000
FY 2015-2016 - Voice over IP System - (VoIP)	70,000
FY 2017-2018 - Networking Equipment Upgrade	60,000
FY 2018-2019 - Server Hardware Replacement/Upgrade	60,000
Other Information Technology Improvements Costs	\$407,000
Total Expenditures	\$1,224,315

F. Property Revaluation Program

Beginning in 1997, with the enactment of RIGL §44-5-11.6 all cities and towns in Rhode Island are required to revalue property on a nine-year schedule, including two statistical updates at three-year intervals. A full revaluation program is a complete re-examination and reappraisal of all classes of property (i.e., real estate and tangible personal property) whether the class is taxable or tax exempt. The process requires a physical measurement and listing of all properties, with the goal of setting property values current to the date of value. A statistical update reviews the last three years of property sales, with emphasis placed on the year of the revaluation, to establish new values for all properties in the community.

Property values must be determined in accordance with Title 45, Chapter 5 of the Rhode Island General Laws which states “All property liable to taxation shall be assessed at its full and fair cash value or at a uniform percentage thereof, not to exceed one hundred percent (100%), to be determined by the assessors in each town or city...” South Kingstown's first statistical update was completed effective December 31, 2000, with a full mass appraisal (revaluation) program completed as of December 31, 2003, and statistical updates were subsequently completed in December 2006 and 2009. A full mass appraisal (revaluation) was completed as of December 31, 2012. Two statistical revaluations are scheduled for December 31, 2015 and December 31, 2018 within the six-year term of the Capital Improvement Program.

A summary of the planned costs and funding schedules for future revaluation activities is presented below:

Property Revaluation Program	
Revenues	
Property Revaluation Reserve Fund #360 Balance as of 6/30/13	\$286,006
State Reimbursement for 12/31/15 Revaluation	149,600
State Reimbursement for 12/31/18 Revaluation	163,200
Total Revenues	\$598,806
Statistical Appraisals - 12/31/15 and 12/31/18	
Property Appraisal - FY 2015-2016	\$260,000
Property Appraisal - FY 2018-2019	280,000
Total Expenditures	\$540,000

G. Town Hall Parking and Facility Improvement Program

Maintenance and upkeep of the Town Hall facility is an ongoing program. During the current year, an emergency generator system was installed that will completely power the Town Hall Complex in the event of an outage; roofing repairs over the Council Chambers are currently underway; and the stair treads on the main stairs to the 2nd floor have been replaced.

Improvements planned over the next six years include replacement of the flat roof covering over the second floor administrative offices; storm window and air conditioning replacements in the Town House section of the facility; winterizing of the fire alarm garage; replacement carpeting as needed; window replacements facility-wide; and parking lot improvements. A summary of the Town Hall Facility Improvement Program is presented below:

Town Hall Renovation and Improvements	
Income	
Reserve Funds Available June 30, 2014	\$85,969
Operational Maintenance Forwarded	25,000
CIP Transfers FY 2014-2015 through FY 2019-2020	30,000
Total Income	\$140,969
Expenses	
Aluminum Window Replacement - FY 2016	\$30,000
Carpeting and Painting - Throughout Facility - FY 2017	40,000
Parking Lot Improvements - Existing Lot - FY 2018	60,000
HVAC Replacement - Town Manger's Office - FY 2019	10,000
Total Expenditures	\$140,000

III. UTILITY PROGRAMS

A. East Matunuck Beach Water Main By-Pass

The South Shore water system serves two distinct geographically separated areas that are linked by a single 12" diameter water main that runs along the Matunuck/ East Matunuck barrier beach – approximately 800 properties to the east of the barrier beach, and 1,700 properties to the west. This water main was compromised by severe coastal erosion generated by Superstorm Sandy in October 2012. As a result of this main line breach, the westerly water service area lost access to its water supply. Essentially, for approximately 24 hours the western portion of the water system, approximately 1,700 properties, relied on available supply held at the Mautucket Water Tank (400,000 gallons) for both domestic use and fire protection.

The Town's sole water supply source is provided via a wholesale water connection with United Water- RI (UWRI) at the Town's South County Hills water meter pit. There is a critical need to construct a second transmission line to provide an alternative means of delivery that is not dependent on the existing barrier beach line. It is noted that the 800 properties located east of the barrier beach will also see value from this connection were the Town to reactivate the Factory Pond Public supply wells at some time in the future. As such, the Town's Water Division commissioned an engineering consultant in December 2012, to develop design plans and bid specifications to provide a water main loop north of Potter Pond between Matunuck and East Matunuck along US Route 1.

The projected construction cost of this project is \$2.2 million. This estimate will be refined with completion of construction documents and roadway boring expected in March 2014. The Town applied for a FEMA hazard mitigation grant program (HMGP) grant for this project in February 2013. A preliminary rejection was received; however, a request for reconsideration has subsequently been filed. Requests for assistance from the Town's Congressional delegation have also been advanced.

Potential Funding Sources

- The cost to borrow \$1 Million, over a 30 year term at a 4% interest rate with equal principal payments would require annual payments ranging from \$73,000 in the first year to \$35,000 in the final year of debt repayment or approximately \$22 per serviced property per year (2,500 properties that constitute the South Shore water system). It is recommended that no more than \$1 million in bonding be considered to pay for this project. Bonding authorization is proposed for voter consideration at the November 2014 General Election. *(Should the Town be successful in obtaining low interest funding (25% discount off market rate) through the RI Clean Water Finance Agency, the service cost would decrease or additional funding could be requested to pay down project costs.)*
- Funds held in the Water Enterprise Fund's Unrestricted Fund Balance may also be made available to pay for a portion of the cost of this project. Funding not to exceed \$500,000 can be designated for use to meet project costs.
- A third possible funding source for this project is the FEMA Hazard Mitigation Grant Program referenced above. Without successful funding through this program, or another third party funding source, this project will need to be delayed beyond its projected construction schedule.

As noted on the previous page, without outside financial assistance, construction of this major infrastructure improvement will need to be delayed beyond the projected construction scheduled for Spring 2016. In the interim, should the barrier beach line be compromised again, repair to the existing transmission main or the installation of a temporary above ground main will be the only viable solution for providing water west of the barrier beach with its sole water source. During any transmission interruption, the water held at the Mautucket Water Tank will be the only available supply for both fire protection and residential consumption.

IV. SCHOOL PROGRAMS

This section details the projects proposed by the School Department for completion during the next 6-year period and is based on the school facility audit completed in July 2013. This year's submission includes changes from prior plans based on the recently completed audit highlighting current building conditions. The following priorities guided the development of this review:

- > Protect building envelopes
- > Safety
- > Infrastructure

In order to address these priorities, the following systems were reviewed:

- > Roofs, floors, and window systems
- > Air handling, heating, cooling, water, and electric systems
- > Park Lot/Drives

The audit is a comprehensive study of all school related facilities. Some of the identified projects fall within the categories of building maintenance and pay as you go capital repairs and will be treated as such in completing this work. The remaining projects are reflected in the new 6 year plan detailed on the following pages.

The School Department Six-Year Capital Improvement Program has been substantially revised from the prior year program. The FY 2014-2015 through FY 2019-2020 Capital Improvement Program proposes \$6,533,000 in facilities improvements over the six year term, up from \$2,600,000 in the current year adopted program. The proposed program identifies two funding elements, the first is a \$5,000,000 bonded projects element, the second identifies planned improvements for projects with life spans of less than twenty years or with third party funding sources (South Road School Capital Reserve).

A cost summary of the School Capital Improvement Program for the Fiscal Period 2014-2015 through 2019-2020 is shown on the following page.

School Capital Improvement Program		6-Year Program Cost Summary	
Program Income			
School General Obligation Bonds			\$5,000,000
School Fund Balance Forwarded to CIP - FY 2014-2015			903,000
School Fund Balance Forwarded to CIP - Non-Bonded Projects			356,000
South Road Capital Reserve Fund - South Road Roof Replacement			274,000
Total Program			\$6,533,000
Program Expenses			
Bonding Element - FY 2016 - FY 2020			\$5,000,000
CIP - FY 2014-2015			903,000
Non Bond Recommended Projects - Paving and Carpet Replacement			356,000
South Road Roof Replacement			274,000
Total Program			\$6,533,000

A. District-wide 6-year plan

Roof Replacement

Roofs are scheduled for replacement on a 20-year schedule. Flat roofs will be replaced with rubber membrane roofs. Actual roof life can vary, and the actual time of replacement can be adjusted as the scheduled replacement time approaches, depending on roof condition.

Roofing Summary						
School	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
High School	\$0	\$0	\$0	\$0	\$0	\$540,000
South Road	0	0	274,000	0	0	0
West Kingston	0	0	300,000	0	0	0
Peace Dale	428,000	0	0	0	0	0
Wakefield	0	270,000	0	0	0	0
Matunuck	0	0	300,000	0	0	0
Total Annual Cost	\$428,000	\$270,000	\$874,000	\$0	\$0	\$540,000

B. Fiscal Period FY 2014-2015 to FY 2019-2020 Projects

FY 2014-2015 (\$903,000)

Curtis Corner Middle School

Mechanical/Electrical Room - Water Intrusion Mitigation (\$25,000) – This project will resolve the source of the leak and repair existing structural damage.

Repair/Replace Flashing and Fascia (\$15,000) – This project will replace and refasten damaged or missing flashing and counter-flashing. Fascia boards will be primed and painted to prevent rot and deterioration of wood trim on the perimeter of the 1964 building.

Install Backflow Prevention (\$10,000) – This project will install backflow preventers into the water system in the building.

High School

Stairwell Renovations (\$425,000) – This project will replace handrails with code compliant continuous design railings. Broken flooring will be replaced as required, tread markings will be repainted, walls and ceilings will be primed and painted and wall penetrations will be sealed with approved fire block sealant.

Peace Dale Elementary School

Repair Slate Roof on Original Building (\$50,000) – The slate roofing has developed leaks and caused subsequent damage to interior ceilings. There will be selective replacement of slate roofing, including copper flashing and waterproofing at cheek walls and ridges.

Roof Replacement (\$378,000) – This project will replace the roof over the gymnasium area of the building.

FY 2015-2016 Projects (\$1,170,000)

High School

Install Backflow Prevention (\$20,000) – This project will install backflow preventers on the main service to the building.

Corridor Renovations (\$480,000) – This project will renovate the corridors throughout the building. Chipped and broken ceramic tile, VCT and marred wall surfaces will be repaired/replaced and then repainted.

Add Tempered Water to Emergency Fixtures (\$25,000) – This project will add tempered water to emergency fixtures throughout the building.

Matunuck Elementary School

Foundation Repair (\$50,000) - This project will inspect and repair the slab foundation where water is migrating into some rooms through the floor.

Drainage Improvements (\$65,000) - This project will direct drainage away from the building where the current slope allows water to collect causing infiltration at window and door panels.

Wakefield Elementary School

Roof Replacement 1991 Addition (\$270,000) – This project will replace the original membrane roof on the 1991 addition with a reflective roof membrane. Insulation and roofing accessories will also be replaced as necessary.

Replace Unit Ventilators (\$40,000) – This project will install mechanical ventilation to classrooms in the original building. Currently windows are the only source of ventilation.

West Kingston Elementary School

Repave Parking, Bus Drop off, and Walkways (\$170,000) – This project will repave the parking area and bus drop off driveway and repave and sealcoat walkways to and around the building.

Site Drainage Improvements (\$50,000) - This project will direct drainage away from the building where the flat land slope has allowed water to puddle causing infiltration at window and door panels.

FY 2016-2017 (\$1,300,000)

Administration Building

Replacement of Carpeting/VCT (\$36,000) – This project will replace the original carpeting in the building that has become soiled and badly worn over time. Carpeting will be replaced with welded solid backed carpeting (fuzzy tile).

High School

Mechanical Room Renovation (\$78,000) - This project will replace broken doors and frames, replace handrails, resurface stair and add warning strips and repaint the stairwell.

3rd Floor Renovation (\$312,000) - This project will replace laminated counter tops, cabinetry, vinyl base, VCT flooring and acoustical ceiling tiles.

Matunuck Elementary School

Roof Replacement 1991 Addition (\$300,000) – This project will replace the low slope built up roofing on the addition to the building.

South Road School

Roof Replacement 1990 Addition (\$274,000) – This project will replace the low slope ballasted membrane roof on the 1990 wing. Insulation and roof accessories will be replaced as necessary.

West Kingston Elementary School

Roof Replacement 1991 Addition (\$300,000) – This project will replace the low slope built up roofing on the addition to the building.

FY 2017-2018 (\$991,000)

High School

Skylight Repairs/Replacement (\$16,000) – The skylights on the older roof section of the building are cracking and delaminating. This project will replace the four skylights.

Install Rescue Windows (\$25,000) – This project will reconfigure and incorporate rescue windows as required throughout the building.

West Kingston Elementary School

Replace HVAC/Electrical Systems (\$950,000) – This project will replace the original electrical panel and electric heating systems in the building. While the systems are still functional, replacement parts are scarce and supplies will not be replaced when current inventories are depleted.

FY 2018-2019 (\$1,020,000)

High School

Install Emergency Lighting (\$20,000) – This project will provide battery units throughout the building, where not currently present, to illuminate egress paths; and will also replace units currently powered by the emergency generator. Existing exit signs will be replaced with LED lighting.

Boiler Chimney Repair (\$50,000) - This project will replace a minimum of 50 vertical feet of brick and add structural reinforcement to the existing chimney.

Matunuck Elementary School

Replace HVAC/Electrical systems (\$950,000) – This project will replace the original electrical panel and electric heating systems in the building. While the systems are still functional, replacement parts are scarce and supplies will not be replaced when current inventories are depleted.

FY 2019-2020 Projects (\$1,149,000)

Curtis Corner Middle School

Replace Unit Ventilators in the Original Building (\$210,000) – This equipment is original to the building and is nearing the end of its life. Units now have wire mesh screen in place of the supply grilles initially installed.

Repave Parking Area (\$150,000) – This project will replace the worn and cracked pavement in the front parking area and repair or replace curbs and sidewalks as necessary.

High School

Original Building Roof Replacement (\$540,000) - This project will replace the lower roof on the original building.

Wakefield Elementary School

Replace Exterior Windows, Repair Exterior Doors, and Replace Door Hardware with ADA Compliant Sets (\$249,000) – Original windows will be replaced with a thermally broken aluminum frame system with low "e" insulating glass panes. Entry doors will be replaced with insulating low "e" glazing and thermally broken frames. Other doors exhibiting deterioration at the base of jambs and thresholds will also be replaced. Non-ADA compliant latches will be replaced with lever latch hardware.

Town Manager Proposed School Facilities Program								
	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
West Kingston School								
Roof Repair - 1991 Wing	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Site Drainage	0	0	50,000	0	0	0	0	50,000
Replace HVAC/Electrical Systems	0	0	0	0	950,000	0	0	950,000
Subtotal	\$0	\$0	\$50,000	\$300,000	\$950,000	\$0	\$0	\$1,300,000
Peace Dale School								
Roof Repair Slate Roof	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Roof Replacement - Additions	0	378,000	0	0	0	0	0	378,000
Subtotal	\$0	\$428,000	\$0	\$0	\$0	\$0	\$0	\$428,000
Wakefield School								
Roof Replacement - 1990 Wing	\$0	\$0	\$270,000	\$0	\$0	\$0	\$0	\$270,000
Replace Unit Ventilators	0	0	40,000	0	0	0	0	40,000
Exterior Doors and Windows	0	0	0	0	0	0	249,000	249,000
Subtotal	\$0	\$0	\$310,000	\$0	\$0	\$0	\$249,000	\$559,000
Matunuck School								
Roof Replacement - 1991 Wing	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Foundation Repair	0	0	50,000	0	0	0	0	50,000
Drainage Improvement	0	0	65,000	0	0	0	0	65,000
Replace HVAC/Electrical Systems	0	0	0	0	0	950,000	0	950,000
Subtotal	\$0	\$0	\$115,000	\$300,000	\$0	\$950,000	\$0	\$1,365,000
TOTAL - School Bonding Element	\$0	\$0	\$1,000,000	\$990,000	\$991,000	\$1,020,000	\$999,000	\$5,000,000
Non-Bonding Projects								
Curtis Corner M.S Repave Parking Area	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
West Kingston Repave Parking Area	0	0	170,000	0	0	0	0	170,000
Administration Office Carpet Replacement	0	0	0	36,000	0	0	0	36,000
South Road Roof Replacement - 1990 Wing	0	0	0	274,000	0	0	0	274,000
All Fiscal Year 2014-2015 Projects	0	903,000	0	0	0	0	0	903,000
Subtotal	\$0	\$903,000	\$170,000	\$310,000	\$0	\$0	\$150,000	\$1,533,000
TOTAL - School Program	\$0	\$903,000	\$1,170,000	\$1,300,000	\$991,000	\$1,020,000	\$1,149,000	\$6,533,000

Projects Funding From Other School Sources	Cost	Alternate Funding	Funding Year
West Kingston Elementary Paving	\$170,000	School FB	2015-2016
Curtis Corner Middle School Paving	150,000	School FB	2019-2020
Administration Offices Carpeting	36,000	School FB	2016-2017
South Road Roof Replacement	274,000	SR Reserve	2016-2017
Total Removed	\$630,000		

South Road Capital Reserve Fund	
Fund Balance - 6/30/2013	\$410,182
Existing Debt Service	(49,180)
South Road Roof	(274,000)
Available	\$87,002

School Fund - (Unaudited)	
School Fund Unassigned Fund Balance 6/30/2013	\$3,185,991
GFMS Cost Share	(350,000)
Encumbrances	(195,892)
School Fund UFB forwarded to FY 2013-2014 Operations	(535,030)
School Fund UFB forwarded to School Construction Fund - FY 2015 CIP Projects	(903,000)
School Fund UFB forwarded to School Construction Fund - Paving and Carpeting	(356,000)
Projected Fund Balance - 6/30/2014 - (Assumes no FY 2013-2014 Surplus)	\$846,070

School Capital Improvement Program	6-Year Program Cost Summary
Program Income	
School General Obligation Bonds	\$5,000,000
School Fund Balance Forwarded to CIP - FY 2014-2015	903,000
School Fund Balance Forwarded to CIP - Non-Bonded Projects	356,000
South Road Capital Reserve Fund - South Road Roof Replacement	274,000
Total Program	\$6,533,000
Program Expenses	
Bonding Element - FY 2016 - FY 2020	\$5,000,000
CIP - FY 2014-2015	903,000
Non Bond Recommended Projects - Paving and Carpet Replacement	356,000
South Road Roof Replacement	274,000
Total Program	\$6,533,000

PROJECTED DEBT SERVICE SCHEDULES

ELEMENT 4

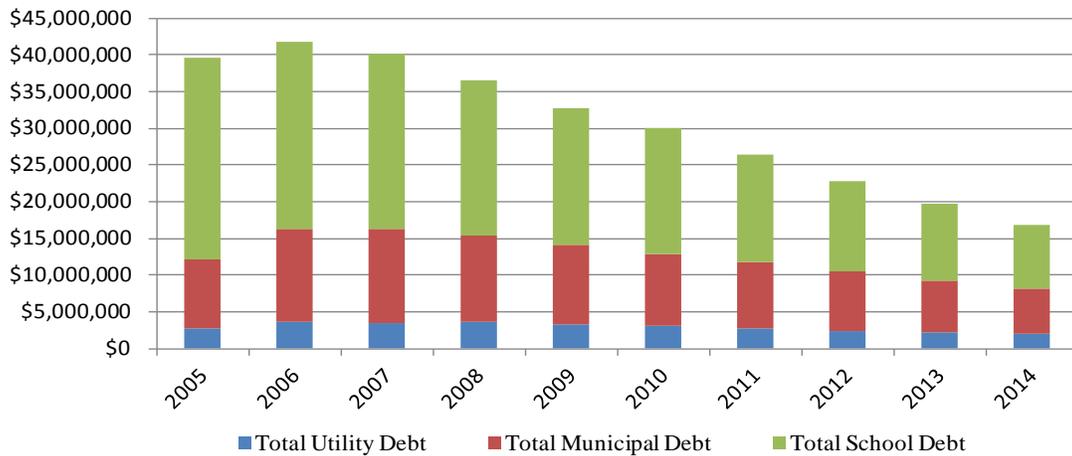
Debt Service Schedules

The accompanying financial schedule presents important information on the long-term projected debt structure of the Town. The schedule entitled Required Debt Service Cost Schedule FY 2014-2015 through FY 2019-2020, shown on pages 76 and 77 presents the debt repayment structure for all general obligation bonds in place as of June 30, 2014. This schedule provides a detailed listing of all existing bond issues, their debt service requirements, and the debt level impact that these bonds generate.

The Gross Bonded Debt Level of the Town of South Kingstown as of June 30, 2014 is projected at \$16,885,894 or \$532 per capita. Over the seven-year term June 30, 2014 through June 30, 2020 the existing debt level of the Town will decrease by \$11,743,308 or 69.5% to \$5,142,586 or \$154 per capita, an estimated \$378 per capita reduction, by June 30, 2020, *provided no additional municipal debt is incurred (see pages 28 and 29).*

A summary of the Town’s Gross Bonded Debt Level over the past ten years is as follows:

Prior Year Bonded Indebtedness Summary



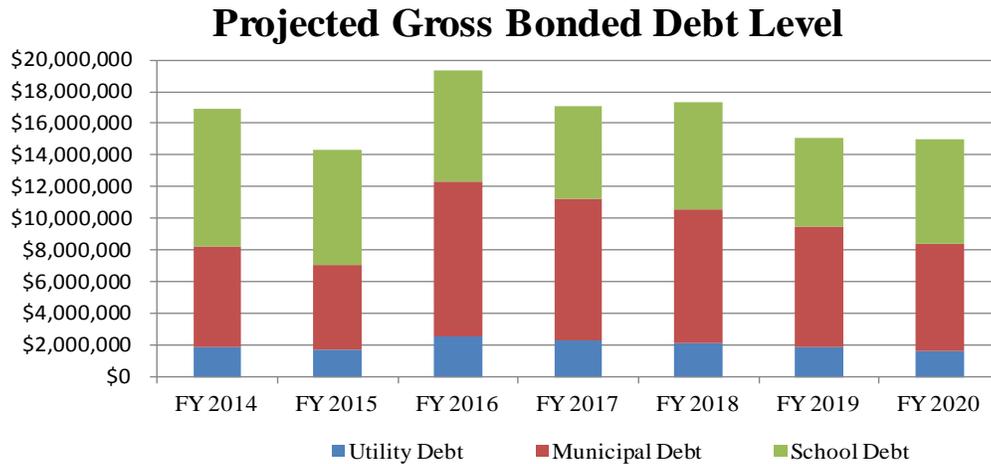
The second debt schedule, presented on page 78 and entitled, “Future Debt Service Cost Schedule FY 2014-2015 through FY 2020-2021” documents the impact of the proposed borrowing of an additional \$11,550,000 over the next six-year period. It is noted that no new bond issues are proposed for sale until May 2016.

The table below summarizes the proposed capital projects spending program by major function:

	Total Program Cost	Percent of Total	Bonding Required	Percent of Total
Open Space Programs	\$450,000	1.9%	\$0	0.0%
Recreation Programs	6,747,000	28.0%	5,150,000	44.6%
General Municipal Programs	8,165,000	33.9%	400,000	3.5%
School Programs	6,533,000	27.1%	5,000,000	43.3%
Utility Programs	2,200,000	9.1%	1,000,000	8.7%
Total Six Year Program	\$24,095,000	100.0%	\$11,550,000	100.0%

The third schedule entitled “Combined Debt Service Schedule – FY 2014-2015 to FY 2020-2021” shown on page 79 provides a summary of the anticipated debt level and debt service position that will result from implementation of the planned six-year term borrowing program and its impact on the Town’s existing debt structure, program and property tax burden.

A summary of the Town’s Projected Gross Bonded Debt Level for the next seven year term were the Town to issue the above noted new general obligation bonds is as follows:



Third-Party Revenue Sources

The development of the proposed debt loading structure is based on a detailed review of individual project urgency, municipal borrowing capacity, and an evaluation of non-property tax financial resources. A critical consideration in the development of the debt schedule is the identification of third-party revenue sources. Without these non-property tax-generated revenues, the planned debt-loading schedule may need to be restructured. A summary of third-party revenues considered for incorporation into the debt schedule and those currently in use to pay-down debt service costs are presented on the following pages.

- A. State School Housing Aid.** The State of Rhode Island, by statute, reimburses a municipality for thirty percent (30%) of the principal and interest costs associated with the borrowing of funds for the renovation, construction, or expansion of all school facilities for all bonds issued prior to July 1, 2010. The General Assembly in 2010 revised the reimbursement formula for all future approved school construction projects whereby the 30% minimum school housing aid ratio was increased by 5% in FY 2011-2012 to 35% and to 40% in FY 2012-2013. In 2011 the General Assembly placed a moratorium until June 30, 2014 on the approval of new school construction projects eligible for state school housing aid. In 2012 the General Assembly again amended the reimbursement percentage for future school related construction activities down to 35%. The School Department must file and obtain "Certificates of Need" for all new school projects to be eligible for the 35% reimbursement housing aid from the State Department of Education. The next scheduled school related bond sale is forecast for May 2016 and assumes state housing aid eligibility. Failure to obtain State Housing Aid approval will require a reassessment of projected funding allocations.
- B. Fair Share Development Fees.** The use of school and recreation fair share development fees collected on new residential construction has been incorporated into the proposed debt service schedule. The planned use of these funds is to lessen the impact of debt service payments on the property tax rate.

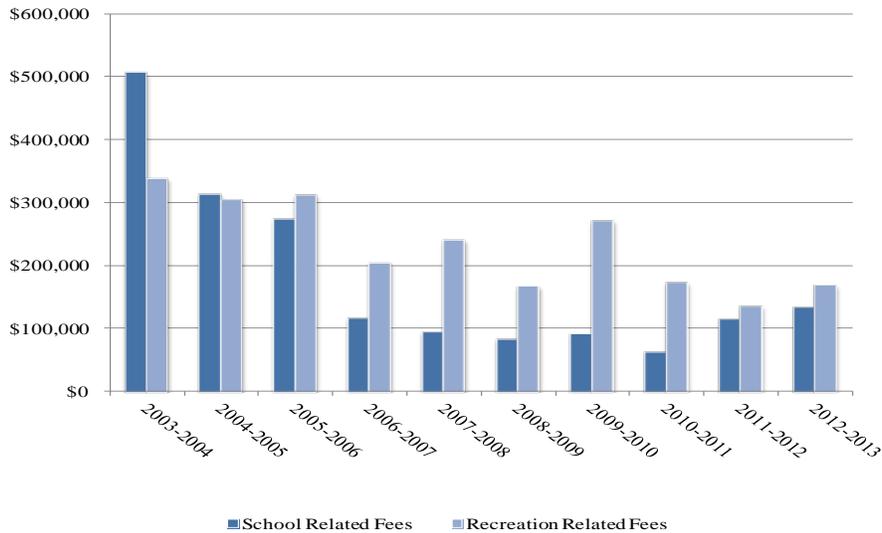
Fair Share Development Fees are collected for two specific and independent purposes. The first is an educational facility component. These fees are used to offset debt service requirements related to the cost of school facilities expansion. The second component is for meeting municipal costs associated with the purchase and development of new recreational facilities, or the expansion of existing facilities. Fair Share Development Fees are assessed for all new residential dwelling construction within the Town. Fees are paid at the time a certificate of occupancy is issued.

The Fair Share Development Fee Program's unassigned fund balance value is shown below:

Fair Share Development Fees	Education Fees	Recreation Fees	Total Fees
Available June 30, 2013	\$174,072	\$1,479,878	\$1,653,950
Projected Income 2013-2014			
Fair Share Recreation Fee	\$0	\$125,000	\$125,000
Fair Share School Fee	100,000	0	100,000
Committed to 2013-2014			
School Debt Service Paydown	(\$70,000)	\$0	(\$70,000)
Recreation Projects	0	0	0
Recreation Debt Service Paydown	0	(118,124)	(118,124)
Estimated June 30, 2014	\$204,072	\$1,486,754	\$1,690,826

The collection of Fair Share Development Fees has decreased in recent years as illustrated in the chart shown below. The reduction in fee collection has caused a reduction in the income that is available to offset debt service costs associated with construction of Broad Rock Road Middle School and to pay down capital costs associated with completed recreational projects.

Fair Share Development Fees Summary



It is noted that over the term of the 6-year Capital Improvement Program, the use of \$1,205,000 in Recreation-related Fair Share Fees is slated for use in paying down existing recreation related debt service requirements (\$630,195) associated with the development of the Green Hill Park and the Broad Rock Road Playfields and \$1,205,000 for three planned capital projects: Broad Rock Fields/South County Commons Bike Path (\$275,000); Marina Park Improvements (\$80,000); and Community Recreation Center (\$850,000). School Related Impact Fees are forecast to provide \$70,000 per year in income that will offset a portion of the Town’s debt service requirements associated with the Broad Rock Middle School.

See Element 5 of this Section (pages 83-86) for an explanation of the methodology used to establish the Fair Share Development Fee revenue projected to be collected in the 2014-2015 fiscal year.

- C. Neighborhood Guild Reinvested Income.** The Trustees of the South Kingstown School Trust Funds manage a Trust Fund for the operation, maintenance, and expansion of the Neighborhood Guild. The market value of the funds held in trust for the Guild as of June 30, 2013 was \$13,651,802. Income of \$368,000 from this trust fund is forwarded to the Neighborhood Guild Special Revenue Fund to offset operational and maintenance costs of this recreational facility in FY 2013-2014. An additional \$55,438 is used to pay down Guild Renovation Bonds and \$6,500 is made available for ongoing facilities maintenance. All income generated in excess of these cost centers is held in a separate account entitled “Neighborhood Guild Reinvested Income Account” to be used for program or facilities improvements. As of June 30, 2013, this fund had assets of \$458,841. Annual debt service payments associated with the planned sale of \$1 million in May 2016 will also be reimbursed with Neighborhood Guild Reinvested Income.

- D. Diane Drive Wastewater Expansion.** In September 2003, the Town Council authorized the construction of sewers in the Diane Drive area (including Berth and Altin Avenues). The cost of this project was \$552,530. Of this sum, road repaving costs of \$100,799 will be paid from public funding sources and the remaining \$451,731 shall be paid by all properties obtaining service by the sewer system expansion. A lien of \$18,069 was assessed against each property owner receiving sewer service from this project. Annual payments by affected property owners amount to approximately \$30,000 per year. These funds are used to service the debt incurred by the Town associated this project.
- E. Real Estate Conveyance Tax Program.** During the 1998 session of the General Assembly, legislation was enacted that increased the local share of the Statewide Real Estate Conveyance Tax Program from \$.50 per \$1,000 of purchase value to \$2.20 per \$1,000. The Town Council established a policy whereby all new revenue generated from this program was transferred to the “Open Space Reserve Fund” to be used for open space acquisition and critical resources protection. Funds held in this reserve fund may be used for direct acquisition projects or to pay down debt service costs associated with general obligation bonds used for open space lands purchases.

Open Space Acquisition Fund	
Available June 30, 2013	\$416,645
FY2013-2014 Revenues	\$250,000
FY2013-2014 Expenditures	(300,000)
Available June 30, 2014	\$366,645

- F. Water Fund Reimbursement.** Debt service associated with improvements to the South Shore and Middlebridge Water Systems are paid through user fees. The installation of a water transmission line connecting Matunuck Beach Road and Victoria Lane, north of Potter Pond is planned in FY 2015-2016 (subject to regulatory permitting approval and the availability of third party funding of no less than \$1 million being secured for this project). The projected cost of this project is \$2.2 million. Bonding of \$1 million is projected at this time. Annual debt services requirement are anticipated to be paid by a surcharge on all users within the South Shore Water System.
- G. Superfund Program Reimbursement.** Debt service payments related to the Rose Hill Landfill Remediation Program (\$2 Million borrowed in 2002) and the Plains Road Town Dump/URI Superfund Site (\$950,000 borrowed in 2005) shall be paid from income held in the Superfund Capital Reserve Fund.

Impact of Non-Property Revenues on Long Term Municipal Borrowing Program

On the basis of available non-property tax revenues, the true impact that new long-term borrowing will have on the property tax base is as follows:

Municipal Bonding Requirements	Third Party	Tax Base	Total Bonding
Recreational Projects Bonds	\$1,000,000	\$4,150,000	\$5,150,000
General Municipal Bonds	0	400,000	400,000
School Bonds (Needs State Approval)	1,750,000	3,250,000	5,000,000
Utility Bonds	1,000,000	0	1,000,000
Total Proposed Borrowing	\$3,750,000	\$7,800,000	\$11,550,000

Debt-Related Property Tax Burden

The projected debt-related property tax rate will remain at or below the current year rate of \$0.53 per thousand (assessed valuation) over the next six-year term. Municipal and School Related Debt Service is forecast to decrease to \$0.35 per thousand by FY 2018-2019.¹

Property Tax Related To Debt Service	2013-2014	2019-2020
Average House Assessment	\$328,887	\$349,120
Fiscal Year 2013-2014		
Tax Rate of \$0.51		
Tax Due	\$169.25	
Fiscal Year 2019-2020		
Tax Rate of \$0.34		
Tax Due		\$116.99
Decrease in Cost Per Household		(\$52.26)

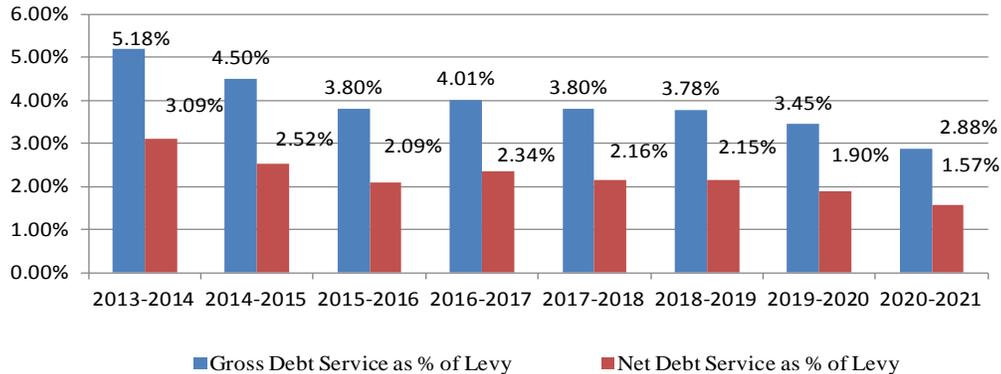
As previously noted, the proposed FY 2014-2015 Capital Improvement Program has limited the number of new general obligation bonds in an effort to reduce the community's property tax effort associated with debt service payments. The impact of increasing restrictions on property tax levy growth, anticipated continued reductions in school related state aid, and minimum change in revenue estimates generated from real estate sales continue to make such planning efforts necessary.

The chart on the following page illustrates the relationship between a 2% annual growth rate in the property tax levy and the portion of the levy that will be required to meet debt service costs. As noted, base year FY 2013-2014 indicates that 5.18% of the property tax levy is needed to meet gross debt service debt payments and 3.09% of the levy is needed to meet net debt service requirements.

¹ Average Assessment Value and Projected Tax Roll are projected to increase at a rate of 1% per annum. Property Tax Levy is forecast to increase 2% percent annually. All new debt service estimates have been calculated on a 20-year repayment schedule at 4% percent interest, with equal annual principal payments and semi-annual interest payments.

Over the next six years, the percentage of property taxes needed to service debt will continue to decline even though \$11,550,000 in additional borrowing is anticipated during this period.

**Debt Service as a Percentage of a Tax Levy
 (Assumed Annual Growth of 2%)**



Credit Industry Benchmarks

Credit industry standards used as benchmarks for analyzing long-term debt include the following:

A. Overall Debt as a Percentage of Full Value of Tax Roll.

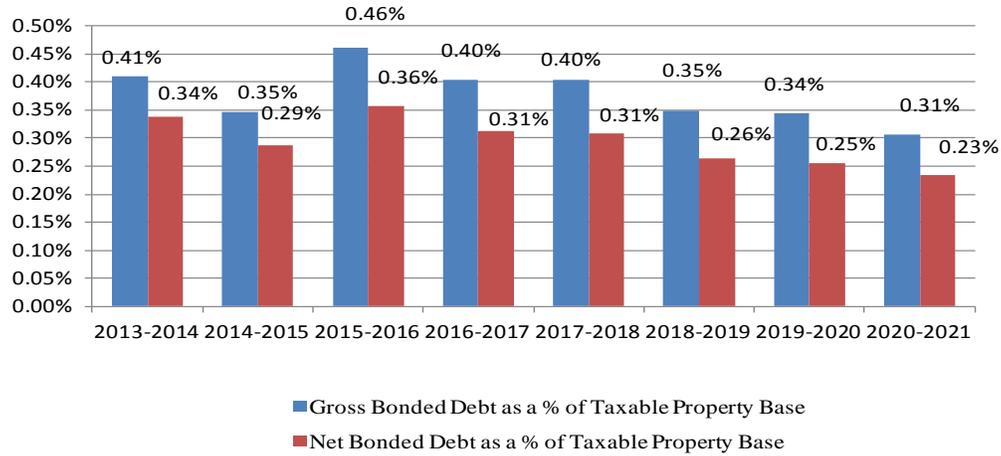
Debt as a percentage of taxable property valuation is a measure often cited by rating agencies as an indication of a community’s ability to incur additional debt. Moody’s Investors Service documents the 2011 median range for municipalities in the under 50,000-population group for Net Direct Debt as a percentage of a community’s taxable full value at 0.61%² for Aaa rated communities and 0.96% for Aa rated municipalities. Standard & Poor’s (S&P’s) 2008 Public Finance Benchmark for General Obligation Ratios³ for Tax-supported Debt as a Percent of Property Valuation established the benchmark at a range of 3% (Low) to 10% (High).

South Kingstown's *gross* debt level as a percentage of the Town’s Assessed Valuation, (December 31, 2012 Assessment) is 0.41% and is projected to decline to 0.34% in FY 2019-2020. The Town's *net* debt level, currently at 0.34%, is expected to drop to 0.25% in FY 2019-2020. A chart depicting the projected seven year forecast associated with this credit industry benchmark is presented on the following page.

² Report entitled “2011 Local Government National Medians” prepared by Moody’s Investors Service, Inc., 99 Church Street, New York, New York 10007, dated November 1, 2012.

³ Report entitled “Public Finance Criteria U.S. Local Governments General Obligation Ratings: Methodology and Assumptions” prepared by Standard & Poor’s, 25 Broadway New York, New York 10004, dated September 12, 2013.

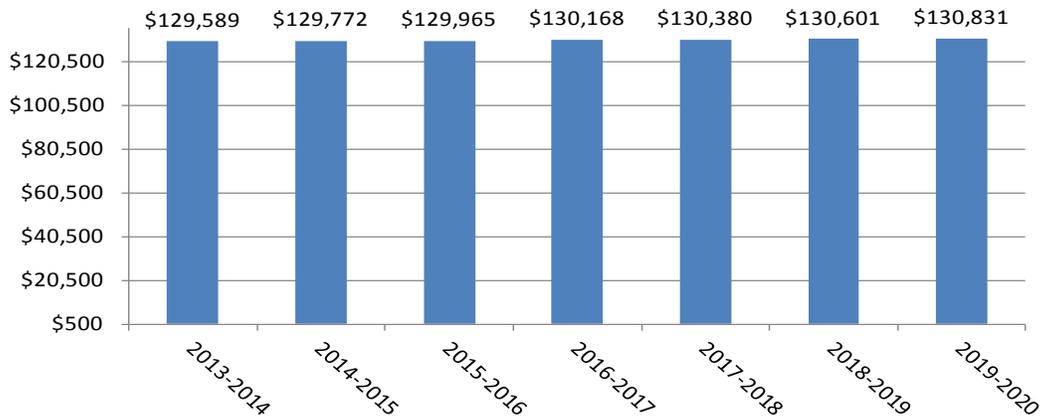
Bonded Debt as a Percentage of Tax Base



B. Market Value Per Capita should exceed \$150,000.

The market value of the Town’s taxable property roll as of December 31, 2012 was \$4,297,341,593 (including Motor Vehicle Values). The Town’s 2013 population is estimated at 31,727. The resultant market value per capita is \$129,589. Moody’s reports an average assessment value per capita of \$160,428 (Aaa) and \$83,520⁴ (Aa) for communities with less than a 50,000 population.

Taxable Property Value Per Capita



Moody’s also indicates that the median for what share of the tax base the top ten (10) taxpayers represent is 5.3% (Aaa) and 4.4% (Aa). The South Kingstown the ratio is 3.76% as of December 31, 2012.

⁴ See Footnote #2.

C. Property Tax Burden should not exceed 2% of Taxable Property Roll.

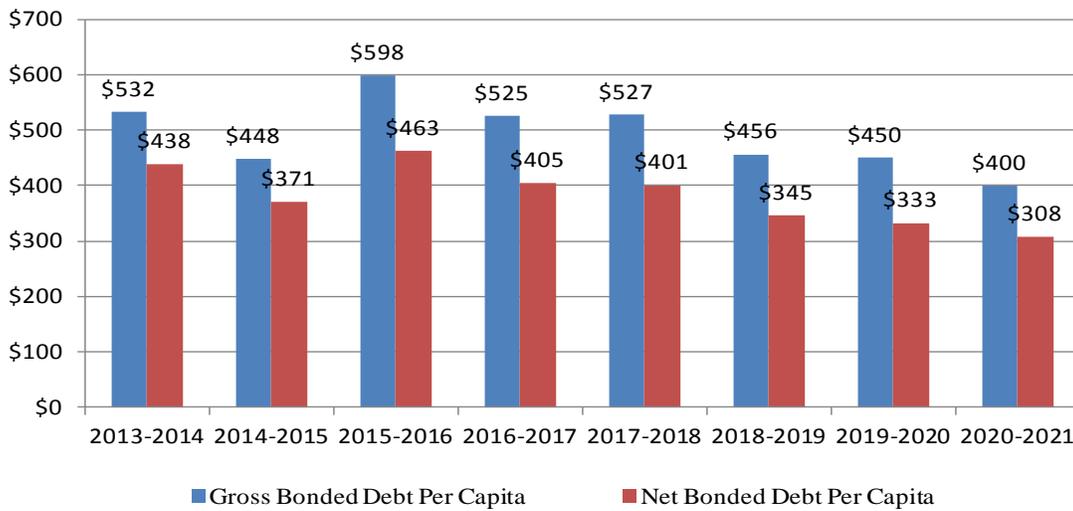
The property tax levy (inclusive of motor vehicles excise taxes) for FY 2013-2014 is \$67,082,117. The market value of the tax roll is \$4,297,341,593. Therefore, the ratio of the property tax levy to the net tax roll is 1.56%.

D. Gross Debt should not exceed \$2,500 Per Capita.

Gross debt as of June 30, 2014 is forecast at \$16,885,894 or \$532 per capita. The Town’s Gross Bonded Debt level is projected to decline to \$15,022,586 or \$450 per capita in FY 2019-2020. The Office of the General Treasurer determined the average debt per capita for Rhode Island communities (inclusive of debt associated with Capital Leases) to be \$1,695 in 2011. South Kingstown’s debt per capita in this analysis was \$793⁵.

The chart below presents the Town’s projected debt per capita projections for the term of this Capital Improvement Program.

Debt Per Capita



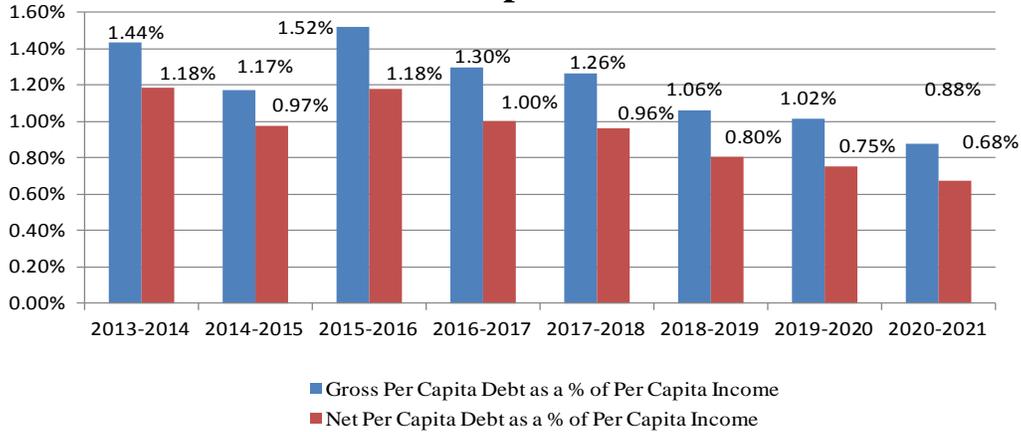
E. Per capita debt as a percentage of per capita income should not exceed 5 percent.

The RI General Treasurer reports that in 2011, Municipal Long Term Debt (inclusive of Capital Lease Obligations) for all RI communities as a percentage of Adjusted Gross Income (for 2010) amounted to 7.32%. South Kingstown’s ratio was reported at 2.81%⁶. South Kingstown’s projected gross per capita debt (exclusive of Capital Lease Obligations) as a percentage of estimated per capita income as of June 30, 2014 is estimated at 1.44%. Gross per capita debt as a percentage of projected per capita income is estimated to decrease to 1.02% as of June 30, 2020.

⁵ 2011 Report on RI Local Government Debt, Office of the General Treasurer, September 2012.

⁶ See Footnote #5.

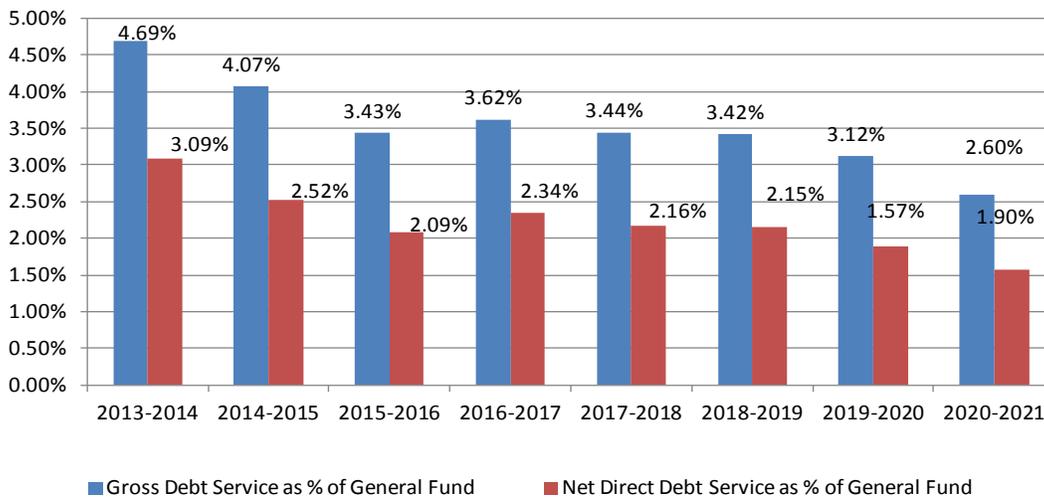
Per Capita Debt as a Percentage of Per Capita Income



F. Debt service should not exceed 10 percent of operating revenues.

South Kingstown's gross debt service payment is 4.69% of the Town's FY 2013-2014 General Fund Budget Program. This percentage is projected to decrease to 3.12% in the 2019-2020 fiscal year. The S&P benchmark⁷ for debt service as a percent of operating revenue is presented as a negative factor in the agency's rating methodology should it exceed 10%. Moody's dropped this indicator from their 2012 analysis due to concern with refunding proceeds distorting the value of the measure and a lack of reporting consistency⁸.

Debt Service as a Percentage of Operating Revenues



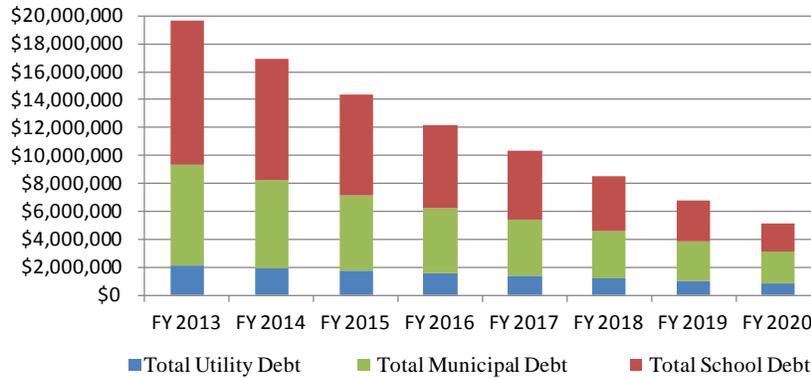
⁷See Footnote #3.

⁸See Footnote #2

G. Debt Amortization of 50 percent over first 10 years of Bond Repayment.

The Town's debt level, as of June 30, 2013, was recorded at \$19,665,012. Over the next seven years \$14,522,426 or 73.8% of this debt will be retired. The Town's outstanding debt as of June 30, 2020 (assuming no additional debt is incurred) is estimated at \$5,142,586.

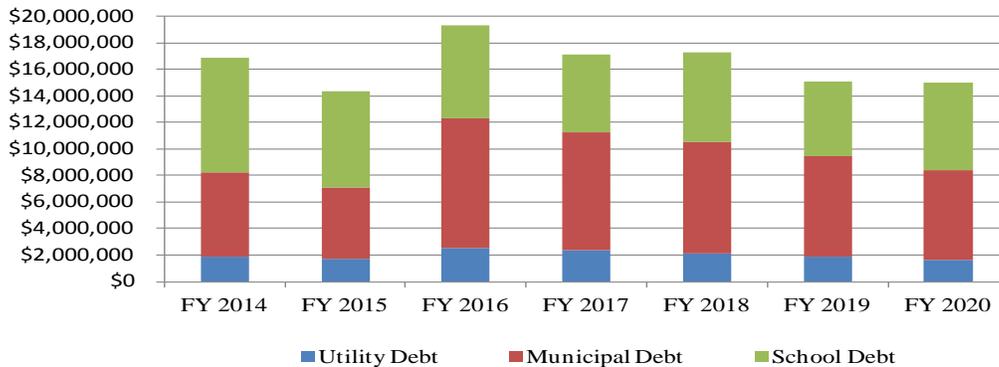
Present Gross Bonded Debt Level



As previously noted, implementation of the proposed Capital Improvement Program will require the Town to incur an additional \$11,550,000 in long-term general obligation bonds over the next six years. Even as a result of this action, the Town's Projected Bonded Debt Level is still expected to decline over the next six years. Were the Town to incur the new debt proposed within this document, the Town's projected outstanding debt level as of June 30, 2020 would be \$15,022,586 or \$1,863,308 less than the projected June 30, 2014 debt level.

The chart below depicts the projected Bonded Debt Level of the community over the next six years.

Projected Gross Bonded Debt Level



H. General Fund Unassigned Fund Balance should be maintained at no less than two months of General Fund Operating Revenues or Expenditures.

The General Fund closed the 2012-2013 fiscal year with an Unassigned Fund Balance of \$10,275,815 or 13.85% of the Adopted General Fund Budget for FY 2013-2014 of \$74,195,340. The Governmental Finance Officers Association (GFOA) in October 2009 issued a “Best Practices” memorandum entitled “Appropriate Level of Unassigned Fund Balance in the General Fund” that states in part “GFOA recommends, at minimum, that general-purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures (16.67%).” To meet this best management guideline, an unrestricted fund balance of \$12,366,137 would be necessary. The value of unassigned fund balance is a key indicator used by rating agencies in evaluating the financial status of a community.

Presented below is a chart detailing the value of the General Fund’s Unassigned Fund Balance (UFB) as of June 30, 2010 and June 30, 2013:

Unassigned Fund Balance June 30, 2010		\$9,285,482
Fund Balance as a % of 2010-2011 General Fund		12.76%
2010-2011 Projected Operating Surplus		\$1,236,540
Change in Prepaid Expenses		1,089
Funds Forwarded to Finance 2011-2012 Program		(1,200,000)
Unassigned Fund Balance June 30, 2011		\$9,323,111
Fund Balance as a % of 2011-2012 General Fund		12.71%
2011-2012 Operating Surplus		\$1,294,827
Change in Prepaid Expenses		(11,288)
Funds Forwarded to Finance 2012-2013 Program		(1,000,000)
Unassigned Fund Balance June 30, 2012		\$9,606,650
Fund Balance as a % of 2012-2013 General Fund		13.10%
2012-2013 Operating Surplus		\$1,668,109
Change in Prepaid Expenses		1,056
Funds Forwarded to Finance 2013-2014 Program		(1,000,000)
Unassigned Fund Balance June 30, 2013		\$10,275,815
Fund Balance as a % of 2013-2014 General Fund		13.85%

Moody’s Investors Service reports that the average Unassigned Fund Balance for a Municipal General Fund in a community of less than 100,000 people with an “Aa1 Bond Rating” is 19.99%, and 23.56% for Aaa rated communities.⁹ **The Town of South Kingstown is one of only four Rhode Island municipalities with an “Aa1 Bond Rating.”**

The above noted review of various industry standards in relation to South Kingstown's debt level reveals no material financial weakness. Careful and prudent fiscal management must be maintained to ensure that the Town can continue to meet its long-term capital improvements needs.

⁹ See Footnote #2

REQUIRED DEBT SERVICE COST SCHEDULE FY 2014-2015 THROUGH FY 2019-2020								
Debt Issue	Issue Date	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Diane Drive Sewer Project	Aug-03	\$28,146	\$28,827	\$28,493	\$29,142	\$28,775	\$29,393	\$28,995
Rose Hill Landfill Remediation -2002	Sep-02	112,596	114,230	115,910	117,636	119,411	121,235	123,111
Plains Road Landfill Remediation - 2005	Nov-05	62,931	62,741	62,500	61,226	60,920	60,569	60,175
Total Utility Debt Service		\$203,673	\$205,798	\$206,902	\$208,004	\$209,106	\$211,197	\$212,280
Parks Development Bond - Refunded 2009 #20	Jun-98	\$28,413	\$26,623	\$25,988	\$24,102	\$23,316	\$0	\$0
Senior Ctr & Open Space - Refunded 2009 #21	Jun-99	80,008	78,294	73,479	71,515	66,287	64,182	0
Green Hill Park, O. S., Broad Rock Fields - 2002	Jun-02	135,117	168,774	53,250	158,058	152,742	146,825	141,621
Refunding Bond - Municipal Projects	Oct-02	38,896	0	0	0	0	0	0
Refunding Bond - Municipal Projects	Jun-03	16,503	15,561	14,867	0	0	0	0
Open Space Purchase	Jun-03	26,750	26,601	12,447	25,125	24,416	23,712	23,014
BRMS Fields, Open Space & Road Improvements	Jun-04	98,394	108,227	49,045	102,160	98,908	95,168	92,318
Neighborhood Guild Renovations Refunding	Jan-96	55,438	53,687	51,875	0	0	0	0
Public Safety Building Refunding	Jul-96	260,369	252,144	238,625	0	0	0	0
Open Space Purchase	Jun-06	269,413	262,412	255,413	246,633	239,662	232,663	225,663
Road Improvements	Jun-06	53,882	52,483	51,082	49,362	47,933	46,532	45,132
Open Space Purchase	Jun-07	56,087	54,600	53,200	51,800	50,356	48,869	47,381
Road Improvements	Jun-07	40,063	39,000	38,000	37,000	35,969	34,906	33,844
Total Municipal Debt		\$1,159,333	\$1,138,406	\$917,271	\$765,755	\$739,589	\$692,857	\$608,973
School 1998 Refunding - 2009	Jun-98	\$96,737	\$90,777	\$88,787	\$82,523	\$80,059	\$0	\$0
School 1999 Refunding - 2009	Jun-99	48,929	47,894	44,959	43,773	40,588	39,318	0
BRMS Equip, Fields & South Road Roof	Jun-02	72,335	90,354	28,507	84,616	81,771	78,603	75,817
High School Addition Refunding	Oct-02	340,704	0	0	0	0	0	0
School Improvements Bond	May-03	66,874	66,502	31,117	62,813	61,039	59,280	57,534
General School Refunding Bond	Jun-03	321,672	303,314	289,783	0	0	0	0
School Improvements Bond	Jun-04	91,324	100,501	45,263	94,837	91,802	88,312	80,009
Refunding Bond - BRMS (Partial)	Jul-00	701,587	671,988	642,050	606,800	575,800	550,200	514,800
Refunding Bond - CCMS Fields	Jun-96	60,981	59,056	57,063	0	0	0	0
School Improvements Bond	May-05	73,875	72,125	70,312	68,438	66,438	64,437	62,438
School Improvements Bond	Jun-06	61,580	59,980	58,380	56,380	54,780	53,180	51,580
School Improvements Bond	Jun-07	80,125	78,000	76,000	74,000	71,938	69,812	67,688
School Improvements Bond	Nov-09	96,855	95,055	93,390	91,725	89,925	88,013	85,988
Existing School Debt Service		\$2,113,578	\$1,735,546	\$1,525,611	\$1,265,905	\$1,214,140	\$1,091,155	\$995,854
Gross Debt Service - All Bonds		\$3,476,584	\$3,079,750	\$2,649,784	\$2,239,664	\$2,162,835	\$1,995,209	\$1,817,107

Debt Issue	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
Gross Debt Service - All Bonds	\$3,476,584	\$3,079,750	\$2,649,784	\$2,239,664	\$2,162,835	\$1,995,209	\$1,817,107
Third Party Revenue Sources							
State Library Construction Aid	\$8,811	\$0	\$0	\$0	\$0	\$0	\$0
State School Construction Aid	710,726	678,161	518,022	388,358	402,186	379,743	346,576
South Road School Debt Service Transfer	10,468	10,161	9,845	9,519	9,187	0	0
School Related Fair Share Development Fees	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Recreation Related Fair Share Development Fees	118,124	114,540	110,869	107,086	103,216	99,262	95,222
Real Estate Conveyance Tax Transfer	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Neighborhood Guild Debt Payments	55,438	53,687	51,875	0	0	0	0
Diane Drive User Payments	28,146	28,827	28,493	29,142	28,775	29,393	28,995
Superfund Debt Reimbursement	175,527	176,971	178,409	178,862	180,330	181,804	183,286
Total Third Party Revenues	\$1,402,240	\$1,357,347	\$1,192,513	\$1,007,966	\$1,018,695	\$985,202	\$949,079
Percent of Debt Service	40.3%	44.1%	45.0%	45.0%	47.1%	49.4%	52.2%
Net Direct Debt Service Cost							
Net Direct Debt Service Cost	\$2,074,344	\$1,722,403	\$1,457,271	\$1,231,697	\$1,144,140	\$1,010,007	\$868,028
Projected Property Tax Rate for Debt Service	\$0.50	\$0.41	\$0.35	\$0.29	\$0.27	\$0.23	\$0.20
Gross Bonded Debt Level as of June 30th							
Gross Bonded Debt Level as of June 30th	\$16,885,894	\$14,340,977	\$12,149,183	\$10,297,430	\$8,464,638	\$6,741,718	\$5,142,586
less: State School Aid For Debt Retirement	\$2,604,409	\$2,171,436	\$1,787,918	\$1,470,520	\$1,157,760	\$871,065	\$602,938
less: Wastewater Fund Debt Retirement	271,000	246,000	221,000	195,000	169,000	142,000	115,000
less: Neighbor Guild Debt Retirement	100,000	50,000	0	0	0	0	0
Net Bonded Debt Level - Retired from Tax Base	\$13,910,485	\$11,873,541	\$10,140,265	\$8,631,910	\$7,137,878	\$5,728,653	\$4,424,648
Gross Bonded Debt Per Capita	\$532	\$448	\$376	\$316	\$258	\$204	\$154
Net Bonded Debt Per Capita	\$438	\$371	\$314	\$265	\$218	\$173	\$133
Gross Per Capita Debt as a Percent of Per Capita Income	1.44%	1.17%	0.96%	0.78%	0.62%	0.47%	0.35%
Net Per Capita Debt as a Percent of Per Capita Income	1.18%	0.97%	0.80%	0.66%	0.52%	0.40%	0.30%
Gross Bonded Debt as % of Taxable Property Base	0.41%	0.35%	0.29%	0.24%	0.20%	0.16%	0.12%
Net Bonded Debt as % of Taxable Property Base	0.34%	0.29%	0.24%	0.20%	0.17%	0.13%	0.10%
Gross Debt Service as % of Projected Tax Levy	5.18%	4.50%	3.80%	3.15%	2.98%	2.69%	2.41%
Net Debt Service as % of Projected Tax Levy	3.09%	2.52%	2.09%	1.73%	1.58%	1.36%	1.15%
Per Capita Income - 2010 + 3.0 Annual Growth	\$37,040	\$38,151	\$39,296	\$40,475	\$41,689	\$42,940	\$44,228
Flexible Tax Base - 1.0% Annual Growth	\$4,111,464,934	\$4,152,579,583	\$4,194,105,379	\$4,236,046,433	\$4,278,406,897	\$4,321,190,966	\$4,364,402,876
Property Tax Levy - 2.0% Annual Growth	\$67,082,117	\$68,423,759	\$69,792,235	\$71,188,079	\$72,611,841	\$74,064,078	\$75,545,359
Net Revenues - General Fund - 2.0% Growth	\$74,195,340	\$75,679,246	\$77,192,831	\$78,736,688	\$80,311,422	\$81,917,650	\$83,556,003
Population - 2010 Plus 272 per annum	31,727	31,999	32,271	32,543	32,815	33,087	33,359

FUTURE DEBT SERVICE COST SCHEDULE FY 2014-2015 THROUGH FY 2020-2021

Debt Issue	Bond Amount	Issue Date	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Future Utility Bond Program									
East Matunuck Water Main By-Pass (30 Yr)	\$1,000,000	05/15/16	\$0	\$0	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
Total New Utility Debt Service	\$1,000,000		\$0	\$0	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
Future Municipal Bond Program									
Road Improvement Program	\$400,000	05/15/18	\$0	\$0	\$0	\$0	\$36,000	\$35,200	\$34,400
Community Recreation Center	4,150,000	05/15/16	0	0	373,500	365,200	356,900	348,600	340,300
Neighborhood Guild Renovations	1,000,000	05/15/16	0	0	90,000	88,000	86,000	84,000	82,000
Total New Municipal Debt Service	\$5,550,000		\$0	\$0	\$463,500	\$453,200	\$478,900	\$467,800	\$456,700
Future School Bond Program									
School Building Improvements	\$1,000,000	05/15/16	\$0	\$0	\$90,000	\$88,000	\$86,000	\$84,000	\$82,000
School Building Improvements	2,000,000	05/15/18	0	0	0	0	180,000	176,000	172,000
School Building Improvements	2,000,000	05/15/20	0	0	0	0	0	0	180,000
Total School Debt Service	\$5,000,000		\$0	\$0	\$90,000	\$88,000	\$266,000	\$260,000	\$434,000
Gross Debt Service Cost - All G. O. Bonds	\$11,550,000		\$0	\$0	\$611,500	\$599,200	\$802,900	\$785,800	\$948,700
<i>All New Debt calculated at 4% with equal principal payments</i>									
Third Party Revenue Sources									
Water Fund Debt Service Reimbursement			\$0	\$0	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
Neighborhood Guild - Reinvested Income Account			0	0	90,000	88,000	86,000	84,000	82,000
State School Construction Aid - 30% of Prior Yr. Debt Service			0	0	27,000	26,400	79,800	78,000	130,200
Total Third Party Revenues			\$0	\$0	\$175,000	\$172,400	\$223,800	\$220,000	\$270,201
Percent of Debt Service			0.0%	0.0%	28.6%	28.8%	27.9%	28.0%	28.5%
Net Direct Debt Service Cost			\$0	\$0	\$436,500	\$426,800	\$579,100	\$565,800	\$678,499

Combined Debt Service Schedule - FY 2014-2015 to FY 2020-2021								
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Existing Debt Service Requirement	\$3,476,584	\$3,079,750	\$2,649,784	\$2,239,664	\$2,162,835	\$1,995,209	\$1,817,107	\$1,268,180
Recommended New Debt Service	0	0	0	611,500	599,200	802,900	785,800	948,700
Projected Gross Debt Service Requirement	\$3,476,584	\$3,079,750	\$2,649,784	\$2,851,164	\$2,762,035	\$2,798,109	\$2,602,907	\$2,216,880
Existing Debt Third Party Revenue Sources	\$1,402,240	\$1,357,347	\$1,192,513	\$1,007,966	\$1,018,695	\$985,202	\$949,079	\$738,746
Future Debt Third Party Revenue Sources	0	0	0	175,000	172,400	223,800	220,000	270,201
Projected Third Party Revenues Servicing Debt	\$1,402,240	\$1,357,347	\$1,192,513	\$1,182,966	\$1,191,095	\$1,209,002	\$1,169,079	\$1,008,947
Projected Net Debt Service Requirement	\$2,074,344	\$1,722,403	\$1,457,271	\$1,668,197	\$1,570,940	\$1,589,107	\$1,433,828	\$1,207,933
Projected Property Tax Rate for Debt Service	\$0.51	\$0.42	\$0.35	\$0.40	\$0.37	\$0.38	\$0.34	\$0.28
Gross Debt Level for Existing Debt	\$16,885,894	\$14,340,977	\$12,149,183	\$10,297,430	\$8,464,638	\$6,741,718	\$5,142,586	\$4,156,151
Recommended New Debt	0	0	7,150,000	6,792,500	8,835,000	8,357,500	9,880,000	9,302,500
Projected Gross Debt Level	\$16,885,894	\$14,340,977	\$19,299,183	\$17,089,930	\$17,299,638	\$15,099,218	\$15,022,586	\$13,458,651
Less 30% of School Debt - State Aid Reimbursement	\$2,604,409	\$2,171,436	\$2,137,918	\$1,803,020	\$2,172,760	\$1,833,565	\$2,212,938	\$1,522,500
Less Debt Retired by Water Fund	0	0	1,000,000	950,000	900,000	850,000	800,000	750,000
Less Debt Retired by Wastewater Fund	271,000	246,000	221,000	195,000	169,000	142,000	115,000	87,000
Less Debt Retired by Neighborhood Guild Fund	100,000	50,000	1,000,000	950,000	900,000	850,000	800,000	750,000
Projected Net Debt Level	\$13,910,485	\$11,873,541	\$14,940,265	\$13,191,909	\$13,157,876	\$11,423,651	\$11,094,644	\$10,349,145
Gross Bonded Debt Per Capita	\$532	\$448	\$598	\$525	\$527	\$456	\$450	\$400
Net Bonded Debt Per Capita	\$438	\$371	\$463	\$405	\$401	\$345	\$333	\$308
Gross Per Capita Debt as a % of Per Capita Income	1.44%	1.17%	1.52%	1.30%	1.26%	1.06%	1.02%	0.88%
Net Per Capita Debt as a % of Per Capita Income	1.18%	0.97%	1.18%	1.00%	0.96%	0.80%	0.75%	0.68%
Gross Bonded Debt as a % of Taxable Property Base	0.41%	0.35%	0.46%	0.40%	0.40%	0.35%	0.34%	0.31%
Net Bonded Debt as a % of Taxable Property Base	0.34%	0.29%	0.36%	0.31%	0.31%	0.26%	0.25%	0.23%
Gross Debt Service as % of Property Tax Levy	5.18%	4.50%	3.80%	4.01%	3.80%	3.78%	3.45%	2.88%
Net Direct Debt Service as % of Property Tax Levy	3.09%	2.52%	2.09%	2.34%	2.16%	2.15%	1.90%	1.57%
Gross Debt Service as % of General Fund	4.69%	4.07%	3.43%	3.62%	3.44%	3.42%	3.12%	2.60%
Net Direct Debt Service as % of General Fund	3.09%	2.52%	2.09%	2.34%	2.16%	2.15%	1.90%	1.57%
Per Capita Income - 2008 Bureau of Econ. Analysis + 2.0%	\$37,040	\$38,151	\$39,296	\$40,475	\$41,689	\$42,940	\$44,228	\$45,555
Taxable Property Base - 1.0% Annual Growth	\$4,111,464,934	\$4,152,579,583	\$4,194,105,379	\$4,236,046,433	\$4,278,406,897	\$4,321,190,966	\$4,364,402,876	\$4,408,046,905
Property Tax Levy - 2.0% Annual Growth	\$67,082,117	\$68,423,759	\$69,792,235	\$71,188,079	\$72,611,841	\$74,064,078	\$75,545,359	\$77,056,266
Net Revenues - General Fund - 2.0% Growth	\$74,195,340	\$75,679,246	\$77,192,831	\$78,736,688	\$80,311,422	\$81,917,650	\$83,556,003	\$85,227,123
Population - 0.75 % Annual Growth	31,727	31,999	32,271	32,543	32,815	33,087	33,359	33,631
Average Assessed Value - Single Family Unit	\$328,887	\$332,176	\$335,498	\$338,853	\$342,241	\$345,664	\$349,120	\$352,611
Taxable Property Base Per Capita	\$129,589	\$129,772	\$129,965	\$130,168	\$130,380	\$130,601	\$130,831	\$131,071
Tax per Single Family Dwelling - Net Debt Service	\$169.25	\$140.54	\$118.90	\$136.11	\$128.18	\$129.66	\$116.99	\$98.56

FAIR SHARE DEVELOPMENT FEES

ELEMENT 5

I. INTRODUCTION

This element provides the basis for determination of the amount of “Fair Share Development Fees.” The specific requirements for payment of these fees are provided in Article 11 of the Zoning Ordinance and Article III, Section D, of the Subdivision and Land Development Regulations. The values of “Fair Share Development Fees” are reviewed and updated on an annual basis through the Capital Improvement Program. Revenue generated from these development fees is earmarked for two types of facilities:

A. EDUCATIONAL FACILITIES

An Educational Fair Share Fee, which provides limited reimbursement of capital costs associated with the development of new school facilities, is collected at the time of issuance of a certificate of occupancy for all new residential structures. Revenues from Fair Share Fees are used to pay down the cost of debt service associated with general obligation bonds issued for new or expanded school facilities.

B. OPEN SPACE, CONSERVATION, PARK, AND RECREATIONAL LAND

This component provides for the acquisition of open space and/or conservation land to meet Town open space standards as described in the Comprehensive Community Plan. Fees collected are also used to acquire land for active recreation facilities and the development of these properties.

Also presented in this element is documentation relative to exemptions from the payment of Fair Share Fees for affordable housing units as required in Article 1101D entitled “Fee Exemptions” of the Zoning Ordinance (*see page 87*), and the methodology employed to calculate “In-Lieu of Affordable Housing Fees” as required in Section 502.6H of the Zoning Ordinance entitled “Off-Site Extractions” (*see pages 87-88*).

II. DETERMINATION OF FISCAL YEAR 2014-2015 FEES

A. Educational Facilities

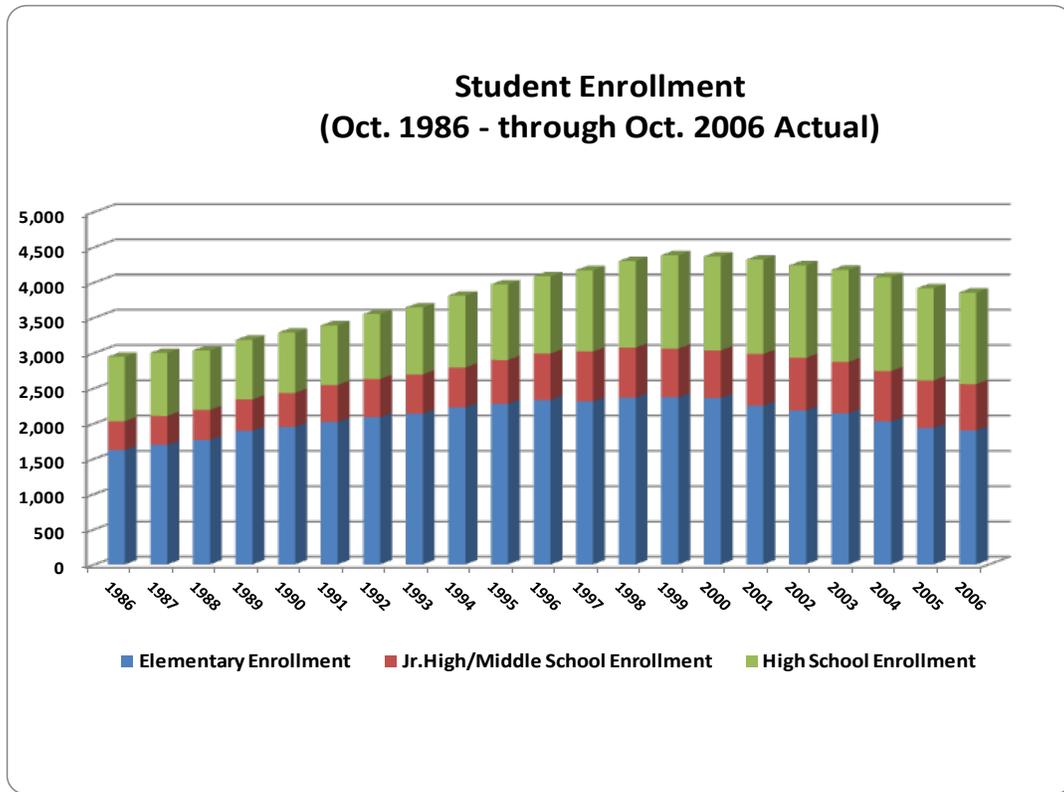
The South Kingstown School system experienced rapid and unprecedented growth in its student population from the mid 1980’s to 2000. During this period, student enrollment grew from 2,942 students in 1986 to 4,383 in 1999. This 48.9% growth in student enrollment required the construction of multiple school building additions and had a profound impact on operational costs associated with the school system.

In response to this growth trend, a community discussion began in 1997 regarding construction of a new school facility, the first since the mid-1970’s when the Matunuck and West Kingston Elementary Schools went on-line. At that time, the Curtis Corner Junior High School housed over 700 students, beyond its optimal operational capacity of 675 students; additional school enrollment growth was forecast; and the community was also discussing the need to consider implementation of a “Middle School” grade configuration.

The School Committee, with voter approval of a \$10 million bond issue (approved November 3, 1998), directed the construction of a new school facility that could accommodate the implementation of a middle school program model. The development of a middle school program, to be housed at both the Curtis Corner Road School and the new Broad Rock Road School allowed for redistribution of grades 6, 7, and 8 at the two locations. The implementation of the middle school program also alleviated overcrowding in the Town’s elementary school buildings by removing the 6th grade population from the elementary school buildings and provided a large gymnasium that was to be used for both school and recreational purposes.

Construction of Broad Rock Middle School (BRMS) began in the Fall 1999 and the school opened in September 2001. The facility was developed with an optimal seating capacity of 600 students. The cost of this facility is documented on page 83. It is noted that in addition to the purchase of land for the new school building, a portion of the costs associated with the athletic fields that were constructed in conjunction with the new school facility were also considered a component of this major school construction project.

The chart below documents student enrollment between 1986 and 2006:



The chart above documents that the growth curve the community had been experiencing began to reverse itself following the 1999-2000 fiscal year. Actual enrollments following FY 2004-2005 continue this downward trend. Current system enrollment for the 2013-2014 School Year is 3,375 students (*October 2013*), reflecting a decrease of 800 students (19.3%) in the past 10 years from the 2003 system enrollment total of 4,175. Enrollment forecasts for the next five years suggest that this trend will continue, as further detailed on the following page.

Annual student enrollment declines over the past ten (10) year period are documented below:

Ten-Year Student Enrollment History					
Year	Students	(Decrease)	Year	Students	(Decrease)
2004-2005	4,072	(103)	2009-2010	3,544	(55)
2005-2006	3,914	(158)	2010-2011	3,505	(39)
2006-2007	3,853	(61)	2011-2012	3,458	(47)
2007-2008	3,708	(145)	2012-2013	3,391	(67)
2008-2009	3,599	(109)	2013-2014	3,375	(16)
Ten-Year Decrease					800
Average Annual Decrease					80

The New England School Development Council (NESDEC) last updated future enrollment estimates in December 2012. A summary of NESDEC's 2013 annual enrollment forecast for the next five (5) years is as follows:

Five Year Student Enrollment Forecast		
Year	Students	(Decrease)
2013-2014	3,375	(16)
2014-2015	3,238	(137)
2015-2016	3,176	(62)
2016-2017	3,091	(85)
2017-2018	3,042	(49)
2018-2019	2,999	(43)
Projected Five-Year Decrease		376
Average Annual Decrease		75

In light of existing enrollment counts and those forecast for the next five years, no additional school building expansion projects are anticipated within the Town's Capital Improvement Program 6-year schedule. While there is not a need to address new facility construction demands, the School Department will need to evaluate diligently the physical condition of existing school assets and provide a proper maintenance and upkeep budget and schedule. A comprehensive facilities audit was conducted by The Robinson Green Beretta Corporation in 2013, as is reflected in the capital projects addressing school facilities renovation and improvements documented on pages 61-63. However, as previously noted in the Introduction on page 80, the use of Educational Fair Share Fees is not available in addressing debt service needs associated with existing facility renovation and/or upkeep.

Methodology for Computing Education-Related Fair Share Development Fees

The methodology used to set the Education-Related Fair Share Development Fee was last revised in FY 2010-2011. In prior years, establishing the value of the fee entailed performing a detailed analysis of existing and projected student populations and forecasting the need for additional school building construction associated with predicted space needs. This method was a valid exercise when school enrollments were increasing and the planning and financing of additional school buildings was critical to the long term economic viability of the Town's Capital Improvement Program. However, subsequent to the construction of Broad Rock Middle School, enrollment began a declining trend and the capacity of the school system's facilities are now believed to be more than adequate to meet anticipated future enrollments over the next ten years.

Recognizing that seated enrollment space requirements will no longer require additional school construction nor the capital costs associated with such construction, the method of calculating Education-Related Fair Share Fees was revised to reflect more accurately the cost per student seat housed at Broad Rock Middle School over the useful life of the facility.

The cost of land acquisition and facility construction for Broad Rock Middle School is summarized below. The methodology establishes the cost allocation to be recovered from Fair Share Development Fees at 50% of the net program cost. The remaining program cost is required to be recovered through the property tax levy. In addition, the net cost to be recovered from fees is proposed to be discounted by 25%.

Middle School Construction Program			
	Middle School Construction Cost	Recovered Cost by Fees - 50%	Recovered Cost by Taxes - 50%
Land Acquisition	\$406,382	\$203,191	\$203,191
Facility Construction	10,570,000	5,285,000	5,285,000
Athletic Fields Phases 1 & 2	1,040,000	520,000	520,000
Building Equipment/Supplies	599,203	299,602	299,602
Total Facility Cost	\$12,615,585	\$6,307,793	\$6,307,793
Plus Bond Interest Expense	5,919,293	2,959,647	2,959,647
Recoverable Capital Cost	\$18,534,878	\$9,267,439	\$9,267,439
Less State School Construction Aid	(5,560,463)	(2,780,232)	(2,780,232)
Net Facility Cost to Community	\$12,974,415	\$6,487,207	\$6,487,207
25% Discount and Cost Transfer		(\$1,621,802)	\$1,621,802
Net Cost Share	\$12,974,415	\$4,865,405	\$8,109,009

The Educational Related Fair Share Development Fees for the 2014-2015 fiscal year are based on the following assumptions:

Fair Share Development Fees - Education Related	
Cost Recovery: Broad Rock Middle School	
Middle School Building Capacity (Seats)	600
Less 50% Students from Housing Constructed Prior to 1990	(300)
Students from Housing Constructed after 1990 - Use Maximum - Per Year	300
Assumes 15 year use before Major Renovations	4,500
Individual Student Years in Middle School Program	2
Maximum # of Students over Expected Use Term	2,250
Recoverable Cost	\$4,865,405
School Related Fair Share Development Fee	\$2,162

The method noted above recognizes that Broad Rock Middle School has a maximum seating capacity of 600 students. It also accounts for a 50% discount (300 seats) for students using the facility that reside in housing that predated the school construction. This factor is used based on the assumption that approximately 50% of the 2013 student enrollments reside within housing constructed prior to 2001. Having deducted the values of these seats, the model assumes that the school building can accommodate 300 students that reside in housing that will be or has been subject to the payment of an impact fee. The model also forecasts that the facility will have an initial useful life, prior to renovations, of fifteen (15) years. Based on these factors, the building will service 4,500 students over the 15 year period (15 years * 300 seats).

For FY 2014-2015, it is proposed to revise the “Individual Student Years in Middle School” factor from three (3) to two (2) years. This revision is necessary to recognize that Broad Rock Road Middle School is currently being used for fifth and six grade students. Various grade configurations have been used at Broad Rock Middle School over the past several years due to continued reductions in student population. The present grade configuration has been in place since the 2010-2011 academic year, and no changes are anticipated in the near term. Since the Broad Rock Middle School program serves a typical student for a two (2) year period, only 2,250 unique students will be served over the defined useful life period (4,500 seats divided by 2-year seating terms).

Due to the planned change noted above, the Education Related Fair Share Development Fee proposed in FY 2014-2015 for single and duplex household units will be reduced by \$1,082 as documented below:

Educational Fair Share Fee - FY 2014-2015	Adopted 2013-2014	Proposed 2014-2015	Change in Fee
All Single & Duplex Household Units	\$3,244	\$2,162	(\$1,082)
Multi-Household Units - With 2 Bedrooms or less	\$1,622	\$1,081	(\$541)
Accessory Apartments & Multi-Household Units - With one bedroom	\$811	\$541	(\$270)

Over the fourteen-year period since debt service payments began to retire bonds sold to pay for construction of Broad Rock Middle School, the Town is projected to collect \$2,879,518 (through June 30, 2014) in School Related Fair Share Development Fees. The estimated income from School Related Fair Share Development Fees for the 2013-2014 fiscal year is \$125,000. Since FY 2000-2001, the Town has expended \$3,580,325 inclusive of FY 2013-2014 funding in Education-Related Fair Share Development Fees to offset a portion of the Town's debt service payments for Broad Rock Middle School related General Obligation Bonds. (Fair Share Development Fees collected in years prior to the construction of the Broad Rock Middle School were also used to pay down a portion of the annual debt service payments associated with the BRMS bonds.)

A summary of School-Related Fair Share Fees income and debt service transfers over the 14 year term is as follows:

School Related - Fair Share Fees Collection/Expenditures		
<i>14 Year Term</i>	Income	Expended
2000-2001	\$226,961	(\$700,000)
2001-2002	339,750	(250,000)
2002-2003	397,354	(360,325)
2003-2004	505,515	(400,000)
2004-2005	312,907	(400,000)
2005-2006	273,976	(400,000)
2006-2007	116,738	(400,000)
2007-2008	94,846	(200,000)
2008-2009	83,282	(100,000)
2009-2010	91,456	(80,000)
2010-2011	62,206	(80,000)
2011-2012	115,184	(70,000)
2012-2013	134,343	(70,000)
2013-2014	125,000	(70,000)
	\$2,879,518	\$3,580,325

B. Open Space, Conservation, Park, and Recreational Land

For the FY 2014-2015 Capital Improvement Program, it is proposed to maintain the existing methodology for calculation of the fee per dwelling unit for open space, conservation, park, and recreation land and/or facilities. The existing methodology, as revised in the FY 2011-2012 CIP, establishes a two-tiered fee based on occupancy type and expected average household size. The two-tiers of the fee would be a base fee for a typical single-household, detached structure (average household size of 2.60 persons as documented in the 2010 US Census, up from 2.56 persons) and a fee with a reduced occupancy basis for elderly housing and units with two bedrooms or fewer [average household size of 1.95 persons (US Census 2010), up from 1.92 persons per unit (US Census 2000)].

Structuring the fee in this regard is reflective of recent residential construction trends whereby there have been significant increases in the percentage of projects targeted to elderly only and/or multi-household construction. These units have smaller average occupancy characteristics and place lesser demands on the Town's existing and future recreational land and facilities. This approach is viewed as providing a more equitable basis for the calculation and payment of the fee.

Based on the foregoing, the FY 2014-2015 fee per dwelling unit for open space, park, and recreational land and /or facilities is proposed at \$2,867 (base fee), with an elderly-only unit (two bedrooms or fewer) proposed at \$2,150. These proposed fees for FY 2014-2015 are unchanged from the fees set two years ago in the 2012-3013 fiscal year.

This tiered-fee structure is based on the following assumptions:

- The purchase and development of new municipal parkland will cost on average \$105,000 per acre. This cost per acre is based on the estimated “Market Value” for all vacant lots of at least 10,000 sq. ft. that have sold in Town over the past year.
- The Comprehensive Community Plan identifies the Town-wide need for recreation land to be 10.50 acres per 1,000 persons.
- For a typical single household detached structure, the average occupancy is 2.60^[1] persons per unit. For household units that are age restricted (elderly occupancy only) or include two bedrooms or fewer, the expected occupancy is 1.95^[1] persons per household (75% of single household average).

Recreational/Open Space Fees	Single Household	2 Bedroom or Less Units
Estimated Value of Land Per Acre	\$105,000	\$105,000
Land (Acre) Needed per 1,000 persons	10.50	10.50
Persons Per Owner Occupied household Unit	2.60	1.95
Proposed Recreation Fee for FY 2014 -2015	\$2,867	\$2,150
FY 2013-2014 Recreation Fee	\$2,867	\$2,150
Decrease in Fee	\$0	\$0
Percentage Decrease	0.0%	0.0%

^[1] US Census Bureau, Profile of General Demographic Characteristics 2010 – South Kingstown, Rhode Island, May 2011.

III. FEE EXEMPTION FOR AFFORDABLE HOUSING

For the purpose of determining fee exemption for affordable housing as provided in Article 11, Section 1101 D.1 of the Zoning Ordinance, the cost and income base is presented below:

Sample Calculation – FY 2014-2015

A sample calculation to be used in determining the maximum sales price of a residential dwelling for the purpose of fee exemption is shown below:

Assumptions	SK Affordable Unit Guidelines	RI Housing Guidelines
Median Family Income	80% of MFI	120% of MFI
Single Family Dwelling	3 Bedrooms	3 Bedrooms
Interest Rate	4.00%	4.00%
Term in Years	30	30
2013-2014 Tax Rate Per \$1000 of Property Assessment	\$15.47	\$15.47
South Kingstown Median Household Income - 2012	71,100	71,100
Percent of Median Household Income - (80%, 120%)	56,880	85,320
30 percent Available for Housing	17,064	25,596
Monthly Housing Expense 1/12 of above	1,422	2,133
Property Taxes (monthly)	259	400
Hazard & Mortgage Insurance (monthly)	200	265
Available for Mortgage Payment	\$963	\$1,468
Maximum Total Sales Price	\$201,000	\$310,000
Mortgage Payment - 30 Year Term	\$960	\$1,480

The two sample calculations provided above are intended to illustrate that the determination of housing affordability may vary depending upon variations in mortgage interest rates, assumptions about hazard and mortgage insurance, and household income in relation to the median area income. For the purpose of the Town’s definition of affordable housing, such housing must be affordable to persons or households that earn no more than 80% of the area median income. This 80% ceiling defines the income criteria for the fee exemption for affordable housing available under Section 1101.D.1 of the Zoning Ordinance.

It is also noteworthy that RI State Law permits housing units that are affordable to households earning up to 120% of the area median income to be part of the official count of affordable units in a community (provided such units meet other relevant criteria). This scenario is illustrated in the far right column in the Table above; such units would not qualify for a fee exemption under 1101.D.1 but, as noted, could be considered as part of the Town’s stock of affordable housing.

IV. IN LIEU FEE REQUIREMENTS FOR AFFORDABLE HOUSING

Background

Pursuant to amendments adopted by the Town Council on October 22, 2007, Section 502.6 of the Zoning Ordinance, “Inclusionary Zoning,” Section H “Off-site exactions” outlines the methodology and determines the amount that would be required where the Planning Board allows a fee to be paid in-lieu of providing affordable housing units in a major subdivision or land development project.

Under the Town’s inclusionary zoning requirements, a developer of a major subdivision or land development project (≥6 units) would be required to provide 20% of such units as “affordable” under RIGL §45-53-3. In consideration of this requirement, the developer is afforded a zoning incentive of 20% over the basic maximum number of units that would be permitted under the development parcel’s zoning classification.

The “fee in lieu” requirements under Section H of the Zoning Ordinance are listed as a progression of options that would be used by the Planning Board where constructing the affordable units on the development site is determined to be infeasible. The Ordinance outlines off site options to construct required units that would have to be exhausted before a fee in lieu of providing the units is considered.

Fee Calculation Methodology

Section 502.6 H. 5. (a.) of the Zoning Ordinance details the methodology for calculation of the in-lieu fee as follows: “The in-lieu fee per affordable unit required shall be the difference between the median sales price for a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income (AMI).” The Ordinance requires that the fee be updated annually in the Capital Improvement Program (CIP) using data sets from the Town of South Kingstown Department of Assessment, the Warren Group (for median sales price data) and RI Housing and Mortgage Finance Corporation (for determining the maximum sales price of a single-family home for a family of four (4) at 80% AMI).

Calculation of In-lieu Fee – Fiscal Year 2014-2015

South Kingstown Average Sale Price*	\$295,000
Maximum Purchase Price for Affordable Unit	201,000
In-Lieu Fee Requirement (Per Unit)	\$94,000
<i>* Average Price for Single Household Unit - Jan-July 2013 The Warren Group</i>	

Supreme Court Bar of Use of In Lieu Fee

In July 2011, the RI State Supreme Court in the consideration of an East Greenwich case involving “fee in lieu” as a tool for the provision of affordable housing (North End Realty LLC v. Thomas Mattos et al., [Note: Mattos was the Finance Director for the Town of East Greenwich]), essentially prohibited the use of this technique by RI cities and towns citing a lack of enabling legislation authorizing same. As such the Town Solicitor has advised that, pending the RI General Assembly addressing this issue, “in lieu fee requirements” cannot be utilized by the Planning Board in furtherance of providing affordable housing in South Kingstown. Nonetheless, the fee requirements defined under Town ordinance have been calculated to allow reintroduction of the In Lieu Fee should the General Assembly address this issue in the 2014 session of the General Assembly.

SECTION III

FISCAL YEAR 2014-2015

CAPITAL BUDGET

PROGRAM

DESCRIPTIONS

**PROPOSED CAPITAL BUDGET
 FY 2014-2015**

GENERAL FUND

This section provides a summary description of all projects, program elements, equipment acquisitions, and/or professional services proposed for inclusion in the capital budget account for the 2014-2015 fiscal year.

I. RECREATION PROGRAM

A. Park Improvements/Rehabilitation
 FY 2014-2015 Element - \$110,000

Park Improvements and Rehabilitation is an ongoing program providing for the development, maintenance, and repair of the Town's existing park system, recreation facilities, athletic fields, and playground components. FY 2014-2015 funding in the amount of \$110,000 is proposed for a series of projects as shown below:

	FY 2014-2015
<i>FY 2014-2015 Projects</i>	
Green Hill Park Tennis Courts	\$10,000
Saugatucket Park Basketball Court	5,000
West Kingston Park Tennis Courts	10,000
Total – FY 2014-2015 Projects	\$25,000
<i>Multi-Year Projects</i>	
Marina Park Improvement Program (<i>Ongoing</i>)	\$10,000
Old Mountain Field - Upper Tennis Courts Replacement (<i>Year 1 Reserve Funding</i>)	40,000
Town Beach Improvement Program (<i>Ongoing</i>)	20,000
Tuckertown Park Restroom Facility Improvements (<i>Third and final installment</i>)	15,000
Total - Multi-Year Funding	\$85,000
Total	\$110,000

GREEN HILL PARK

Tennis Courts Improvements - \$10,000

This project involves needed crack repair and re-surfacing of the two tennis courts at Green Hill Park. The courts are used daily by the public and the Recreation Department leagues and have not been upgraded since the park opened to the public in 2003.

SAUGATUCKET PARK

Basketball Court Improvements - \$5,000

This project involves crack repair and resurfacing of the basketball court at Saugatucket Park. This court receives regular use by the surrounding neighborhood and Wakefield Elementary School. Improvements were last made in 2004.

WEST KINGSTON PARK

Tennis Courts Improvements - \$10,000

This project involves crack repair, resurfacing, and striping of the two asphalt tennis courts at West Kingston Park. These courts were constructed when the park opened in 1994 and receive regular use by the Recreation Department tennis program, as well as the general public and were last resurfaced in 2001. These repairs will allow for an additional three to five years of use before the courts exceed their 25 year life cycle when they will be scheduled for future replacement.

MARINA PARK

Facilities Improvements - \$10,000

Reserve funding in the amount of \$10,000 is proposed for FY 2014-2015 for future upgrades to the parking lots, boat ramp and public dock at Marina Park. The east and west parking lots are proposed for resurfacing in FY 2014-2015. Future improvements include full reconstruction of the existing boat ramp surface in FY 2015-2016 and the extension of the existing dock by the use of two additional floats allowing for sufficient space for use by multiple boats, including a dock slip for one of the Harbor Patrol boats is proposed for FY 2016-2017. These projects are discussed in more detail on page 41.

OLD MOUNTAIN FIELD

Tennis Courts Replacement - \$40,000

It is proposed that reserve funding in the amount of \$40,000 be approved in FY 2014-2015 as the first of two installments totaling \$80,000 for full replacement in the 2015-2016 fiscal year of the two upper tennis courts at Old Mountain Field. The courts were installed in 1990 and have been repaired, sealed, and painted over their lifetime but have deteriorated to the point where repair is no longer a cost effective option. Based on the densely treed location of the courts, the project will also entail installation of root barriers to prevent heaving and cracking from root intrusion. The courts are heavily used nine months of the year by the Recreation Department tennis leagues, High School tennis teams, and the general public.

TOWN BEACH

Facilities Improvements - \$20,000

Reserve funding in the amount of \$20,000 is proposed in the FY 2014-2015 Capital Budget to be transferred to the Beach Capital Reserve Fund to assist in meeting costs associated with ongoing beach erosion mitigation efforts and general beach-related improvements. The Town Beach Improvement Program is discussed in more detail on pages 42-43.

TUCKERTOWN PARK

Restroom Building Improvements - \$15,000

FY 2014-2015 funding in the amount of \$15,000 is proposed as the third and final installment for a total of \$35,000 in improvements to the Tuckertown Park restroom facilities. Upgrades proposed for FY 2014-2015 include the installation of vandal resistant wall treatment over the existing bare cinderblock; complete fixture replacement; installation of automatic locking mechanisms on exterior doors; and roof repair. Tuckertown Park is heavily used nine months of the year by local youth soccer, community tennis, and baseball leagues, as well as the general public use of the playground, tennis courts and basketball courts.

**B. Equipment Acquisition/ Replacement
FY 2014-2015 Element - \$102,000**

The Parks and Recreation Department's equipment acquisition/replacement program was established to ensure that the Town has the necessary equipment to maintain public buildings and park facilities in an effective and cost efficient manner. Each year, the Parks Division equipment procurement schedule is reviewed and revised with the objective of retaining certain equipment for longer periods before replacement is necessary. Proposed purchases for FY 2014-2015 are shown below:

Equipment	Cost
1. Pickup Truck/Tool Body	\$32,000
2. 12-foot Mower	59,000
3. Front-Mount Mower	21,000
Total	\$112,000
<i>Less Capital Reserve Funds forwarded</i>	<i>(10,000)</i>
Total FY 2014-2015 Capital Budget Funding	\$102,000

Pick-up Truck with Tool Body - \$32,000

It is proposed to replace a 2006 pick-up truck with tool body that is currently in use with approximately 74,000 miles. This truck is an all purpose vehicle equipped with side body utility storage areas. It is used by the Parks Foreman in the day to day operation of the Parks Division in support of grounds and facility maintenance as well as for plowing during the winter months.

12 Foot Mower – \$59,000

Funding is proposed for replacement of a 2005 Toro GM twelve foot mower that has logged approximately 2,800 hours and exceeded its recommended 5 year life cycle by four years. This machine is utilized for daily grounds maintenance of parks, athletic fields and Town facilities from May through October. Recently implemented federal EPA Tier 4 diesel emission standards have impacted the pricing of this equipment by an additional twenty percent.

Front Mount Mower – \$21,000

Replacement of a 2003 Ferris-Z front mount mower which is used in year round support of landscaping and grounds maintenance in all parks is proposed for FY 2014-2015. The current mower has logged approximately 435 hours and has far exceeded its recommended 4-year life cycle.

II. PUBLIC WORKS INFRASTRUCTURE PROGRAM

Transportation projects such as arterial and collector road reconstruction, drainage infrastructure and bridge and dam reconstruction are financed through capital budget annual appropriations, operating program transfers, reserve funding, and general obligation bonds.

The proposed Public Works Road Improvement Program will require the expenditure of \$5,500,000 over the six year Capital Improvement Program scheduled to begin in FY 2014-2015. The proposed six year program will require \$3,890,000 capital budget annual appropriations; \$490,000 in general fund operating budget transfers; the sale of public services bonds totaling \$400,000; and \$720,000 from the Public Works Improvement Capital Reserve Fund. (*See pages 112-113 for a detailed listing of scheduled projects*).

A transfer of \$640,000 to the Public Works Improvement Capital Reserve Fund is proposed for the 2014-2015 fiscal year. Projects proposed for FY 2014-2015 are shown below:

A. Road Improvement Program FY 2014-2015 Element - \$640,000

The Town began a formal road improvement program in 2001 to correct roadway deficiencies within the Town's highway system. Road reconstruction and/or resurfacing demands will continue to be the focus of this program over the next six years. In 2013, the Public Services Department began a bituminous concrete (asphalt) overlay program in addition to continuing, where necessary, "full depth reclamation" (FDR) and reconstruction, which had been used on approximately 21 miles of Town roads since 2001. Over the next six years, the use of both pavement improvement methods will be employed based on road condition. Roads to be serviced in FY 2014-2015 include the following:

FULL-DEPTH ROAD RECONSTRUCTION (FDR)

No roads are proposed for full depth reconstruction (FDR) during the 2014-2015 fiscal year.

PAVEMENT OVERLAY

The pavement overlay process consists of placing an asphalt "leveling course", which adjust road surface defects and creates a level surface. The leveling course is followed with a tack coat of oil and a 2" Class I finish course of bituminous concrete. This pavement management technique is less expensive (\$35/linear foot) than full-depth road reconstruction (\$115/linear foot), whereby many more miles of roads can be overlaid as compared to being reconstructed. Unlike full-depth road reconstruction projects, reflective cracking from existing road substrate may occur resulting in a shorter pavement life than is expected after full-depth road reconstruction.

Arterial/ Collector Roads

Saugatucket Road (North Road to Birchwood Drive)

The westernmost section of Saugatucket Road, from North Road to Birchwood Drive (Laurel Woods subdivision), is proposed for overlay during the 2014-2015 fiscal year. Road improvements include a bituminous concrete leveling course, selective failed asphalt removal, tack coat and 2" Class I bituminous concrete overlay. This section of Saugatucket Road is approximately 2,500 feet in length and will complement the section of Saugatucket Road (Broad Rock Road to North Road) that was reconstructed in 2007.

Waites Corner Road (Fairgrounds Road to Route 138)

Waites Corner Road from Fairgrounds Road to US Route 138 is proposed for overlay during the 2014-2015 fiscal year. This section of Waites Corner Road, which is bisected by Route 2, is approximately 6,900 feet in length and will complement the section of Fairgrounds Road (Route 138 to Waites Corner Road) that was overlaid during the Summer 2013. Anticipated road improvements include a bituminous concrete leveling course, selective failed asphalt removal, tack coat and 2" Class I bituminous concrete overlay.

Local Roads

No local roads are proposed for pavement overlay during the 2014-2015 fiscal year.

NEW DRAINAGE/EROSION/TMDL PROJECTS

Beginning in 2001, the RI Department of Environmental Management (RIDEM) issued seven- (7) Total Maximum Daily Loads (TMDL) for impaired surface water bodies in South Kingstown. Each TMDL identifies specific pollutants and establishes a threshold for necessary pollutant reductions in order for the surface water body to meet water quality standards. After significant dialogue with the US Environmental Protection Agency (USEPA) and RIDEM, the Town has agreed to begin structural best management practices (BMPs) for impaired surface waters in Town. This long-term program will occur over the next 20+ years at significant expense to the Town, with Pettaquamscutt (Narrow) River targeted as the first surface water body schedule for BMPs.

TMDL Implementation

Beginning in FY 2013-2014 the Town began evaluating drainage catchment areas and appropriate structural best management practices (BMPs) for each of the seven TMDLs promulgated to date. An engineering services contract was awarded to Fuss & O'Neil in January 2013 to design stormwater improvements for the Narrow River watershed. FY 2014-2015 represents the second year of a multi-year effort, which includes a stormwater drainage catchment analysis, followed by proposed structural BMP design and construction. All project phases are subject to review and approval by applicable regulatory review and permitting agencies. Reserve funding in the amount of \$100,000 is proposed for FY 2014-2015.

Matunuck Beach Road Sheet Pile Wall Maintenance

Construction of the Matunuck Beach Road sheet pile wall is scheduled to commence in late Fall 2013 with a projected completion date in the Spring 2014. Reserve funding in the amount of \$20,000 is proposed in FY 2014-2015 for future maintenance of the wall and surrounding area.

BRIDGES AND DAMS

Bridge Inspection Program

In an effort to ensure uninterrupted service of municipally owned bridges and large culverts, the Town contracts with a bridge consulting engineer every 2-3 years to performed detailed inspections of these structures. The last Town-wide bridge inspection was completed in 2012. The Town inspections augment inspections performed by RI Department of Transportation (RIDOT) on municipal bridges with spans greater than 20 feet.

The Town has nine (9) bridges and six (6) large culverts in its inventory, which will require inspection services in the Spring 2015. FY 2014-2015 funding in the amount of \$25,000 is proposed for this program.

Saugatucket River Culvert

During heavy precipitation events, the Saugatucket River culvert system at Saugatucket Road is overtopped by high stormwater flows. Increased culvert pass through during storm events would require a detailed hydraulic and hydrology (H&H) study for essentially the entire Saugatucket River watershed, since any increase in pass through capacity at this culvert may adversely impact downstream properties. Since the width of this culvert is narrow with poor approach geometry resulting in frequent damage to the guardrail system, the Town will focus on increasing the culvert width, not capacity. FY 2014-2015 funding in the amount of \$15,000 represents the first of a four year funding cycle to design and construct geometric (not hydraulic) improvements to the culvert.

Church Street Bridge at Saugatucket River

Based upon the 2012 bridge inspection, stone repair to the Church Street (at Saugatucket River) Bridge can be expected in the near future. This structure is a critical bridge in the Town's inventory given its location in close proximity to the High School and centralized location in Wakefield village. FY 2014-2015 funding in the amount of \$30,000 represents year two of a three year funding cycle for this project.

III. PUBLIC WORKS EQUIPMENT AND FACILITIES

The Public Works equipment acquisition/replacement and facility improvements program was established to ensure that vehicles and equipment are replaced, and garage improvements occur, in a timely and cost-efficient manner. Each year, the Highway Division equipment procurement schedule is reviewed and revised with the objective of retaining certain equipment for longer periods before replacement is necessary. Heavy rolling stock equipment such as excavating (i.e. payloader, backhoe) and grading equipment are used fewer hours than smaller equipment such as pickups and small dump trucks.

Public Works equipment acquisitions in the amount of \$251,000 are proposed in the 2014-2015 fiscal year. FY 2014-2015 funding in the amount of \$211,000 will be supplemented by \$40,000 from the Capital Equipment Reserve Fund for the following acquisitions.

A. Equipment Acquisition / Replacement

FY 2014-2015 Element - \$211,000

Light Dump Truck - \$96,000

The Highway Division utilizes three- (3) light duty dump trucks for a variety of duties, including winter storm response, pothole patching and small material load transport. It is proposed to replace in FY 2014-2015 a 2006 Ford F550 light dump truck with 50,000 miles, which has been plagued with transmission problems and under carriage corrosion. The new six-wheel dump truck will be equipped with snowplow and drop-in stainless steel sander.

Medium Dump Truck - \$85,000

FY 2014-2015 represents the first of a two year funding cycle to replace a 2000 Sterling dump truck with 64,000 miles, one of eight medium dump trucks used by the Highway Division. The trade-in vehicle suffers electrical harness and chassis frame damage due to the corrosive nature of winter salt and is proposed to be replaced in FY 2015-2016 with a new six-(6) wheel dump truck with snowplow and articulating stainless/ carbon steel dump body/sander.

Large Dump Truck - \$30,000

The 2014-2015 fiscal year represents the first of a five year funding cycle to replace one of two large dump trucks used by the Highway Division, a 2004 Mack dump truck that currently has logged 45,000 miles. Given the significant cost (approximately \$200,000) associated with the purchase of this truck, multi-year funding must commence well in advance of the anticipated vehicle replacement date. A new ten- (10) wheel dump truck with snowplow and articulating stainless/ carbon steel dump body/sander will be procured once sufficient funding becomes available, projected for FY 2018-2019.

Arborist Truck - \$40,000

The Highway Division is in need of an arborist truck to properly maintain the lower canopy along the municipal road system. This work is required in order to provide adequate height clearance for commercial trucks and to remove any lower deadwood. A utility bucket-type truck, with insulated boom and hydraulic tool connectors is proposed for purchase in the 2015-2016 fiscal year, with FY 2014-2015 being the first of a two year funding cycle for this vehicle. Until its acquisition, upper canopy tree work will continue to be performed by third party contractors or National Grid arborists in conjunction with overhead utility wire maintenance work.

IV. PUBLIC SAFETY PROGRAM

A. Police Computer System/Equipment Upgrades

FY 2014-2015 Element - \$25,000

A reserve fund established in FY 2002-2003 provides funding as needed for computer equipment replacement and upgrades. For planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to the service task performed. In practice, actual equipment replacements are strictly done only as warranted. Workstations usually have a life expectancy of five to six years, while laptops are normally in the five-year range due to exposure to harsher environmental conditions.

Over the next two years, the majority of anticipated expenses will be for replacement of networking equipment, workstations, notebook computers, and peripherals (printers and scanners). As these units show signs of age and degraded reliability, they will be replaced as necessary.

To maintain the current level of technology, it is proposed that \$25,000 be allocated in FY 2014-2015 to provide reserve funding which will allow the Department to continue the plan for the future maintenance and upgrade of the Public Safety computer network system.

B. TASER Program

FY 2014-2015 Element - \$18,000

The implementation of a new program for the deployment of the TASER electronic control device (ECD) is proposed beginning in FY 2014-2015. The primary purpose of the ECD is to reduce injuries to officers and suspects by stopping threats from a safe distance. Officers would be certified to use the device in accordance with a sound operational policy to ensure discipline and accountability in its use. To implement this program, it is proposed ten devices be purchased in the 2014-2015 fiscal year, at an estimated cost of \$18,000. The devices would be shared by the three patrol shifts and assigned to officers on a sign-out basis. This valuable tool will also be beneficial to the Police Department in mutual aid situations since the surrounding Police Departments of Narragansett, North Kingstown, Charlestown and Richmond carry TASERS.

C. Communications Equipment/Upgrades

FY 2014-2015 Element - \$10,000

Over the last several years, the Police Department has been successful in completing a major upgrade of the various communications systems that support daily public safety operations. Between 2008 and 2010, over \$400,000 was invested in the replacement of the CCTV and radio communication systems. The last major element of the upgrade was with the replacement of the telephone system in May 2013 at a cost of \$32,000. While the telephone system is under an extended warranty, the CCTV and radio components no longer have warranty protection. The communications equipment reserve balance is \$38,556. Reserve funding in the amount of \$10,000 is proposed for FY 2014-2015 to prepare for equipment replacements and upgrades as needed.

D. Public Safety Building - General

FY 2014-2015 Element - \$20,000

The Public Safety Complex located on Kingstown Road was built in 1998. Since that time, improvements have been made to the operational controls relating to the building heating, ventilation, and air conditioning systems. The mechanical systems in the building have reached over 15 years of age, with some components nearing the point of maximum life expectancy.

Anticipated expenses in the next one to two years include the replacement of two variable frequency drives (VFD) that service the HVAC system (\$8,000), replacement of the chiller (\$80,000), and replacement of the HVAC controller (\$20,000). Other projects in the long term plan include recommissioning of the HVAC system and replacement of the cast iron boiler when it begins to show signs of failure. It is proposed that \$20,000 be allocated to the reserve fund in FY 2014-2015 to provide adequate funding for anticipated facility maintenance and improvements.

V. COMMUNICATIONS PROGRAM

A. Cable Replacement

FY 2014-2015 Element - \$10,000

Reserve funding in the amount of \$10,000 is proposed for the 2014-2015 fiscal year for replacement of existing 30-year old cable for fire alarm circuits as needed.

VI. EMERGENCY MEDICAL SERVICES PROGRAM

A. Medical Diagnostics/Equipment Upgrade

FY 2014-2015 Element- \$20,000

It is proposed that \$20,000 be allocated for the purchase of new personal protective equipment for personnel operating during vehicle extrication and other operations that require a high level of protection. Current personal protective equipment is no longer usable and has exceeded its useful life. New personal protective equipment would be fitted to each member and consist of helmets, coats, pants, and extrication gloves. It is expected that this new personal protective equipment will provide a life span of 5-10 years depending on usage.

B. Vehicle Replacement

FY 2014-2015 Element- \$85,000

Funding in the amount of \$85,000 for EMS vehicle replacements is proposed in the 2014-2015 fiscal year. Replacement of the Paramedic 2 sport utility vehicle is proposed for FY 2014-2015 at an estimated cost of \$70,000; the equipment required on this vehicle has increased in size, complexity and quantity, which requires a more specialized vehicle to adequately support operations. The current vehicle will be placed into reserve status. An additional \$15,000 in reserve funding is proposed for FY 2014-2015 as an initial installment toward the replacement of Paramedic 1 in the 2016-2017 fiscal year.

VII. SENIOR SERVICES PROGRAM

A. Senior Center Facility Improvements

FY 2014-2015 Element - \$10,000

Reserve funding in the amount of \$10,000 is proposed for FY 2014-2015 for Senior Center facility maintenance projects and upgrades. Specific areas of the Senior Center facility slated for improvements in the 2014-2015 fiscal year involve conversion of office space currently allocated to Southern Rhode Island Volunteers (SRIV) to an activity room to accommodate the increased number of programs in the building, with SRIV re-assigned to another office within The Center in order to continue providing senior specific volunteer administration. The Senior Services Program is explained in further detail on pages 43-45 of this document.

B. Senior Center Annex Improvements

FY 2014-2015 Element - \$20,000

Reserve funding in the amount of \$20,000 is proposed for the 2014-2015 fiscal year for improvements to the Senior Center Annex, which serves as a site for expanded senior activities such as the emergency food assistance program, volunteer quilting workshop, senior arts and crafts programs and a gift shop. Future improvements include replacement of windows and doors, as well as re-shingling and insulation of the building.

VIII. GENERAL GOVERNMENT

A. Town Hall Facility Improvements
FY 2014-2015 Element - \$5,000

A funding transfer is provided annually to the Town Hall Renovation and Improvement Reserve Fund for future maintenance and facility upkeep of the Town Hall facility. In the 2014-2015 fiscal year, a transfer of \$5,000 is proposed. *(Refer to page 54 of this document for detail on this program.)*

* * * * *

UTILITY FUNDS

The Utility Funds consist of three principal operations - water supply and distribution; wastewater collection and treatment; and solid waste disposal. The proposed schedule of capital improvements for the 2014-2015 fiscal year is as follows:

I. WATER FUND

A. Victoria Lane and Mautucket Road Exterior Tank Washing
FY 2014-2015 Element - \$40,000

The Water Division's water tank painting contractor sandblasted and painted the Mautucket Road and Victoria Lane water tanks in July 2005 and September 2007, respectively. Subsequent to application of the new, non-lead based paint system, both tanks suffered from a coating of mold/ mildew to the exterior tank surfaces. As such, the Water Division contracted for exterior tank power washing during the Summer 2011. However, exterior mold/ mildew re-growth has occurred, which now necessitates exterior power washing. Funding in the amount of \$40,000 is proposed for exterior power washing of both tanks in the 2014-2015 fiscal year.

B. Water System Supply Management Plan Reaffirmation
FY 2014-2015 Element - \$25,000

As required by RI General Law §46-15.3 and §46-15.6 all potable water supply systems must prepare a five- (5) year update to their Water System Supply Management Plan (WSSMP), whereby the Water Division's next update must be completed on or before December 21, 2015. The services of a potable water engineering consultant to prepare the update will be secured during FY 2014-2015.

C. South Shore Disinfection System
FY 2014-2015 Element - \$80,000

Between October 2012 and July 2013, the Water Division's South Shore water system had three- (3) violations for total coliform bacteriological exceedances. Total coliform bacteria are generally not harmful themselves. Coliforms are bacteria which are naturally present in the environment and are used as an indicator that other, potentially-harmful, bacteria may be present. As such, the RI Department of Health (RIDOH) required the Water Division to commission a water quality study by a consulting engineer to determine the cause of the exceedances. Upon completion of the study, the Water Division may be required to install one or more disinfection stations in the distribution system to ensure there is adequate chlorine residual. Funding in the amount of \$80,000 is proposed for FY 2014-2015 to construct one- (1) disinfection station if deemed necessary.

D. Leak Detection Program
FY 2014-2015 Element - \$25,000

Both the South Shore and Middlebridge water systems continue to suffer higher than acceptable rates of “unaccounted for” water. Unaccounted for water is defined as the difference between production water readings and water user readings that are adjusted for unmetered consumption such as fire protection and fire hydrant flushing. South Shore and Middlebridge unaccounted for water ranges between 10% and 35%, which is higher than the State target of 10%. Given the limited size of the Middlebridge system to serve as a pilot, the Water Division previously secured professional leak detection services to perform state of the art “correlator” leak detection and traditional acoustic leak detection methods. Correlator methods revealed no leaks, whereas acoustic methods revealed two leaks, which were promptly repaired. Leak detection will continue to be the most challenging issue facing the Water Division, since the poor transmissivity of water main materials and soil composition prove difficult to detect leaks. FY 2014-2015 funding of \$25,000 is proposed for this on-going effort.

E. Public Services Building Contribution
FY 2014-2015 Element - \$10,000

The Public Services Building has been occupied by the Public Services Department since it was renovated in 2000 from serving as the Police Station to its current use as the administrative offices for the Public Services staff and Engineering Division. The building is also occupied by the Town’s Communications Department and EMS staff and rescue vehicle that operates 12 hours per day, 365 days per year. Proposed improvements for FY 2014-2015 include first floor carpet replacement and a replacement wastewater ejection pump that services the entire building, at a total project cost estimated at \$20,000, to be paid proportionately between the Water and Wastewater Funds.

II. WASTEWATER FUND

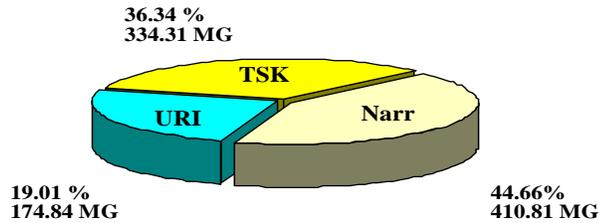
Plant Operations & Equipment Replacement

In order to ensure smooth and efficient Wastewater Treatment Facility (WWTF) process operations, the Wastewater Division uses a scheduled equipment maintenance and repair program for major WWTF plant components. Over the past fourteen years, major plant components replaced and/or repaired include improvements to the solids handling, Phase I hydraulic upgrade, and the headworks and disinfection infrastructure.

Given the complexity of the WWTF, various major plant components can be expected to fail in the future and will require replacement. The proposed replacement schedule is based on in-house assessments; however, the order and time of equipment failure could vary from these projections. Since commencement of Regional WWTF operations in 1976, capital related improvements to the facility are proportionately shared between the Towns of South Kingstown and Narragansett and the University of Rhode Island, based upon each regional partner’s respective flow contribution.

Flow apportionment to the WWTF for the 2012-2013 fiscal year is shown on the following page.

FY 2012-2013 Regional WWTF Partner Flow Shares



Local collection system and pump station improvement expenditures, where applicable are paid proportionately by South Kingstown and URI based upon flow contribution (FY2012-2013: SK=9.13%; URI=90.87%) and Silver Lake (FY2012-2013: SK=65.66%; URI=34.34%) to the Kingston pump stations. South Kingstown assumes all total costs associated with the remaining eleven- (11) local pump stations.

A. Regional Wastewater Treatment Facility (WWTF) Standby Generator

FY 2014-2015 Element - \$100,000

The WWTF generator set provides standby power to the entire facility, whereby standby power must be available at all times should the power grid fail. Now thirty years old, the unit is scheduled for replacement during FY 2015-2016 at a projected replacement cost of \$325,000. Reserve funding in the amount of \$100,000 is proposed for FY 2014-2015, representing the first of a 2 year funding cycle for this project, using WWTF flow cost sharing (36.34% - SK) to apportion this capital expenditure.

Total Projected Cost	\$100,000
T.S.K. Regional Partner Share (36.34%)	\$36,340

B. Kingston Pump Station Generator Replacement

FY 2014-2015 Element - \$138,500

The Kingston pump station generator set, similar to the Regional WWTF generator set, is now 30 years old. This generator provides standby power to the station's three pumps. The unit is scheduled for replacement in FY 2014-2015 at a projected replacement cost of \$298,500. Kingston pump station flows will be used to apportion this capital expenditure. FY 2014-2015 funding of \$138,500 represents the third and final year of a three-year funding cycle for this project.

Total Projected Cost	\$138,500
T.S.K. Regional Partner Share (9.13%)	\$12,645

C. Regional WWTF Primary Treatment Upgrade

FY 2014-2015 Element - \$100,000

Wastewater flow to the WWTF begins the treatment/ settling process via primary clarifier tanks. A series of four primary tanks utilize a "chain & flight" system to capture settleable and floating particulate. This equipment including scum collectors are now in need of replacement due to their years of service. FY 2014-2015 funding of \$100,000 represents the first of a two year funding cycle for this project. WWTF flow cost sharing (36.34%- SK) will be used for this project.

Total Projected Cost	\$100,000
T.S.K. Regional Partner Share (36.34%)	\$36,340

D. Regional WWTF Aeration Equipment Upgrade

FY 2014-2015 Element - \$55,000

In the late 1980's the Wastewater Division replaced the original "course bubble" aeration diffusers with "ultra- fine" bubble diffusers, which provided significant energy savings and an increase in plant capacity from 4.13 MGD to 5.0 MGD without adding additional aeration tanks. The panel membranes are now in need of replacement, which will be done in house by Wastewater Division maintenance staff. FY 2014-2015 funding of \$55,000 represents the first of a three year funding cycle for this project. WWTF flow cost sharing (36.34%- SK) will be used for this project.

Total Projected Cost	\$55,000
T.S.K. Regional Partner Share (36.34%)	\$19,987

E. Public Services Building Contribution

FY 2014-2015 Element - \$10,000

The Public Services Building has been occupied by the Public Services Department since it was renovated in 2000 from serving as the Police Station to its current use as the administrative offices for the Public Services staff and Engineering Division. The building is also occupied by the Town's Communications Department and EMS staff and rescue vehicle that operates 12 hours per day, 365 days per year. Proposed improvements for FY 2014-2015 include first floor carpet replacement and a replacement wastewater ejection pump that services the entire building, at a total project cost estimated at \$20,000, to be paid proportionately between the Wastewater and Water Funds.

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SCHOOL FUND

It is proposed that all funds appropriated in the School Fund for projects identified in the School Fund's Capital Budget be held in a "School Facilities Improvement Capital Reserve Fund." Fiscal Year 2014-2015 project descriptions provided below were prepared by the School Department. While presented as a component of the Town's comprehensive Capital Improvement Program, Town Administration has not evaluated these projects for need or cost estimation.

I. TECHNOLOGY

A. Computer Labs

FY 2014-2015 Element - \$70,000

The District Technology Plan includes computer labs in each school. Currently, there are 14 labs (one at each elementary school, two at each middle school and six at the high school). The labs are on a 7-year replacement cycle, and it is proposed to update labs at the high school and elementary schools that have reached that threshold.

B. Administrative Computers

FY 2014-2015 Element - \$15,000

As part of the District Technology Plan, administrative computers will be replaced, based on age and need. For the 2014-2015 fiscal year, an appropriation of \$15,000 is proposed.

C. Computer Equity/Replacement

FY 2014-2015 Element - \$115,000

Over the last several years, funds have been utilized to create equipment equity throughout the school system, with the district's goal to provide equitable access to technology for all students and teachers. Most classrooms now have computers in place and it is necessary to continue with a scheduled replacement cycle. It is proposed that \$115,000 be appropriated during FY 2014-2015 to replace school computers as needed.

D. Network Hardware

FY 2014-2015 Element - \$25,000

The School system is a networking environment, with each school having a local area network and using a wide area network to connect to the Internet and the District's student data system. It is necessary to support and upgrade the networks to maintain reliability. FY 2014-2015 funding in the amount of \$25,000 is proposed for the purchase of servers, routers, switches, fiber optic cabling, and to upgrade existing servers.

II. DISTRICT-WIDE PROJECTS

A. Bleacher Replacement Program

FY 2014-2015 Element- \$75,000

This project will replace gymnasium bleachers at the High School and Curtis Corner Middle School. The bleachers in each of these schools are worn and require continuous repair. The replacement bleachers will be code compliant and staff will be able to manipulate them more easily.

SECTION IV

**TOWN MANAGER
PROPOSED
FY 2014-2015 TO 2019-2020
CAPITAL IMPROVEMENT PROGRAM**

Town Manager Proposed Capital Improvement Program								
General Fund	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<u>Recreation Program</u>								
Park Rehabilitation/Improvements	\$105,000	\$110,000	\$131,000	\$130,000	\$135,000	\$107,000	\$93,000	\$706,000
Equipment Acquisition/Replacement	62,000	102,000	97,000	92,000	104,000	125,000	109,000	629,000
Recreation Dept. - Subtotal	\$167,000	\$212,000	\$228,000	\$222,000	\$239,000	\$232,000	\$202,000	\$1,335,000
<u>Public Services Program</u>								
Road Improvement Program	\$640,000	\$640,000	\$650,000	\$650,000	\$650,000	\$650,000	\$650,000	\$3,890,000
Equipment Acquisition/Replacement	213,000	211,000	220,000	215,000	211,000	217,000	282,000	1,356,000
Public Services Dept. - Subtotal	\$853,000	\$851,000	\$870,000	\$865,000	\$861,000	\$867,000	\$932,000	\$5,246,000
<u>Public Safety Program</u>								
Computer System Equipment	\$20,000	\$25,000	\$30,000	\$35,000	\$35,000	\$35,000	\$35,000	\$195,000
Animal Control Vehicle Replacement	30,000	0	0	0	0	0	0	0
Harbor Patrol - Engine & Trailer	0	0	0	0	0	0	28,000	28,000
TASER Program	0	18,000	0	0	0	0	0	18,000
Communications Equipment	0	10,000	10,000	10,000	10,000	10,000	15,000	65,000
Public Safety Building - General	20,000	20,000	25,000	20,000	20,000	20,000	20,000	125,000
Public Safety Dept. - Subtotal	\$70,000	\$73,000	\$65,000	\$65,000	\$65,000	\$65,000	\$98,000	\$431,000
<u>Communications Department</u>								
Cable Purchase	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$12,000	\$12,000	\$64,000
Panel Truck	0	0	20,000	20,000	0	0	0	40,000
Communications Dept. - Subtotal	\$5,000	\$10,000	\$30,000	\$30,000	\$10,000	\$12,000	\$12,000	\$104,000
<u>Emergency Medical Services</u>								
Medical Diagnostics/Equipment	\$68,000	\$20,000	\$0	\$0	\$0	\$35,000	\$35,000	\$90,000
Facilities Improvements - South	26,000	0	0	0	0	0	0	0
Facilities Improvements - North	0	0	0	5,000	0	0	0	5,000
Mobile Computing Upgrade	0	0	0	5,000	5,000	0	0	10,000
EMS Vehicle Replacement #1	0	15,000	95,000	100,000	0	0	0	210,000
EMS Vehicle Replacement #2	0	70,000	0	0	0	70,000	0	140,000
EMS Vehicle Replacement #3	0	0	0	0	95,000	25,000	90,000	210,000
Emergency Medical Services - Subtotal	\$94,000	\$105,000	\$95,000	\$110,000	\$100,000	\$130,000	\$125,000	\$665,000

Town Manager Proposed Capital Improvement Program								
General Fund	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<i>Library Program</i>								
Library Facilities Renovations Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Library Depart. - Subtotal	\$0	\$0						
<i>Senior Services Program</i>								
Adult Day Services Center	\$0	\$0	\$5,000	\$5,000	\$10,000	\$0	\$0	\$20,000
Senior Center Facility Improvements	10,000	10,000	20,000	10,000	15,000	0	5,000	60,000
Senior Center Annex Improvements	0	20,000	5,000	10,000	5,000	5,000	0	45,000
Senior Transportation Vehicle	0	0	0	0	20,000	20,000	30,000	70,000
Senior Services Depart - Subtotal	\$10,000	\$30,000	\$30,000	\$25,000	\$50,000	\$25,000	\$35,000	\$195,000
<i>General Government</i>								
Information Technology Program	\$10,000	\$0	\$25,000	\$25,000	\$25,000	\$45,000	\$0	\$120,000
Town Hall - Renovations and Upkeep	5,000	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Pool Car Replacement	18,000	0	18,000	0	0	20,000	20,000	58,000
General Government - Subtotal	\$33,000	\$5,000	\$48,000	\$30,000	\$30,000	\$70,000	\$25,000	\$208,000
General Fund Total	\$1,232,000	\$1,286,000	\$1,366,000	\$1,347,000	\$1,355,000	\$1,401,000	\$1,429,000	\$8,184,000
\$54,000								

Town Manager Proposed Capital Improvement Program								
Water Fund	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<u>Water Storage</u>								
Mautucket Water Tank Cleaning	\$0	\$20,000	\$0	\$0	\$25,000	\$0	\$0	\$45,000
Victoria Lane Water Tank Cleaning	0	20,000	0	0	25,000	0	0	45,000
SCADA/Telemetry Upgrades	0	0	25,000	0	0	35,000	0	60,000
<u>Water Supply</u>								
RIDOH Capital Infrastructure Plan	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
RIDOH Vulnerability Assessment Plan	0	0	25,000	0	0	0	0	25,000
Water Supply Mgmt Plan Reaffirmation	0	25,000	0	0	0	0	0	25,000
Pump Station Road & Mautucket Tank Access Imp	25,000	0	0	10,000	0	0	0	10,000
Water Quality Study/Disinfection Station	0	80,000	0	0	0	0	0	80,000
<u>Water Distribution</u>								
Leak Detection Equipment	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Water Main Replacement Program	0	0	0	25,000	25,000	25,000	25,000	100,000
<u>Equipment & GIS</u>								
DPS Office Building Contribution	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Rolling Stock Equipment Replacement	12,000	0	0	30,000	0	0	45,000	75,000
GIS Upgrade	20,000	0	0	0	0	0	0	0
<u>Future Bonding Program</u>								
East Matunuck Beach Water Main By-Pass A/E	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water Fund Total	\$102,000	\$180,000	\$95,000	\$90,000	\$100,000	\$85,000	\$95,000	\$645,000

Town Manager Proposed Capital Improvement Program								
Wastewater Fund	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<u>WWTF, Telemetry & Pump Stations</u>								
WWTF Building Infrastructure Upgrade	\$40,000	\$0	\$0	\$0	\$40,000	\$60,000	\$60,000	\$160,000
WWTF Telemetry and Control Upgrade	0	0	30,000	0	0	0	0	30,000
WWTF Standby Generator Replacement	0	100,000	225,000	0	0	0	0	325,000
WWTF Outfall Diffuser Repair	0	0	0	0	0	20,000	20,000	40,000
WWTF Boiler Replacement Project	0	0	0	0	0	80,000	80,000	160,000
Local Pump Station Improvements	35,000	0	35,000	50,000	50,000	50,000	50,000	235,000
Kingston P. S. Generator Replacement	160,000	138,500	0	0	0	0	0	138,500
<u>Solids Handling</u>								
Solids Handling Upgrade	\$0	\$0	\$0	\$30,000	\$0	\$20,000	\$20,000	\$70,000
Waste Sludge Pumps	0	0	0	0	50,000	0	0	50,000
Septage Holding Tank	0	0	0	50,000	0	0	0	50,000
<u>Primary Treatment</u>								
Influent Headworks	\$30,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Primary Treatment Upgrade	0	100,000	50,000	0	0	50,000	50,000	250,000
Primary Grease & Sludge Pumps	0	0	0	0	50,000	0	0	50,000
<u>Secondary Treatment</u>								
Aeration Equipment Upgrade	\$0	\$55,000	\$40,000	\$50,000	\$0	\$0	\$0	\$145,000
<u>Collection System</u>								
Evaluation Report	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$50,000
Interceptor Repair and Cleaning	0	0	0	100,000	0	0	0	100,000
<u>Equipment & GIS</u>								
Collection System Maint. Equipment	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$40,000
Rolling Stock Equipment Replacement	40,000	0	30,000	30,000	30,000	0	0	90,000
DPS Building Improvement Contribution	0	10,000	0	0	20,000	0	0	30,000
Geographic Information System Upgrade	20,000	0	0	0	10,000	0	0	10,000
Wastewater Fund Total	\$325,000	\$403,500	\$410,000	\$350,000	\$300,000	\$305,000	\$305,000	\$2,073,500

Town Manager Proposed Capital Improvement Program								
School Fund	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
Technology								
High School Computer Labs	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
Middle Schools Computer Labs	35,000	0	0	35,000	0	35,000	0	70,000
Elementary Schools Computer Labs	0	35,000	45,000	0	50,000	0	45,000	175,000
Telecommunications Program	0	0	25,000	20,000	0	25,000	20,000	90,000
Administrative Computers	15,000	15,000	15,000	10,000	15,000	10,000	15,000	80,000
Computer Equity/Replacement	115,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Subtotal	\$225,000	\$225,000	\$260,000	\$240,000	\$240,000	\$245,000	\$255,000	\$1,465,000
District-wide Projects								
Painting Program	\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$100,000
Vehicle Replacement Program	30,000	0	35,000	0	35,000	0	35,000	105,000
Track Resurfacing	0	0	0	0	25,000	0	0	25,000
Bleacher Replacement Program	0	75,000	0	0	0	0	0	75,000
Subtotal	\$30,000	\$75,000	\$35,000	\$50,000	\$60,000	\$50,000	\$35,000	\$305,000
School Fund Total	\$255,000	\$300,000	\$295,000	\$290,000	\$300,000	\$295,000	\$290,000	\$1,770,000
Capital Improvement Program Total	\$1,914,000	\$2,169,500	\$2,166,000	\$2,077,000	\$2,055,000	\$2,086,000	\$2,119,000	\$12,672,500

Town Manager Proposed Capital Improvement Program Long Range Program Element (All Funds)								
Includes all Funding Sources	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
	(Current Yr.)	Year #1	Year #2	Year #3	Year #4	Year #5	Year #6	(Six-Years)
<u>Open Space and Recreational Programs</u>								
Open Space Acquisition Program	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
South County Commons Bike Path (Phase 1)	0	275,000	0	0	0	0	0	275,000
Neighborhood Guild Improvements	0	0	500,000	500,000	0	0	0	1,000,000
Community Recreation Center	0	0	0	2,500,000	2,500,000	0	0	5,000,000
Marina Park Improvements	0	95,000	0	0	82,000	0	0	177,000
Town Beach Program	400,000	20,000	20,000	15,000	15,000	15,000	15,000	100,000
Senior Services Program	0	30,000	30,000	20,000	35,000	10,000	70,000	195,000
<u>General Municipal Programs</u>								
Road Improvement Program	\$2,074,616	\$517,810	\$983,960	\$1,003,650	\$743,955	\$1,483,010	\$767,615	\$5,500,000
Police Element	0	133,200	34,950	67,050	59,500	76,850	128,450	500,000
EMS South Station Element	0	440,000	0	0	0	0	0	440,000
EMS Vehicles Element	0	70,000	0	210,000	70,000	0	210,000	560,000
Planning Program Element	0	78,000	0	0	0	0	0	78,000
Information Technology Program	817,315	217,000	70,000	0	60,000	60,000	0	407,000
Property Revaluation Program	0	0	260,000	0	0	280,000	0	540,000
Town Hall Improvements	70,000	0	30,000	40,000	60,000	10,000	0	140,000
<u>Utility Department Programs</u>								
East Matunuck Beach Water Main By-Pass	\$0	\$0	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$2,200,000
<u>School Department Programs</u>								
General Building Renovations Program	\$0	\$903,000	\$1,170,000	\$1,300,000	\$991,000	\$1,020,000	\$1,149,000	\$6,533,000
Total Long Range Program	\$3,436,931	\$2,854,010	\$4,273,910	\$6,830,700	\$4,691,455	\$3,029,860	\$2,415,065	\$24,095,000
Annual Funding Element	\$1,914,000	\$2,169,500	\$2,166,000	\$2,077,000	\$2,055,000	\$2,086,000	\$2,119,000	\$12,672,500
Total Capital Program	\$5,350,931	\$5,023,510	\$6,439,910	\$8,907,700	\$6,746,455	\$5,115,860	\$4,534,065	\$36,767,500
Less Road Improvement Transfers	(\$640,000)	(\$640,000)	(\$650,000)	(\$650,000)	(\$650,000)	(\$650,000)	(\$650,000)	(\$3,890,000)
Less Town Beach Transfers	(10,000)	(20,000)	(20,000)	(15,000)	(15,000)	(15,000)	(15,000)	(100,000)
Less Information Technology Transfers	(10,000)	0	(25,000)	(25,000)	(25,000)	(45,000)	0	(120,000)
Less Town Hall Improvement Transfers	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(30,000)
Less Public Safety Programs	0	(160,000)	(160,000)	(175,000)	(165,000)	(195,000)	(195,000)	(1,050,000)
Less Marina Park Improvements	(10,000)	(10,000)	(15,000)	(15,000)	(10,000)	0	0	(50,000)
Less Senior Programs	(10,000)	(30,000)	(30,000)	(25,000)	(50,000)	(25,000)	(35,000)	(195,000)
Less Annual Funding Transfers	(\$685,000)	(\$865,000)	(\$905,000)	(\$910,000)	(\$920,000)	(\$935,000)	(\$900,000)	(\$5,435,000)
Net Capital Program	\$4,665,931	\$4,158,510	\$5,534,910	\$7,997,700	\$5,826,455	\$4,180,860	\$3,634,065	\$31,332,500

SECTION V

PUBLIC WORKS AND PARKS & RECREATION

SIX-YEAR WORK PLAN

IMPROVEMENTS\EQUIPMENT SCHEDULES

Town Manager Proposed Public Works Improvement Program								
Capital Fund # 0418	Estimated 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Six Year Total
Linear Cost Per Foot	\$115	\$115	\$120	\$125	\$130	\$135	\$135	
Arterial Road Program- Full Depth Reconstruction (FDR)								
Saugatucket Rd (Rt. 1 to Broad Rock Road)	\$0	\$0	\$771,960	\$0	\$0	\$0	\$0	\$771,960
ARP- FDR Subtotal	\$0	\$0	\$771,960	\$0	\$0	\$0	\$0	\$771,960
Linear Cost Per Foot	\$28	\$35	\$37	\$40	\$43	\$45	\$48	
Arterial Road Program- Overlay								
Saugatucket Rd (North Road to Birchwood)	\$0	\$87,500	\$0	\$0	\$0	\$0	\$0	\$87,500
Torrey Road Road	0	0	0	115,400	0	0	0	115,400
Matunuck School House Road- Phase 3	100,520	0	0	0	0	0	0	0
Woodruff Avenue	0	0	0	0	0	137,250	0	137,250
Biscuit City Road	0	0	0	0	0	190,890	0	190,890
Green Hill Beach Road (School House to Post)	121,800	0	0	0	0	0	0	0
South Road (Curtis Corner to Rt 138)	269,360	0	0	0	0	0	0	0
South Road (Curtis Corner to Main St)	0	0	0	0	369,585	0	0	369,585
Old North Road (Rt138 to Stoney Fort Rd)	0	0	0	0	0	187,320	0	187,320
Wordens Pond Road	0	0	0	0	0	467,280	0	467,280
Matunuck Beach Road (Rt 1 to Cards Pond)	0	0	0	0	154,370	0	0	154,370
Silver Lake Avenue	79,436	0	0	0	0	0	0	0
ARP- Overlay Subtotal	\$571,116	\$87,500	\$0	\$115,400	\$523,955	\$982,740	\$0	\$1,709,595
Arterial Road Program - Total	\$571,116	\$87,500	\$771,960	\$115,400	\$523,955	\$982,740	\$0	\$2,481,555
Linear Cost Per Foot	\$115	\$115	\$120	\$125	\$130	\$135	\$135	
Collector Road Program- Reconstruction (FDR)								
Moonstone Beach Rd (Mill Rd to Rt 1)	\$0	\$0	\$0	\$412,500	\$0	\$0	\$0	\$412,500
Moonstone Beach Rd (Rt 1 to Post Road)	0	0	0	293,750	0	0	0	293,750
Collector Road Program - Reconst. Subtotal	\$0	\$0	\$0	\$706,250	\$0	\$0	\$0	\$706,250
Linear Cost Per Foot	\$28	\$35	\$37	\$40	\$43	\$45	\$48	
Collector Road Program- Overlay								
Shannock Road	\$241,672	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plains Road (Flagg to Stony Fort Road)	142,156	0	0	0	0	0	0	0
Fairgrounds Road (Rt 138 to Waites Corner Road)	58,128	0	0	0	0	0	0	0
Stony Fort Road (Old North to Slocum)	54,600	0	0	0	0	0	0	0
Waites Corner Road (Fairgrounds to Rt 138)	0	240,310	0	0	0	0	0	240,310
Green Hill Beach Rd (Schoolhouse Rd to Beach)	153,524	0	0	0	0	0	0	0
Frank Avenue	39,480	0	0	0	0	0	0	0
Watson Road	74,471	0	0	0	0	0	0	0
Dugway Bridge Road	0	0	0	0	0	0	279,911	279,911
Glen Rock Road	229,012	0	0	0	0	0	0	0
Liberty Lane (Rt 138 to Bike Path)	0	0	0	0	0	200,970	0	200,970
James Trail (less ledge reconstruction area)	0	0	0	0	0	69,300	0	69,300
Jerry Brown Farm Road	0	0	0	0	0	0	322,704	322,704
Collector Road Program- Overlay Subtotal	\$993,043	\$240,310	\$0	\$0	\$0	\$270,270	\$602,615	\$1,113,195
Collector Road Program - Total	\$993,043	\$240,310	\$0	\$706,250	\$0	\$270,270	\$602,615	\$1,819,445

Town Manager Proposed Public Works Improvement Program								
	Estimated 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Six Year Total
Linear Cost Per Foot	\$28	\$35	\$37	\$40	\$43	\$45	\$48	
Local Road Program- Overlay								
Dockray Road	\$45,836	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Pershing Avenue	34,776	0	0	0	0	0	0	0
MacArthur Avenue	24,808	0	0	0	0	0	0	0
Audobon Drive	11,844	0	0	0	0	0	0	0
Eisenhower Place	23,576	0	0	0	0	0	0	0
Narragansett Avenue - West	39,000	0	0	0	0	0	0	0
West Street (Gooseberry Rd to Hartford Ave)	18,172	0	0	0	0	0	0	0
Wampum Trail - South	13,000	0	0	0	0	0	0	0
Local Roads - Total	\$211,012	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total- All Roads	\$1,775,171	\$327,810	\$771,960	\$821,650	\$523,955	\$1,253,010	\$602,615	\$4,301,000
New Drainage/Erosion/TMDL Projects								
TMDL Implementation Reserve Fund	\$119,445	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
Matunuck Beach Road Design/Const. Mgt	150,000	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Torrey Road	0	0	20,000	0	0	0	0	20,000
New Drainage - Total	\$269,445	\$120,000	\$140,000	\$120,000	\$120,000	\$120,000	\$120,000	\$740,000
Bridges and Dams								
Bridge Inspection Program	\$0	\$25,000	\$0	\$0	\$0	\$30,000	\$0	\$55,000
Dugway Bridge (RIDOT #950)	0	0	0	0	0	0	20,000	20,000
Saugatucket River Culvert	0	15,000	15,000	50,000	50,000	0	0	130,000
Church St (RIDOT #564)	30,000	30,000	30,000	0	0	0	0	60,000
Church St Pedestrian Bridge	0	0	0	0	50,000	0	0	50,000
Spring St Bridge	0	0	0	0	0	20,000	0	20,000
Dam Inspection Program	0	0	0	0	0	0	0	0
Rocky Brook Dam	0	0	0	0	0	20,000	0	20,000
Bridges & Dams - Total	\$30,000	\$70,000	\$45,000	\$50,000	\$100,000	\$70,000	\$20,000	\$355,000
Highway Facility Program								
Building Repair & PSOB Transfers	\$0	\$0	\$15,000	\$0	\$0	\$20,000	\$0	\$35,000
Salt Barn Improvements	0	0	0	0	0	20,000	0	20,000
Fuel Center Upgrade	0	0	12,000	12,000	0	0	25,000	49,000
Highway Facility Program - Total	\$0	\$0	\$27,000	\$12,000	\$0	\$40,000	\$25,000	\$104,000

Town Manager Proposed Public Works Improvement Program- Equipment Replacement Schedule								
	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<i>Highway Division Equipment</i>								
Super., Engin. Vehicles & Equipment	\$0	\$0	\$0	\$0	\$26,000	\$0	\$0	\$26,000
Vehicle Lifts	0	0	0	0	0	0	0	0
Pickup & Utility Trucks- (7)	30,000	0	0	35,000	0	37,000	37,000	109,000
Light Dumps- (3)	0	96,000	0	0	0	0	0	96,000
Medium Dumps - (8)	165,000	85,000	85,000	70,000	110,000	0	185,000	535,000
Large Dumps- (2)	0	30,000	30,000	30,000	30,000	80,000	0	200,000
Street Sweepers- (2)	0	0	60,000	120,000	0	0	100,000	280,000
Jet-Vac Truck	0	0	0	0	0	0	0	0
Arborist Truck	0	40,000	45,000	0	0	0	0	85,000
Roadside Mowing- (3)	0	0	0	0	0	95,000	0	95,000
Backhoe/ Bobcat	0	0	0	0	85,000	45,000	0	130,000
Payloader	0	0	0	0	0	0	0	0
Grader	0	0	0	0	0	0	0	0
Debris Management Grapples	0	0	0	0	0	0	0	0
Chippers- (2)	0	0	40,000	0	0	0	0	40,000
Trailers & Message Board	0	0	0	0	0	0	0	0
Hot Asphalt Pavement Box	18,000	0	0	0	0	0	0	0
Equipment Reserve Funds	0	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(240,000)
Highway Division - Equip. Total	\$213,000	\$211,000	\$220,000	\$215,000	\$211,000	\$217,000	\$282,000	\$1,356,000

Town Manager Proposed Parks Improvement Program								
Park Facility	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
Abbie Perry Park								
Resurface BB / Parking Lot					\$10,000			\$10,000
Playground Improvements					5,000			5,000
Broad Rock Playfields								
Parking Lot Improvements			\$20,000					20,000
Tennis Court Resurfacing							\$10,000	10,000
Brousseau Park								
Tennis Court Resurfacing							10,000	10,000
Parking Lot Improvements				\$15,000				15,000
Playground Upgrades			10,000	10,000				20,000
Curtis Corner Playfields								
Road / Parking Lot / Bike Path Improv.					10,000			10,000
Playground Improvements	\$15,000							0
Irrigation System Upgrade						\$5,000		5,000
Stone Wall / Guardrail / Fencing					10,000			10,000
Fagan Park								
Parking Lot Improvements						5,000		5,000
Playground Upgrades				10,000				10,000
Green Hill Park								
Tennis Court Improvements		\$10,000						10,000
Basketball Court Improvements			6,000					6,000
Picnic Shelter				10,000				10,000
Marina Park								
Parking/Ramp & Dock Improvements	10,000	10,000	15,000	15,000	10,000			50,000
Old Mountain Field								
Picnic Shelter					10,000			10,000
Tennis Courts Replacement		40,000	40,000					80,000
Restroom/Concession Building Replacement				30,000	30,000	30,000		90,000
Park Maintenance Building								
Exterior Door Installation						10,000		10,000
Maintenance Software Program					10,000			10,000
Saugatucket Park								
Basketball Court Improvements		5,000						5,000
Walking Paths Improvements				15,000				15,000
Stepping Stone Pre-School								
Restroom / lower level Improvements			10,000					10,000
Interior Building Improvements							15,000	15,000
Playground Improvements	5,000							0
Ramp Access - ADA Compliance						15,000		15,000

Town Manager Proposed Parks Improvement Program								
Park Facility	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
Town Beach								
Beach Improvement Program	\$10,000	\$20,000	\$20,000	\$15,000	\$15,000	\$15,000	\$15,000	\$100,000
Town Farm Park								
Playground Upgrade					20,000			20,000
Treaty Rock Park								
Playground Upgrades						10,000	10,000	20,000
Drainage Improvements					5,000			5,000
Basketball Court Improvements			5,000					5,000
Tri-Pond Park								
Asa Pond Dock Installation							8,000	8,000
Outdoor Classroom/Shelter							10,000	10,000
Tuckertown Park								
Basketball Court Resurfacing						7,000		7,000
Restroom Building Improvements	10,000	15,000						15,000
Village Green								
Tennis Court Resurfacing				10,000				10,000
Playground Improvements	10,000		5,000					5,000
West Kingston Park								
Playground Upgrades	15,000							0
Parking / Fencing Improvements						10,000		10,000
Picnic Shelter							10,000	10,000
Tennis Court Resurfacing		10,000						10,000
William C. O'Neill Bike Path								
Bike Path Asphalt Sealing / Repairs							5,000	5,000
Totals	\$105,000	\$110,000	\$131,000	\$130,000	\$135,000	\$107,000	\$93,000	\$706,000
Less Capital Funds Forward	(10,000)	0	0	0	0	0	0	0
Net PAUG Transfers	\$95,000	\$110,000	\$131,000	\$130,000	\$135,000	\$107,000	\$93,000	\$706,000

Town Manager Proposed Parks & Recreation Program - Equipment Replacement Schedule										
Equipment	Date	I.D.#	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
1/2 Ton Pick-up	2010	5158					\$20,000			\$20,000
3/4 Ton Pick-up	2005	2960	\$27,000							0
3/4 Ton Pick-up	2011	716						\$29,000		29,000
Pick up Truck/Tool Body	2006	672		\$32,000						32,000
Maint/Panel Truck - Van	2005	425					15,000			15,000
Box Truck	2005	695			\$32,000					32,000
Dump Truck	2013	1219							\$39,000	39,000
Dump Truck	2013	1460							39,000	39,000
Dump Truck	2010	804				\$37,000				37,000
Dump Truck	2009	1525			37,000					37,000
Adm. Vehicle Sedan	2005	5094					18,000			18,000
Multi-Use Vehicle	2006	JD Gator	13,000							0
Overseeder	1994								\$10,000	10,000
Topdresser	1996					15,000				15,000
Tractor	2007	JD4320						30,000		30,000
Tractor	1992	JD-4200	15,000							0
Tractor/Backhoe	1999	JD-4500					30,000			30,000
Aerator	1990									0
12-foot mower	2005	TORO-GM		59,000						59,000
12-foot mower	2012	TORO-GM						59,000		59,000
Front-Mount Mower	2003	Ferris-Z-		21,000						21,000
Front-Mount Mower	2011	JD1445					21,000			21,000
Front-Mount Mower	2012	JD1445							21,000	21,000
Front-Mount Mower	2007	JD1445				21,000				21,000
Front-Mount Mower	2008	JD w/bagger			21,000					21,000
Equipment trailer	2007	16 Ft Utility				6,000				6,000
Equipment trailer	2008	21ft-mow				7,000				7,000
Equipment trailer	2007	21ft-mow			7,000					7,000
Equipment trailer	2001	21ft-mow	7,000					7,000		7,000
Leaf removal vac.	2013	Giant Vac.								0
Toolcat attachment	New	Blower				6,000				6,000
Totals			\$62,000	\$112,000	\$97,000	\$92,000	\$104,000	\$125,000	\$109,000	\$639,000
Less Capital Funds Forwarded				(10,000)	0	0	0	0	0	(10,000)
Net Equipment Replacement			\$62,000	\$102,000	\$97,000	\$92,000	\$104,000	\$125,000	\$109,000	\$629,000

SECTION VI

**MUNICIPAL
DEPARTMENTS AND AGENCIES
REQUESTED
CAPITAL IMPROVEMENT PROGRAM
(ALL FUNDS)**

Department Requested Capital Improvement Program								
General Fund	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<u>Recreation Program</u>								
Park Rehabilitation/Improvements	\$95,000	\$110,000	\$121,000	\$125,000	\$120,000	\$117,000	\$113,000	\$706,000
Equipment Purchase/ Replacement	62,000	112,000	97,000	98,000	104,000	125,000	109,000	645,000
Marina Park Improvements	10,000	30,000	10,000	10,000	30,000	0	0	80,000
Recreation Dept. - Subtotal	\$167,000	\$252,000	\$228,000	\$233,000	\$254,000	\$242,000	\$222,000	\$1,431,000
<u>Public Services Program</u>								
Road Improvement Program	\$640,000	\$650,000	\$650,000	\$650,000	\$650,000	\$650,000	\$650,000	\$3,900,000
Equipment Acquisition	213,000	296,000	245,000	245,000	231,000	257,000	322,000	1,596,000
Public Services Dept. - Subtotal	\$853,000	\$946,000	\$895,000	\$895,000	\$881,000	\$907,000	\$972,000	\$5,496,000
<u>Public Safety Program</u>								
Computer System Equipment	\$20,000	\$25,000	\$30,000	\$35,000	\$35,000	\$35,000	\$35,000	\$195,000
Animal Shelter Facility Improvements	0	32,700	0	0	0	0	0	32,700
Animal Control Vehicle Replacement	30,000	0	0	0	0	0	0	0
Harbor Patrol - Engine and Trailer Replacement	30,000	0	0	0	0	0	28,000	28,000
Taser Program	0	18,000	0	0	0	0	0	18,000
Communications Equipment	0	10,000	10,000	10,000	10,000	10,000	15,000	65,000
Public Safety Building - General	20,000	20,000	25,000	20,000	20,000	20,000	20,000	125,000
Public Safety Dept. - Subtotal	\$100,000	\$105,700	\$65,000	\$65,000	\$65,000	\$65,000	\$98,000	\$463,700
<u>Communications Department</u>								
Cable Purchase	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$12,000	\$12,000	\$64,000
Panel Truck	0	0	40,000	0	0	0	0	40,000
Communications Dept. - Subtotal	\$5,000	\$10,000	\$50,000	\$10,000	\$10,000	\$12,000	\$12,000	\$104,000
<u>Emergency Medical Services</u>								
Medical Diagnostics	\$68,000	\$20,000	\$0	\$0	\$0	\$35,000	\$35,000	\$90,000
Facilities Improvements - South	26,000	50,000	30,000	0	0	0	0	80,000
Facilities Improvements - North	0	0	0	5,000	0	0	0	5,000
Mobile Computing Upgrade	0	0	0	5,000	5,000	0	0	10,000
EMS Vehicle Replacement #1	0	15,000	90,000	105,000	0	0	0	210,000
EMS Vehicle Replacement #2	0	70,000	0	0	40,000	30,000	0	140,000
EMS Vehicle Replacement #3	0	0	0	0	80,000	80,000	50,000	210,000
Emergency Medical Services - Subtotal	\$94,000	\$155,000	\$120,000	\$115,000	\$125,000	\$145,000	\$85,000	\$745,000

Department Requested Capital Improvement Program								
General Fund	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
Library Program								
Library Facilities Renovations Program	\$0	\$38,970	\$0	\$0	\$0	\$0	\$0	\$38,970
Library Depart. - Subtotal	\$0	\$38,970	\$0	\$0	\$0	\$0	\$0	\$38,970
Senior Services Program								
Adult Day Services Center	\$0	\$0	\$5,000	\$5,000	\$10,000	\$0	\$0	\$20,000
Senior Center Facility Improvements	10,000	10,000	20,000	10,000	15,000	0	5,000	60,000
Senior Center Annex Improvements	0	20,000	5,000	5,000	10,000	5,000	0	45,000
Senior Center Barn Improvements	0	0	0	10,000	0	5,000	0	15,000
Senior Transportation Vehicle	0	0	0	0	0	50,000	20,000	70,000
Senior Services Depart - Subtotal	\$10,000	\$30,000	\$30,000	\$30,000	\$35,000	\$60,000	\$25,000	\$210,000
General Government								
GIS Municipal Mapping Program	\$0	\$10,000	\$0	\$10,000	\$0	\$10,000	\$0	\$30,000
GIS Equipment Reserve Fund	0	0	5,000	0	8,000	5,000	10,000	28,000
Municipal Planning Services	0	0	0	0	0	0	0	0
Information Technology Program	10,000	200,000	0	80,000	60,000	70,000	0	410,000
Property Appraisal Program	0	0	0	0	0	0	18,000	18,000
Town Hall - Renovations and Upkeep	5,000	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Pool Car Replacement	18,000	0	18,000	0	0	20,000	20,000	58,000
General Government - Subtotal	\$33,000	\$220,000	\$33,000	\$100,000	\$78,000	\$115,000	\$58,000	\$604,000
General Fund Total	\$1,262,000	\$1,757,670	\$1,421,000	\$1,448,000	\$1,448,000	\$1,546,000	\$1,472,000	\$9,092,670

Department Requested Capital Improvement Program								
Water Fund	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<u>Water Storage</u>								
Mautucket Water Tank Cleaning	\$0	\$20,000	\$0	\$0	\$25,000	\$0	\$0	\$45,000
Victoria Lane Water Tank Cleaning	0	20,000	0	0	25,000	0	0	45,000
SCADA/Telemetry Upgrades	0	0	25,000	0	0	35,000	0	60,000
<u>Water Supply</u>								
RIDOH Capital Infrastructure Plan	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
RIDOH Vulnerability Assessment Plan	0	0	25,000	0	0	0	0	25,000
Water Supply Mgmt Plan Reaffirmation	0	25,000	0	0	0	0	0	25,000
Pump Station Roof Repairs	0	0	0	0	0	0	0	0
Pump Station Road & Mautucket Tank Access	25,000	0	0	10,000	0	0	0	10,000
Water Quality Study/Disinfection Station	0	110,000	0	0	0	0	0	110,000
<u>Water Distribution</u>								
Leak Detection Equipment	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Water Main Replacement Program	0	0	0	25,000	25,000	25,000	25,000	100,000
<u>Equipment & GIS</u>								
DPS Office Building Contribution	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Rolling Stock Equipment Replacement	12,000	0	0	30,000	0	0	45,000	75,000
GIS Upgrade	20,000	0	0	0	0	0	0	0
<u>Future Bonding Program</u>								
East Matunuck Beach Water Main By-Pass A/E	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water Fund Total	\$102,000	\$210,000	\$95,000	\$90,000	\$100,000	\$85,000	\$95,000	\$675,000

Department Requested Capital Improvement Program								
Wastewater Fund	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
<i>WWTF, Telemetry & Pump Stations</i>								
WWTF Building Infrastructure Upgrade	\$40,000	\$0	\$0	\$0	\$40,000	\$60,000	\$60,000	\$160,000
WWTF Telemetry and Control Upgrade	0	0	30,000	0	0	0	0	30,000
WWTF Standby Generator Replacement	0	100,000	225,000	0	0	0	0	325,000
WWTF Outfall Diffuser Repair	0	0	0	0	0	20,000	20,000	40,000
WWTF Boiler Replacement Project	0	0	0	0	0	80,000	80,000	160,000
Local Pump Station Improvements	35,000	0	35,000	50,000	50,000	50,000	50,000	235,000
Silver Lake P. S. Pump Replacement	0	0	0	0	0	0	0	0
Kingston P. S. Generator Replacement	160,000	138,500	0	0	0	0	0	138,500
<i>Solids Handling</i>								
Solids Handling Upgrade	\$0	\$0	\$0	\$30,000	\$0	\$20,000	\$20,000	\$70,000
Waste Sludge Pumps	0	0	0	0	50,000	0	0	50,000
Septage Holding Tank	0	0	0	50,000	0	0	0	50,000
<i>Primary Treatment</i>								
Influent Headworks	\$30,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
Primary Treatment Upgrade	0	100,000	50,000	0	0	50,000	50,000	250,000
Primary Grease & Sludge Pumps	0	0	0	0	50,000	0	0	50,000
<i>Secondary Treatment</i>								
Chemical Storage Building Repair	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Aeration Equipment Upgrade	0	55,000	40,000	50,000	0	0	0	145,000
Clarifier Isolation Valve Replacement	0	0	0	0	0	0	0	0
<i>Collection System</i>								
Evaluation Report	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$50,000
Interceptor Repair and Cleaning	0	0	0	100,000	0	0	0	100,000
<i>Equipment & GIS</i>								
Collection System Maint. Equipment	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$40,000
Rolling Stock Equipment Replacement	40,000	0	30,000	30,000	30,000	0	0	90,000
DPS Building Improvement Cost Share	0	10,000	0	0	20,000	0	0	30,000
Geographic Information System Upgrade	20,000	0	0	0	10,000	0	0	10,000
Wastewater Fund Total	\$325,000	\$403,500	\$410,000	\$350,000	\$300,000	\$305,000	\$305,000	\$2,073,500

Department Requested Capital Improvement Program								
School Fund	Budgeted 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Six Year Total
Technology								
High School Computer Labs	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
Middle Schools Computer Labs	35,000	0	0	35,000	0	35,000	0	70,000
Elementary Schools Computer Labs	0	35,000	45,000	0	50,000	0	45,000	175,000
Telecommunications Program	0	0	25,000	20,000	0	25,000	20,000	90,000
Administrative Computers	15,000	15,000	15,000	10,000	15,000	10,000	15,000	80,000
Computer Equity/Replacement	115,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Subtotal	\$225,000	\$225,000	\$260,000	\$240,000	\$240,000	\$245,000	\$255,000	\$1,465,000
District-wide Projects								
Painting Program	\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$100,000
Vehicle Replacement Program	30,000	0	35,000	0	35,000	0	35,000	105,000
Track Resurfacing	0	0	0	0	25,000	0	0	25,000
High School Bleacher Replacement	0	75,000	0	0	0	0	0	75,000
Subtotal	\$30,000	\$75,000	\$35,000	\$50,000	\$60,000	\$50,000	\$35,000	\$305,000
School Fund Total	\$255,000	\$300,000	\$295,000	\$290,000	\$300,000	\$295,000	\$290,000	\$1,770,000
Undesignated Funds Forwarded	0	0	0	0	0	0	0	0
School Fund Transfer	\$255,000	\$300,000	\$295,000	\$290,000	\$300,000	\$295,000	\$290,000	\$1,770,000
Capital Improvement Program Total	\$1,944,000	\$2,671,170	\$2,221,000	\$2,178,000	\$2,148,000	\$2,231,000	\$2,162,000	\$13,611,170