

# TOWN OF SOUTH KINGSTOWN

**TOWN MANAGER  
PROPOSED  
CAPITAL IMPROVEMENT PROGRAM**



**FISCAL PERIOD  
2013-2014 THROUGH 2018-2019**

**DECEMBER 2012**

# Town of South Kingstown



**Town Manager  
Proposed  
FY 2013-2014 to FY 2018-2019  
Capital Improvement Program  
December 2012**

**–Town Council –**

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<b>TO:</b>	<b>THE HONORABLE TOWN COUNCIL</b>
<b>SUBJECT:</b>	<b>CAPITAL BUDGET AND IMPROVEMENT PROGRAM FISCAL YEAR 2013-2014 THROUGH FISCAL YEAR 2018-2019</b>
<b>DATE:</b>	<b>DECEMBER 2012</b>

### BUDGET MESSAGE

I am pleased to submit the Town Manager's Proposed Capital Budget and Improvement Program for the Fiscal Period 2013-2014 through 2018-2019. This document was prepared in accordance with the Capital Improvement Program and Capital Budget Ordinance that was adopted by the Town Council in 1990 (*see page 7*).

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as school and municipal buildings, streets, bridges, water and wastewater systems, parks, and solid waste disposal facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

The intent of the Capital Improvement Program is threefold. First, to provide a comprehensive community needs statement; second, to provide for the development of a prioritized implementation schedule for meeting the community needs statement; and third, to provide financial data relative to the community's ability to manage and finance the costs associated with meeting these defined needs. The proposed Capital Improvement Program is presented in six sections.

Section I is a presentation of statistical information relative to the Town of South Kingstown. The information deals with population, housing, income, and employment.

Section II is presented in five elements. The first element provides general financial information relative to the municipal budget program. Also included is an existing debt level schedule and a proposed future debt loading presentation. I urge careful consideration and review of this financial data since conclusions drawn from it will serve as the foundation for the Town's future long-term Capital Improvement Program.

The second element of Section II presents a detailed project cost and revenue summary for all planned capital projects. This six-year planning program (*see page 32*) documents fifteen (15) capital programs or projects that are proposed to be undertaken over the next six-year period. The estimated cost of completing these projects is \$20,379,010 of which \$10,250,000 will need to be raised from general obligation bonds. Of the total bonds proposed, \$4,700,000 must still be presented to the voters for authorization. A proposed schedule documenting when these bond issues would be sold is also presented in this section (*see page 33*).

A summary of the changes proposed in the six-year program for the 2013-2014 fiscal year in comparison to the adopted FY 2012-2013 program is shown below:

Six Year Planning Program	Adopted 2012-2013		Proposed 2013-2014		Change	
	Projected Cost	Proposed Bonds	Projected Cost	Proposed Bonds	Program Cost	Municipal Bonds
Open Space Program	\$425,000	\$0	\$400,000	\$0	(\$25,000)	\$0
Recreational Program	6,586,231	4,150,000	6,307,300	4,150,000	(278,931)	0
General Municipal Program	10,428,982	2,500,000	10,071,710	2,500,000	(357,272)	0
School Program	2,600,000	2,600,000	2,600,000	2,600,000	0	0
Utilities Program	0	0	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Six Year Program</b>	<b>\$20,040,213</b>	<b>\$9,250,000</b>	<b>\$20,379,010</b>	<b>\$10,250,000</b>	<b>\$338,797</b>	<b>\$1,000,000</b>

The third element of Section II provides a narrative description of the proposed capital projects planned for the six-year program. The fourth element of this section provides projected Debt Service Schedules proposed for debt retirement for all programs presented in the six-year program. Presented as the fifth element is an explanation and methodology summary relative to the value and need for "Fair Share Development Fees." Included in this element are the "in-lieu of construction" fee requirements should a developer be allowed to forgo the construction of an affordable housing unit as directed by the inclusionary unit provisions of the Town's Zoning Ordinance.

Section III is a narrative for projects proposed in the capital budget for Fiscal Year 2013-2014. The capital budget is the first-year spending program for the "pay as you go" section of the Capital Improvement Program. The budget narrative provides a summary description of all projects, program elements, equipment acquisitions, and professional services that are proposed for funding in the 2013-2014 fiscal year for the General Fund, School Fund, and Utility programs. In addition, specific documentation of program need is provided for each of the proposed projects.

Section IV presents the Town Manager's FY2013-2014 - FY2018-2019 Capital Improvement Program. This presentation is a six-year spending proposal for all municipal capital improvements. The Capital Improvement Program is documented in two independent program elements.

The first element of this section is the Town Manager Proposed "Annual Funding Element" (*see pages 104 through 109*) which summarizes the projected costs of all Capital Projects and programs scheduled during the next six years to be funded annually on a "pay as you go" basis.

For the FY 2013-2014 General Fund capital budget, funding in the amount of \$1,232,000 is proposed. This is a \$22,000 increase over the current year appropriation. This capital program needs statement will be further evaluated during development of the General Fund budget, at which time financial information pertaining to funding availability will also be evaluated.

The proposed FY 2013-2014 capital budget for the Water Enterprise Fund seeks financial support in the amount of \$102,000. All costs associated with the Water Fund are paid through revenues generated from system users. The FY 2013-2014 Water Enterprise Fund Capital Budget component is \$42,000 more than the current year. The number of capital related projects presented in the Water Enterprise Fund have increased over the current year. New programs related to lead detection, information technology enhancements and infrastructure improvements will require FY 2013-2014 funding. These expenditure increases will be more than offset by reductions in debt service payments in FY 2013-2014.

Funding in the amount of \$325,000 is proposed for the Wastewater Enterprise Fund during the 2013-2014 fiscal year. This sum is necessary in order to meet the cost of replacing operating equipment and facilities. Revenues to pay for all capital expenditures will be generated from the users of the Wastewater system as well as the Town's regional partners, the Town of Narragansett and the University of Rhode Island.

The FY 2013-2014 School Department proposed capital budget for the School Fund is presented in the amount of \$255,000. This proposed spending plan is \$35,000 less than the current year appropriation. The scope of the School Department's Capital Spending Program will be reevaluated by the School Committee during development of their proposed FY 2013-2014 School Fund Budget. A detailed listing of all projects proposed by the School Department is presented in this section (*see page 108*).

A summary of the Proposed FY 2013-2014 Capital Budget is as follows:

<b>Capital Budget Program</b>	<b>2012-2013 Adopted</b>	<b>2013-2014 Proposed</b>	<b>Increase (Decrease)</b>
General Fund	\$1,210,000	\$1,232,000	\$22,000
Water Enterprise Fund	60,000	102,000	42,000
Wastewater Enterprise Fund	307,000	325,000	18,000
School Fund	290,000	255,000	(35,000)
<b>Total Capital Budget Program</b>	<b>\$1,867,000</b>	<b>\$1,914,000</b>	<b>\$47,000</b>

The second element of Section IV is a program summary of all projects and programs scheduled over the next six years (*see page 109*) that will be funded through municipal bonds and other third party revenues as presented in Section II. This schedule is entitled "Town Manager Proposed Capital Improvement Program - Long Range Program Element (All Funds)." The combined cost of these budget elements for the six-year program is summarized as follows:

<b>Capital Improvement Program</b>	<b>2012-2013 Adopted 6-Year Plan</b>	<b>2013-2014 Proposed 6-Year Plan</b>	<b>Increase (Decrease)</b>
Annual Funding Element	\$12,353,000	\$12,183,000	(\$170,000)
Bonding Program Element	20,040,213	20,379,010	338,797
<b>Total Proposed Program</b>	<b>\$32,393,213</b>	<b>\$32,562,010</b>	<b>\$168,797</b>
Less Pay-As-You-Go Transfers	(\$4,810,000)	(\$4,506,000)	\$304,000
<b>Net Capital Program</b>	<b>\$27,583,213</b>	<b>\$28,056,010</b>	<b>\$472,797</b>

Section V presents program schedules for public works and public grounds equipment and improvement projects. This section presents work plans for all road improvement and grounds upgrade programs slated for the next six years within the annual funding element.

Section VI of the Capital Improvement Program is an inventory of all departmental requests for capital funding. This element will provide the Town Council with information relative to department director identified capital needs that may not have been incorporated into the Town Manager's proposed six-year plan.

I cannot overemphasize that the proposed six-year Capital Improvement Program represents my best effort to define necessary community needs. The Town Council must evaluate the proposed program to determine whether all identified community needs have been addressed.

A summary of the major revisions proposed in the FY 2013-2014 Long Term Program is presented below. A full explanation of all program elements is presented in Element 3 of this document.

<b>Program Type</b>	<b>Adopted 6-Year Program</b>	<b>Proposed 6-Year Program</b>	<b>Increase/ (Reduction)</b>	<b>Planned Program Revisions</b>
<b><u>Leisure Services Programs</u></b>				
Open Space Acquisition Program	\$425,000	\$400,000	(\$25,000)	Less RECT Fees & Purchases
South County Common Bike Path	275,000	275,000	0	Paving of Town Property Only
Neighborhood Guild Renovations	1,000,000	1,000,000	0	As Proposed in FY 2011-2012
Community Gymnasium	4,235,300	4,235,300	0	As Proposed in FY 2011-2012
Marina Park Improvements	530,000	177,000	(353,000)	Revised, - Loss of Grant Availability
Town Beach Program	455,931	460,000	4,069	Pavilion Relocation & New ISDS
Senior Services Program	90,000	160,000	70,000	Building Improvements
<b><i>Leisure Services Programs Total</i></b>	<b>\$7,011,231</b>	<b>\$6,707,300</b>	<b>(\$303,931)</b>	
<b><u>General Municipal Programs</u></b>				
Information Technology Program	\$660,500	\$745,000	\$84,500	Financial Mgt. System Purchase
Kingston Library Improvements	220,000	0	(\$220,000)	Kingston Library Painting Complete
Municipal Planning Program	69,000	78,000	\$9,000	GIS and Noyes Farm Master Plan
Municipal Energy Conservation Program	328,067	0	(\$328,067)	All Grant Funds expended
Property Revaluation Program	983,460	530,000	(\$453,460)	FY 2015 & 2018 Statistical Reval.
Public Works Improvement Program	7,559,705	8,043,360	\$483,655	Expanded Program
Public Safety Facilities and Equipment	323,250	410,350	\$87,100	Ongoing Programs
Town Hall Improvement Program	285,000	265,000	(\$20,000)	Ongoing Improvement Program
<b><i>General Municipal Program Total</i></b>	<b>\$10,428,982</b>	<b>\$10,071,710</b>	<b>(\$357,272)</b>	
<b><u>School Department Programs</u></b>				
Building Improvement Program	\$2,600,000	\$2,600,000	\$0	Ongoing Improvement Program
<b><i>School Department Program Total</i></b>	<b>\$2,600,000</b>	<b>\$2,600,000</b>	<b>\$0</b>	
<b><u>Utility Programs</u></b>				
East Matunuck By-Pass Water Line	\$0	\$1,000,000	\$1,000,000	Mat. Beach Rd to Victoria Lane Ext.
<b><i>Utility Program Total</i></b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	
<b>Total Six Year Program</b>	<b>\$20,040,213</b>	<b>\$20,379,010</b>	<b>\$338,797</b>	
<b><u>Total Proposed Bonding Program</u></b>				
Authorized Bonds	\$5,550,000	\$5,550,000	\$0	Open Space Bond Reduction
Proposed Bonds	3,700,000	4,700,000	1,000,000	Proposed Water Utility Bond
<b>Total Six-Year Program</b>	<b>\$9,250,000</b>	<b>\$10,250,000</b>	<b>\$1,000,000</b>	

Three major factors continue to have profound influence on the development of this financial planning document. First, third party fees, particularly real estate conveyance fees and Fair Share Development Fees continue to underperform pre-recession income levels. Second, ongoing recessionary conditions severely limit the Town's ability to increase the tax levy or to generate investment income on idle funds held by the Town, and third, the continued loss of General State Aid, for both municipal and school programs.

I would like to thank the department and agency heads for their assistance and cooperation in the preparation of this document. I wish to offer special thanks to Colleen Camp, Executive Assistant to the Town Manager for coordinating and editing departmental funding submissions, proofreading the document and still finding time for all her regular duties. All the department heads and I look forward to the opportunity to discuss fully the capital budget and Capital Improvement Program in depth with the Town Council and the citizens of the community.

**Stephen A. Alfred  
Town Manager**

**CAPITAL IMPROVEMENT PROGRAM  
AND  
CAPITAL BUDGET  
ORDINANCE**

**Chapter 6  
FINANCE**

**ARTICLE III. CAPITAL IMPROVEMENT PROGRAM  
AND CAPITAL BUDGET ORDINANCE**

***Sec. 6-41. Capital improvement program.***

The Capital Improvement Program (CIP), prepared by the Town Manager and approved by the Town Council, shall determine the Town's capital needs. The program shall be a six-year plan for the acquisition, development and/or improvement of the Town's facilities, infrastructure, and capital projects. Projects included in the CIP shall be prioritized, and the means for financing each shall be identified. The first year of the program shall be the Capital Budget. The CIP shall be revised and supplemented each year in keeping with the Town Council's stated policies on debt management.

***Sec. 6-42. Capital Facilities, Infrastructure, and Capital Projects***

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as streets, bridges, water and sewer systems, parks, and wastewater treatment facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

***Sec. 6-43. Submission to Town Council.***

(a) Submission to Town Council.

The Town Manager shall prepare and submit to the Town Council a six-year capital program no later than December 1 each year.

(b) Contents.

The capital program shall include:

- (1) A clear general summary of its contents.
- (2) A list of all capital improvements and other capital expenditures which are proposed to be undertaken during the six fiscal years next ensuing with appropriate supporting information as to the necessity for each.
- (3) Cost estimates and recommended time schedules for each improvement or other capital expenditure.

***Sec. 6-44. Town Council Adoption***

(a) Notice and Hearing.

The Town Council shall publish in one or more newspapers of general circulation, a general summary of the Capital Improvement Program and a notice stating:

- (1) The times and places where copies of the capital program are available for inspection by the public; and
- (2) The time and place, not less than ten (10) after such publication, for a public hearing on the Capital Improvement Program.

(b) Adoption.

The Town Council by resolution shall adopt the Capital Improvement Program with or without amendment after the public hearing and on or before the first day of February.

***Section 6-45. Public Records***

Copies of the Capital Improvement Program shall be public records and shall be made available to the public at suitable places in the Town.

## SECTION I

**PRESENTATION  
OF  
STATISTICAL INFORMATION  
AND  
COMMUNITY PROFILE**

## SOUTH KINGSTOWN: A PROFILE

A statistical profile of the Town is provided to show local population, housing, and economic trends and conditions that influence the demand for public services and facilities and the ability of the Town to support needed services.

### GEOGRAPHY

#### Land Area

<i>Land and Water</i>	62.3 sq. miles
<i>Land Only</i>	56.8 sq. miles (36,352 acres)

The Town of South Kingstown owns 108 parcels of land<sup>i</sup> including properties that host Town facilities, rights of way, schools, pump stations, easements, parks, fields, and designated open space. The total acreage for these properties is 1265.4 – approximately 3% of total Town acreage (exclusive of Town roads) - of which over 400 acres (33%) are comprised of outdoor parkland and playing fields.

The Town owns approximately 150 miles of roads for which it is responsible for capital improvements, surface water management, and routine maintenance including snow plowing.

### POPULATION

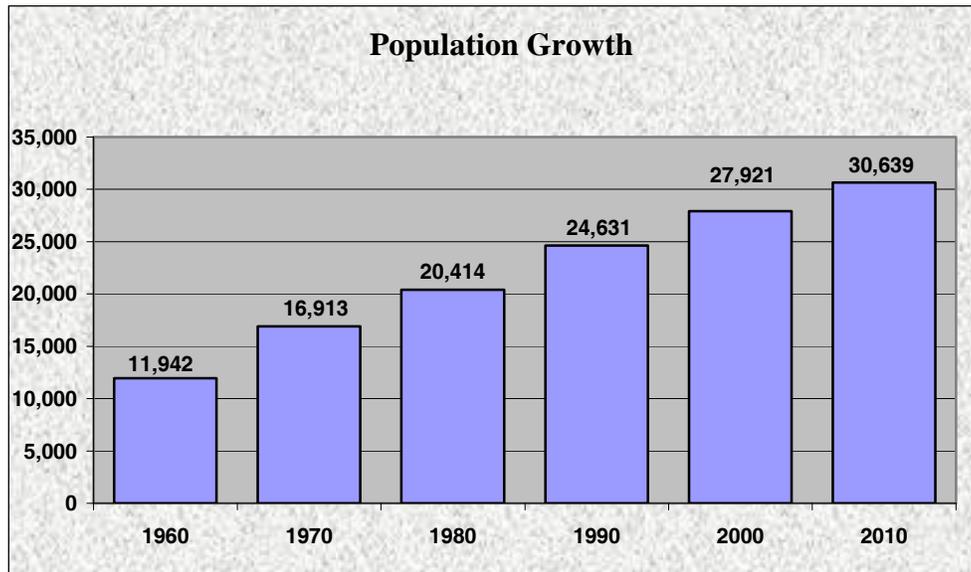
According to the 2010 Census, the population of South Kingstown in 2010 was 30,639 representing a 10 percent increase over the population in 2000 (U.S. Census). This increase is less than the 13.4 percent increase in the previous decade (1990 to 2000). The population growth was 20.7 percent in the previous decade, when the population grew from 20,414 people in 1980 to 24,631 people in 1990. From 2000 to 2010, the Town added 2,718 year-round residents, representing an average annual increase of 272 people.

The current South Kingstown population represents 2.9 percent of the State's population and 24 percent of the population of Washington County. As the "South County" section of the State continues to grow, the Town's share of the State population increased from 2.2 percent in 1980, 2.5 percent in 1990, and 2.7 percent in 2000 to 2.9 percent in 2010 (U.S. Census and RI Statewide Planning Program).

As the population has increased, the density of development in Town has also increased. In 2000 there were 489.0 residents per square mile. In 2010, the Town had 537.5 residents per square mile, a 10 percent increase. Growth at the University of Rhode Island (persons in group quarters) is a significant contributing factor to the overall increase in the community's population increase. According to 2010 Census figures, growth at URI accounts for nearly half the increase of the Town's overall increase.

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<sup>i</sup> Figure does not include "tax sale" properties



U.S. Census Comparison							
Age	1990	Percent	2000	Percent	2010	Percent	10 Year Change Percent
Age 14 or Less	4,047	16.4%	5,187	18.6%	4,270	13.9%	(917) -33.7%
Age 15-24	7,443	30.2%	6,630	23.7%	8,556	27.9%	1,926 70.9%
Age 25-34	3,288	13.3%	2,599	9.3%	2,343	7.6%	(256) -9.4%
Age 35-59	6,167	25.0%	9,370	33.6%	9,459	30.9%	89 3.3%
Over Age 60	3,686	15.0%	4,135	14.8%	6,011	19.6%	1,876 69.0%
<b>Total</b>	<b>24,631</b>	<b>100.0%</b>	<b>27,921</b>	<b>100.0%</b>	<b>30,639</b>	<b>100.0%</b>	<b>2,718 100.0%</b>
Persons in Group Quarters							
Noninstitutionized (URI)	5,081	96.7%	4,003	95.8%	5,281	94.9%	1,278 92.5%
Institutionalized	173	3.3%	177	4.2%	281	5.1%	104 7.5%
<b>Total</b>	<b>5,254</b>	<b>100.0%</b>	<b>4,180</b>	<b>100.0%</b>	<b>5,562</b>	<b>100.0%</b>	<b>1,382 100.0%</b>
Population Growth							
Group Quarters	5,254	21.3%	4,180	15.0%	5,562	18.2%	1,382 50.8%
General Population	19,377	78.7%	23,741	85.0%	25,077	81.8%	1,336 49.2%
<b>Total Population</b>	<b>24,631</b>	<b>100.0%</b>	<b>27,921</b>	<b>100.0%</b>	<b>30,639</b>	<b>100.0%</b>	<b>2,718 100.0%</b>
Housing Occupancy							
Owner Occupied	5,189	69.9%	6,944	74.9%	7,486	72.6%	542 51.7%
Renter Occupied	2,239	30.1%	2,324	25.1%	2,830	27.4%	506 48.3%
<b>Total</b>	<b>7,428</b>	<b>100.0%</b>	<b>9,268</b>	<b>100.0%</b>	<b>10,316</b>	<b>100.0%</b>	<b>1,048 100.0%</b>

## HOUSING ACTIVITY

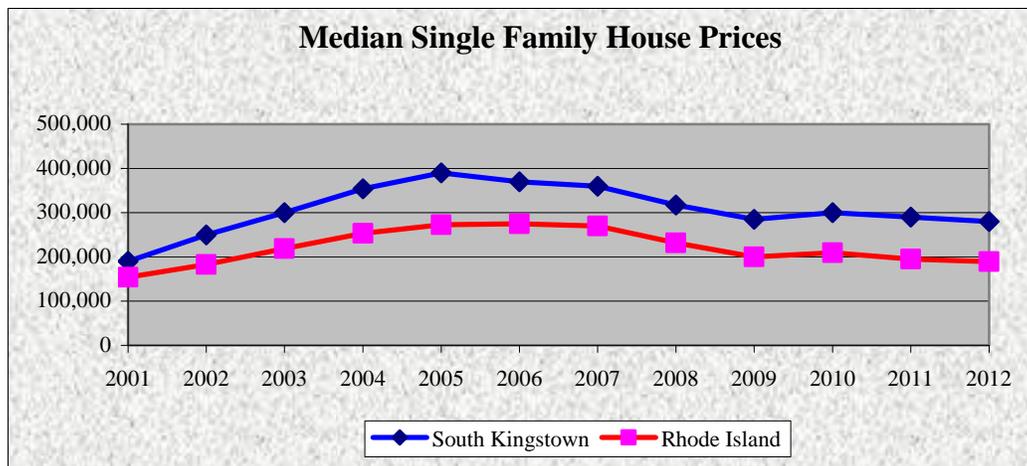
The 2010 U.S. Census reports a total of 13,218 housing units in the Town of South Kingstown, of which 78.0 percent (10,316) were occupied, 17.5 percent were seasonal, recreational, or occasional use, and the remainder were vacant. Of the 10,316 occupied housing units, 72.6 percent were owner occupied and 27.4 percent were renter occupied. The average household size of an owner occupied unit was 2.60 persons, while the average household size of a rented unit was 1.99 persons.

The 10,316 occupied households include 6,639 family households, 41.0 percent of which included their own children under age 18. Also reported is that 28.2 percent of households included individuals under 18 and 28.4 percent had individuals 65 years and over.

## Median Home Prices and Family Income

The median sale price of a single-family home in South Kingstown decreased to \$280,000 between January and July 2012, compared to the same period in 2011 during which the median sales price of \$290,000 was recorded. The sale price of the average home in South Kingstown in 2002 was \$250,000. Therefore, the ten year appreciation in value of the median single family house in South Kingstown increased by approximately 12.0%.

The following graph demonstrates the gap between local housing prices and the statewide average selling price of a median priced home. The Statewide average sale price in July 2012 was \$189,425 or \$90,575 less than the average sale price in South Kingstown.



Source: *Thewarrengroup.com*

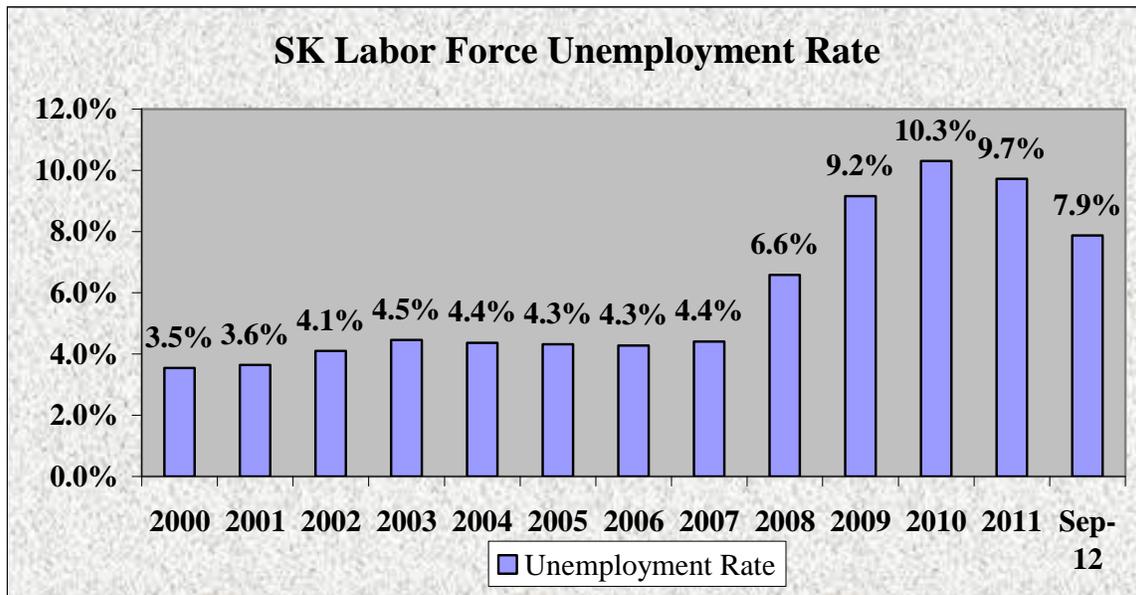
**Average Single Household Tax Assessment and Tax Levy**

Year	# of Single Households	Median Sale Price <sup>1</sup>	Average Assessment	Tax Levy	\$ Increase	% Increase
FY 2002- 2003	8,249	250,000	201,907	3,840		
FY 2003- 2004	8,374	300,000	204,679	4,075	235	6.12%
FY 2004- 2005	8,477	353,750	336,825	4,237	162	3.98%
FY 2005- 2006	8,586	390,000	339,037	4,452	214	5.06%
FY 2006- 2007	8,663	370,000	341,957	4,668	216	4.86%
FY 2007- 2008	8,707	359,500	418,672	4,820	152	3.26%
FY 2008- 2009	8,731	317,000	420,516	5,033	213	4.43%
FY 2009- 2010	8,753	285,000	422,854	5,112	79	1.57%
FY 2010- 2011	8,774	300,000	346,376	4,914	(198)	-3.88%
FY 2011- 2012	8,796	290,000	347,021	5,036	122	2.48%
FY 2012- 2013	8,825	280,000	348,115	5,048	12	0.24%
<b>10 Year Increase</b>	<b>576</b>	<b>30,000</b>	<b>146,208</b>	<b>1,208</b>	<b>\$1,208</b>	<b>2.90%</b>

<sup>1</sup> Source: Thewarrengroup.com

**Employment in South Kingstown**

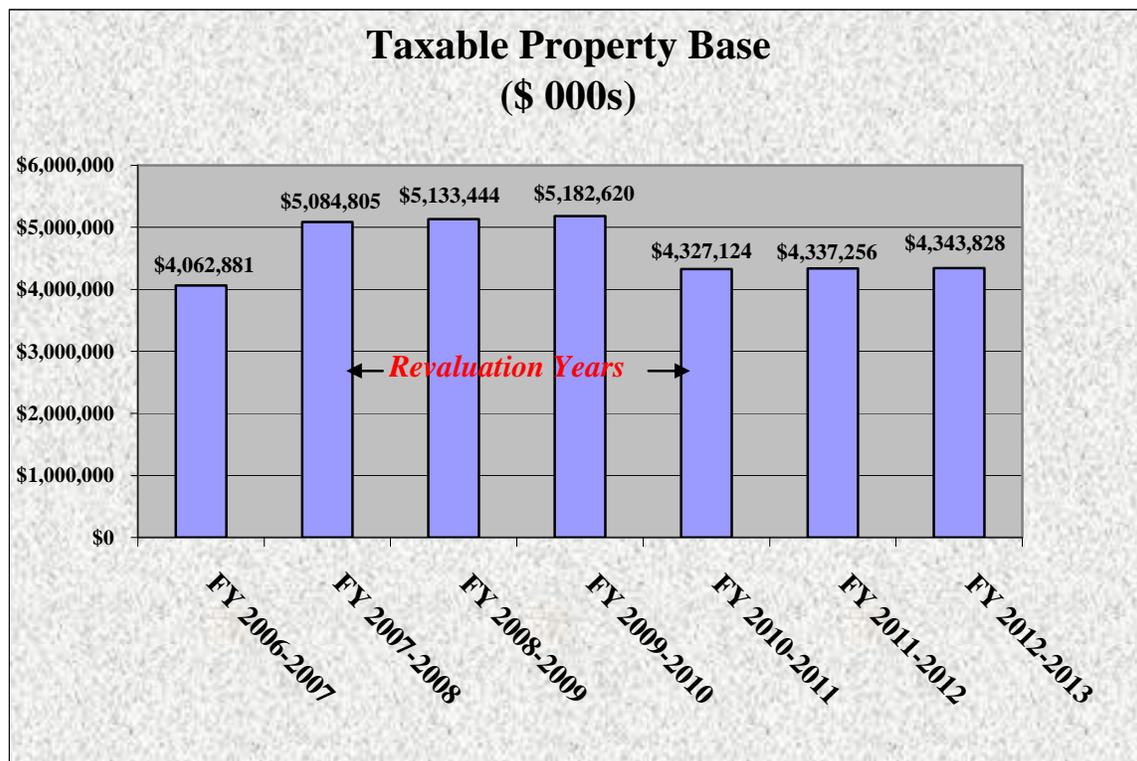
As of September 2012, the labor force in the Town of South Kingstown was 16,434 with the employment at 15,140 yielding an unemployment rate of 7.9%. The September unemployment rate is 1.8% less than the annualized reported unemployment rate for calendar 2011 and has not been this low since November 2008.



Source: RI Department of Labor and Training: South South Kingstown Labor Force Statistics (not seasonally adjusted)

**HISTORICAL FINANCIAL DATA**

Tax Roll and Levy Comparison		\$14.5123		\$14.5010		
	December 2010 Taxable Value	Tax Levied	December 2011 Taxable Value	Tax Levied	Tax Levy Increase (Decrease)	% of Total
Residential	\$3,725,398,094	\$54,064,091	\$3,752,883,538	\$54,420,565	\$356,474	81.96%
Commercial	547,578,838	7,946,628	526,801,209	7,639,145	(307,483)	11.50%
Industrial	32,055,700	465,202	32,055,700	464,840	(362)	0.70%
Utilities	42,177,114	612,087	41,715,054	604,910	(7,177)	0.91%
<b>Total Value</b>	<b>\$4,347,209,746</b>	<b>\$63,088,008</b>	<b>\$4,353,455,501</b>	<b>\$63,129,459</b>	<b>\$41,451</b>	<b>95.07%</b>
Less Exemptions	(9,954,001)	(144,455)	(9,627,415)	(139,603)	\$4,852	-0.21%
<b>Flexible Tax Base</b>	<b>\$4,337,255,745</b>	<b>\$62,943,553</b>	<b>\$4,343,828,086</b>	<b>\$62,989,856</b>	<b>\$46,303</b>	<b>94.86%</b>
Motor Vehicles - \$18.71	170,642,925	3,192,729	183,173,665	3,427,179	234,450	5.16%
Less Exemptions	(825,725)	(15,449)	(922,154)	(17,254)	(\$1,804)	-0.03%
<b>Net Motor Vehicles</b>	<b>169,817,200</b>	<b>3,177,280</b>	<b>182,251,511</b>	<b>3,409,926</b>	<b>\$232,646</b>	<b>5.14%</b>
<b>Total Tax Roll/Levy</b>	<b>\$4,507,072,945</b>	<b>\$66,120,832</b>	<b>\$4,526,079,597</b>	<b>\$66,399,782</b>	<b>\$278,949</b>	<b>100.00%</b>



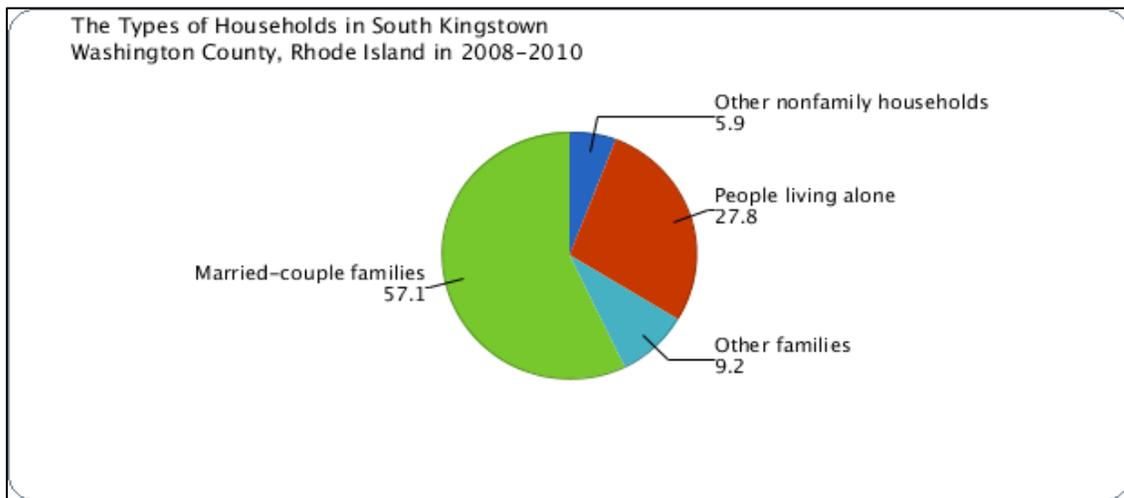
**South Kingstown, Rhode Island  
 Population and Housing Narrative Profile: 2008-2010  
 American Community Survey 3-Year Estimates  
 American Community Survey**

***Households and Families***

In 2008-2010 there were 11,000 households in South Kingstown. The average household size was 2.5 people.

Families made up 66 percent of the households in South Kingstown. This figure includes both married-couple families (57 percent) and other families (9 percent). Of other families, 2 percent are female householder families with no husband present and own children under 18 years. Nonfamily households made up 34 percent of all households in South Kingstown. Most of the nonfamily households were people living alone, but some were composed of people living in households in which no one was related to the householder.

In South Kingstown, 30 percent of all households have one or more people under the age of 18; 26 percent of all households have one or more people 65 years and over.



Among persons 15 and older, 50 percent of males and 46 percent of females are currently married.

Population 15 years and over	Males	Females
Never married	42.6	34.1
Now married, except separated	50.3	45.6
Separated	0.6	0.2
Widowed	1.8	9.7
Divorced	4.7	10.4

### *Nativity and Foreign Born*

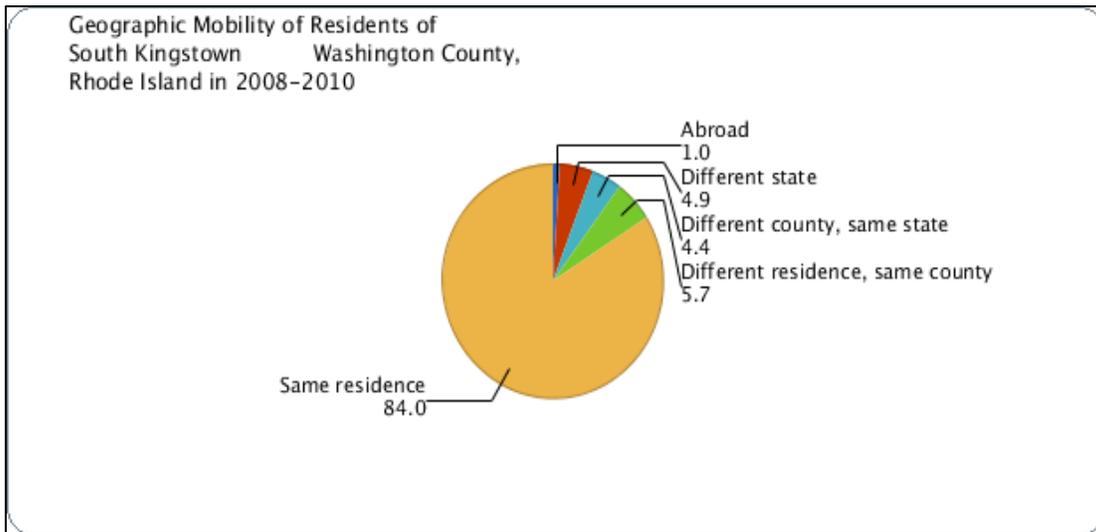
Ninety-four percent of the people living in South Kingstown in 2008-2010 were native residents of the United States. Fifty-seven percent of these residents were living in the state in which they were born.

Six percent of the people living in South Kingstown in 2008-2010 were foreign born. Of the foreign born population, 55 percent were naturalized U.S. citizens, and 57 percent entered the country before the year 2000. Forty-three percent of the foreign born entered the country in 2000 or later

Foreign born residents of South Kingstown come from different parts of the world.

### *Geographic Mobility*

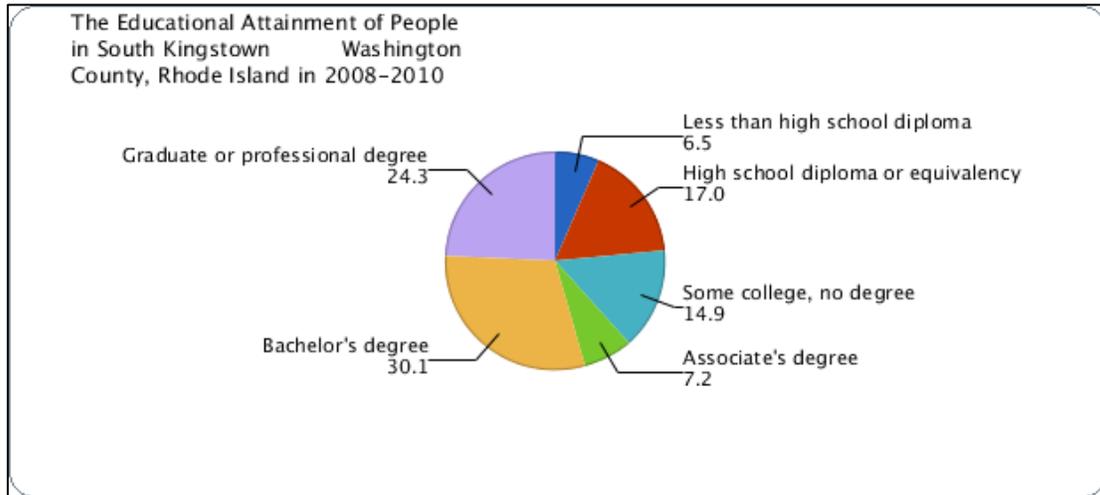
In 2008-2010, 84 percent of the people at least one year old living in South Kingstown, were living in the same residence one year earlier.



### *Education*

In 2008-2010, 17 percent of people 25 years and over had at least graduated from high school and 54 percent had a bachelor's degree or higher. Seven percent were dropouts; they were not enrolled in school and had not graduated from high school.

The total school enrollment in South Kingstown was 11,000 in 2008-2010. Nursery school and kindergarten enrollment was 520 and elementary or high school enrollment was 4,700 children. College or graduate school enrollment was 5,800.



**Disability**

In South Kingstown, among the civilian noninstitutionalized population in 2008-2010, 9 percent reported a disability. The likelihood of having a disability varied by age - from 4 percent of people under 18 years old, to 7 percent of people 18 to 64 years old, and to 29 percent of those 65 and over.

**Employment Status and Type of Employer**

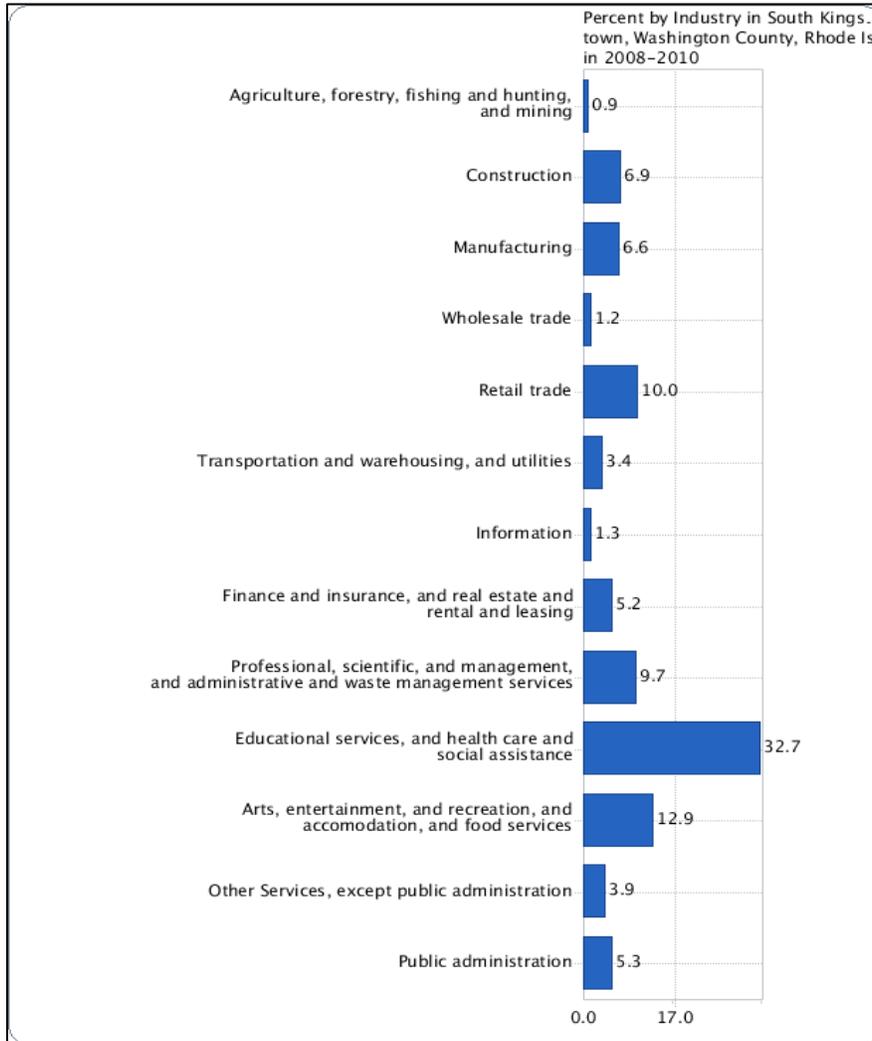
In South Kingstown, 62 percent of the population 16 and over was employed; 34 percent were not currently in the labor force.

Sixty-eight percent of the people employed were private wage and salary workers; 26 percent were federal, state, or local government workers; and 7 percent were self-employed in their own (not incorporated) business.

Class of worker	Number	Percent
Private wage and salary workers	10,590	67.7
Federal, state, or local government workers	4,010	25.6
Self-employed workers in own not incorporated business	1,025	6.5

**Industries**

In 2008-2010, the civilian employed population 16 years and older in South Kingstown worked in the following industries.



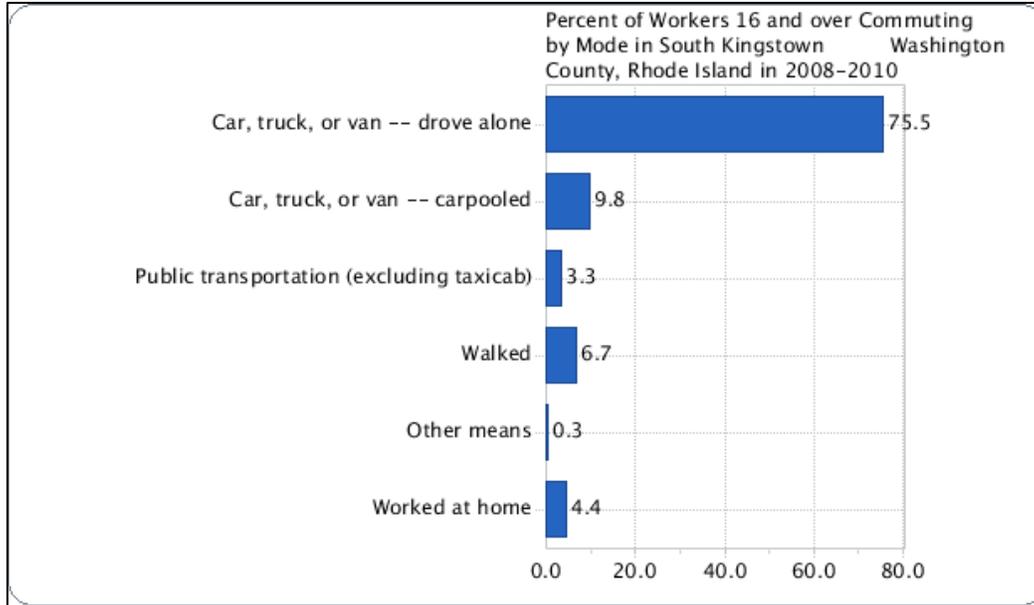
**Occupations**

The occupations for the civilian employed population 16 years and older in South Kingstown in 2008-2010:

Civilian employed population 16 years and older	Number	Percent
Management, business, science, and arts occupations	7,414	47.4
Service occupations	2,502	16.0
Sales and office occupations	3,472	22.2
Natural resources, construction, and maintenance occupations	1,082	6.9
Production, transportation, and material moving occupations	1,181	7.5

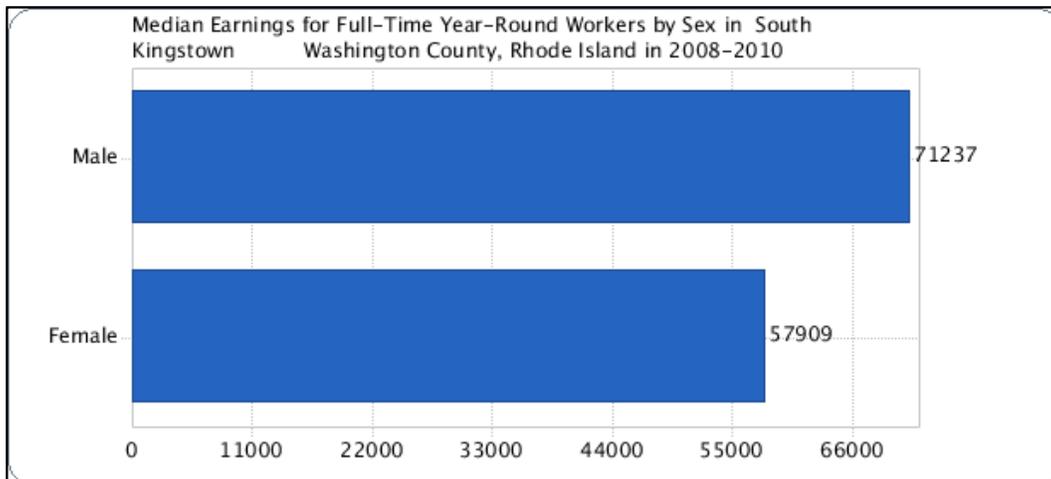
*Commuting to Work*

Seventy-six percent of South Kingstown workers drove alone to work in 2008-2010, and 10 percent carpooled. Among those commuting to work, it took them on average 27 minutes to get to work.

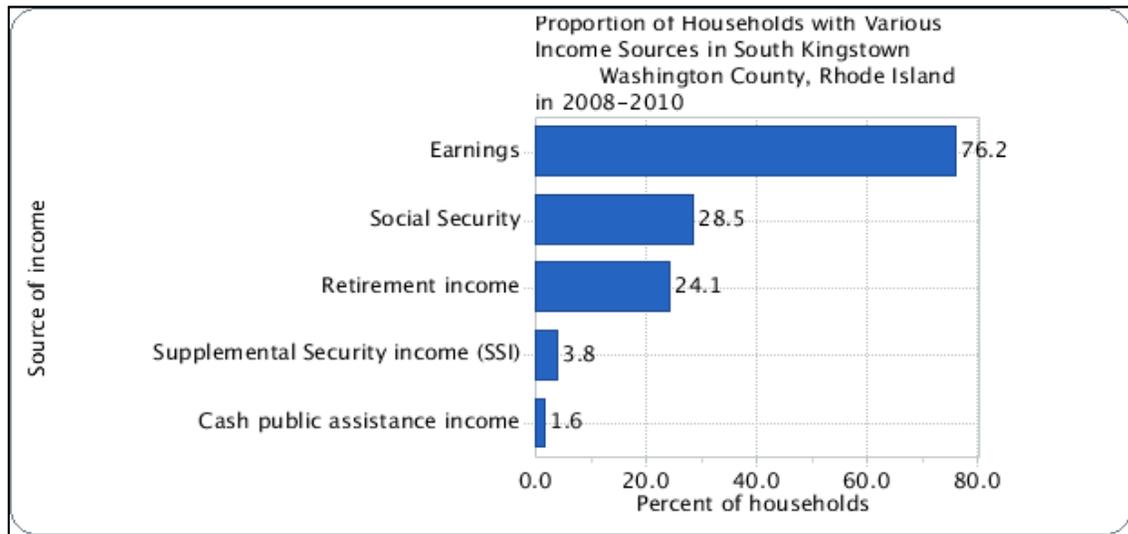


*Income*

The median income of households in South Kingstown was \$73,759. Nine percent of households had income below \$15,000 a year and 19 percent had income over \$150,000 or more.

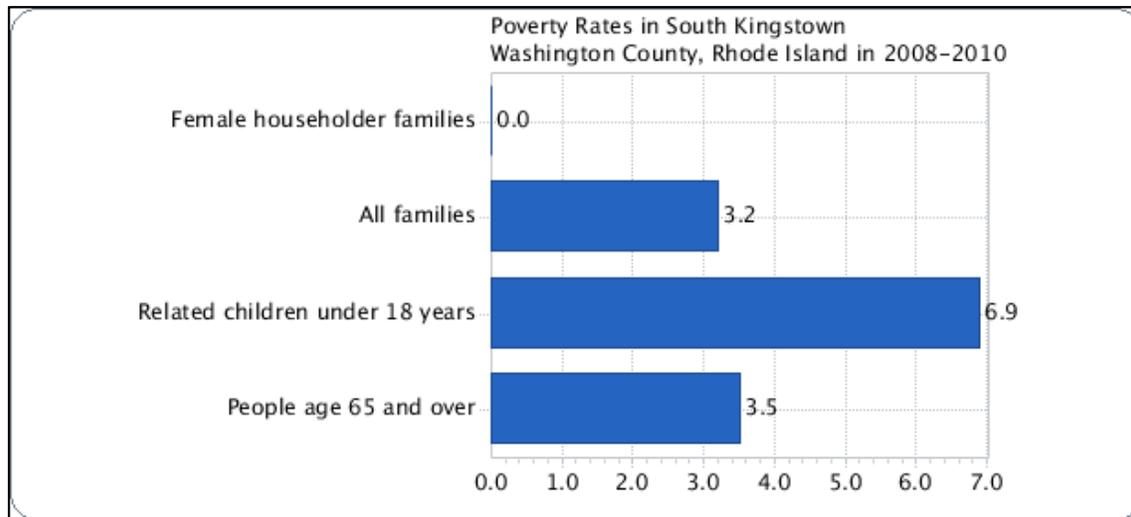


Seventy-six percent of the households received earnings and 24 percent received retirement income other than Social Security. Twenty-nine percent of the households received Social Security. The average income from Social Security was \$17,607. These income sources are not mutually exclusive; that is, some households received income from more than one source.



**Poverty and Participation in Government Programs**

In 2008-2010, 7 percent of people were in poverty. Seven percent of related children under 18 were below the poverty level, compared with 4 percent of people 65 years old and over. Three percent of all families and less than 0.5 percent of families with a female householder and no husband present had incomes below the poverty level.

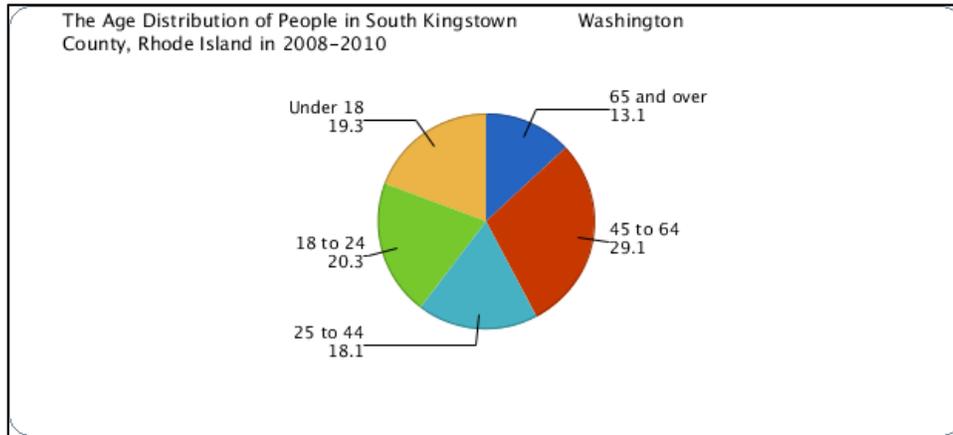


**Health Insurance**

Among the civilian non-institutionalized population in South Kingstown in 2008-2010, 95 percent had health insurance coverage, while 5 percent did not. For those under 18 years of age, 2 percent had no health insurance coverage. The civilian non-institutionalized population had both private and public health insurance, with 88 percent having private coverage and 21 percent having public coverage.

### Population

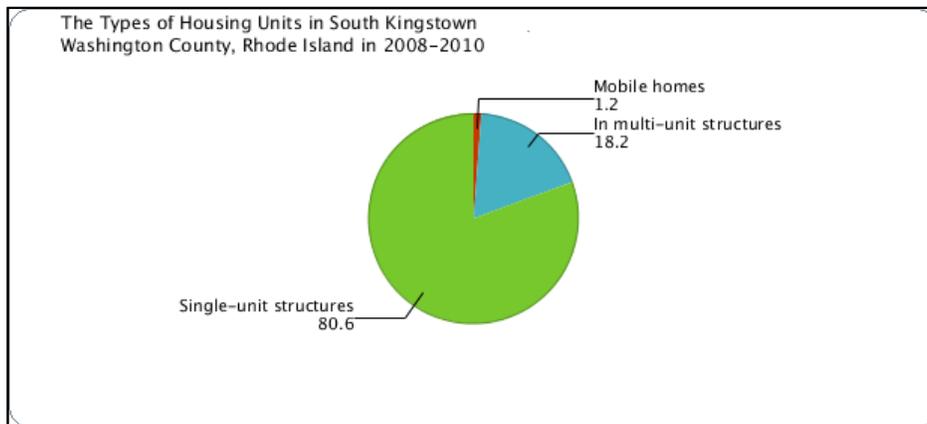
In 2008-2010, South Kingstown had a total population of 31,000; 16,000 (53 percent) females and 15,000 (48 percent) males. The median age was 38.3 years. Nineteen percent of the population was under 18 years and 13 percent was 65 years and older.



For people reporting one race alone, 92 percent were White; 2 percent were Black or African American; 1 percent were American Indian and Alaska Native; 3 percent were Asian; less than 0.5 percent were Native Hawaiian and Other Pacific Islander, and 1 percent were Some other race. One percent reported Two or more races. Two percent of the people in South Kingstown were Hispanic. Ninety-percent of the people in South Kingstown were White non-Hispanic. People of Hispanic origin may be of any race.

### Housing Characteristics

In 2008-2010, South Kingstown had a total of 14,000 housing units, 24 percent of which were vacant. Of the total housing units, 81 percent were in single-unit structures, 18 percent were in multi-unit structures, and 1 percent were mobile homes. Thirty-percent of the housing units were built since 1990.

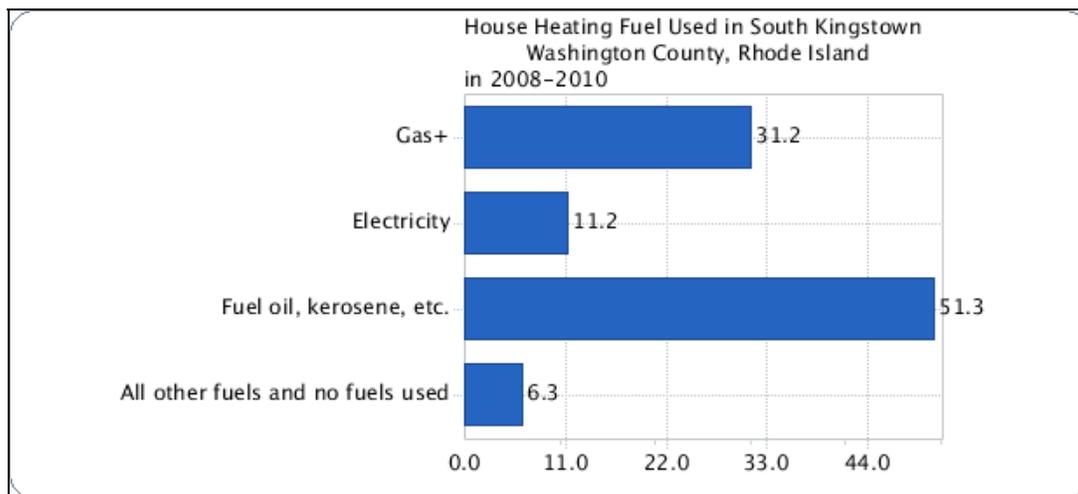


The median number of rooms in all housing units in South Kingstown is 6. Of these housing units, 62 percent have three or more bedrooms.

**Occupied Housing Unit Characteristics**

In 2008-2010, South Kingstown had 11,000 occupied housing units - 7,900 (75 percent) owner occupied and 2,600 (25 percent) renter occupied. Fifty- percent of householders of these units had moved in since 2000. Seventy-three percent of the owner occupied units had a mortgage. One percent of the households did not have telephone service. Four percent had no vehicles available and another 23 percent had three or more.

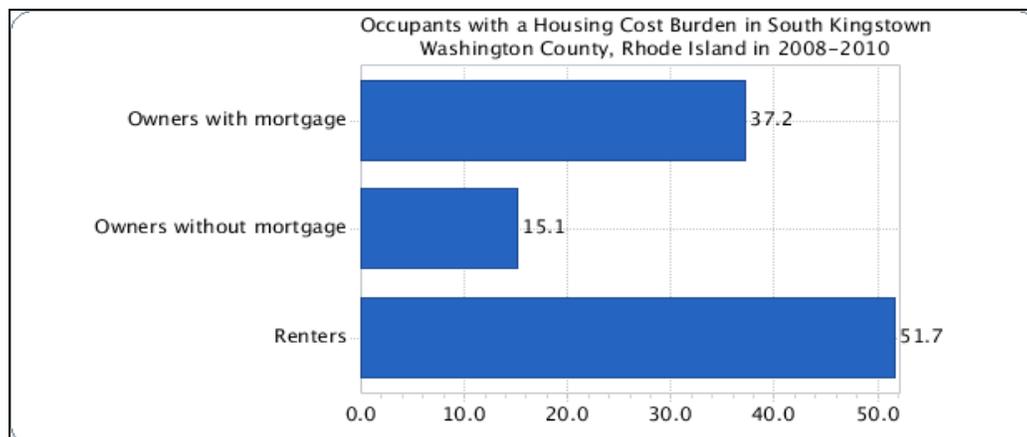
Homes in South Kingstown were heated<sup>+</sup> in the following ways:



<sup>+</sup>this category includes utility, bottled, tank, or LP gas

**Housing Costs**

The median monthly housing costs for mortgaged owners was \$2,192, non-mortgaged owners \$723, and renters \$1,001. Thirty-seven percent of owners with mortgages, 15 percent of owners without mortgages, and 52 percent of renters in South Kingstown spent 30 percent or more of household income on housing.



Source: U.S. Census Bureau, 2008-2010 American Community Survey

## SECTION II

### **FINANCIAL ANALYSIS**

#### **LONG-TERM FINANCIAL PROGRAM**

#### **CAPITAL IMPROVEMENT PROJECTS AND PROGRAM DESCRIPTIONS**

#### **PROJECTED DEBT SERVICE SCHEDULES**

#### **FAIR SHARE DEVELOPMENT FEES** (includes "In Lieu Fee Requirements for Affordable Housing")

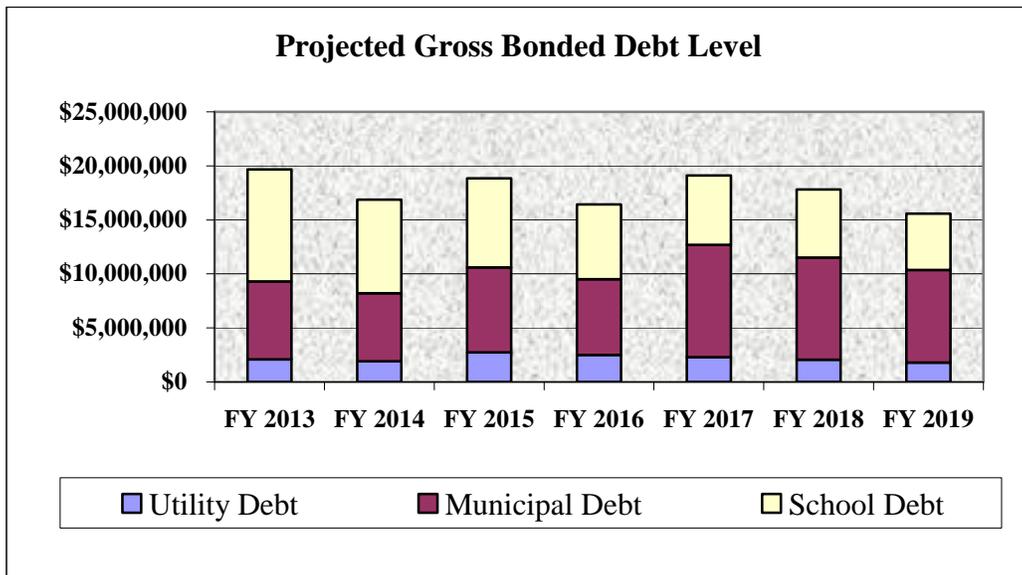
**FINANCIAL ANALYSIS**

The objective of this section is to provide detailed financial data relative to the Town's long-term debt management program. Of particular importance within this analysis is the documentation of the Town's ability to plan for and finance major public improvements.

This section is presented in five elements. The first element is a presentation of historical data over the last six fiscal years. Information relative to the change in the size and composition of the municipal budget and tax base is presented in this element. Also presented is documentation of both the outstanding municipal bonded indebtedness levels for all debt incurred, or projected to be incurred, prior to June 30, 2019, and the planned debt principal repayment schedule for the next six-year period.

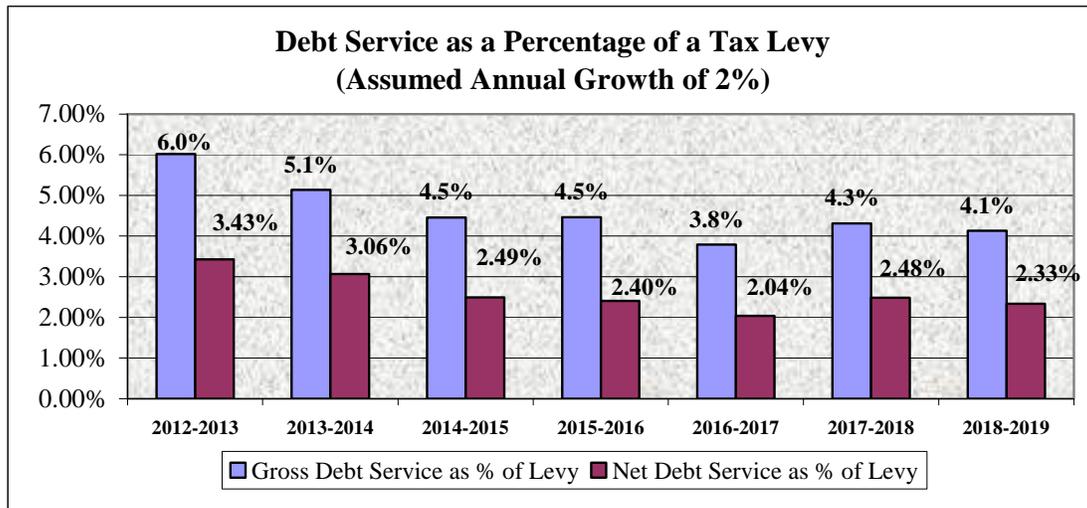
Included with this debt level summary is a presentation of the fiscal impact of all future bond issues proposed for sale during the six-year planning period. These presentations are of importance in evaluating the rate of bonded debt repayment and the impact of additional debt loading over the next six-year period. All future bond issues are projected to be sold with 20-year, equal principal payments at a rate of 4.0 percent annual interest.

A summary of the Town's projected gross (all municipally incurred debt) bonded indebtedness commencing June 30, 2013 through June 30, 2019 is projected as follows:



The second element of this section provides a six-year summary of all proposed major capital projects and programs. This presentation identifies estimated program costs, sources of revenue and a bonding schedule to meet these planned expenditures.

In developing this schedule, careful evaluation was made of the financial impact that new debt loading would have on future property tax levies. The following chart illustrates the proportionate share of the FY 2012-2013 tax levy that is dedicated to municipal and school debt service and the predicted debt service proportion for future years, based on a tax levy growth of two percent (2%).



The third element is a narrative description of all projects and programs proposed in the Six-Year Capital Bonding Program Summary.

The fourth element of this section presents detailed financial information relative to existing debt levels and required debt repayment schedules. Also presented are the projected debt level and repayment schedules that are planned should the proposed six-year capital bonding program be implemented. These schedules document the changes that will occur in debt service payments, debt levels, and the relationship of debt to the municipal property tax rate, tax base and the community's per capita income and population. This element also provides a narrative description of non-property tax revenues that are targeted as funding sources for the planned capital program and reviews credit industry benchmarks as they pertain to prudent municipal debt management practices.

The fifth element of this financial analysis is a detailed discussion of the proposed funding levels for "Fair Share Development Fees." Annual review and adoption of a "Fair Share Development Fees Schedule" is a required component of the Capital Improvement Program development and adoption process.

Also included in this element is an explanation and documentation of the "In Lieu of Inclusionary Housing" exaction fee. The Planning Board will only allow off-site exactions when, in its determination, it would not be feasible to provide affordable units on-site, or when it determines that the off-site alternative would be more beneficial to the Town than the on-site affordable units.

The in-lieu fee per affordable unit required shall be the difference between the median sales price of a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income.

Element 1															
TOWN OF SOUTH KINGSTOWN MUNICIPAL BUDGET TRENDS															
Fiscal Year Assessment Date	2007-2008 12/31/2006	Percent Share	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	2011-2012 12/31/2010	Percent Share	2012-2013 12/31/2011	Percent Share	5 Year Increase	Average Annual Inc.	Percent Increase
<b>General Fund Revenue Statement</b>															
Current Yr Property Taxes	\$59,587,074	83.37%	\$62,523,893	84.21%	\$63,223,529	86.08%	\$64,240,096	88.26%	\$64,857,683	88.40%	\$65,148,020	88.83%	\$5,560,945	\$1,112,189	1.76%
Prior Year Taxes and Penalty	575,000	0.80%	650,000	0.88%	750,000	1.02%	845,000	1.16%	815,000	1.11%	825,000	1.12%	250,000	50,000	6.73%
State Aid	5,455,578	7.63%	5,305,673	7.15%	4,139,156	5.64%	2,190,768	3.01%	2,348,749	3.20%	2,394,693	3.27%	(3,060,885)	(612,177)	-16.82%
Local Revenue	4,659,146	6.52%	4,564,958	6.15%	4,137,522	5.63%	4,307,389	5.92%	4,150,618	5.66%	3,968,699	5.41%	(690,447)	(138,089)	-3.21%
Fund Balance Forwarded	1,200,000	1.68%	1,200,000	1.62%	1,200,000	1.63%	1,200,000	1.65%	1,200,000	1.64%	1,000,000	1.36%	(200,000)	(40,000)	-3.43%
<b>Total Revenues</b>	<b>\$71,476,798</b>	<b>100.00%</b>	<b>\$74,244,524</b>	<b>100.00%</b>	<b>\$73,450,207</b>	<b>100.00%</b>	<b>\$72,783,253</b>	<b>100.00%</b>	<b>\$73,372,050</b>	<b>100.00%</b>	<b>\$73,336,412</b>	<b>100.00%</b>	<b>\$1,859,613</b>	<b>\$371,923</b>	<b>0.51%</b>
<b>School Fund Revenue Statement</b>															
General Fund Tax Transfer	\$45,628,503	78.74%	\$47,909,928	80.03%	\$47,909,928	80.37%	\$47,909,928	82.34%	\$48,216,336	82.51%	\$48,364,159	83.03%	\$2,735,656	\$547,131	1.19%
State Aid	10,605,339	18.30%	10,548,698	17.62%	10,364,027	17.39%	8,939,650	15.36%	8,828,084	15.11%	8,513,652	14.62%	(2,091,687)	(418,337)	-4.27%
Local Revenue	1,713,223	2.96%	1,408,408	2.35%	1,338,008	2.24%	1,338,008	2.30%	1,390,125	2.38%	1,372,589	2.36%	(340,634)	(68,127)	-4.64%
<b>Total Revenues</b>	<b>\$57,947,065</b>	<b>100.00%</b>	<b>\$59,867,034</b>	<b>100.00%</b>	<b>\$59,611,963</b>	<b>100.00%</b>	<b>\$58,187,586</b>	<b>100.00%</b>	<b>\$58,434,545</b>	<b>100.00%</b>	<b>\$58,250,400</b>	<b>100.00%</b>	<b>\$303,335</b>	<b>\$60,667</b>	<b>0.11%</b>
<b>Combined Revenue Statement</b>															
Property Taxes	\$60,162,074	71.80%	\$63,173,893	73.29%	\$63,973,529	75.13%	\$65,085,096	78.36%	\$65,672,683	78.56%	\$65,973,020	79.27%	\$5,810,945	\$1,162,189	1.89%
State Aid	16,060,917	19.17%	15,854,371	18.39%	14,503,183	17.03%	11,130,418	13.40%	11,176,833	13.37%	10,908,345	13.11%	(5,152,572)	(1,030,514)	-7.47%
Local Revenues	7,572,369	9.04%	7,173,366	8.32%	6,675,530	7.84%	6,845,397	8.24%	6,740,743	8.06%	6,341,288	7.62%	(1,231,081)	(246,216)	-3.54%
<b>Total Revenues</b>	<b>\$83,795,360</b>	<b>100.00%</b>	<b>\$86,201,630</b>	<b>100.00%</b>	<b>\$85,152,242</b>	<b>100.00%</b>	<b>\$83,060,911</b>	<b>100.00%</b>	<b>\$83,590,259</b>	<b>100.00%</b>	<b>\$83,222,653</b>	<b>100.00%</b>	<b>(\$572,708)</b>	<b>(\$114,542)</b>	<b>-0.14%</b>
<b>Flexible Rate Tax Roll</b>															
Residential	\$4,410,747,143	84.57%	\$4,455,790,816	84.78%	\$4,486,891,202	84.95%	\$3,700,926,749	81.40%	\$3,725,398,094	82.66%	\$3,752,883,538	82.92%	\$120,350	Flexible Rate	\$14.50
Commercial	610,608,040	11.71%	611,612,604	11.64%	627,575,623	11.88%	562,849,127	12.38%	547,578,838	12.15%	526,801,209	11.64%	16,894	Motor Vehicle	\$18.71
Industrial	38,705,100	0.74%	38,323,160	0.73%	38,252,960	0.72%	32,055,700	0.71%	32,055,700	0.71%	32,055,700	0.71%	1,028		
Utilities	38,439,416	0.74%	40,446,016	0.77%	42,212,820	0.80%	41,483,674	0.91%	42,177,114	0.94%	41,715,054	0.92%	1,338		
<b>Total Flexible Tax Roll</b>	<b>\$5,098,499,699</b>	<b>97.8%</b>	<b>\$5,146,172,596</b>	<b>97.9%</b>	<b>\$5,194,932,605</b>	<b>98.4%</b>	<b>\$4,337,315,250</b>	<b>95.4%</b>	<b>\$4,347,209,746</b>	<b>96.5%</b>	<b>\$4,353,455,501</b>	<b>96.2%</b>	\$139,610		
Less Exemptions	(13,695,100)	-0.26%	(12,728,448)	-0.24%	(12,312,284)	-0.23%	(10,191,021)	-0.22%	(9,954,001)	-0.22%	(9,627,415)	-0.22%	(309)		
<b>Flexible Rate Tax Roll</b>	<b>\$5,084,804,599</b>	<b>97.49%</b>	<b>\$5,133,444,148</b>	<b>97.68%</b>	<b>\$5,182,620,321</b>	<b>98.12%</b>	<b>\$4,327,124,229</b>	<b>95.17%</b>	<b>\$4,337,255,745</b>	<b>96.23%</b>	<b>\$4,343,828,086</b>	<b>95.96%</b>	\$139,301		
<b>Annual Increase in Flex. Roll</b>	<b>\$1,021,923,615</b>	<b>25.15%</b>	<b>\$48,639,549</b>	<b>0.96%</b>	<b>\$49,176,173</b>	<b>0.96%</b>	<b>(\$855,496,092)</b>	<b>-16.51%</b>	<b>\$10,131,516</b>	<b>0.23%</b>	<b>\$6,572,341</b>	<b>0.15%</b>			
<b>Fixed Rate Tax Rolls</b>															
Business Inventory	\$17,486,558	0.34%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%		US Census -2010	30,639
Motor Vehicles - Excise	113,407,563	2.17%	122,061,342	2.32%	99,344,256	1.88%	219,696,414	4.83%	169,817,200	3.77%	182,251,511	4.03%	5,845	2 Years Growth	544
<b>Total Taxable Values</b>	<b>\$5,215,698,720</b>	<b>100.0%</b>	<b>\$5,255,505,490</b>	<b>100.0%</b>	<b>\$5,281,964,577</b>	<b>100.0%</b>	<b>\$4,546,820,643</b>	<b>100.0%</b>	<b>\$4,507,072,945</b>	<b>100.0%</b>	<b>\$4,526,079,597</b>	<b>100.0%</b>	\$145,146	<b>2012 Population</b>	<b>31,183</b>
<b>Tax Values Increase</b>	<b>\$1,022,510,429</b>	<b>24.39%</b>	<b>\$39,806,770</b>	<b>0.76%</b>	<b>\$26,459,087</b>	<b>0.50%</b>	<b>(\$735,143,934)</b>	<b>-13.92%</b>	<b>(\$39,747,698)</b>	<b>-0.87%</b>	<b>\$19,006,652</b>	<b>0.42%</b>			

TOWN OF SOUTH KINGSTOWN MUNICIPAL BUDGET TRENDS															
Fiscal Year Assessment Date	2007-2008 12/31/2006	Percent Share	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	2011-2012 12/31/2010	Percent Share	2012-2013 12/31/2010	Percent Share	5 Year Increase	Average Annual Inc.	Percent Increase
<b>Property Tax Distribution</b>															
Municipal Share	\$11,688,696	19.26%	\$12,341,301	19.37%	\$13,153,371	20.39%	\$14,287,851	21.81%	\$14,789,996	22.37%	\$15,389,962	23.18%	\$3,701,265	\$740,253	6.58%
School Share	47,898,378	78.92%	50,182,592	78.75%	50,070,158	77.62%	49,952,245	76.26%	50,067,687	75.72%	49,758,058	74.94%	1,859,680	371,936	0.75%
Overlay	1,105,487	1.82%	1,203,099	1.89%	1,280,645	1.99%	1,259,336	1.92%	1,263,149	1.91%	1,251,762	1.89%	146,275	29,255	2.28%
<b>Total Property Tax Levy</b>	<b>\$60,692,561</b>	<b>100.00%</b>	<b>\$63,726,992</b>	<b>100.00%</b>	<b>\$64,504,174</b>	<b>100.00%</b>	<b>\$65,499,433</b>	<b>100.00%</b>	<b>\$66,120,832</b>	<b>100.00%</b>	<b>\$66,399,782</b>	<b>100.00%</b>	<b>\$5,707,220</b>	<b>\$1,141,444</b>	<b>1.77%</b>
Increase Over Prior Year	\$3,026,917	5.25%	\$3,034,431	5.00%	\$777,182	1.22%	\$995,258	1.54%	\$621,399	0.95%	\$278,950	0.42%			
<b>Tax Rate Distribution</b>															
Municipal Share	\$2.26	19.62%	\$2.36	19.75%	\$2.52	20.81%	\$3.16	22.24%	\$3.31	22.80%	\$3.42	23.62%			
School Share	9.25	80.38%	9.61	80.25%	9.57	79.19%	11.03	77.76%	11.20	77.20%	11.08	76.38%			
Total Property Tax Rate	\$11.51	100.00%	\$11.97	100.00%	\$12.09	100.00%	\$14.19	100.00%	\$14.51	100.00%	\$14.50	100.00%			Note: FY 2007-2008 Statistical Revaluation
Tax Rate Increase	(\$2.14)	-15.66%	\$0.46	3.98%	\$0.12	0.99%	\$2.10	17.36%	\$0.32	2.26%	-\$0.01	-0.08%			Note: FY 2010-2011 Statistical Revaluation
<b>Municipal Expenditure Program</b>															
Municipal Program	\$19,162,323	26.81%	\$19,905,880	26.81%	\$19,363,407	26.36%	\$19,254,033	26.45%	\$19,812,157	27.00%	\$20,171,016	27.50%	\$1,008,692	\$201,738	1.03%
School Fund Transfer	45,628,503	63.84%	47,909,928	64.53%	47,909,928	65.23%	47,909,928	65.83%	48,216,336	65.71%	48,364,159	65.95%	2,735,656	547,131	1.15%
Capital Budget	1,525,000	2.13%	1,530,000	2.06%	1,406,000	1.91%	1,221,000	1.68%	1,239,000	1.69%	1,210,000	1.65%	(315,000)	(63,000)	-4.65%
School Debt Service	3,569,697	4.99%	3,512,491	4.73%	3,424,593	4.66%	3,164,869	4.35%	2,888,815	3.94%	2,370,336	3.23%	(1,199,361)	(239,872)	-7.60%
Town Debt Service	1,591,275	2.23%	1,386,225	1.87%	1,346,279	1.83%	1,233,423	1.69%	1,215,742	1.66%	1,220,901	1.66%	(370,374)	(74,075)	-5.56%
<b>General Fund</b>	<b>\$71,476,798</b>	<b>100.00%</b>	<b>\$74,244,524</b>	<b>100.00%</b>	<b>\$73,450,207</b>	<b>100.00%</b>	<b>\$72,783,253</b>	<b>100.00%</b>	<b>\$73,372,050</b>	<b>100.00%</b>	<b>\$73,336,412</b>	<b>100.00%</b>	<b>\$1,859,613</b>	<b>\$371,923</b>	<b>0.51%</b>
Plus 3rd Party School Aid	\$12,318,562	14.70%	\$11,957,106	13.87%	\$11,702,035	13.74%	\$10,277,658	12.37%	\$10,218,209	12.22%	\$9,886,241	11.88%	(2,432,321)	(486,464)	-4.40%
<b>School/Municipal Cost</b>	<b>\$83,795,360</b>		<b>\$86,201,630</b>		<b>\$85,152,242</b>		<b>\$83,060,911</b>		<b>\$83,590,259</b>		<b>\$83,222,653</b>		<b>(\$572,708)</b>	<b>(\$114,542)</b>	<b>-0.14%</b>

<b>Town of South Kingstown Outstanding Debt Level</b>								
<b>BONDS ISSUED</b>	<b>June 30, 2012</b>	<b>June 30, 2013</b>	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2017</b>	<b>June 30, 2018</b>	<b>June 30, 2019</b>
<b>Utility Related General Obligation Bonds</b>								
<b>Middlebridge Wastewater - #14</b>								
<i>Issued July 15, 1992</i>	\$61,205	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Diane Drive Sewer Program #27</b>								
<i>Issued August 19, 2003</i>	319,000	295,000	271,000	246,000	221,000	195,000	169,000	142,000
<b>Superfund - Rose Hill Landfill #24</b>								
<i>Issued Sept. 3, 2002</i>	1,234,408	1,137,013	1,036,895	933,978	828,183	719,430	607,637	492,718
<b>Superfund -Plains Road Landfill #30</b>								
<i>Issued November 22, 2005</i>	700,000	656,000	611,000	565,000	518,000	471,000	423,000	374,000
<b>Water Meter System Replacement #33</b>								
<i>Issued June 5, 2008</i>	84,000	0	0	0	0	0	0	0
<b>Total Utility Department Debt</b>	<b>\$2,398,613</b>	<b>\$2,088,013</b>	<b>\$1,918,895</b>	<b>\$1,744,978</b>	<b>\$1,567,183</b>	<b>\$1,385,430</b>	<b>\$1,199,637</b>	<b>\$1,008,718</b>
<b>Municipal Related General Obligation Bonds</b>								
<b>Municipal Refunding Bond #20</b>								
<i>Issued November 12, 2009</i>	147,119	117,000	92,250	68,625	45,000	22,500	0	0
<b>Municipal Refunding Bond #21</b>								
<i>Issued November 12, 2009</i>	458,800	390,600	322,400	254,200	189,100	124,000	62,000	0
<b>G.H. Park, OS, BR Fields #23</b>								
<i>Issued June 15, 2002</i>	1,237,500	1,112,447	998,467	848,664	811,539	668,901	528,868	392,092
<b>Municipal Refunding Bonds #25</b>								
<i>Issued October 1, 2002</i>	87,900	37,400	0	0	0	0	0	0
<b>Open Space Program #26</b>								
<i>Issued June 15, 2003</i>	220,000	204,857	182,000	158,857	149,428	127,143	105,143	83,428
<b>Municipal Refunding Bonds #26</b>								
<i>Issued June 15, 2003</i>	60,511	44,895	29,523	14,639	0	0	0	0
<b>OS, PW Improv. &amp; BRMS Fields II #28</b>								
<i>Issued June 15, 2004</i>	900,000	876,170	795,997	702,894	667,204	577,722	489,791	403,929
<b>Neighborhood Guild Addition #29</b>								
<i>Issued July 23, 1996- Refund 6/15/05</i>	200,000	150,000	100,000	50,000	0	0	0	0
<b>Public Safety Building Bond #29</b>								
<i>Issued August 1, 1996 - Refund 6/15/05</i>	945,000	700,000	465,000	230,000	0	0	0	0
<b>Open Space Program #31</b>								
<i>Issued June 15, 2006</i>	2,450,000	2,275,000	2,100,000	1,925,000	1,750,000	1,575,000	1,400,000	1,225,000
<b>Public Works Improvements #31</b>								
<i>Issued June 15, 2006</i>	490,000	455,000	420,000	385,000	350,000	315,000	280,000	245,000
<b>Open Space Program #32</b>								
<i>Issued June 15, 2007</i>	525,000	490,000	455,000	420,000	385,000	350,000	315,000	280,000
<b>Public Works Improvements #32</b>								
<i>Issued June 15, 2007</i>	375,000	350,000	325,000	300,000	275,000	250,000	225,000	200,000
<b>Total Municipal Debt</b>	<b>\$8,096,830</b>	<b>\$7,203,369</b>	<b>\$6,285,637</b>	<b>\$5,357,879</b>	<b>\$4,622,272</b>	<b>\$4,010,265</b>	<b>\$3,405,801</b>	<b>\$2,829,449</b>

<b>Town of South Kingstown Outstanding Debt Level</b>								
<b>BONDS ISSUED</b>	<b>June 30, 2012</b>	<b>June 30, 2013</b>	<b>June 30, 2014</b>	<b>June 30, 2015</b>	<b>June 30, 2016</b>	<b>June 30, 2017</b>	<b>June 30, 2018</b>	<b>June 30, 2019</b>
<b>(Continued)</b>								
<b>School Department General Obligation Bonds</b>								
<b>School Refunding Bond - 1998 # 20</b> <i>Issued November 12, 2009</i>	487,881	403,000	317,750	236,375	155,000	77,500	0	0
<b>School Refunding Bond - 1998 # 21</b> <i>Issued November 12, 2009</i>	281,200	239,400	197,600	155,800	115,900	76,000	38,000	0
<b>BRMS Equip, Fields &amp; SR Roof #23</b> <i>Issued June 15, 2002</i>	662,500	595,553	534,533	454,336	434,461	358,099	283,132	209,908
<b>School Refunding Bonds # 25</b> <i>Issued October 1, 2002</i>	792,100	327,600	0	0	0	0	0	0
<b>School Improvements - #26</b> <i>Issued June 15, 2003</i>	550,000	512,143	455,000	397,143	373,572	317,857	262,857	208,572
<b>School Refunding Bonds - #26</b> <i>Issued June 15, 2003</i>	1,179,488	875,104	575,476	285,360	0	0	0	0
<b>School Improvements &amp; BRMS Fields II #28</b> <i>Issued June 15, 2004</i>	815,000	720,830	716,003	629,106	595,796	512,278	430,209	350,071
<b>CCMS Playfields Phase 1 #29</b> <i>Issued July 23, 1996 - Refund 6/15/05</i>	225,000	165,000	110,000	55,000	0	0	0	0
<b>BBMS Partial Refunding #29</b> <i>Issued July 23, 1996 - Refund 6/15/05</i>	4,260,000	3,695,000	3,135,000	2,585,000	2,045,000	1,520,000	1,005,000	495,000
<b>School Improvement Bond #29</b> <i>Issued July 23, 1996 - Refund 6/15/05</i>	650,000	600,000	550,000	500,000	450,000	400,000	350,000	300,000
<b>School Improvement Bond #31</b> <i>Issued June 15, 2006</i>	560,000	520,000	480,000	440,000	400,000	360,000	320,000	280,000
<b>School Improvement Bond #32</b> <i>Issued June 15, 2007</i>	750,000	700,000	650,000	600,000	550,000	500,000	450,000	400,000
<b>General School Building Improvements</b> <i>Issued November 12, 2009</i>	1,080,000	1,020,000	960,000	900,000	840,000	780,000	720,000	660,000
<b>Total School Debt</b>	<b>\$12,293,169</b>	<b>\$10,373,630</b>	<b>\$8,681,362</b>	<b>\$7,238,120</b>	<b>\$5,959,728</b>	<b>\$4,901,735</b>	<b>\$3,859,199</b>	<b>\$2,903,551</b>
<b>Gross Bonded Debt Level</b>	<b>\$22,788,612</b>	<b>\$19,665,012</b>	<b>\$16,885,894</b>	<b>\$14,340,977</b>	<b>\$12,149,183</b>	<b>10,297,430</b>	<b>\$8,319,637</b>	<b>\$6,741,718</b>
Total Utility Debt	\$2,398,613	\$2,088,013	\$1,918,895	\$1,744,978	\$1,567,183	\$1,385,430	\$1,199,637	\$1,008,718
Total Municipal Debt	8,096,830	7,203,369	6,285,637	5,357,879	4,622,272	4,010,265	3,405,801	2,829,449
Total School Debt	12,293,169	10,373,630	8,681,362	7,238,120	5,959,728	4,901,735	3,859,199	2,903,551
<b>Gross Bonded Debt Level</b>	<b>\$22,788,612</b>	<b>\$19,665,012</b>	<b>\$16,885,894</b>	<b>\$14,340,977</b>	<b>\$12,149,183</b>	<b>\$10,297,430</b>	<b>\$8,464,637</b>	<b>\$6,741,718</b>

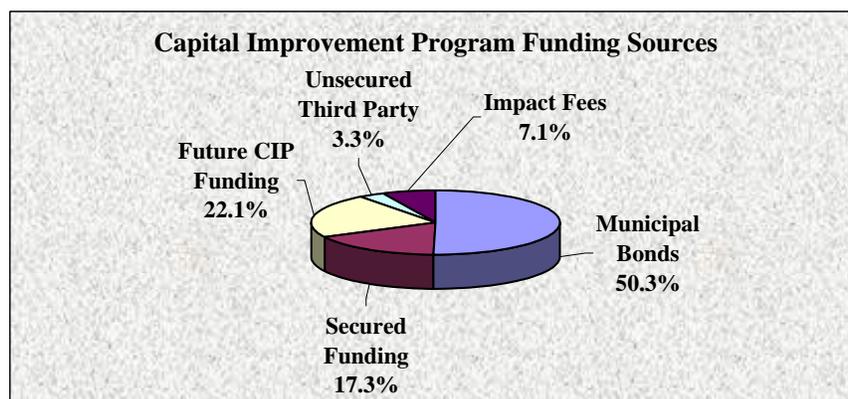
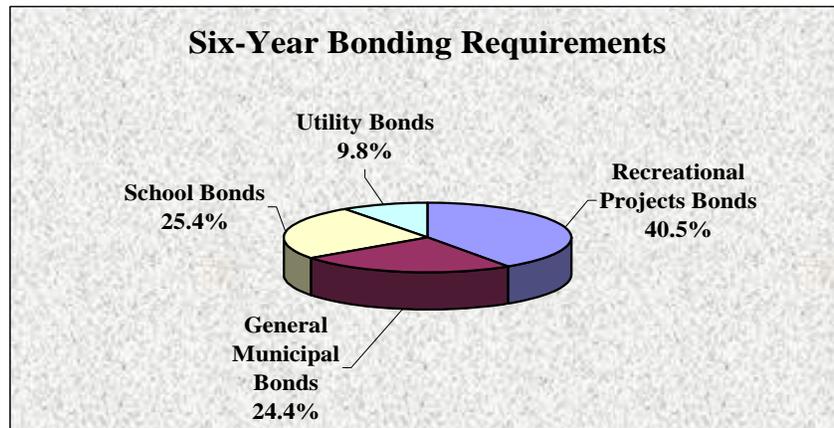
<b>Town of South Kingstown Future Debt Loading</b>							
	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019
<b>Utility Related General Obligation Bonds</b>							
<b>East Matunuck By-Pass Water Line</b>							
Referendum 11/14 TBS 5/2015	\$0	\$0	\$1,000,000	\$950,000	\$900,000	\$850,000	\$800,000
<b>Total Planned Utility Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$950,000</b>	<b>\$900,000</b>	<b>\$850,000</b>	<b>\$800,000</b>
<b>Municipal Related General Obligation Bonds</b>							
<b>Road Improvement Program</b>							
Referendum 11/04 TBS 5/2015	\$0	\$0	\$1,500,000	\$1,425,000	\$1,350,000	\$1,275,000	1,200,000
<b>Neighborhood Guild Improvements</b>							
Referendum 11/06 TBS 5/2015	0	0	1,000,000	950,000	900,000	850,000	800,000
<b>Community Gymnasium</b>							
Referendum 11/04 & 06 TBS 5/2017	0	0	0	0	3,150,000	2,992,500	2,835,000
<b>Road Improvement Program</b>							
Referendum 11/10 TBS 5/2017	0	0	0	0	1,000,000	950,000	900,000
<b>Total Planned Municipal Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$2,375,000</b>	<b>\$6,400,000</b>	<b>\$6,067,500</b>	<b>\$5,735,000</b>
<b>School Related General Obligation Bonds</b>							
<b>General School Building Improvements</b>							
Referendum 4/03 TBS 5/15/2015	\$0	\$0	\$1,000,000	\$950,000	\$900,000	\$850,000	800,000
<b>General School Building Improvements</b>							
Referendum 11/12 TBS 5/15/2017	0	0	0	0	600,000	570,000	540,000
<b>General School Building Improvements</b>							
Referendum 11/12 TBS 5/15/2018	0	0	0	0	0	1,000,000	950,000
<b>Total Planned School Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$950,000</b>	<b>\$1,500,000</b>	<b>\$2,420,000</b>	<b>\$2,290,000</b>
<b>Planned Future Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,500,000</b>	<b>\$4,275,000</b>	<b>\$8,800,000</b>	<b>\$9,337,500</b>	<b>\$8,825,000</b>
<b>Existing Bonded Debt Level</b>	<b>\$19,665,012</b>	<b>\$16,885,894</b>	<b>\$14,340,977</b>	<b>\$12,149,183</b>	<b>\$10,297,430</b>	<b>\$8,319,637</b>	<b>\$6,741,718</b>
<b>Projected Bonded Debt Level</b>	<b>\$19,665,012</b>	<b>\$16,885,894</b>	<b>\$18,840,977</b>	<b>\$16,424,183</b>	<b>\$19,097,430</b>	<b>\$17,657,137</b>	<b>\$15,566,718</b>

## LONG - TERM FINANCIAL PROGRAM

### ELEMENT 2

In preparation of this budget document, a comprehensive review was made of all municipal, utility, and school-related capital needs that are presently under development or that are proposed for completion within the next six years. The table presented on the next page entitled "Town Manager Proposed Six-Year Major Projects Element - FY2013-2014 to FY2018-2019" is a summary of all projects and programs that are actively being considered for implementation or are currently under development. This listing of projects also presents the estimated cost to complete each project and potential funding sources. A second display (*page 33*) entitled "Town Manager Proposed General Obligation Bond Loading Schedule" details the debt-loading schedule necessary to fund the proposed capital program.

The projected cost of completing all noted projects listed in the CIP six-year program is \$20,379,010. The municipal bonding program will be the funding source for \$10,250,000 or 50.3% of this total program cost. A proportional distribution by program component of the planned bonding program and a similar accounting of revenue sources to fund the entire program is as follows:



Element 2 <span style="float: right;">Town Manager Proposed</span>								
Six-Year Major Projects Element - FY 2013-2014 to FY 2018-2019								
Program Type	Adopted 6-Year Program	Proposed 6-Year Program	Approved Bonds	Proposed Bonds	Secured and Available Funds	Future CIP Income	Grants & Other Funding Sources	Municipal Impact Fees
<b><u>Leisure Services Programs</u></b>								
Open Space Acquisition Program	\$425,000	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0
South County Common Bike Path	275,000	275,000	0	0	0	0	0	275,000
Neighborhood Guild Renovations	1,000,000	1,000,000	1,000,000	0	0	0	0	0
Community Recreation Center	4,235,300	4,235,300	3,150,000	0	0	0	0	1,085,300
Marina Park Improvements	530,000	177,000	0	0	17,000	80,000	0	80,000
Town Beach Program	455,931	460,000	0	0	87,097	74,729	298,174	0
Senior Services Program	90,000	160,000	0	0	100,000	60,000	0	0
<b>Leisure Services Programs Total</b>	<b>\$7,011,231</b>	<b>\$6,707,300</b>	<b>\$4,150,000</b>	<b>\$0</b>	<b>\$604,097</b>	<b>\$214,729</b>	<b>\$298,174</b>	<b>\$1,440,300</b>
<b><u>General Municipal Programs</u></b>								
Information Technology Program	\$660,500	\$745,000	\$0	\$0	\$685,000	\$60,000	\$0	\$0
Kingston Library Improvements	220,000	0	0	0	0	0	0	0
Municipal Planning Program	69,000	78,000	0	0	78,000	0	0	0
Municipal Energy Conservation Program	328,067	0	0	0	0	0	0	0
Property Revaluation Program	983,460	530,000	0	0	219,685	0	310,315	0
Public Works Improvement Program	7,559,705	8,043,360	400,000	2,100,000	1,653,360	3,890,000	0	0
Public Safety Facilities and Equipment	323,250	410,350	0	0	126,371	283,979	0	0
Town Hall Improvement Program	285,000	265,000	0	0	159,259	45,000	60,741	0
<b>General Municipal Program Total</b>	<b>\$10,428,982</b>	<b>\$10,071,710</b>	<b>\$400,000</b>	<b>\$2,100,000</b>	<b>\$2,921,675</b>	<b>\$4,278,979</b>	<b>\$371,056</b>	<b>\$0</b>
<b><u>School Department Program:</u></b>								
Building Improvement Program	\$2,600,000	\$2,600,000	\$1,000,000	\$1,600,000	\$0	\$0	\$0	\$0
<b>School Department Program Total</b>	<b>\$2,600,000</b>	<b>\$2,600,000</b>	<b>\$1,000,000</b>	<b>\$1,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>Utility Programs</u></b>								
East Matunuck Beach Water Main By-Pass	\$0	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0
<b>Utility Program Total</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Six Year Program</b>	<b>\$20,040,213</b>	<b>\$20,379,010</b>	<b>\$5,550,000</b>	<b>\$4,700,000</b>	<b>\$3,525,772</b>	<b>\$4,493,708</b>	<b>\$669,230</b>	<b>\$1,440,300</b>
<b><u>Total Proposed Bonding Program</u></b>								
Authorized Bonds	\$5,550,000	\$5,550,000			<b><u>Third Party Bond Debt Reimbursement</u></b>			
Proposed Bonds	3,700,000	4,700,000			Guild Renovation Bond \$1,000,000			
<b>Total Six-Year Program</b>	<b>\$9,250,000</b>	<b>\$10,250,000</b>			School Bonds - 35% of Total 910,000			
Percent of Total Planned Program	46.2%	50.3%			<b>3rd Party Reimbursement \$1,910,000</b>			
					<b>% of Planned New Debt 18.6%</b>			

<b>Town Manager Proposed General Obligation Bond Loading Schedule</b>								
	2012-2013 Current Year	2013-2014 Year #1	2014-2015 Year #2	2015-2016 Year #3	2016-2017 Year #4	2017-2018 Year #5	2018-2019 Year #6	TOTAL (Six-Years)
<b>Open Space and Recreational Programs</b>								
Open Space Acquisition Program	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Neighborhood Guild Improvements	0	0	1,000,000	0	0	0	0	1,000,000
Community Gymnasium	0	0	0	0	3,150,000	0	0	3,150,000
<b>General Municipal Programs</b>								
Road/Bridge Improvement Program	0	0	1,500,000	0	1,000,000	0	0	2,500,000
<b>School Department Programs</b>								
School Facilities	0	0	1,000,000	0	600,000	1,000,000	0	2,600,000
<b>Utility Department Programs</b>								
East Matunuck Beach Water Main By-Pass	0	0	1,000,000	0	0	0	0	1,000,000
<b>Total Long Range Program</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,500,000</b>	<b>\$0</b>	<b>\$4,750,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$10,250,000</b>
<b>Total Bonding Program - 7 Years</b>								<b>\$10,250,000</b>

<b>Future Bonding Sale Schedule</b>	<b>Bond Value</b>	<b>Referendum Date</b>
School Building Improvements	\$1,000,000	29-Apr-2003
Open Space Acquisition	0	7-Nov-2006
Neighborhood Guild Improvements	1,000,000	7-Nov-2006
East Matunuck Beach Water Main By-Pass	1,000,000	12-Nov-2014
Road/Bridge Improvement Program	1,500,000	7-Nov-2006 & 12-Nov-2014
<b>Total FY 2014-2015</b>	<b>\$4,500,000</b>	
Community Gymnasium	\$3,150,000	27-Apr-2004 & 7-Nov-2006
Road/Bridge Improvement Program	1,000,000	12-Nov-2014
School Building Improvements	600,000	12-Nov-2014
<b>Total FY 2016-2017</b>	<b>\$4,750,000</b>	
School Building Improvements	\$1,000,000	12-Nov-2014
<b>Total FY 2017-2018</b>	<b>\$1,000,000</b>	
<b>Total New Debt</b>	<b>\$10,250,000</b>	
<b>Bonding Referendum Schedule</b>		
<b>Bond Referendum - November 2014</b>		
School Building Improvements	\$1,600,000	
East Matunuck Beach Water Main By-Pass	1,000,000	
Road/Bridge Improvement Program	2,100,000	
<b>Total Bonding Request</b>	<b>\$4,700,000</b>	

<b>PROGRAM DESCRIPTIONS</b>
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**ELEMENT 3**

The following is a description of the projects that are included in the proposed Six-Year Capital Program Element of the Capital Improvement Program.

**I. OPEN SPACE AND RECREATIONAL PROGRAMS**

**A. Open Space, Farm and Conservation Purpose Land Acquisition Program**

Over the past twelve years, the Town has approved funding for 26 open space projects totaling 1,505 acres involving a municipal funding commitment of \$7.6 million. Many of these projects have been undertaken in cooperation with the South Kingstown Land Trust through the Community Partnership for Preservation. The Community Partnership for Preservation includes the Town of South Kingstown, South Kingstown Land Trust (SKLT), Narrow River Land Trust, the Champlin Foundations, Nature Conservancy, RIDEM, and U.S. Fish and Wildlife Service.

In the 2011-2012 fiscal year the Town participated in two open space land preservation projects. The first involved a 1.9 acre parcel donated to the Town by South County Sand and Gravel, Inc. This environmentally sensitive parcel is situated at the intersection of Succotash Road and Victoria Lane (northeasterly corner). The Town provided technical and legal support to facilitate this donation.

The second project involved the purchase of the development rights associated with the Browning Farm located off of Jerry Brown Farm Road. This project, undertaken in cooperation with the South Kingstown Land Trust, involved the preservation of approximately 14 acres of land along the west side of Jerry Brown Farm Road. The Town contributed \$50,000 toward the development rights purchase. The Town Council also approved the allocation of up to \$19,500 to the SKLT for "reimbursable costs" as defined in the South Kingstown Open Space Funding Policy. Other resources that enabled this project to come to fruition were derived from private fundraising by the SKLT and grant monies from the USDA's Farm and Ranchland Protection Program. This project concluded in late June 2012.

Total preserved acreage in South Kingstown as of July 2012 amounts to 11,214.3 acres, representing 30.8% of the land area in the Town.

***Open Space Acreage Summary***

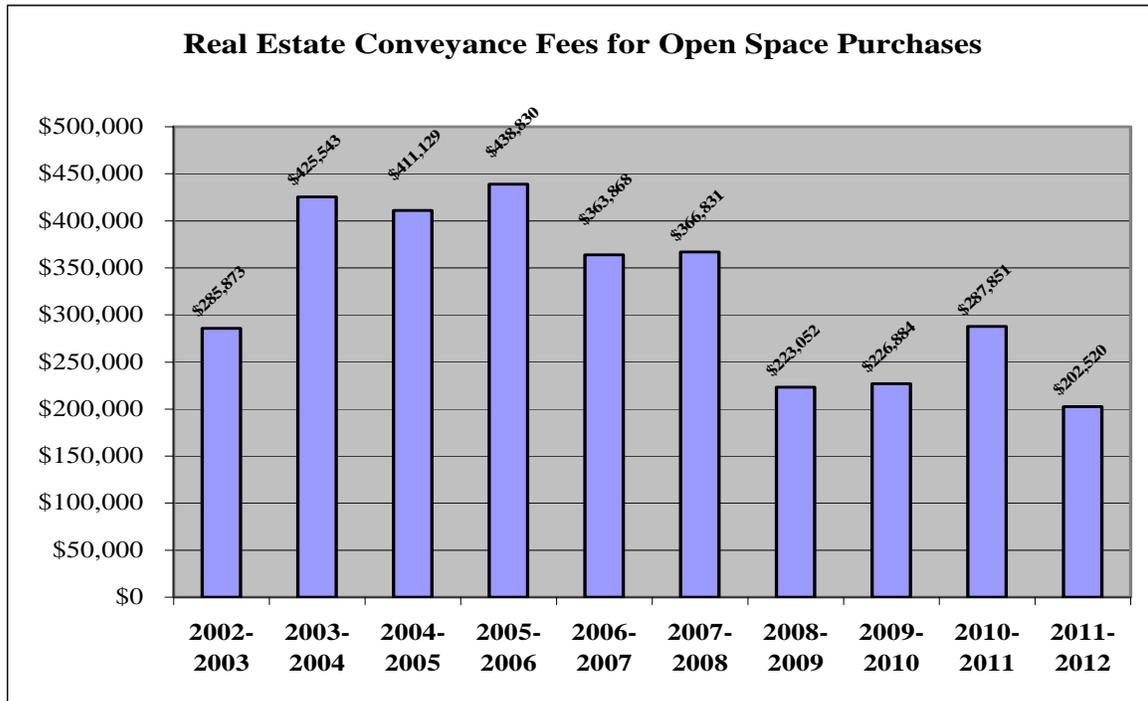
A summary of acreage involved in land acquisitions over the past six years is presented on the following page.

<b>Town of South Kingstown Open Space Acreage</b>						
	<b>July 2007</b>	<b>July 2008</b>	<b>July 2009</b>	<b>July 2010</b>	<b>July 2011</b>	<b>July 2012</b>
Agricultural Land Preservation Comm.	972.0	972.0	972.0	972.0	972.0	956.4
Audubon Society of Rhode Island	659.2	659.2	659.2	659.2	659.2	659.1
Cluster / Private	949.3	949.3	949.3	949.3	988.0	988.0
US Fish and Wildlife Service	725.4	725.4	798.2	798.2	798.2	798.2
Girl Scouts of Rhode Island	185.9	185.9	185.9	185.9	185.9	185.9
Narrow River Land Trust	107.9	107.9	107.9	107.9	107.9	107.9
South Kingstown Land Trust	2,072.8	2,088.3	2,172.0	2,172.2	2,182.7	2,247.8
State of Rhode Island	3,642.6	3,642.6	3,642.6	3,642.6	3,642.6	3,642.6
The Nature Conservancy	491.9	491.9	527.3	635.5	635.5	635.5
Town of South Kingstown	979.9	979.9	979.9	992.9	992.9	992.9
<b>Total Acres</b>	<b>10,787.0</b>	<b>10,802.5</b>	<b>10,994.4</b>	<b>11,115.8</b>	<b>11,165.0</b>	<b>11,214.3</b>
<b>% Land Area of Town</b>	<b>29.7%</b>	<b>29.7%</b>	<b>30.2%</b>	<b>30.6%</b>	<b>30.7%</b>	<b>30.8%</b>

***Future Open Space Funding Availability***

As noted on the spreadsheet presented on the next page, an estimated \$400,000 will be available over the term of the CIP for future purchases through this program. In view of the current state of the local economy, the fact that over 30% of the Town's land area has been preserved from future development, and the reduced value of annual income from Real Estate Conveyance Fees, the use of additional municipal bonds to fund future purchases is not recommended over the next six year term.

A summary of the funding made available to this program over the past ten years from Real Estate Conveyance Taxes is as follows:



<b>Open Space Acquisition Program</b>								
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total
<b><i>Revenue Statement</i></b>								
Real Estate Conveyance Tax Proceeds	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
Bonds Issued	0	0	0	0	0	0	0	\$0
<b>Total Revenues</b>	<b>\$250,000</b>	<b>\$1,250,000</b>						
<b><i>Expense Statement</i></b>								
Debt Service - \$200,000 - FY99 #21	(\$13,267)	(\$12,876)	(\$12,604)	(\$11,831)	(\$11,519)	(\$10,681)	(\$10,347)	(\$69,858)
Debt Service - \$800,000 - FY02 #23	(80,257)	(60,557)	(75,641)	(23,865)	(70,838)	(68,456)	(65,804)	(365,160)
Debt Service - \$400,000 - FY03 #26	(27,804)	(26,749)	(26,601)	(12,447)	(25,125)	(24,416)	(23,712)	(139,050)
Debt Service - \$400,000 - FY04 #28	(30,568)	(29,668)	(28,861)	(13,079)	(27,243)	(26,375)	(25,378)	(150,603)
Debt Service - \$3.5 M - FY06 #31	(276,412)	(269,413)	(262,412)	(255,413)	(246,663)	(239,662)	(232,663)	(1,506,226)
Debt Service - \$700,000 - FY07 #32	(57,575)	(56,087)	(54,600)	(53,200)	(51,800)	(50,536)	(48,869)	(315,092)
<b>Debt in Permanent Financing</b>	<b>(\$485,883)</b>	<b>(\$455,350)</b>	<b>(\$460,718)</b>	<b>(\$369,835)</b>	<b>(\$433,188)</b>	<b>(\$420,126)</b>	<b>(\$406,773)</b>	<b>(\$2,625,100)</b>
Planned New Bonding Requirements	\$0	\$0	\$0	\$0	\$0	0	0	\$0
<b>Planned New OS Debt Service</b>	<b>\$0</b>							
<b>Total Debt Service</b>	<b>(\$485,883)</b>	<b>(\$455,350)</b>	<b>(\$460,718)</b>	<b>(\$369,835)</b>	<b>(\$433,188)</b>	<b>(\$420,126)</b>	<b>(\$406,773)</b>	<b>(\$2,625,100)</b>
Transfer to General Fund	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$225,000)	(\$1,350,000)
Less Town Acquisitions	(95,000)	(75,000)	(75,000)	(75,000)	(75,000)	(50,000)	(50,000)	(400,000)
<b>Total Expenses</b>	<b>(\$320,000)</b>	<b>(\$300,000)</b>	<b>(\$300,000)</b>	<b>(\$300,000)</b>	<b>(\$300,000)</b>	<b>(\$275,000)</b>	<b>(\$275,000)</b>	<b>(\$1,520,000)</b>
<b>Income to Expense Balance</b>	<b>(70,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>	
<b>O S Acquisition Fund Balance</b>	<b>\$281,059</b>	<b>\$231,059</b>	<b>\$181,059</b>	<b>\$131,059</b>	<b>\$81,059</b>	<b>\$56,059</b>	<b>\$31,059</b>	
<b>* Property Tax is equal to Projected Debt Service less R.E. Conveyance Tax Proceeds</b>								

***Passive Recreation Management Plan Development***

The Town continues to successfully meet its goal of preserving open space and protecting land from development. The Town should now broaden the goals of the Open Space Acquisition Program to include development of passive recreation management plans for parcels held by the Town to allow for public use of such properties. In this regard the following program is proposed under the FY 2013-2014 through 2018-2019 Capital Improvement Program:

*Noyes Farm Management Plan* - The Town purchased the 248 +/- acre Noyes Farm property in Kingston in early 2006 for approximately \$3,000,000 using a combination of bond authorized funds and real estate transfer tax payments, a portion of which has been dedicated to the Town's open space acquisition program. The property is situated on the north side of Route 138, northeast of its intersection with Kingstown Road (Route 108). The Noyes Farm is a historic farmstead and represented one of the largest undeveloped, privately held tracts of land in the community. The land is characterized by extensive wooded areas, stone walls, wetland areas and a stream complex. It also contains primitive trails throughout established by area residents and game traversing the area. The Town purchased the land with a conservation easement applied to the premises which states "this grant is subject to a Conservation Restriction wherein the Grantee (the Town) pledges to keep the property in its open, natural, scenic, agricultural and ecological condition and shall not allow any activities upon such land that would significantly impair or interfere with the conservation value of the premises. Passive recreational activities including but not limited to, unpaved hiking paths and necessary infrastructure would be allowed so long as they are not inconsistent with the above Conservation Restriction."

Noyes Farm provides a unique opportunity to be developed in a managed fashion into a passive recreational asset for the entire community. As such it is proposed to engage a professional recreational planning entity to develop an overall management and improvement plan for the property. This process would be managed through the Planning Department, in cooperation with Parks and Recreation Department, Planning Board, and Recreation and Conservation Commissions. The intent of the planning process would be to develop a program that would be consistent with the Conservation Easement and provide basic facilities and a management program enabling more meaningful public access to and use of the historic Noyes Farm parcel. Passive use of the premises would be emphasized and improved access and appropriately scaled facilities would be detailed in the plan. The plan would identify areas of the site proposed for improvements where environmental permitting would be necessary (e.g. RIDEM wetlands permit). The plan would also provide typical conceptual drawings for such improvements, (i.e. wooden pedestrian crossings over wetland areas). In addition the consultant would provide a conceptual improvement schedule for the property in outline form with sufficient detail contained therein so as to provide the basis for specification development and bidding.

To facilitate this program a CIP allocation of \$20,000 from the General Fund's Committed Fund Balance (\$87,900 held for Planning Related Consulting Services) is proposed for general planning consulting and design services, including but not limited to: development of a vision statement for the usage of the property, site analysis, constraint and opportunity identification as well as conceptual design layout and budget projections for site development, identification of required permits from State agencies, the conduct of a public outreach process and printing and advertisement, as necessary. As a result of this plan development, specific improvements for the property and necessary resources to implement the same would be detailed in future years of the Capital Improvement Program.

**B. Bike Path Connector – Broad Rock Playfields to South County Commons Property Line**

The Town Council initially approved the development of plans for the construction of a bike path connector from the Broad Rock Playfields to the South County Commons property located at the Route 1 Special Management District in 2006. This connector envisioned a scenic pedestrian access from South County Commons to the Broad Rock Playfields, Dog Park, YMCA, Senior Center, and Old Mountain Field. The South Kingstown Greenways Master Plan also endorsed the eventual connection of the Peace Dale Village Bike Path to the Broad Rock Road Spur. Design plans were developed and required wetland alteration permits obtained in 2007. Funding for this project was anticipated from three sources, Recreation Impact Fees, a State Greenway Grant, and third party funding (by the private property owner of the South County Commons, either in direct funding of the project or completion of the project, in accord with the Town’s construction plans). Unfortunately, due to the onset of the recession, the commitment to construct the pathway over the privately owned portion of the pathway by the owners of South County Commons was put on hold. The delay in moving this project forward also resulted in the loss of the project’s state grant commitment.

There has been strong public interest in this project as a result of the Healthy Places by Design (HPbD) initiative. One of the four common themes identified through the HPbD assessment was “improving walking and biking.” Community members who participated in the intensive evaluation of the Town, from a health and wellness perspective, specifically identified “increased connectivity” as well as “consideration of infrastructure improvement recommendations for the development of the Capital Improvement Program” as goals of the Walking/Biking category.

Taking into consideration the continued community interest in this project, a modified scope of work is proposed, to include that portion of the bike path connector within the Town property as Phase 1 of the project at a total estimated cost of \$275,000. This initial phase would provide paving of approximately 1,765 linear feet of a pathway for pedestrian/bicycle use as an “out and back” path until the South County Commons property is completed by the property owner. The path cannot be fully complete without the owners of the Commons property funding that portion of the improvements on its 1,600 foot section of this bike path spur.

<b>Bike Path Connector - Broad Rock to Commons Property Line</b>		
<b>Income</b>	<b>Town Property Only</b>	
<b>Surface Condition</b>	<b>Unpaved</b>	<b>Paved</b>
Recreation Impact Fees	\$225,000	\$275,000
<b>Total Income</b>	<b>\$225,000</b>	<b>\$275,000</b>
<b>Expenses</b>		
So County Commons Bike Path Spur	\$200,000	\$250,000
Contingency	25,000	25,000
<b>Total Expenditures</b>	<b>\$225,000</b>	<b>\$275,000</b>

**C. Neighborhood Guild Improvements**

The Neighborhood Guild is in need of additional interior and exterior building improvements beyond the rehabilitative work completed in 1995. The scope of work to be conducted in this 103 year old facility is designed to target improving the building’s internal operating efficiency, maximizing the available programming space, while providing for a general modernization. Specific areas that the project will address include:

- Replacement of all existing windows with modern, efficient insulated type;
- Installation of an air conditioning system to allow for expanded seasonal use;
- Accessibility enhancements;
- Exterior main entrance rehabilitation;
- Restoration of 2<sup>nd</sup> floor meeting rooms, music rooms, and administrative office space;
- Interior improvements to the attic storage space including insulation and ventilation;
- Electrical and plumbing utility improvements;
- Restoration of the interior of the gymnasium space to accommodate more passive, cultural, and educational performances and programs.

The most immediate needs for the facility include complete rehabilitation of the exterior staircase at the main entrance as well as the entrance alcove; and installation of an air conditioning system. The exterior stairs show obvious signs of deterioration and have required an increased level of repair over the past three years. Windows in the entrance alcove have also begun leaking, causing damage to the interior walls. The installation of an air conditioning system would have an immediate impact on overall utility costs, as well as the Department’s ability to offer a climate controlled, health-conscious environment for year round programs.

The long-range plan for the Guild involves a transition into more of a pure education, arts and all around community center, with far more emphasis on passive recreation programming. These changes will be integrated into the rehabilitation plans affecting the interior renovations. This eventual transition relies on the future construction of a community gymnasium that can accommodate the current physical fitness and sports programs run through the Guild.

The Town is anticipating an annual cost savings through improved operational efficiency while allowing for improved year-round use of the entire facility. All debt service associated with this project shall be reimbursed by funds held in the Neighborhood Guild Trust Fund. A summary of projected funding sources and expenses for this project are provided below:

<b>Neighborhood Guild Improvements</b>		<b>FY 2016</b>
<b>Income</b>		
Municipal Bond - May 2015		\$1,000,000
<b>Total Income</b>		<b>\$1,000,000</b>
<b>Expenses</b>		
Window Replacement		\$350,000
Air Conditioning Installation		250,000
Interior Renovations		150,000
Exterior Renovations		25,000
Electrical/Plumbing Improvements		50,000
Design and Architectural Services		25,000
Contingency		150,000
<b>Total Expenditures</b>		<b>\$1,000,000</b>

#### **D. Community Recreation Center**

The main focus of the Community Recreation Center project is to address the present lack of available indoor recreational space for both municipal and school programs. This proposed 23,000 square foot facility will be designed to address the current indoor overcrowding problems, allow for program expansion and diversification, and provide a central meeting place for community members to socialize and recreate. The facility will also be designed to accommodate some of the existing needs within the School Department's physical education, health, and interscholastic program areas.

##### *Long-Term Goals*

- Maintain the center as an integral part of the community and the daily lives of its residents;
- Maximize utilization of the facility and its revenue generating capacity;
- Maintain the facilities condition and preserve its value as an asset to the community;
- Address the community's active indoor recreational needs for all population segments.

Recreation Department program data has shown sustained or increased participation levels in the area of sports and fitness, across the age spectrum, with residents seeking additional adult and senior programming. Despite a forecasted decline in student enrollment, the overall community need for a multi purpose recreation center remains strong. In the 2011-2012 fiscal year, the Town participated in a pilot project of the Rhode Island Department of Health's Initiative for a Healthy Weight Program, "Healthy Places by Design", which sought to assist communities in implementing changes to local policies in support of physical activity and access to healthy foods. The results of this project support the design of a facility that will allow access to wellness programs for all members of the community.

##### *Proposed Facility Location*

In FY 2009-2010 the Town purchased 13.44 acres of property known locally as the "Dominic Savio property" from the Roman Catholic Bishop of Providence. This property is located on Broad Rock Road and is adjacent to the Town's Senior Center and Broad Rock Playfields and abuts the Broad Rock Middle School property to the north. This purchase now provides the Town with the opportunity to site a Community Recreation Center to serve the needs of school sports and municipal recreation programs. A *draft* land use plan has been prepared that illustrates the potential layout of the buildings, field space, and parking areas that may be sited on this property. While the cost associated with full use of this property is not programmed into the Town's long term capital planning program at this time, ownership of the property provides the Town with the flexibility to determine when and how the plan will be implemented.

##### *Planned Development Schedule*

Construction of this facility is forecast for FY 2016-2017. The delay reflects the need to minimize debt service requirements, and to provide sufficient public discussion relative to the need for such a facility and the cost of operating such a facility.

##### *Project Cost Estimate*

A summary of the proposed funding and expenses for Phase I of this project is provided on the following page. It is noted that development of this project will also require operational expenses that will require additional property tax support.

<b>Community Recreation Center</b>		<b>FY 2018</b>
<b>Income</b>		
Municipal Bond #1 11/04 Approval Issue 5/15/17		\$650,000
School Bond #1 - 11/04 Approval - Issue 5/15/17		900,000
Municipal Bond #2 - 11/06 Approval - Issue 5/15/17		1,600,000
Recreation Impact Fees		1,085,300
<b>Total Income</b>		<b>\$4,235,300</b>
<b>Expenses</b>		
Building (23,000 Sq. Ft. @ \$145/SF Cost)		\$3,335,000
Furnishings		200,000
Design Services - (8% of Construction Cost)		266,800
Contingency - (10% of Construction Cost)		333,500
Parking (50 Spaces @ \$2,000 per unit cost)		100,000
<b>Total Expenditures</b>		<b>\$4,235,300</b>

**E. Marina Park Improvement Program**

The Town of South Kingstown is planning to make improvements and upgrades to various facilities located within this 13.3 acre waterfront park. Specific facilities proposed for rehabilitation and/or upgrade include: West/East parking lots; main boat ramp and public dock with handicapped accessibility features. A brief description of proposed projects follows.

*Public Dock*

The existing public dock, located west of and proximal to the main boat ramp will be upgraded as part of the overall project. The dock will be extended by the use of two additional floats allowing for sufficient space to allow for multiple boats use. In addition the increased dock space will provide a needed dock slip for one of the Harbor Patrol boats. A walkway will be added from the parking area to the top of a staircase that will lead you to the platform providing access to the dock.

*West/East Parking Lot*

The paved surface in the West Lot consists of approximately 2,800 square yards in total area. This project scheduled for FY 2014-2015 includes the reclaiming of existing material, a fine grading of the area, installation of 1.5" of asphalt binder coarse and 1.5" Class I asphalt finish coarse. This lot services both individual vehicles as well as vehicles with boat trailers. The lot will be striped in a similar line pattern that accommodates both types of parking space lengths. Signage will be replaced and include directional and regulatory signage providing information on allowed and prohibited uses of the parking area.

The East Lot area which is used less for trailer storage and more for marina and commuter parking requires improvement to the surface material. This lot consists of 2,150 square yards in total area and is scheduled for stone sealing in FY 2014-2015. This lot will be restriped to accommodate both trailer and commuter parking needs.

*Main Boat Ramp*

The existing boat ramp surface will require a complete restoration as of the schedules work in FY 2017-2018. The pre-cast concrete boat ramp panels at the toe of the ramp will be removed and replaced. The surface of the ramp will be overlaid with a 1.5” – 2” Class I asphalt finish coarse. Based on the overall condition of the ramp, the possibility of lessening the ramps slope to improve overall safety and visibility for users will be assessed as part of this element.

<b>Marina Park Improvement Program</b>	
<b>Income</b>	
Funds Held in Reserve - 6/30/12	\$17,335
CIP Transfers FY 2014 through FY 2019	80,000
Recreational Impact Fees	80,000
<b>Total Income</b>	<b>\$177,335</b>
<b>Expenses</b>	
Public Dock/Access Improvements - FY 2013-2014	\$82,000
West & East Parking Lots Resurfacing - FY 2014-2015	55,000
Boat Ramp Reconstruction - FY 2017-2018	40,000
<b>Total Program Cost</b>	<b>\$177,000</b>

**F. Town Beach Improvement Program**

The Beach Improvement program involves funding support for increasingly aggressive maintenance efforts necessary to address the significant impact of continued erosion at the Town Beach, both the beach itself and the pavilion structure. In FY 2011-2012 new strategies were employed by the Parks Division to temporarily protect the pavilion and mitigate erosion. In November 2011, a maintenance assent was authorized by the Coastal Resources Management Council (CRMC) for installation of soft armor erosion barriers. In December 2011, oversized sand bags were placed in front of the pavilion as well as along one forty foot section of escarpment at the western end of the beach. These improvements were effective deterrents through the Spring and Summer 2012. Unfortunately, these measures were insufficient to protect the beach pavilion from the destructive forces of Superstorm Sandy in late October 2012. Damage from this storm resulted in the loss of a major portion of the boardwalk and seating area seaward of the pavilion. It is inevitable that without the relocation of the remaining boardwalks and pavilion that these structures will be lost.

The Town has received formal notification of two grant awards: FEMA Hazard Mitigation Grants Program (HMGP) and Federal Stafford Act Hazard Mitigation program. These Grants are earmarked to fund approximately 75% of the estimated cost of relocation of the boardwalks and pavilion structure and installation of a new on site wastewater system. The total projected cost of the planned relocation project is \$400,000. Completion of the entire relocation program is scheduled for the 2013-2014 fiscal year.

The overall six-year beach improvement program cost is estimated at \$460,000. As of June 30, 2012, the Beach Improvement Fund reserve balance is \$62,097. It is proposed that \$80,000 be allocated in the six-year term of the CIP in order to provide the necessary matching funds required to complete the pavilion relocation project, replacement of the facility's Onsite Wastewater System, continue sand replenishment activities, replacement of aging playground equipment, and dune restoration.

<b>Town Beach Improvement</b>	
<b>Revenues</b>	
Funds Held in Reserve - 6/30/11	\$62,097
Federal Stafford Act Hazard Mitigation	119,906
Federal Hazard Mitigation Grant Program (HMGP)	178,268
FY 2012-2013 CIP	25,000
Future CIP Transfers	80,000
<b>Total Income</b>	<b>\$465,271</b>
<b>Expenditures</b>	
<i>Pavilion Relocation Program</i>	
Engineering Services - FY 2013-2014	\$10,000
On-Site Wastewater System - FY 2013-2014	150,000
Pavilion Relocation - FY 2013-2014	240,000
<b>Relocation Project Total</b>	<b>\$400,000</b>
<i>Other Beach Related Improvements</i>	
Sand Replenishment - FY 2015-2016 - FY 2017-2018	\$25,000
Parking Lot Improvements - FY 2014-2015	10,000
Playground Upgrade - FY 2016-2017	25,000
<b>Other Beach Related Improvements Total</b>	<b>\$60,000</b>
<b>Total Program Cost</b>	<b>\$460,000</b>

**G. Senior Services Program**

*Adult Day Services Center Improvements*

In June 2012, a 1,000 square foot expansion of the Adult Day Services Facility was completed. This \$295,000 Capital project was partially funded by a \$90,000 Community Development Block Grant. The project included the installation of a new on site wastewater treatment system, construction of a multi purpose room, handicapped accessible bathroom, entrance foyer, and additional storage space. Since it opened for use, the new space has allowed for expanded therapeutic and recreational programming for clients and has minimized the time spent by staff in transition from one activity to the next. The original main room of the facility is now utilized as a permanent dining room and passive activity area.

The older section of the Adult Day facility will require future interior cosmetic upgrades such as painting and flooring replacement within the next six years. The program will also require replacement of custom chairs for clients' safety and comfort. The chairs currently in use are over fifteen years old and do not provide the ideal seat height for the majority of clients who require staff assistance with sitting and standing.

*Senior Center Facility Improvements*

The Senior Center facility located on Dominic Savio Road opened in 2000 to service the needs and interests of the Town's growing elderly population as well as neighboring communities. It serves as a "single point of entry" for access to information about the various services and activities available for older adults. The Center services an average of 200 seniors per day by providing social services, meals, recreational activities, support groups, special events, health clinics and other programs customized to foster and support a social, active and healthy lifestyle for seniors.

As the Senior Center approaches its thirteenth year in operation, increasing levels of facility use have occurred, necessitating several maintenance projects. Interior building maintenance projects include new paint and wallpaper, replacement of carpeting, and repairs to interior walls. The installation of an additional accordion divider wall in the main activity area to provide for greater diversity of use of building space is planned in FY 2013-2014. Due to age, the HVAC rooftop units also have begun to require major parts replacement to ensure that the building heat and air conditioning are in proper working order. As The Center continues to experience the expected wear and tear from the elements and regular daily use, reserve funds are necessary for these future improvements.

*Senior Center Annex*

The Tetreault Senior Center Annex is located adjacent to The Center and serves as a site for expanded senior center activities such as the emergency food assistance program, volunteer quilting workshop, senior arts and crafts programs and a gift shop. In 2007, the roof of the Annex was replaced along with some cosmetic improvements to the interior as the first phase of restoring and upgrading the facility. The exterior of the building is in need of rehabilitation in order to maintain a safe, comfortable and energy efficient environment.

Future improvements needed for the Senior Center Annex include replacement of windows and the entrance door, as well as re-shingling of the building. The Department will continue to seek alternative funding sources to offset the cost of these expenditures and will continue to plan and prioritize for those building improvements most urgently needed.

*Senior Center Barn Improvements*

The Senior Center Barn, located adjacent the Senior Center Annex, serves as a necessary storage facility for furnishings, maintenance equipment and program supplies. The building is in need of exterior improvements, primarily roof repair, siding, and window replacement.

*Senior Transportation*

In April 2012, the Department purchased a new eighteen passenger senior van. The vehicle replaced a 2003 van which remains in operation as a back up vehicle and is used for trip programming. As the local population ages and more seniors become unable to drive themselves, it is anticipated that the transportation program will see a gradual increase in ridership. Barring any significant changes in this trend, a replacement vehicle is projected in seven to eight years.

A summary of the planned income and expense associated with the Senior Services Program over the six-year term of Capital Improvement Program is presented below:

<b>Senior Services Program</b>	
<b>Income</b>	
Capital Budget Transfers FY 2014 - FY 2019	\$60,000
Transfer from Elderly Services Fund	100,000
<b>Total Income</b>	<b>\$160,000</b>
<b>Expenses</b>	
<b>Adult Day Service Center Improvements</b>	
Interior Space Renovations	\$20,000
<b>Senior Center Facility Improvements</b>	
Interior Painting/Carpets/Wallpaper	\$30,000
Addition of Divider Wall in Main Room	10,000
HVAC Replacement Reserve	10,000
Roof Replacement Reserve	30,000
<b>Senior Center Annex Improvements</b>	
Replacement Windows/Doors	\$20,000
Exterior Shingling and Insulation	25,000
Construct Hard Ceiling/Attic Insulation	0
<b>Senior Center Barn Improvements</b>	
Exterior Upgrades - Windows/Doors	\$0
Roof and Siding Replacement	15,000
<b>Senior Transportation</b>	
New Senior Van	\$0
<b>Senior Services Program</b>	<b>\$160,000</b>

## II. GENERAL MUNICIPAL PROGRAMS

### A. Public Works Improvement Program

The Public Services Department manages a comprehensive Town-wide transportation improvement program (TIP). This program evaluates the Town's transportation and public works infrastructure on an annual basis in order to provide ongoing infrastructure repairs and improvements. Municipal infrastructure includes all Town owned rights of ways (ROW); the structures within the ROW such as pavement, drainage systems, sidewalks, bridges, and dams; and other transportation related enhancements. Municipal infrastructure is prioritized for reconstruction based upon importance to the community, use, condition, and public health and safety concerns. Critical infrastructure that has significant public safety importance, such as bridges and dams, require comprehensive inspection every three years to ensure structural integrity. Bridge inspection report findings are used to update the maintenance schedule and associated repairs for the Town's fourteen local bridge structures.

Funding for the Public Services infrastructure improvement program is provided by several sources, including General Obligation Bonds, Capital Budget Annual Funding, and Operating Department year end transfers to the Public Works Improvement Funds.

Capital transportation projects have been developed based upon the following categories:

- Arterial/ Collector Road Reconstruction and Pavement Overlay
- Local Road Pavement Overlay
- Stormwater Regulatory Compliance and Drainage Infrastructure Improvements
- Bridge and Dam Reconstruction and Repairs
- New Sidewalk Construction
- Public Works Facility Improvements

The Town’s arterial and collector road network continues to be in need of additional major repair and reconstruction. Over the six year term of the CIP it is proposed to continue an aggressive rate of road reconstruction in an effort to upgrade the quality of the local road network.

The proposed six-year expenditure requirements for the TIP are projected at \$8.04 million. The program will require \$3.89 million in “Pay-as-you-go” funding over the six-year term, Operating Budget Transfers of \$400,000 and the authorization of \$2.5 million in general obligation bonds, with the remaining \$1,253,360 in funding being provided from the Public Works Improvement Capital reserve, which has a balance of \$1,287,628 as of June 30, 2012.

A summary of the revised Public Works Improvement Program income and expenses projected over the six year of the Capital Improvement Program is presented below:

<b>Public Works Improvement Program</b>	
<b>Revenues</b>	
Annual Capital Budget Transfers	\$3,890,000
General Obligation Bonds	2,500,000
General Fund Year End Transfers	400,000
Funds Held in Reserve Fund	1,287,628
<b>Total Revenues</b>	<b>\$8,077,628</b>
<b>Expenditures</b>	
Arterial Road Program	\$4,636,305
Collector Road Program	2,280,055
Sidewalk Improvements	30,000
Drainage Improvements	650,000
Bridge and Dam Improvements	370,000
Highway Facility Program	77,000
<b>Total Expenditures</b>	<b>\$8,043,360</b>

A detailed listing of all planned right of way infrastructure improvements planned over the course of the six year term is presented on pages 111-112.

**B. Municipal Land Bank Reserve**

The Town Council established a Municipal Land Bank Reserve Fund with adoption of the FY 2004-2005 Capital Improvement Program. Initial funding of this program was approved at the April 2004 Financial Town Meeting, with voter authorization for the issuance of \$750,000 in general obligation bonds to support this program. The Municipal Land Bank will provide for the purchase of undeveloped land for other than land conservation purposes. Advanced planning for meeting future municipal needs is very important, as the number of large undeveloped parcels decreases.

In February 2010, the Town purchased the 13.44 acre St. Dominic Savio property for \$700,000 from the Diocese of Providence. This acquisition was made utilizing funding from Recreation Impact Fees and Land Dedication Fees, and grant funding from RIDEM and Champlin Foundations. No additional land bank acquisitions are anticipated during the six year term of the Capital Improvement Program. However, under the Municipal Land Bank Reserve Program if an important or significant property becomes available that would have potential utility to the Town, the Town Council has the ability to authorize use of recreation impact fees and/or proceeds from the sale of a municipal bond (up to \$750,000) to facilitate municipal acquisition of the land.

<b>Municipal Land Acquisition Program</b>		<b>Not Scheduled</b>
<b>Income - Available</b>		
2004 - FTM Bond Authorization		\$750,000
<b>Total Income</b>		<b>\$750,000</b>
<b>Expenses</b>		
No Purchases Anticipated		\$0
<b>Total Expenditures</b>		<b>\$0</b>

**C. Property Revaluation Program**

Beginning in 1997, with the enactment of RIGL §44-5-11.6 all cities and towns in Rhode Island are required to revalue property on a nine-year schedule, including two statistical updates at three-year intervals. A full revaluation program is a complete re-examination and reappraisal of all classes of property (i.e., real estate and tangible personal property) whether the class is taxable or tax exempt. The process requires a physical measurement and listing of all properties, with the goal of setting property values current to the date of value. A statistical update reviews the last three years of property sales, with emphasis placed on the year of the revaluation, to establish new values for all properties in the community.

Property values must be determined in accordance with Title 45, Chapter 5 of the Rhode Island General Laws which states “All property liable to taxation shall be assessed at its full and fair cash value or at a uniform percentage thereof, not to exceed one hundred percent (100%), to be determined by the assessors in each town or city...”

South Kingstown's first statistical update was completed effective December 31, 2000. A full mass appraisal (revaluation) program was completed as of December 31, 2003, and statistical updates were subsequently completed in December 2006 and 2009. The next required full mass appraisal (revaluation) is currently underway and will be used to establish taxable values as of December 31,

2012. Two statistical revaluations are also scheduled for December 31, 2015 and December 31, 2018 within the six-year term of the Capital Improvement Program.

The planned costs and funding schedules for the future mass appraisal activities are presented below:

<b>Property Revaluation Program</b>	
<b>Revenues</b>	
Property Revaluation Reserve Fund #360	\$219,685
State Reimbursement for 12/31/15 Revaluation	149,600
State Reimbursement for 12/31/18 Revaluation	163,200
<b>Total Revenues</b>	<b>\$532,485</b>
<b>Statistical Appraisals - 12/31/15 and 12/31/18</b>	
	<b>FY 2016 and 2019</b>
Property Appraisal - FY 2015-2016	\$260,000
Property Appraisal - FY 2018-2019	\$270,000
<b>Total Expenditures</b>	<b>\$530,000</b>

**D. Town Hall Parking and Facility Improvement Program**

Maintenance and upkeep of the Town Hall facility is an ongoing program. During the current year, the facility's three oil heat units were replaced with high efficiency gas fired systems, and roofing repairs over the Town Council Chambers are anticipated. Facility improvements planned over the next six years include: the installation of an emergency generator, storm window and air conditioning replacements in the Town House section of the facility; carpeting and window replacements facility-wide and parking lot improvements.

<b>Town Hall Renovation and Improvements</b>	
<b>Income</b>	
Reserve Funds Available June 30, 2012 less FY 2012-2013 Expenses	\$159,259
Operational Maintenance Forwarded	60,741
CIP Transfers FY 2013-2014 through FY 2017-2018	45,000
<b>Total Income</b>	<b>\$265,000</b>
<b>Expenses</b>	
Generator Installation - FY 2014	\$90,000
Air Conditioning Replacement - Town Clerk Offices - FY 2014	5,000
Carpeting - FY 2015	35,000
Aluminum Window Replacement - Throughout Facility - FY 2015	30,000
Storm Window Protections - Original Town House - FY 2016	20,000
Parking Lot Improvements - Existing Lot - FY 2018	85,000
<b>Total Expenditures</b>	<b>\$265,000</b>

**E. Municipal Planning Program**

The Municipal Planning Services Reserve Fund was established in FY 2006-2007 to provide funding resources for professional planning services as needed. In response to new municipal accounting standards this independent reserve fund was closed as of June 30, 2011, with remaining assets (\$108,900) transferred to the Town General Fund’s Committed Fund Balance. As a recognized reserved balance the Town Council retains full use of these funds for specific projects.

It is proposed that funding be allocated to engage a professional recreational planning entity to develop an overall management and improvement plan for the Town-owned Noyes Farm property in Kingston. When the Town purchased the property in 2006, it was with a conservation easement that would allow for passive recreational activities, such as unpaved hiking paths. This passive recreation management plan development is discussed in greater detail on page 37 under the Open Space Program.

Additionally, the financial needs of the Town’s Geographic Information System were integrated into the Municipal Planning Program in FY 2012-2013, in order to reduce the “Pay-As You Go” component of the CIP by meeting all GIS future costs through funding available in the Planning Reserve Fund. During the current year \$21,000 in consulting services related to the Town’s Geographic Information System shall be appropriated through this reserve fund.

The GIS division requires access to the latest computer technology to meet the mandates in its mission statement, including:

- Maintaining the Town’s GIS databases
- Providing geospatial analysis and decision-making support services to Town departments
- Providing access to GIS data and map production capability for Town staff
- Maintaining public Internet site for citizen access to GIS data

In order to maintain the Town’s GIS applications and services at current levels and provide funding to begin plan development the following planned use of funds held in the Municipal Planning Reserve are presented below:

<b>Municipal Planning Reserve</b>	
<b>Income</b>	
Projected Reserve Balance - June 30, 2013	\$87,900
<b>Total Income</b>	<b>\$87,900</b>
<b>Expenses</b>	
FY 2013-2014 - GIS Plotter Replacement	\$10,000
FY 2013-2014 - Noyes Farm Master Plan Development	20,000
FY 2014-2015 - GIS Web Site and Programing Services	10,000
FY 2015-2016 - Laser Printer	5,000
FY 2016-2017 - GIS Web Site and Programing Services	10,000
FY 2017-2018 - GPS Receiver & Laptop	8,000
FY 2018-2019 - GIS Web Site and Programing Services	10,000
FY 2018-2019 - Computer Workstation	5,000
<b>Total Expenditures</b>	<b>\$78,000</b>

## **F. Municipal Energy Conservation Program**

Recently the Town has been engaged in various programs, projects and initiatives which have evolved into a comprehensive approach to energy conservation and management for municipal facilities. Generally this program has been supported through grant funding as follows:

*Energy Efficiency and Conservation Block Grant (EECBG) Program* - ARRA (American Recovery and Reinvestment Act) grant through the RI Office of Energy Resources (RIOER) totaling approximately \$292,000. The grant has funded the following:

- Investment Grade Audit (IGA) of Municipal and School facilities (Cost \$32,480). The audit covered eighteen (18) municipal and thirteen (13) school facilities totaling 812,000 +/- sq. ft.
- Department of Public Services Replacement Windows and Doors (Cost \$68,900). This project replaced all the windows and exterior doors at the DPS facility.
- Peace Dale Library Branch and Town Hall: Heating Plant Replacement and Fuel Conversion (Cost: \$183,188). Both facilities were converted from oil to gas.
- Silver Lake and Kingston Wastewater Pumping Station conversion from oil to natural gas. (Cost \$43,200). This project was funded by EECBG funding and the Town's Wastewater Capital Fund.

*Building Local Capacity for Clean Energy and Climate Change Initiatives: An Intergovernmental Partnership* - Cooperative grant venture of the Town, the URI Energy Center, the USEPA and three other RI communities (Warwick, East Greenwich, and North Providence). Grant budget approximately \$55,000 for:

- "Demonstration project" Town is considering is a project to retrofit lighting at the Public Safety Building.
- Training of building manager in energy management under a nationally recognized "Building Operator Certification" program.
- As part of the EPA grant program the Town Council adopted a Municipal Energy Policy on September 10, 2012.

The Town will continue to address municipal energy conservation needs through future energy grant solicitation. Local financial match requirements will be programmed from existing capital reserve funds.

## **G. Information Technology Program**

Over the next six years, major changes are proposed in the manner in which information is managed, processed and stored within the Town's Information Systems. Hardware replacements and software upgrades began in FY 2010-2011 and to date two new data servers have been installed along with necessary software and data storage units. The installation of these new systems will provide a new foundation for managing, processing and storage of all data systems operated by the Information Technology (IT) Department. In addition, the installation of new software will enable IT staff to unify management of the system users and all peripheral equipment, resulting in greater data access, security and manipulation flexibility.

Additional technological improvements and upgrades must be implemented to manage efficiently the Town's information technology systems. The proposed improvements are presented on the following pages.

FISCAL YEAR 2013–2014

*Email Archiving* - Federal Rules of Civil Procedure require that public entities be able to produce electronically stored information from staff members, such as e-mail communications. An email archive appliance would allow the Town to have a record of any email that was received or sent via the Town's computer systems over a seven year period, and also would allow the Town's management to retrieve these e-mails at any given time.

FISCAL YEAR 2012-2013 – FISCAL YEAR 2015-2016

*Government Financial Management System (GFMS)* - The Finance Department, in conjunction with the Town Manager's Office and the School Department, has begun planning for the replacement of the Town and School Department's financial management systems, which have become outdated and in need of replacement, including human resource systems and other core systems: general ledger, purchasing, accounts payable, budgeting, fixed assets, payroll, tax assessment and collection, water and sewer billing and collection, permitting, and licensing. The backend database was developed in the mid-1980's and support services are extremely limited at this time. Software maintenance and report writing has been provided by in-house personnel. This resource is no longer available on a full time basis.

In June 2012, a consultant was hired to conduct a comprehensive needs assessment to identify system components to be addressed by the replacement integrated software and a formal "Request For Proposal" was advertised in early September 2012. Town and School representatives and the project consultant will evaluate proposals that are received and view software demonstrations prior to selecting a software vendor(s).

The preliminary cost estimate for purchase and installation of an integrated GFMS is projected at \$1,195,000. The Revenue Statement shown on the following page reflects that the cost of this major new program will require funding from each of the Municipal Funds that will make use of the new GFMS. This includes all Utility Funds, Special Revenue Funds, School Fund, as well as the General Fund. The projected cost associated with the purchase of the GFMS is a placeholder at this time. Cost and Revenue estimates will be refined as the selection process continues and an installation time schedule is developed. Software installation will begin in FY 2012-2013 and continue through FY 2015-2016. We anticipate installing 50% of the Financials, Tax and Utility software suites during FY 2012-2013 and the preliminary introduction of the Permitting module also prior to June 30, 2013.

FISCAL YEAR 2015 – 2016

*Voice over IP Phone System (VoIP)* - Voice over Internet Protocol is a fast emerging technology that allows organizations to make telephone calls using an existing computer data network. Cost savings and return on investment are the primary reasons to switch to a VoIP phone system. In most instances, monthly telephone fees can be reduced by 40% or more.

FISCAL YEAR 2018 – 2019

*Network Equipment Upgrades* – A Town wide network equipment upgrade was last completed in the 2010-2011 fiscal year. It is proposed to upgrade this equipment as necessary in FY 2017-2018, as by then it will have been in use for eight years.

*Server Virtualization Hardware Replacement/Upgrade* - Server virtualization is a technology for partitioning one physical server into multiple virtual servers. Each of these virtual servers can run its own operating system and applications, and perform as if it is an individual server. It is a way of maximizing physical resources to maximize the investment in hardware. This reduces the majority of hardware acquisition and maintenance costs, resulting in significant savings for the Town. During FY 2011-2012 a server virtualization project was completed. It is proposed to plan for upgrading this equipment in FY 2017 – 2018, as by then it will have been in use for eight years.

A summary of planned expenditures and revenue sources for this program is presented below:

<b>Information Technology Program</b>	
<b>Income</b>	
Information Technology Fund Balance	\$360,000
General Fund UFB Future Transfers	142,000
School Fund Transfer	485,000
Utility Funds Transfer	215,000
Leisure Services Funds Transfer	55,000
Future Year CIP Funding	60,000
<b>Total Income</b>	<b>\$1,317,000</b>
<b>Governmental Financial Management System Purchase and Installation</b>	
Program Consultant	\$55,000
Financial, Payroll, H.R. Suite	585,000
Tax Assessment/Collection Suite	240,000
Water and Sewer Billing and Collection Suite	130,000
Permitting Suite	165,000
Licensing Suite	20,000
<b>Total Cost</b>	<b>1,195,000</b>
<b>Other Information Technology Improvements</b>	
FY 2013-2014 - E-Mail Archiving and Upgrade	\$7,000
FY 2015-2016 - Voice Over IP System - (VOIP)	45,000
FY 2018-2019 - Networking Equipment Replacement	30,000
FY 2018-2019 - Server Hardware Replacement	40,000
<b>Other Information Technology Improvements Costs</b>	<b>\$122,000</b>
<b>Total Expenditures</b>	<b>\$1,317,000</b>
Less FY 2012-2013 Expenditures	(572,000)
<b>Remaining 6 Year Program Expenditures</b>	<b>\$745,000</b>

**H. Public Safety Program**

The Public Safety Capital Reserve Fund consists of three program elements: *Computer Systems, Communications Systems, and Building Reserve – Facility Wide Improvements*. These are ongoing programs for the maintenance and upkeep of equipment and facilities.

*Public Safety Computer Systems*

In FY2002-2003, the Police Department established a reserve fund for computer equipment replacements and upgrades. For long term planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to service task performed. In practice, actual equipment replacements are strictly done only as warranted.

*Public Safety Communications Systems*

The Department's original CCTV system, radio communications/dispatch control center, and telephone system were placed in service in 1998 when the Public Safety Complex was built. Recognizing the equipment was ten years old in 2008, the Department implemented a plan in FY2007-2008 to establish reserve funding for the gradual upgrade/replacement of this equipment over several years. Through a combination of reserve funds and grant resources, all of the old equipment has been replaced, except for the telephone system, which is scheduled in FY2012-2013. Future installments to the reserve fund will support general equipment upgrades as needed.

*Public Safety Building Reserve – Facility Wide Improvements*

Since the facility's construction in 1998, improvements have been made to the operational controls relating to the building heating, ventilation and air conditioning systems. Given that the mechanical systems that support the building have reached over fourteen years of age, it is prudent to continue to reserve funding in the event of a major equipment failure or facility repair.

Police Department income and expense estimates within each of these elements of the Public Safety Program over the next six years are presented below.

<b>Public Safety Computer Systems</b>	
<b>Income</b>	
Estimated Reserve Balance June 30, 2013	\$38,606
Future Year CIP Funding	170,000
<b>Total Income</b>	<b>\$208,606</b>
<b>Expenses</b>	
FY 2013-2014 Expenses	\$43,050
FY 2014-2015 Expenses	25,900
FY 2015-2016 Expenses	14,800
FY 2016-2017 Expenses	47,400
FY 2017-2018 Expenses	56,900
FY 2018-2019 Expenses	16,300
<b>Total Expenditures</b>	<b>\$204,350</b>

<b>Public Safety Communication Systems</b>	
<b>Income</b>	
Estimated Reserve Balance June 30, 2013	\$21,783
Future Year CIP Funding	50,000
<b>Total Income</b>	<b>\$71,783</b>
<b>Expenses</b>	
FY 2013-2014 Expenses	\$5,000
FY 2014-2015 Expenses	10,000
FY 2015-2016 Expenses	10,000
FY 2016-2017 Expenses	10,000
FY 2017-2018 Expenses	10,000
FY 2018-2019 Expenses	25,000
<b>Total Expenditures</b>	<b>\$70,000</b>

<b>Public Safety Building Reserve - Facility-Wide</b>	
<b>Income</b>	
Estimated Reserve Balance June 30, 2013	\$65,982
Future Year CIP Funding	71,000
<b>Total Income</b>	<b>\$136,982</b>
<b>Expenses</b>	
FY 2013-2014 HVAC Chiller/Garage Doors	\$86,000
FY 2014-2015 Expenses	10,000
FY 2015-2016 Expenses	10,000
FY 2016-2017 Expenses	10,000
FY 2017-2018 Expenses	10,000
FY 2018-2019 Expenses	10,000
<b>Total Expenditures</b>	<b>\$136,000</b>

<b>Public Safety Program Summary</b>	
<b>Income</b>	
Funds Held in Reserve Balance	\$126,371
Future Year CIP Funding	291,000
<b>Total Income</b>	<b>\$417,371</b>
<b>Expenses</b>	
Public Safety Computer Systems	\$204,350
Public Safety Communication Systems	70,000
Public Safety Building Reserve - Facility-Wide	136,000
<b>Total Expenditures</b>	<b>\$410,350</b>

### **III. UTILITY PROGRAMS**

#### **A. East Matunuck Beach Water Main By-Pass**

The South Shore water system serves two distinct geographically separated areas that are linked by a single 12" diameter water main that runs along the Matunuck/ East Matunuck barrier beach. This water main was compromised by severe coastal erosion generated by Superstorm Sandy in October 2012. As a result of this main line breach the westerly water service area lost access to its water supply. Essentially for approximately 24 hours the western portion of the water system, which serves approximately 1,700 properties, relied on available supply held at the Mautucket Water (400,000 gallon) Tank for both domestic use and fire protection.

The Town's sole water supply source is provided via a wholesale water connection with United Water- RI (UWRI) at the Town's South County Hills water meter pit. There is an urgent need to construct a second transmission line to provide an alternative means of delivery that is not dependent on the existing barrier beach line. The Town's Water Division has begun engineering design work to provide a water main loop north of Potter Pond between Matunuck and East Matunuck along US Route 1. Given the distance of this route, and associated State highway road restoration, municipal bonding will most likely be required to finance this project.

The projected cost of this project is between \$1.0 million and \$1.5 million. This estimate will be refined with completion of construction documents and roadway boring. The Town will aggressively seek state and federal financial assistance (both loans and grants) for this project. However the availability of such funding is unknown at this time.

### **IV. SCHOOL PROGRAMS**

This section details the projects proposed by the School Department for completion during the next 6-year period and is based on the school facility audit completed in July 2001. This year's submission includes changes from prior plans based on a reapplication of the facility study in accordance with current conditions. The following priorities guided the development of this review:

- > Protect building envelopes
- > Maintain and improve core operational systems
- > Maintain and improve interior environments
- > Protect educational program spaces

In order to address these priorities, the following systems were reviewed:

- > Roofs, floors, and window systems
- > Air handling, heating, cooling, water, and electric systems
- > Roadways
- > Building access and security

The capital plan is now reflective of a more restrictive revenue environment. The reduction in available revenue resulting from a combination of the local property tax cap, restrictions in state aid, and lesser impact fees to repay the costs of capital programs.

- > The amount of dollars allocated to school facilities to be supported by the municipal bond program is \$2.6 million in the proposed plan. Building envelopes are in better shape and catch-up work nears completion.

**A. District-wide 6-year plan**

***Roof Replacement***

Roofs are scheduled for replacement on a 20-year schedule. All flat roofs will be replaced with built up modified bitumen membrane roofs. This design is vandal resistant, provides added protection from the weather and the life expectancy is much greater than the single ply. Actual roof life can vary, and the actual time of replacement can be adjusted as the scheduled replacement time approaches, depending on roof condition. All roofs are currently in good condition or better, and there are none in need of immediate replacement.

<b>Roofing Summary</b>	<b>FY 2015</b>	<b>Total Program</b>
Peace Dale - Over Gym	\$245,000	\$245,000
West Kingston	300,000	300,000
Wakefield	75,000	75,000
Matunuck	300,000	300,000
<b>Total Annual</b>	<b>\$920,000</b>	<b>\$920,000</b>

***Flooring Replacement***

This program replaces worn out flooring throughout the district, including carpets and VAT (vinyl asbestos tile). Included is asbestos abatement work and moisture sealant where necessary. All flooring is being replaced with VCT or a hybrid that is a cross between tile and carpet (fuzzy tile), with application determined by the location and use of the area. The hybrid tile product is solid backed and seals out moisture and dirt from penetration and carries a 20-year guarantee. This work will improve indoor air quality and avoid potential allergic reactions.

<b>Flooring Summary</b>	<b>FY 2015</b>	<b>FY 2017</b>	<b>Total Program</b>
Curtis Corner	\$80,000	\$0	\$80,000
West Kingston	0	200,000	200,000
Matunuck	0	200,000	200,000
Administration	0	30,000	30,000
<b>Total Annual</b>	<b>\$80,000</b>	<b>\$430,000</b>	<b>\$510,000</b>

***WKES and MES Electrical and Heating Systems***

The electrical systems and heating plants at the Matunuck and West Kingston Elementary Schools are currently functional, with some components in use for more than 35 years. The administration is concerned that the control systems to operate both the electrical and heating infrastructure are becoming obsolete and principal components are no longer being manufactured. Replacement parts are currently available from suppliers, but inventory is not being replenished. Consequently, planning for system upgrade/replacement is a necessary requirement. A \$1 million bond placeholder is included in the proposed bond schedule for heating/electrical system upgrade/replacement in the 2017-2018 fiscal year. Should the need arise that heating system improvements are necessary prior to FY 2017-2018, revisions to the planned capital projects and bonding schedules may be required.

**B. Fiscal Period FY 2013-2014 to FY 2018-2019 Projects**

**FY 2014-2015 (\$1,000,000)**

*Curtis Corner Middle School*

Replace Flooring (\$80,000) – This project replaces the VAT flooring in the 100, 200, and 300 wings of the building.

*West Kingston School*

Roof Replacement (\$300,000) – This project will replace the roofs on the original and second additions to the school.

*Wakefield School*

Roof Replacement (\$75,000) – This project will replace the original roof on the school addition.

*Matunuck School*

Roof Replacement (\$300,000) – This project will replace the roofs on the original and second additions to the school.

*Peace Dale School*

Roof Replacement (245,000) – This project will replace the roof over the gymnasium area of the building.

**FY 2016-2017 (\$600,000)**

*Administration*

Replace Rooftop AC Units (\$90,000) – This project will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

Replace Flooring (\$30,000) – This project will replace the original carpeting in the administration building.

*West Kingston School*

Replace Flooring (\$200,000) – This will replace flooring in the entry, corridor, and other remaining isolated spaces. It completes the replacement program.

*Peace Dale School*

Replace Rooftop AC Units (\$80,000) – This will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

*Matunuck School*

Replace Flooring (\$200,000) – This will replace flooring in the entry, corridor, and other remaining isolated spaces. It completes the replacement program.

**FY 2017-2018 (\$1,000,000)**

*West Kingston School*

Heating Plant Replacement (\$500,000) – This project will replace the heating system within the building.

*Matunuck School*

Heating Plant Replacement (\$500,000) – This project will replace the heating system within the building.



School Department Proposed Six-Year Bonding Program								
Facility	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b>West Kingston School</b>								
Replace heating/electrical systems	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000
Roof replacement - addition	0	0	300,000	0	0	0	0	300,000
Flooring replacement entry & corridor	0	0	0	0	200,000	0	0	200,000
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>Peace Dale School</b>								
Replace rooftop ventilators	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$80,000
Roof replacement - Over Gym	\$0	\$0	\$245,000					
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$245,000</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>
<b>Wakefield School</b>								
Replace roof - addition	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Replace single pane windows	0	0	0	0	0	0	0	0
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>
<b>Matunuck School</b>								
Replace roof - addition	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Flooring replacement entry & corridor	0	0	0	0	200,000	0	0	200,000
Replace heating/electrical systems	0	0	0	0	0	500,000	0	500,000
<b>Subtotal</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>TOTAL - School Program</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$2,600,000</b>

**PROJECTED DEBT SERVICE SCHEDULES**

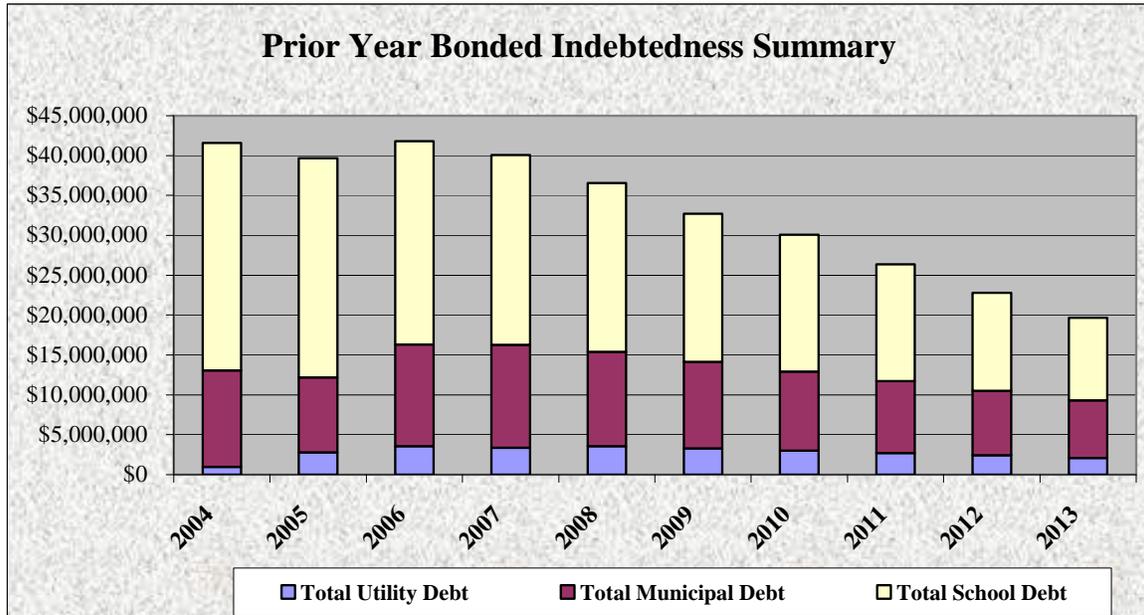
**ELEMENT 4**

*Debt Schedules*

The accompanying financial schedule presents important information on the long-term projected debt structure of the Town. The schedule entitled Required Debt Service Cost Schedule FY2013-2014 through FY2018-2019, shown on pages 73 and 74, presents the debt repayment structure for all general obligation bonds in place as of June 30, 2013. This schedule provides a detailed listing of all existing bond issues, their debt service requirements, and the debt level impact that these bonds generate.

The Gross Bonded Debt Level of the Town of South Kingstown as of June 30, 2012 is \$22,788,612 or \$731 per capita. Over the seven-year term June 30, 2012 through June 30, 2019 the existing debt level of the Town will decrease by \$16,046,894 or 70.4% to \$6,741,718 an estimated \$527 per capita reduction by June 30, 2019, *provided no additional municipal debt is incurred (see pages 28 and 29).*

A summary of the Town’s Gross Bonded Debt Level over the past ten years is as follows:



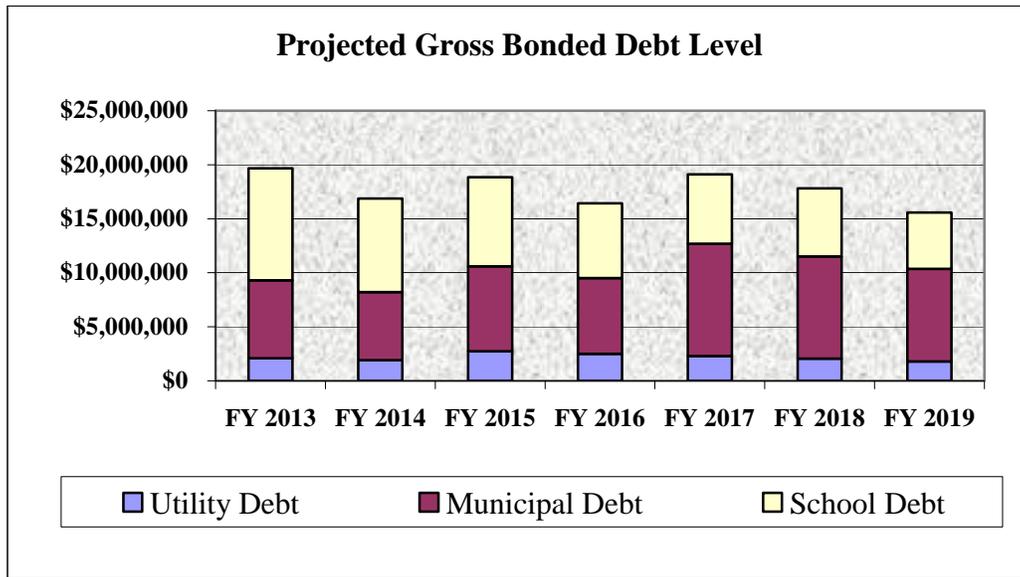
The second debt schedule, presented on page 75 and entitled, “Future Debt Service Cost Schedule FY2013-2014 through FY2018-2019” documents the impact of the proposed borrowing of an additional \$10,250,000 over the next six-year period. It is noted that no new bond issues are proposed for sale until May 2015.

The table below summarizes the proposed capital projects spending program by major function:

	Total Program Cost	Percent of Total	Bonding Required	Percent of Total
Open Space Programs	\$400,000	2.0%	\$0	0.0%
Recreation Programs	6,307,300	30.9%	4,150,000	40.5%
General Municipal Programs	10,071,710	49.4%	2,500,000	24.4%
School Programs	2,600,000	12.8%	2,600,000	25.4%
Utility Programs	1,000,000	4.9%	1,000,000	9.8%
<b>Total Six Year Program</b>	<b>\$20,379,010</b>	<b>100.0%</b>	<b>\$10,250,000</b>	<b>100.0%</b>

The third schedule entitled “Combined Debt Service Schedule – FY 2013-2014 to FY2018-2019” shown on page 76 provides a summary of the anticipated debt level and debt service position that will result from implementation of the planned six-year term borrowing program and its impact on the Town’s existing debt structure, program and property tax burden.

A summary of the Town’s Projected Gross Bonded Debt Level for the next seven year term were the Town to issue the above noted new general obligation bonds is as follows:



**Third-Party Revenue Sources**

The development of the proposed debt loading structure is based on a detailed review of individual project urgency, municipal borrowing capacity, and an evaluation of non-property tax financial resources. A critical consideration in the development of the debt schedule is the identification of third-party revenue sources. Without these non-property tax-generated revenues, the planned debt-loading schedule may need to be restructured. A summary of third-party revenues considered for incorporation into the debt schedule and those currently in use to pay-down debt service costs are presented on the following pages.

- A. State Library Aid.** The State Library Service, in accordance with State statute, reimburses municipalities for fifty percent of all approved capital costs related to library building development for all projects undertaken before July 1, 1991. Approved costs include both principal and interest on long-term bonds, other third-party grants, and capital budget transfers. FY 2013-2014 will be the final year of payments through this program, in the amount of \$8,811.
- B. State School Housing Aid.** The State of Rhode Island, by statute, reimburses a municipality for thirty percent (30%) of the principal and interest costs associated with the borrowing of funds for the renovation, construction, or expansion of all school facilities for all bonds issued prior to July 1, 2010. The General Assembly in 2010 revised the reimbursement formula for all future approved school construction projects whereby the 30% minimum school housing aid ratio was increased by 5% in FY 2011-2012 to 35% and to 40% in FY 2012-2013. In 2011 the General Assembly placed a moratorium on the approval of new school construction projects eligible for state school housing aid until June 30, 2014. In 2012 the General Assembly again amended the reimbursement percentage for future school related construction activities down to 35%. The School Department must file and obtain "Certificates of Need" for all new school projects to be eligible for the 35% reimbursement housing aid from the State Department of Education. The next scheduled school related bond sale is forecast for May 2015 and assumes state housing aid eligibility. Failure to obtain State Housing Aid approval will require a reassessment of projected funding allocations.
- C. Fair Share Development Fees.** The use of school and recreation fair share development fees collected on new residential construction has been incorporated into the proposed debt service schedule. The planned use of these funds is to lessen the impact of debt service payments on the property tax rate.

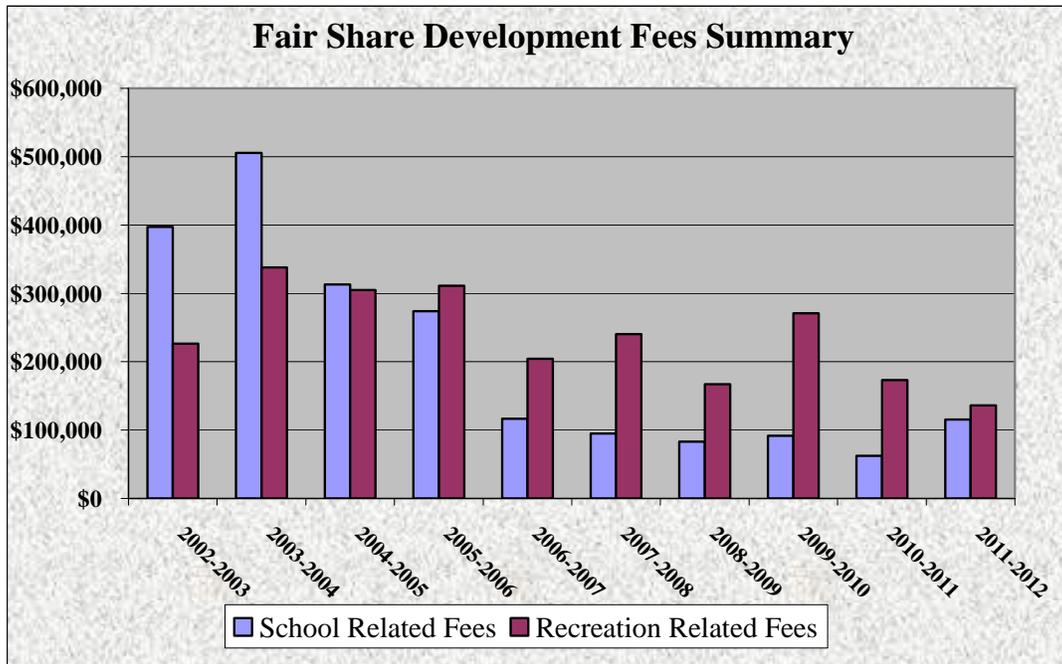
Fair Share Development Fees are collected for two specific and independent purposes. The first is an educational facility component. These fees are used to offset debt service requirements related to the cost of school facilities expansion. The second component is for meeting municipal costs associated with the purchase and development of new recreational facilities, or the expansion of existing facilities. Fair Share Development Fees are assessed for all new residential dwelling construction within the Town. Fees are paid at the time a certificate of occupancy is issued.

The Fair Share Development Fee Program's undesignated fund balance value is shown below:

Fair Share Development Fees	Education Fees	Recreation Fees	Total Fees
<b>Available June 30, 2012</b>	<b>\$109,729</b>	<b>\$1,432,554</b>	<b>\$1,542,283</b>
<b>Projected Income 2012-2013</b>			
Fair Share Recreation Fee	\$0	\$135,000	\$135,000
Fair Share School Fee	90,000	0	90,000
<b>Committed to 2012-2013</b>			
School Debt Service Paydown	(\$70,000)	\$0	(\$70,000)
Recreation Projects	0	0	0
Recreation Debt Service Paydown	0	(121,654)	(121,654)
<b>Estimated June 30, 2013</b>	<b>\$129,729</b>	<b>\$1,445,900</b>	<b>\$1,575,629</b>

The collection of Fair Share Development Fees has decreased in recent years as illustrated in the chart shown below. The reduction in fee collection has caused a reduction in the income that is available to offset debt service costs associated with construction of Broad Rock Road Middle School and to pay down capital costs associated with completed recreational projects.

It is noted that over the term of the 6-year Capital Improvement Program, use of \$2,315,051 in Recreation-related Fair Share Fees is slated for use in paying down existing recreation related debt service requirements (\$774,751) associated with the development of the Green Hill Park and the Broad Rock Road Playfields and \$1,540,300 for three planned capital projects: Broad Rock Bike Path (\$275,000); Marina Park Improvements (\$80,000); and Community Recreation Center (\$1,185,300). School Related Impact Fees are forecast to provide \$70,000 per year in income that will offset a portion of the Town's debt service requirements associated with the Broad Rock Middle School.



See Element 5 of this Section (pages 77-83) for an explanation of the methodology used to establish the Fair Share Development Fee revenue projected to be collected in FY 2013-2014.

**D. Neighborhood Guild Reinvested Income.** The Trustees of the South Kingstown School Trust Funds manage a Trust Fund for the operation, maintenance, and expansion of the Neighborhood Guild. The market value of the funds held in trust for the Guild as of June 30, 2012 was \$12,652,362. Income of \$360,000 from this trust fund is forwarded to the Neighborhood Guild Special Revenue Fund to offset operational and maintenance costs of this recreational facility in FY 2012-2013. An additional \$57,187 is used to pay down Guild Renovation Bonds and \$6,500 is made available for ongoing facilities maintenance. All income generated in excess of these cost centers is held in a separate account entitled "Neighborhood Guild Reinvested Income Account" to be used for program or facilities improvements. As of June 30, 2012, this fund had assets of \$521,538. Annual debt service payments associated with the planned sale of \$1 million in May 2015 will also be reimbursed with Neighborhood Guild Reinvested Income.

- E. Diane Drive Wastewater Expansion.** In September 2003, the Town Council authorized the construction of sewers in the Diane Drive area (including Berth and Altin Avenues). The cost of this project was \$552,530. Of this sum, road repaving costs of \$100,799 will be paid from public funding sources and the remaining \$451,731 shall be paid by all properties obtaining service by the sewer system expansion. A lien of \$18,069 was assessed against each property owner receiving sewer service from this project. Annual payments by affected property owners amount to approximately \$30,000 per year. These funds are used to service the debt incurred by the Town associated this project.
- F. Real Estate Conveyance Tax Program.** During the 1998 session of the General Assembly, legislation was enacted that increased the local share of the Statewide Real Estate Conveyance Tax Program from \$.50 per \$1,000 of purchase value to \$2.20 per \$1,000. The Town Council established a policy whereby all new revenue generated from this program was transferred to the “Open Space Reserve Fund” to be used for open space acquisition and critical resources protection. Funds held in this reserve fund may be used for direct acquisition projects or to pay down debt service costs associated with general obligation bonds used for open space lands purchases.

Open Space Acquisition Fund	
Available June 30, 2012	\$351,059
FY2012-2013 Revenues	\$250,000
FY2012-2013 Expenditures	(320,000)
Available June 30, 2013 (Est.)	\$281,059

- G. Water Fund Reimbursement.** Debt service associated with improvements to the South Shore and Middlebridge Water Systems are paid through user fees. The installation of a water transmission line connecting Matunuck Beach Road and Victoria Lane is planned in FY 2015-2016. The projected cost of this project is \$1 million - \$1.5 million. Annual debt services requirement are anticipated to be paid by a surcharge on all users within the South Shore Water System.
- H. Superfund Program Reimbursement.** Debt service payments related to the Rose Hill Landfill Remediation Program (\$2 Million borrowed in 2002) and the Plains Road Town Dump/URI Superfund Site (\$950,000 borrowed in 2005) shall be paid from income held in the Superfund Capital Reserve Fund.

***Impact of Non-Property Revenues on Long Term Municipal Borrowing Program***

On the basis of available non-property tax revenues, the true impact that new long-term borrowing will have on the property tax base is as follows:

Municipal Bonding Requirements	Third Party	Tax Base	Total Bonding
Recreational Projects Bonds	\$1,000,000	\$3,150,000	\$4,150,000
General Municipal Bonds	0	2,500,000	2,500,000
School Bonds (Needs State Approval)	910,000	1,690,000	2,600,000
Utility Bonds	1,000,000	0	1,000,000
<b>Total Borrowing</b>	<b>\$2,910,000</b>	<b>\$7,340,000</b>	<b>\$10,250,000</b>

***Debt-Related Property Tax Burden***

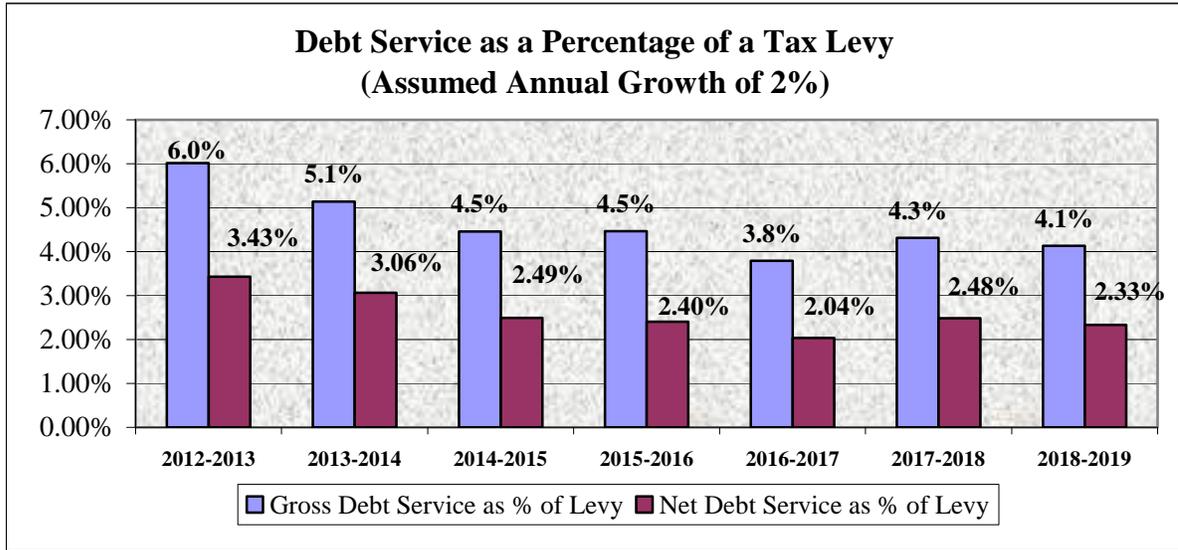
The projected debt-related property tax rate will remain at or below the current year rate of \$0.53 per thousand (assessed valuation) over the next six-year term. Municipal and School Related Debt Service is forecast to decrease to \$0.39 per thousand by FY 2018-2019.<sup>1</sup>

Property Tax Related To Debt Service			2012-2013	2018-2019
<b>Average House Assessment</b>			\$350,492	\$372,054
<b>Fiscal Year 2012-2013</b>				
Tax Rate of	\$0.53			
Tax Due		\$187.31		
<b>Fiscal Year 2018-2019</b>				
Tax Rate of	\$0.39			
Tax Due				\$143.65
<b>Decrease in Cost Per Household</b>				<b>(\$43.66)</b>

As previously noted, the proposed FY 2013-2014 Capital Improvement Program has limited the number of new general obligation bonds in an effort to reduce the community's property tax effort associated with debt service payments. The impact of increasing restrictions on property tax levy growth, the anticipated continued reductions in general and school related state aid, projected loss of third party income from impact fees, and declining revenue estimates generated from real estate sales continue to make such planning efforts necessary.

The chart on the following page illustrates the relationship between a two percent (2%) annual growth rate in the property tax levy and the portion of the levy that will be required to meet debt service costs. As noted, base year FY 2012-2013 indicates that 6.01% of the property tax levy is needed to meet gross debt service debt payments and 3.43% of the levy is needed to meet net debt service requirements. Over the next six years, the percentage of property taxes needed to service debt will continue to decline even though \$10,250,000 in additional borrowing is anticipated during this period.

<sup>1</sup> Average Assessment Value and Projected Tax Roll are projected to increase at a rate of 1% per annum. Property Tax Levy is forecast to increase 2% percent annually. All new debt service estimates have been calculated on a 20-year repayment schedule at 4% percent interest, with equal annual principal payments and semi-annual interest payments.



***Credit Industry Benchmarks***

Credit industry standards used as benchmarks for analyzing long-term debt include the following:

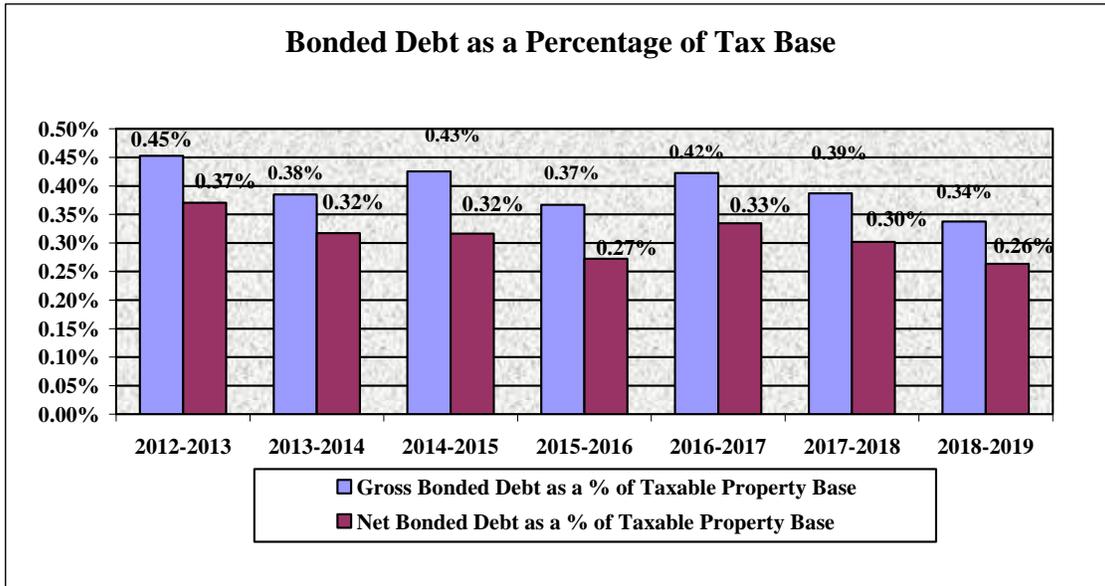
**A. Overall Debt as a Percentage of Full Value of Tax Roll.**

Debt as a percentage of taxable property valuation is a measure often cited by rating agencies as an indication of a community’s ability to incur additional debt. Moody’s Investors Service documents the 2011 median range for municipalities in the under 50,000-population group for Net Direct Debt as a percentage of a community’s taxable full value at 0.61%<sup>2</sup> for Aaa rated communities and 0.96% for Aa rated municipalities. Standard & Poor’s (S&P’s) 2008 Public Finance Benchmark for General Obligation Ratios<sup>3</sup> for Tax-supported Debt as a Percent of Property Valuation established the benchmark at a range of 3% (Low) to 10% (High).

South Kingstown's *gross* debt level as a percentage of the Town’s Assessed Valuation, (December 31, 2011 Assessment) is 0.45% and is projected to decline to 0.34% in FY 2018-2019. The Town's *net* debt level, currently at 0.37%, is expected to drop to 0.26% in FY 2018-2019. Presented on the next page is a chart depicting the projected seven year forecast associated with this credit industry benchmark.

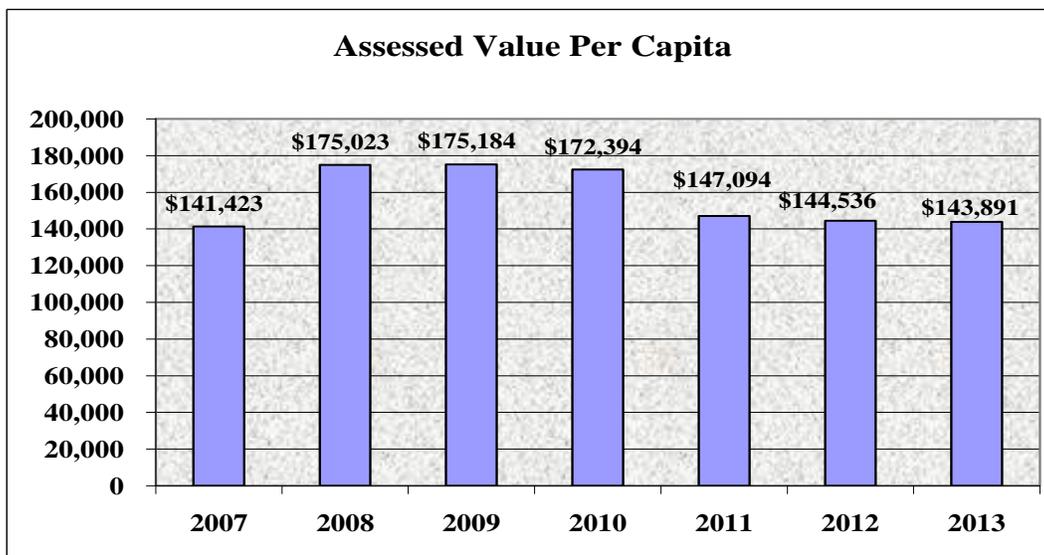
<sup>2</sup> Report entitled “2011 Local Government National Medians” prepared by Moody’s Investors Service, Inc., 99 Church Street, New York, New York 10007, dated November 1, 2012.

<sup>3</sup> Report entitled “Public Finance Criteria: Key GO Ratio Credit Ranges Analysis Vs. Reality” prepared by Standard & Poor’s, 25 Broadway New York, New York 10004, dated April 2, 2008.



**B. Market Value Per Capita should exceed \$150,000.**

The market value of the Town’s taxable property roll as of December 31, 2011 was \$4,526,079,597 (including Motor Vehicle Values). The Town’s 2012 population is estimated at 31,183. The resultant market value per capita is \$145,146. Moody’s reports an average assessment value per capita of \$160,428 (Aaa) and \$83,520<sup>4</sup> (Aa) for communities with less than a 50,000 population.



Moody’s also indicates that the median for what share of the tax base the top ten (10) taxpayers represent is 5.3% (Aaa) and 4.4 (Aa). The South Kingstown the ratio is 4.16% as of December 31, 2011.

<sup>4</sup> See Footnote #2.

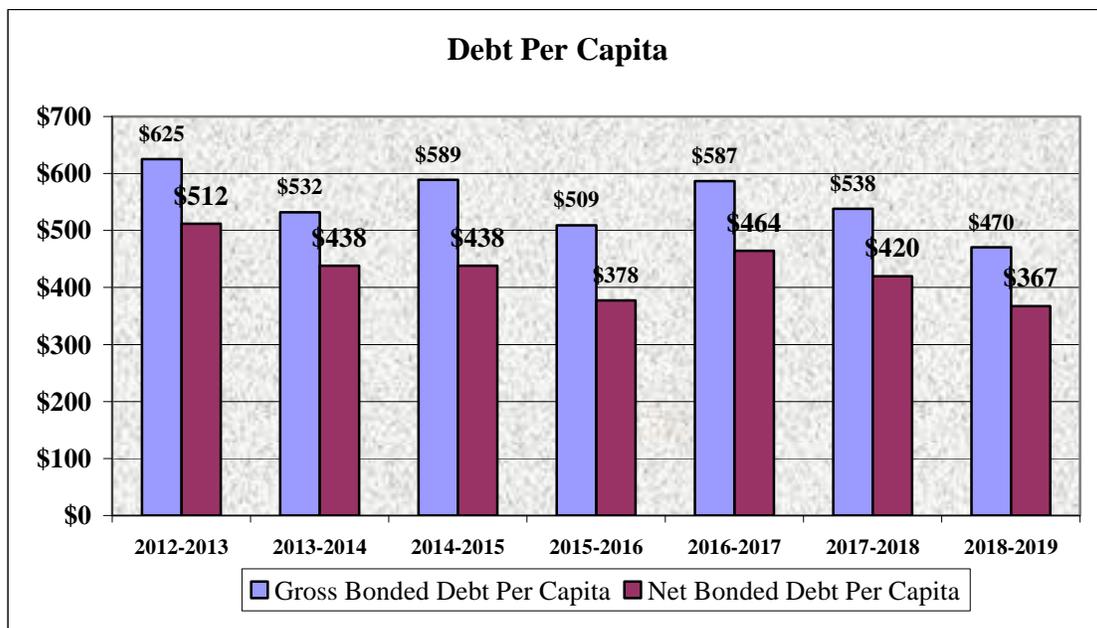
**C. Property Tax Burden should not exceed 2% of Taxable Property Roll.**

The property tax levy (inclusive of motor vehicles excise taxes) for FY2012-2013 is \$66,399,782. The market value of the tax roll is \$4,526,079,597. Therefore, the ratio of the property tax levy to the net tax roll is 1.46%.

**D. Gross Debt should not exceed \$2,500 Per Capita.**

Gross debt as of June 30, 2013 is forecast at \$19,665,012 or \$624 per capita. The Town’s Gross Bonded Debt level is projected to decline to \$15,566,718 or \$470 per capita in FY2018-2019. The Office of the General Treasurer determined the average debt per capita for Rhode Island communities (inclusive of debt associated with Capital Leases) to be \$1,695 in 2011. South Kingstown’s debt per capita in this analysis was \$793<sup>5</sup>.

The chart below presents the Town’s projected debt per capita projections for the term of this Capital Improvement Program.

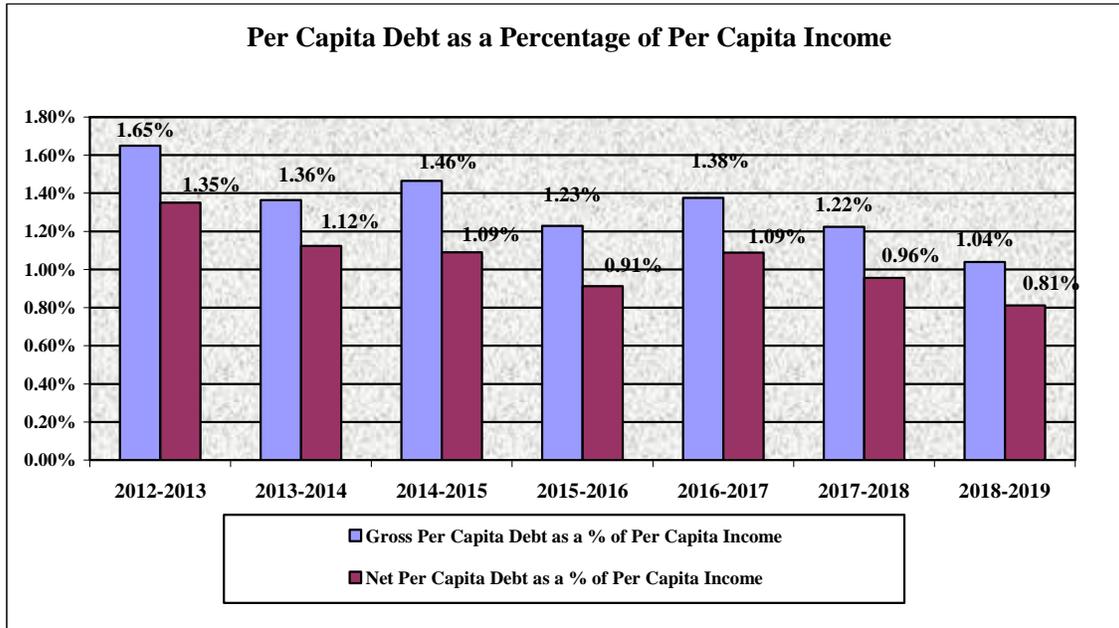


**E. Per capita debt as a percentage of per capita income should not exceed 5 percent.**

The RI General Treasurer reports that in 2011, Municipal Long Term Debt (inclusive of Capital Lease Obligations) for all RI communities as a percentage of Adjusted Gross Income (for 2010) amounted to 7.32%. South Kingstown’s ratio was reported at 2.81%<sup>6</sup>. South Kingstown's gross per capita debt as a percentage of per capita income as of June 30, 2013 is projected at 1.65%. Gross per capita debt as a percentage of projected per capita income is estimated to decrease to 1.04% as of June 30, 2019.

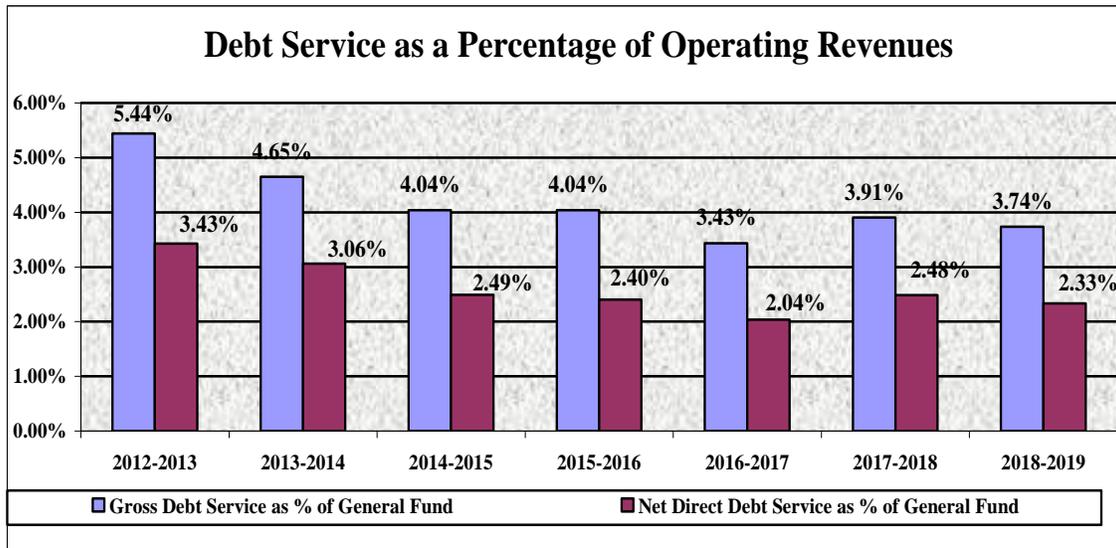
<sup>5</sup> 2011 Report on RI Local Government Debt, Office of the General Treasurer, September 2012.

<sup>6</sup> See Footnote #5.



**F. Debt service should not exceed 10 percent of operating revenues.**

South Kingstown's gross debt service payment is 5.44% of the Town's FY 2012-2013 General Fund Budget Program. This percentage is projected to decrease to 3.74% in the 2018-2019 fiscal year. The S&P benchmark<sup>7</sup> for debt service as a percent of operating revenue is presented as a range starting at 7%. Moody's dropped this indicator from their 2012 analysis due to concern with refunding proceeds distorting the value of the measure and a lack of reporting consistency<sup>8</sup>.

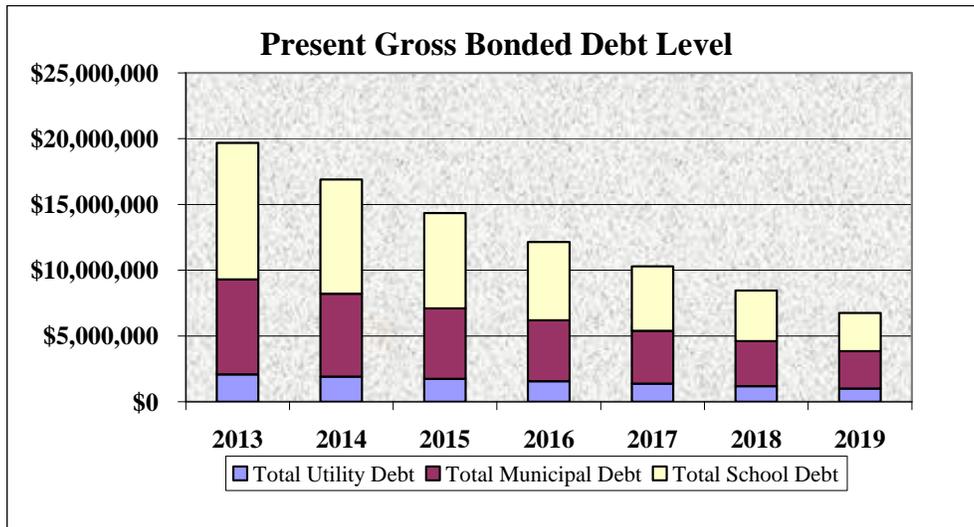


<sup>7</sup>See Footnote #3.

<sup>8</sup>See Footnote #2

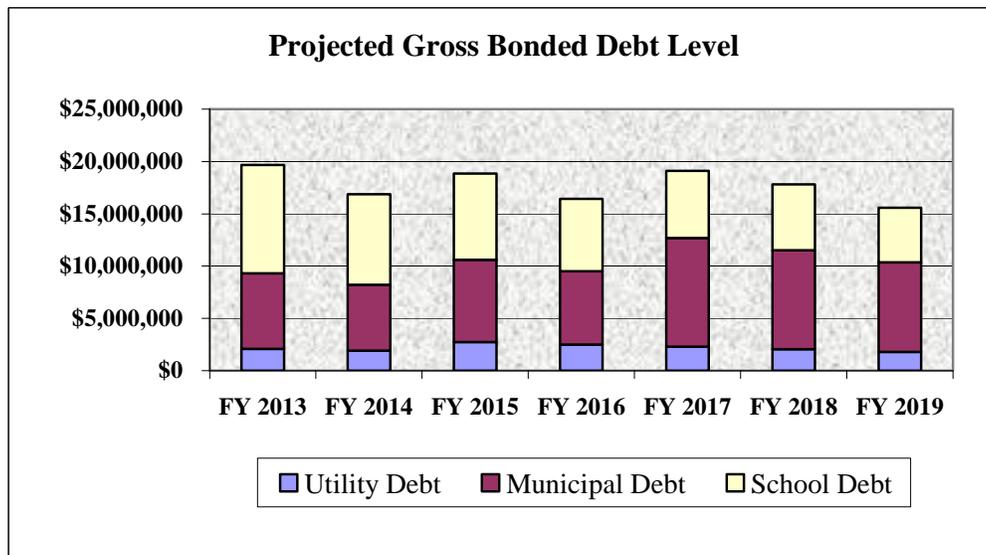
**G. Debt Amortization of 50 percent over first 10 years of Bond Repayment.**

The Town's existing debt level, as of June 30, 2013, is projected at \$19,665,012. Over the next six years \$12,923,294 or 56.7% of this debt will be retired. (Over a ten year term \$17,614,012 or 89.6% of the Town's existing debt will be repaid.) The Town's outstanding debt as of June 30, 2019 (assuming no additional debt is incurred) is estimated at \$6,741,718.



As previously noted, implementation of the proposed Capital Improvement Program will require the Town to incur an additional \$10,250,000 in long-term general obligation bonds over the next six years. Even as a result of this action, the Town's Projected Bonded Debt Level is still expected to decline over the next six years. Were the Town to incur the new debt proposed within this document, the Town's projected outstanding debt level as of June 30, 2019 would be \$15,566,718 or \$4,098,294 less than the projected June 30, 2013 debt level.

The chart below depicts the projected Bonded Debt Level of the community over the next six years.



**H. General Fund Unassigned Fund Balance should be maintained at no less than two months of General Fund Operating Revenues or Expenditures.**

The General Fund closed the 2011-2012 Fiscal Year with an Unassigned Fund Balance of \$9,606,646 or 13.10% of the Adopted General Fund Budget for FY 2012-2013 of \$73,336,412. The Governmental Finance Officers Association (GFOA) in October 2009 issued a “Best Practices” memorandum entitled “Appropriate Level of Unassigned Fund Balance in the General Fund”. The memorandum states in part “GFOA recommends, at minimum, that general-purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures (16.67%).” To meet this best management guideline, an unrestricted fund balance of \$12,222,980 would be necessary. The value of unassigned fund balance is a key indicator used by rating agencies in evaluating the financial status of a community.

Presented below is a chart detailing the value of the General Fund’s Unassigned Fund Balance (UFB) as of June 30, 2009 and June 30, 2012.

<b>Unassigned Fund Balance June 30, 2009</b>	<b>\$9,335,780</b>
<b>Fund Balance as a % of 2009-2010 General Fund</b>	<b>12.71%</b>
2009-2010 Projected Operating Surplus	\$1,150,767
Change in Prepaid Expenses	(1,065)
Funds Forwarded to Finance 2010-2011 Program	(1,200,000)
<b>Unassigned Fund Balance June 30, 2010</b>	<b>\$9,285,482</b>
<b>Fund Balance as a % of 2010-2011 General Fund</b>	<b>12.76%</b>
2010-2011 Projected Operating Surplus	\$1,236,540
Change in Prepaid Expenses	1,089
Funds Forwarded to Finance 2011-2012 Program	(1,200,000)
<b>Unassigned Fund Balance June 30, 2011</b>	<b>\$9,323,111</b>
<b>Fund Balance as a % of 2011-2012 General Fund</b>	<b>12.71%</b>
2011-2012 Projected Operating Surplus	\$1,294,827
Change in Prepaid Expenses	(11,292)
Funds Forwarded to Finance 2012-2013 Program	(1,000,000)
<b>Unassigned Fund Balance June 30, 2012</b>	<b>\$9,606,646</b>
<b>Fund Balance as a % of 2012-2013 General Fund</b>	<b>13.10%</b>

Moody’s Investors Service reports that the average Unassigned Fund Balance for a Municipal General Fund in a community of less than 100,000 people with an “Aa1 Bond Rating” is 19.99%, and 23.56% for Aaa rated communities.<sup>9</sup> **The Town of South Kingstown is one of only four Rhode Island municipalities with an “Aa1 Bond Rating.”**

The above noted review of various industry standards in relation to South Kingstown's debt level reveals no material financial weakness. Careful and prudent fiscal management must be maintained to ensure that the Town can continue to meet its long-term capital improvements needs.

<sup>9</sup> See Footnote #2

<b>REQUIRED DEBT SERVICE COST SCHEDULE FY 2013-2014 THROUGH FY 2018-2019</b>								
<b>Debt Issue</b>	<b>Issue Date</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>
Middlebridge Bond	Aug-92	\$62,204	\$0	\$0	\$0	\$0	\$0	\$0
Diane Drive Sewer Project	Aug-03	29,991	29,569	30,128	29,668	30,188	29,690	30,174
Rose Hill Landfill Remediation -2002	Sep-02	116,935	118,031	119,157	120,315	121,505	122,728	123,986
Plains Road Landfill Remediation - 2005	Nov-05	56,922	57,133	57,311	57,457	56,585	56,695	56,777
Water System Metering Program	Nov-07	85,281	0	0	0	0	0	0
<b>Total Utility Debt Service</b>		<b>\$351,333</b>	<b>\$204,733</b>	<b>\$206,596</b>	<b>\$207,440</b>	<b>\$208,278</b>	<b>\$209,113</b>	<b>\$210,937</b>
Parks Development Bond - Refunded 2009 #20	Jun-98	34,761	28,413	26,623	25,988	24,102	23,316	0
Senior Ctr & Open Space - Refunded 2009 #21	Jun-99	82,472	80,008	78,294	73,479	71,515	66,287	64,182
Green Hill Park, O. S., Broad Rock Fields - 2002	Jun-02	179,074	135,117	168,774	53,250	158,058	152,742	146,825
Refunding Bond - Municipal Projects	Oct-02	53,764	38,896	0	0	0	0	0
Refunding Bond - Municipal Projects	Jun-03	17,212	16,503	15,561	14,867	0	0	0
Open Space Purchase	Jun-03	27,804	26,750	26,601	12,447	25,125	24,416	23,712
BRMS Fields, Open Space & Road Improvements	Jun-04	114,473	98,666	108,227	49,045	102,160	98,908	95,168
Neighborhood Guild Renovations Refunding	Jan-96	57,187	55,438	53,687	51,875	0	0	0
Public Safety Building Refunding	Jul-96	278,944	260,369	252,144	238,625	0	0	0
Open Space Purchase	Jun-06	276,412	269,413	262,412	255,413	246,633	239,662	232,663
Road Improvements	Jun-06	55,283	53,882	52,483	51,082	49,362	47,933	46,532
Open Space Purchase	Jun-07	57,575	56,087	54,600	53,200	51,800	50,356	48,869
Road Improvements	Jun-07	41,125	40,063	39,000	38,000	37,000	35,969	34,906
<b>Total Municipal Debt</b>		<b>\$1,276,086</b>	<b>\$1,159,605</b>	<b>\$1,138,406</b>	<b>\$917,271</b>	<b>\$765,755</b>	<b>\$739,589</b>	<b>\$692,857</b>
School Refunding Bond - 1998	Jun-98	\$0	\$0	\$0	\$0	\$0	\$0	\$0
School 1998 Refunding - 2009	Jun-98	99,439	96,737	90,777	88,787	82,523	80,059	0
School 1999 Refunding - 2009	Jun-99	50,416	48,929	47,894	44,959	43,773	40,588	39,318
BRMS Equip, Fields & South Road Roof	Jun-02	95,867	72,335	90,354	28,507	84,616	81,771	78,603
High School Addition Refunding	Oct-02	493,862	340,704	0	0	0	0	0
School Improvements Bond	May-03	69,509	66,874	66,502	31,117	62,813	61,039	59,280
General School Refunding Bond	Jun-03	335,488	321,672	303,314	289,783	0	0	0
School Improvements Bond	Jun-04	105,671	91,052	100,501	45,263	94,837	91,802	88,312
Refunding Bond - BRMS (Partial)	Jul-00	726,363	701,587	671,988	642,050	606,800	575,800	550,200
Refunding Bond - CCMS Fields	Jun-96	68,081	60,981	59,056	57,063	0	0	0
School Improvements Bond	May-05	75,625	73,875	72,125	70,312	68,438	66,438	64,437
School Improvements Bond	Jun-06	63,180	61,580	59,980	58,380	56,380	54,780	53,180
School Improvements Bond	Jun-07	82,250	80,125	78,000	76,000	74,000	71,938	69,812
School Improvements Bond	Nov-09	99,030	96,855	95,055	93,390	91,725	89,925	88,013
<b>Existing School Debt Service</b>		<b>\$2,364,781</b>	<b>\$2,113,306</b>	<b>\$1,735,546</b>	<b>\$1,525,611</b>	<b>\$1,265,905</b>	<b>\$1,214,140</b>	<b>\$1,091,155</b>
<b>Gross Debt Service - All Bonds</b>		<b>\$3,992,200</b>	<b>\$3,477,644</b>	<b>\$3,080,548</b>	<b>\$2,650,322</b>	<b>\$2,239,938</b>	<b>\$2,162,842</b>	<b>\$1,994,949</b>

Debt Issue	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
<b>Gross Debt Service - All Bonds</b>	<b>\$3,992,200</b>	<b>\$3,477,644</b>	<b>\$3,080,548</b>	<b>\$2,650,322</b>	<b>\$2,239,938</b>	<b>\$2,162,842</b>	<b>\$1,994,949</b>
<b>Third Party Revenue Sources</b>							
State Library Construction Aid	\$9,208	\$8,811	\$0	\$0	\$0	\$0	\$0
State School Construction Aid	848,640	710,726	678,161	518,022	388,358	402,186	379,743
South Road School Debt Service Transfer	10,667	10,468	10,161	9,845	9,519	9,187	0
School Related Fair Share Development Fees	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Recreation Related Fair Share Development Fees	121,654	118,124	114,540	110,869	107,086	103,216	99,262
Real Estate Conveyance Tax Transfer	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Neighborhood Guild Debt Payments	57,187	55,438	53,687	51,875	0	0	0
Energy Saving Transfer to Debt Service	48,166	0	0	0	0	0	0
Diane Drive User Payments	66,672	29,569	30,128	29,668	30,188	29,690	30,174
Superfund Debt Reimbursement	173,857	175,164	176,468	177,772	178,090	179,423	180,763
Water System Meter Purchase	85,281	0	0	0	0	0	0
<b>Total Third Party Revenues</b>	<b>\$1,716,332</b>	<b>\$1,403,300</b>	<b>\$1,358,145</b>	<b>\$1,193,051</b>	<b>\$1,008,241</b>	<b>\$1,018,702</b>	<b>\$984,942</b>
Percent of Debt Service	43.0%	40.4%	44.1%	45.0%	45.0%	47.1%	49.4%
<b>Net Direct Debt Service Cost</b>	<b>\$2,275,868</b>	<b>\$2,074,344</b>	<b>\$1,722,403</b>	<b>\$1,457,271</b>	<b>\$1,231,697</b>	<b>\$1,144,140</b>	<b>\$1,010,007</b>
<b>Projected Property Tax Rate for Debt Service</b>	<b>\$0.52</b>	<b>\$0.47</b>	<b>\$0.39</b>	<b>\$0.33</b>	<b>\$0.27</b>	<b>\$0.25</b>	<b>\$0.22</b>
<b>Gross Bonded Debt Level as of June 30th</b>	<b>\$19,665,012</b>	<b>\$16,885,894</b>	<b>\$14,340,977</b>	<b>\$12,149,183</b>	<b>\$10,297,430</b>	<b>\$8,464,637</b>	<b>\$6,741,718</b>
less: State School Aid For Debt Retirement	\$3,112,089	\$2,604,409	\$2,171,436	\$1,787,918	\$1,470,520	\$1,157,760	\$871,065
less: Wastewater Fund Debt Retirement	295,000	271,000	246,000	221,000	195,000	169,000	142,000
less: Water Fund Debt Retirement	0	0	0	0	0	0	0
less: State Library Aid For Debt Retirement	6,977	0	0	0	0	0	0
less: Neighbor Guild Debt Retirement	150,000	100,000	50,000	0	0	0	0
<b>Net Bonded Debt Level - Retired from Tax Base</b>	<b>\$16,100,946</b>	<b>\$13,910,485</b>	<b>\$11,873,541</b>	<b>\$10,140,265</b>	<b>\$8,631,910</b>	<b>\$7,137,877</b>	<b>\$5,728,653</b>
Gross Bonded Debt Per Capita	\$625	\$532	\$448	\$376	\$316	\$258	\$204
Net Bonded Debt Per Capita	\$512	\$438	\$371	\$314	\$265	\$218	\$173
Gross Per Capita Debt as a Percent of Per Capita Income	1.65%	1.36%	1.11%	0.91%	0.74%	0.59%	0.45%
Net Per Capita Debt as a Percent of Per Capita Income	1.35%	1.12%	0.92%	0.76%	0.62%	0.50%	0.38%
Gross Bonded Debt as % of Taxable Property Base	0.45%	0.38%	0.32%	0.27%	0.23%	0.19%	0.15%
Net Bonded Debt as % of Taxable Property Base	0.37%	0.32%	0.27%	0.23%	0.19%	0.16%	0.12%
Gross Debt Service as % of Projected Tax Levy	6.01%	5.13%	4.46%	3.76%	3.12%	2.95%	2.67%
Net Debt Service as % of Projected Tax Levy	3.43%	3.06%	2.49%	2.07%	1.71%	1.56%	1.35%
Per Capita Income - 2010 + 3.0 Annual Growth	37,895	\$39,032	\$40,202	\$41,409	\$42,651	\$43,930	\$45,248
Flexible Tax Base - 1.0% Annual Growth	\$4,343,828,086	\$4,387,266,367	\$4,431,139,031	\$4,475,450,421	\$4,520,204,925	\$4,565,406,974	\$4,611,061,044
Property Tax Levy - 2.0% Annual Growth	\$66,399,782	\$67,727,778	\$69,082,333	\$70,463,980	\$71,873,259	\$73,310,725	\$74,776,939
Net Revenues - General Fund - 2.0% Growth	\$73,336,412	\$74,803,140	\$76,299,203	\$77,825,187	\$79,381,691	\$80,969,325	\$82,588,711
Population - 2011 Plus 272 per annum	31,455	31,727	31,999	32,271	32,543	32,815	33,087

<b>FUTURE DEBT SERVICE COST SCHEDULE FY 2013-2014 THROUGH FY 2018-2019</b>									
<b>Debt Issue</b>	<b>Bond Amount</b>	<b>Issue Date</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>
<b>Future Utility Bond Program</b>									
East Matunuck By-Pass Water Line	\$1,000,000	05/15/15	\$0	\$0	\$0	\$110,000	\$108,000	\$106,000	\$104,000
<b>Total New Municipal Debt Service</b>	<b>\$1,000,000</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,000</b>	<b>\$108,000</b>	<b>\$106,000</b>	<b>\$104,000</b>
<b>Future Municipal Bond Program</b>									
Road Improvement Program	\$1,500,000	05/15/15	\$0	\$0	\$0	\$165,000	\$162,000	\$159,000	\$156,000
Neighborhood Guild Renovations	1,000,000	05/15/15	0	0	0	110,000	108,000	106,000	104,000
Community Gymnasium	3,150,000	05/15/17	0	0	0	0	0	346,500	340,200
Road Improvement Program	1,000,000	05/15/17	0	0	0	0	0	110,000	108,000
<b>Total New Municipal Debt Service</b>	<b>\$6,650,000</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$275,000</b>	<b>\$270,000</b>	<b>\$721,500</b>	<b>\$708,200</b>
<b>Future School Bond Program</b>									
School Building Improvements	\$1,000,000	05/15/15	\$0	\$0		\$110,000	\$108,000	\$106,000	\$104,000
School Building Improvements	600,000	05/15/17	0	0	0	0	0	66,000	64,800
School Building Improvements	1,000,000	05/15/18	0	0	0	0	0	0	110,000
<b>Total School Debt Service</b>	<b>\$2,600,000</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,000</b>	<b>\$108,000</b>	<b>\$172,000</b>	<b>\$278,800</b>
<b>Gross Debt Service Cost - All G. O. Bonds</b>	<b>\$10,250,000</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$495,000</b>	<b>\$486,000</b>	<b>\$999,500</b>	<b>\$1,091,000</b>
<b>All New Debt calculated at 4% with equal principal payments</b>									
<b>Third Party Revenue Sources</b>									
Water Fund Debt Service Reimbursement			\$0	\$0	\$0	\$110,000	\$108,000	\$106,000	\$104,000
Neighborhood Guild - Reinvested Income Account			0	0	0	110,000	108,000	106,000	104,000
Recreation Related Fair Share Development Fees			0	0	0	0	0	50,000	50,000
State School Construction Aid - 35% of Prior Yr. Debt Service			0	0	0	38,500	37,800	60,200	97,580
<b>Total Third Party Revenues</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$258,500</b>	<b>\$253,800</b>	<b>\$322,200</b>	<b>\$355,580</b>
Percent of Debt Service			0.0%	0.0%	0.0%	52.2%	52.2%	32.2%	32.6%
<b>Net Direct Debt Service Cost</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$236,500</b>	<b>\$232,200</b>	<b>\$677,300</b>	<b>\$735,420</b>

Combined Debt Service Schedule - FY 2013-2014 to FY 2018-2019							
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
Existing Debt Service Requirement	\$3,992,200	\$3,477,644	\$3,080,548	\$2,650,322	\$2,239,938	\$2,162,842	\$1,994,949
Recommended New Debt Service	0	0	0	495,000	486,000	999,500	1,091,000
<b>Projected Gross Debt Service Requirement</b>	<b>\$3,992,200</b>	<b>\$3,477,644</b>	<b>\$3,080,548</b>	<b>\$3,145,322</b>	<b>\$2,725,938</b>	<b>\$3,162,342</b>	<b>\$3,085,949</b>
Existing Debt Third Party Revenue Sources	\$1,716,332	\$1,403,300	\$1,358,145	\$1,193,051	\$1,008,241	\$1,018,702	\$984,942
Future Debt Third Party Revenue Sources	0	0	0	258,500	253,800	322,200	355,580
Projected Third Party Revenues Servicing Debt	\$1,716,332	\$1,403,300	\$1,358,145	\$1,451,551	\$1,262,041	\$1,340,902	\$1,340,522
<b>Projected Net Debt Service Requirement</b>	<b>\$2,275,868</b>	<b>\$2,074,344</b>	<b>\$1,722,403</b>	<b>\$1,693,771</b>	<b>\$1,463,897</b>	<b>\$1,821,440</b>	<b>\$1,745,427</b>
<b>Projected Property Tax Rate for Debt Service</b>	<b>\$0.53</b>	<b>\$0.48</b>	<b>\$0.40</b>	<b>\$0.39</b>	<b>\$0.33</b>	<b>\$0.41</b>	<b>\$0.39</b>
Gross Debt Level for Existing Debt	\$19,665,012	\$16,885,894	\$14,340,977	\$12,149,183	\$10,297,430	\$8,319,637	\$6,741,718
Recommended New Debt	0	0	4,500,000	4,275,000	8,800,000	9,337,500	8,825,000
<b>Projected Gross Debt Level</b>	<b>\$19,665,012</b>	<b>\$16,885,894</b>	<b>\$18,840,977</b>	<b>\$16,424,183</b>	<b>\$19,097,430</b>	<b>\$17,657,137</b>	<b>\$15,566,718</b>
Less 30% of School Debt - State Aid Reimbursement	\$3,112,089	\$2,604,409	\$2,521,436	\$2,120,418	\$1,995,520	\$2,004,760	\$1,672,565
Less Debt Retired by Water Fund	0	0	1,000,000	950,000	900,000	850,000	800,000
Less Debt Retired by Wastewater Fund	295,000	271,000	246,000	221,000	195,000	169,000	142,000
Less Debt Retired by Neighborhood Guild Fund	150,000	100,000	1,050,000	950,000	900,000	850,000	800,000
<b>Projected Net Debt Level</b>	<b>\$16,107,923</b>	<b>\$13,910,485</b>	<b>\$14,023,541</b>	<b>\$12,182,765</b>	<b>\$15,106,909</b>	<b>\$13,783,375</b>	<b>\$12,152,151</b>
Gross Bonded Debt Per Capita	\$625	\$532	\$589	\$509	\$587	\$538	\$470
Net Bonded Debt Per Capita	\$512	\$438	\$438	\$378	\$464	\$420	\$367
Gross Per Capita Debt as a % of Per Capita Income	1.65%	1.36%	1.46%	1.23%	1.38%	1.22%	1.04%
Net Per Capita Debt as a % of Per Capita Income	1.35%	1.12%	1.09%	0.91%	1.09%	0.96%	0.81%
Gross Bonded Debt as a % of Taxable Property Base	0.45%	0.38%	0.43%	0.37%	0.42%	0.39%	0.34%
Net Bonded Debt as a % of Taxable Property Base	0.37%	0.32%	0.32%	0.27%	0.33%	0.30%	0.26%
Gross Debt Service as % of Property Tax Levy	6.01%	5.13%	4.46%	4.46%	3.79%	4.31%	4.13%
Net Direct Debt Service as % of Property Tax Levy	3.43%	3.06%	2.49%	2.40%	2.04%	2.48%	2.33%
Gross Debt Service as % of General Fund	5.44%	4.65%	4.04%	4.04%	3.43%	3.91%	3.74%
Net Direct Debt Service as % of General Fund	3.43%	3.06%	2.49%	2.40%	2.04%	2.48%	2.33%
Per Capita Income - 2008 Bureau of Econ. Analysis + 2.0%	\$37,895	\$39,032	\$40,202	\$41,409	\$42,651	\$43,930	\$45,248
Taxable Property Base - 1.0% Annual Growth	\$4,343,828,086	\$4,387,266,367	\$4,431,139,031	\$4,475,450,421	\$4,520,204,925	\$4,565,406,974	\$4,611,061,044
Property Tax Levy - 2.0% Annual Growth	\$66,399,782	\$67,727,778	\$69,082,333	\$70,463,980	\$71,873,259	\$73,310,725	\$74,776,939
Net Revenues - General Fund - 2.0% Growth	\$73,336,412	\$74,803,140	\$76,299,203	\$77,825,187	\$79,381,691	\$80,969,325	\$82,588,711
Population - 0.75 % Annual Growth	\$31,455	\$31,727	\$31,999	\$32,271	\$32,543	\$32,815	\$33,087
Average Assessed Value - Single Family Unit	\$348,115	\$351,596	\$355,112	\$358,663	\$362,250	\$365,872	\$369,531
Tax per Single Family Dwelling - Net Debt Service	\$186.04	\$169.56	\$140.79	\$138.45	\$119.66	\$148.89	\$142.68

## FAIR SHARE DEVELOPMENT FEES

### ELEMENT 5

#### I. INTRODUCTION

This element establishes the basis for determination of the amount of “Fair Share Development Fees”. The specific requirements for payment of these fees are provided in Article 11 of the Zoning Ordinance and Article III, Section D, of the Subdivision and Land Development Regulations. The values of “Fair Share Development Fees” are reviewed and updated on an annual basis through the Capital Improvement Program. Revenue generated from these development fees is earmarked for two specific types of facilities:

##### A. EDUCATIONAL FACILITIES

An Educational Fair Share Fee, which provides limited reimbursement of capital costs associated with the development of new school facilities, is imposed at the time of issuance of building permits for all new residential structures. Revenues from Fair Share Fees are used to pay down the cost of debt service associated with general obligation bonds issued for new or expanded school facilities.

##### B. OPEN SPACE, CONSERVATION, PARK, AND RECREATIONAL LAND

This component provides for the acquisition of open space and/or conservation land to meet Town open space standards as described in the Comprehensive Community Plan. Fees collected are also used to acquire land for active recreation facilities and the development of these properties.

Also presented in this element is documentation relative to exemptions from the payment of Fair Share Fees for affordable housing units as required in Article 1101D entitled “Fee Exemptions” of the Zoning Ordinance (*see page 84*), and the methodology employed to calculate “In-Lieu of Affordable Housing Fees” as required in Section 502.6H of the Zoning Ordinance entitled “Off-Site Extractions” (*see page 85-86*).

#### II. DETERMINATION OF FISCAL YEAR 2013-2014 FEES

##### A. Educational Facilities

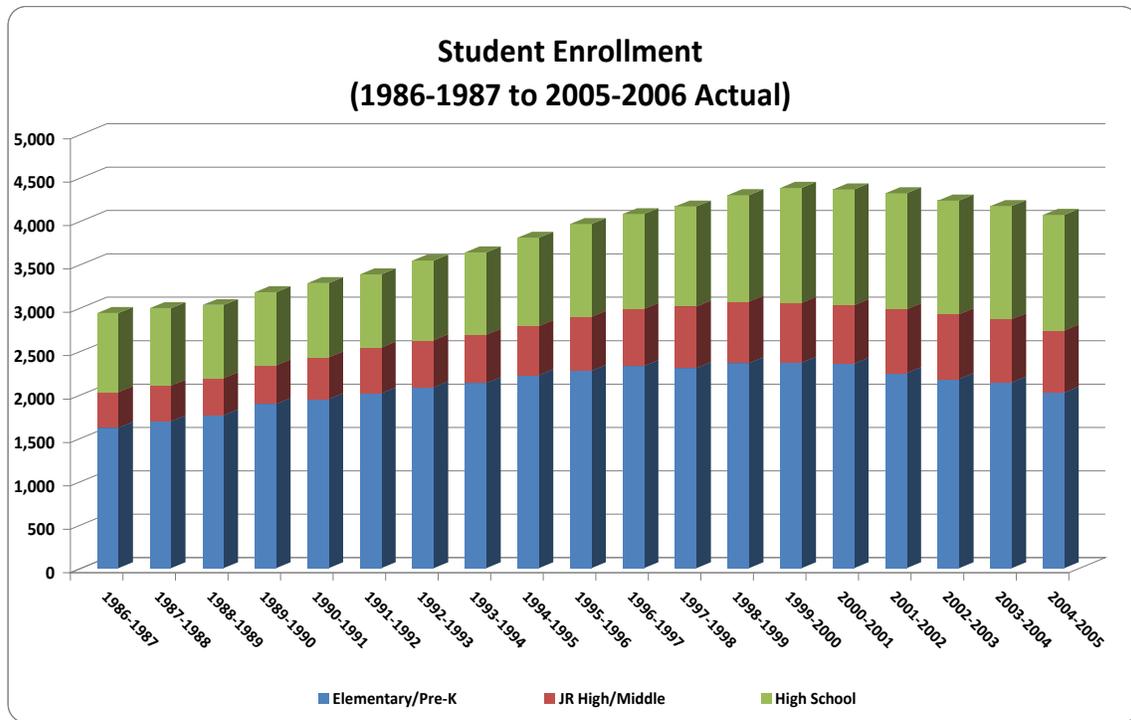
The South Kingstown School system experienced unprecedented growth in its student population from the mid 1980’s to 2000. During this period, student enrollment grew from 2,942 students in 1986 to 4,383 in 1999. This 48.9% growth in student enrollment required the construction of multiple school building additions and had a profound impact on operational costs associated with the school system.

The discussion to construct a new school building, the first since the mid-1970’s when the Matunuck and West Kingston Elementary Schools went on-line, began in 1997. At that time, the Curtis Corner Junior High School housed over 700 students with an optimal operational capacity of 675 students. Additional school enrollment growth was forecast and the community was also debating the need to consider implementation of a “Middle School” grade configuration.

The School Committee, with voter approval of a \$10 million bond issue (approved November 3, 1998), directed the construction of a new school facility that could facilitate the implementation of a middle school program. The development of a middle school program, to be housed at both the Curtis Corner Road School and the new Broad Rock Road facility allowed for redistribution of grades 6, 7, and 8 at the two locations. The implementation of the middle school program also alleviated overcrowding in the Town’s elementary school buildings by removing the 6<sup>th</sup> grade population from the elementary school buildings and provided a large gymnasium that was to be used for both school and recreational purposes.

Construction of Broad Rock Road Middle School began in the Fall 1999 and the school opened in September 2001. The facility was developed with an optimal seating capacity of 600 students. The cost of this facility is documented on page 80. It is noted that in addition to the purchase of land for the new school building, a portion of the costs associated with the athletic fields that were constructed in conjunction with the new school facility were also considered a component of this major school construction project.

The chart below documents the dramatic growth in student enrollment between FY 1986-1987 and FY 2004-2005, the year that Broad Rock Middle School opened.



School enrollments have been declining since the 1999-2000 Fiscal Year. Enrollment forecasts for the next five years suggest that this trend will continue. The chart on the following page documents annual student enrollment declines over the past ten (10) year period.

<b>Ten-Year Student Enrollment History</b>					
<b>Year</b>	<b>Students</b>	<b>(Decrease)</b>	<b>Year</b>	<b>Students</b>	<b>(Decrease)</b>
2003-2004	4,175	(63)	2008-2009	3,661	(5)
2004-2005	4,072	(103)	2009-2010	3,581	(80)
2005-2006	3,912	(160)	2010-2011	3,527	(54)
2006-2007	3,848	(64)	2011-2012	3,458	(69)
2007-2008	3,666	(182)	2012-2013	3,387	(71)
<b>Five-Year Decrease</b>					<b>(279)</b>
<b>Average Annual Decrease</b>					<b>(56)</b>

The New England School Development Council (NESDEC) last updated future enrollment estimates in December 2011. A summary of NESDEC's 2011 annual enrollment forecast is as follows:

<b>Five Year Student Enrollment Forecast</b>		
<b>Year</b>	<b>Students</b>	<b>(Decrease)</b>
2012-2013	3,387	(71)
2013-2014	3,358	(29)
2014-2015	3,296	(62)
2015-2016	3,284	(12)
2016-2017	3,225	(59)
2017-2018	3,194	(31)
<b>Projected Five-Year Decrease</b>		<b>(193)</b>
<b>Average Annual Decrease</b>		<b>(39)</b>

In light of existing enrollment counts and those forecast for the next five years, no additional school building expansion projects are anticipated within the Town's Capital Improvement Program schedule. While the School Department will not have to address new facility construction demands, the department will need to diligently evaluate the physical condition of existing school assets to insure proper maintenance and upkeep. Capital projects addressing school facilities renovation and improvements are documented on pages 55-60 of this document. Use of Educational Fair share Fees are not available for use in addressing debt service needs associated with existing facility renovation and/or upkeep.

**Methodology for Computing Education-Related Fair Share Development Fees**

The methodology used to set the Education-Related Fair Share Development Fee was last revised in FY 2010-2011. In prior years, establishing the value of the fee required detailed analysis of existing and projected student populations and forecasting the need for additional school building construction associated with predicted space needs. This method was a valid exercise when school enrollments were increasing and the planning and financing of additional school buildings was critical to the long term economic viability of the Town's Capital Improvement Program. Subsequent to the construction of Broad Rock Middle School, enrollment began to decline and the size of the school system's facilities are now believed to be more than adequate to meet anticipated future enrollments over the next ten years.

Recognizing that seated enrollment space requirements will no longer require additional school construction and the capital costs associated with such construction, the method of calculating Education-Related Fair Share Fees was revised to reflect more accurately the cost per student seat housed at the Broad Rock Middle School over the useful life of the facility.

The cost of land acquisition and facility construction for Broad Rock Middle School is summarized below. The methodology establishes the cost allocation to be recovered from Fair Share Fees at 50% of the net program costs. The remaining program cost is required to be recovered through the property tax levy. In addition, the net cost to be recovered from fees is proposed to be discounted by 25%.

<b>Middle School Construction Program</b>			
<b>Middle School Program</b>	<b>Middle School Construction Cost</b>	<b>Recovered Cost by Fees - 50%</b>	<b>Recovered Cost by Taxes - 50%</b>
Land Acquisition	\$406,382	\$203,191	\$203,191
Facility Construction	10,570,000	5,285,000	5,285,000
Athletic Fields Phases 1 & 2	1,040,000	520,000	520,000
Building Equipment/Supplies	599,203	299,602	299,602
<b>Total Facility Cost</b>	<b>\$12,615,585</b>	<b>\$6,307,793</b>	<b>\$6,307,793</b>
Plus Bond Interest Expense	5,919,293	2,959,647	2,959,647
<b>Recoverable Capital Cost</b>	<b>\$18,534,878</b>	<b>\$9,267,439</b>	<b>\$9,267,439</b>
Less State School Construction Aid	(5,560,463)	(2,780,232)	(2,780,232)
<b>Net Facility Cost to Community</b>	<b>\$12,974,415</b>	<b>\$6,487,207</b>	<b>\$6,487,207</b>
25% Discount and Cost Transfer		(\$1,621,802)	\$1,621,802
<b>Net Cost Share</b>	<b>\$12,974,415</b>	<b>\$4,865,405</b>	<b>\$8,109,009</b>

The Educational Related Fair Share Fees for FY 2013-2014 are based on the following assumptions:

<b>Fair Share Development Fees - Education Related</b>	
<b>Cost Recovery: Broad Rock Middle School</b>	
Middle School Building Capacity (Seats)	600
Less 50% Students from Housing Constructed Prior to 1990	(300)
Students from Housing Constructed after 1990 - Use Maximum - Per Year	300
Assumes 15 year use before Major Renovations	4,500
Individual Student Years in Middle School Program	3
Maximum # of Students over Expected Use Term	1,500
Recoverable Cost	\$4,865,405
<b>School Related Fair Share Development Fee</b>	<b>\$3,244</b>

The method noted above recognizes that Broad Rock Middle School has a maximum seating capacity of 600 students. It also accounts for a 50% discount (300 seats) for students using the facility that reside in housing that predated the school construction. This factor is used since approximately 50% of the 2012 student enrollments reside within housing constructed prior to 2001. Having deducted the values of these seats, the model assumes that the school building can accommodate 300 students that reside in housing that will be or has been subject to the payment of an impact fee. The model also forecasts that the facility will have an initial useful life, prior to renovations, of fifteen (15) years. Based on these factors, the building will service 4,500 students over the 15 year period (15 years \* 300 seats). Since a middle school program serves a typical student for a three (3) year period only 1,500 unique students will be served over the defined useful life period (4,500 seats divided by 3 year seating terms).

The proposed Education Related Fair Share Fee schedule proposed in FY 2013-2014 is unchanged from the fee currently in effect. This fee was last revised in FY 2010-2011.

<b>Educational Fair Share Fee - FY 2013-2014</b>	<b>Adopted 2012-2013</b>	<b>Proposed 2013-2014</b>	<b>Change in Fee</b>
All Single & Duplex Household Units	\$3,244	\$3,244	(\$0)
Multi-Household Units - With 2 Bedrooms or less	\$1,622	\$1,622	(\$0)
Accessory Apartments & Multi-Household Units - With one bedroom	\$811	\$811	(\$0)

Over the thirteen-year period since debt service payments began to retire bonds sold to pay for construction of Broad Rock Middle School (BRMS), the Town is projected to collect \$2,710,175 (through June 30, 2012) in School Related Fair Share Fees. The estimated income from School Related Fair Share Fees for FY 2012-2013 is \$90,000. Since FY 2000-2001, the Town has expended \$3,510,325 inclusive of FY 2012-2013 funding in Education-Related Fair Share Fees to offset a portion of the Town's debt service payments for Broad Rock Middle School related General Obligation Bonds. (Fair Share Fees collected in years prior to the construction of the Broad Rock Middle School were also used to pay down a portion of the annual debt service payments associated with the BRMS bonds.)

A summary of School-Related Fair Share Fees income and debt service transfers is as follows:

<b>School Related - Fair Share Fees Collection/Expenditures</b>		
<i>13 Year Term</i>	<b>Income</b>	<b>Expended</b>
2000-2001	\$226,961	(\$700,000)
2001-2002	339,750	(250,000)
2002-2003	397,354	(360,325)
2003-2004	505,515	(400,000)
2004-2005	312,907	(400,000)
2005-2006	273,976	(400,000)
2006-2007	116,738	(400,000)
2007-2008	94,846	(200,000)
2008-2009	83,282	(100,000)
2009-2010	91,456	(80,000)
2010-2011	62,206	(80,000)
2011-2012	115,184	(70,000)
2012-2013 -Estimated	90,000	(70,000)
	<b>\$2,710,175</b>	<b>\$3,510,325</b>

**B. Open Space, Conservation, Park, and Recreational Land**

For the FY 2013-2014 Capital Improvement Program, it is proposed to maintain the existing methodology for calculation of the fee per dwelling unit for open space, conservation, park, and recreation land and/or facilities. The existing methodology, introduced in FY 2011-2012, establishes a two-tiered fee based on occupancy type and expected average household size. The two-tiers of the fee would be a base fee for a typical single-household, detached structure (average household size of 2.60 persons as documented in the 2010 US Census, up from 2.56 persons) and a fee with a reduced occupancy basis for elderly housing and units with two bedrooms or fewer (average household size of 1.95 persons (US Census 2010), up from 1.92 persons (US Census 2000) per unit). As is documented herein, structuring the fee in this regard would be reflective of recent residential construction trends whereby there have been significant increases in the percentage of projects targeted to elderly only and/or multi-household construction. These units have smaller average occupancy characteristics and place lesser demands on the Town's existing and future recreational land and facilities. This approach is viewed as providing a more equitable basis for the calculation and payment of the fee.

Based on the foregoing, the FY 2013-2014 fee per dwelling unit for open space, park, and recreational land and /or facilities is proposed at \$2,867 (base fee), with an elderly-only unit (or unit with two bedrooms or fewer) proposed at \$2,150. These proposed fees for FY 2013-2014 are unchanged from the fees charged in FY 2012-3013.

This tiered-fee structure is based on the following assumptions:

- The purchase and development of new municipal parkland will cost on average \$105,000 per acre. This cost per acre is based on the estimated “Market Value” for all vacant lots of at least 10,000 sq. ft. that have sold in Town over the past year.
- The Comprehensive Community Plan identifies the Town-wide need for recreation land to be 10.50 acres per 1,000 persons.
- For a typical single household detached structure, the average occupancy is 2.60<sup>[1]</sup> persons per unit. For household units that are age restricted (elderly occupancy only) or include two bedrooms or fewer, the expected occupancy is 1.95 persons per household (75% of single household average).

<b>Recreational/Open Space Fees</b>	<b>Single Household</b>	<b>2 Bedroom or Less Units</b>
Estimated Value of Land Per Acre	\$105,000	\$105,000
Land (Acre) Needed per 1,000 persons	10.50	10.50
Persons Per Owner Occupied household Unit	2.60	1.95
<b>Proposed Recreation Fee for FY 2013 -2014</b>	<b>\$2,867</b>	<b>\$2,150</b>
FY 2012-2013 Recreation Fee	\$2,867	\$2,150
Decrease in Fee	\$0	\$0
Percentage Decrease	0.0%	0.0%

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<sup>[1]</sup> US Census Bureau, Profile of General Demographic Characteristics 2010 – South Kingstown, Rhode Island, May 2011.

**III. FEE EXEMPTION FOR AFFORDABLE HOUSING**

For the purpose of determining fee exemption for affordable housing as provided in Article 11, Section 1101 D.1 of the Zoning Ordinance, the cost and income basis presented below:

*Sample calculation – FY 2013-2014*

A sample calculation to be used in determining the maximum sales price of a residential dwelling for the purpose of fee exemption is shown below:

<b>Assumptions</b>	<b>SK Affordable Unit Guidelines</b>	<b>RI Housing Guidelines</b>
Median Family Income	<b>80% of MFI</b>	<b>120% of MFI</b>
Single Family Dwelling	3 Bedrooms	3 Bedrooms
Interest Rate	<b>4.00%</b>	<b>4.00%</b>
Term in Years	30	30
2011-2012 Tax Rate Per \$1000 of Property Assessment	\$14.50	\$14.50
South Kingstown Median Household Income - 2012	75,600	75,600
Percent of Median Household Income - (80%, 120%)	60,480	90,720
30 percent Available for Housing	18,144	27,216
Monthly Housing Expense 1/12 of above	<b>1,512</b>	<b>2,268</b>
Property Taxes (monthly)	266	405
Hazard & Mortgage Insurance (monthly)	200	265
<b>Available for Mortgage Payment</b>	<b>\$1,046</b>	<b>\$1,598</b>
<b>Maximum Total Sales Price</b>	<b>\$220,000</b>	<b>\$335,000</b>
<b>Mortgage Payment - 30 Year Term</b>	<b>\$1,050</b>	<b>\$1,599</b>

The two sample calculations provided above are intended to illustrate that the determination of housing affordability may vary depending upon variations in mortgage interest rates, assumptions about hazard and mortgage insurance, and household income in relation to the median area income. For the purpose of the Town’s definition of affordable housing, such housing must be affordable to persons or households that earn no more than 80% of the area median income. This 80% ceiling defines the income criteria for the fee exemption for affordable housing available under Section 1101.D.1 of the Zoning Ordinance.

It is also noteworthy that RI State Law permits housing units that are affordable to persons or households earning up to 120% of the area median income to be part of the official count of affordable units in a community (provided such units meet other relevant criteria). This scenario is illustrated in the far right column in the Table above. Such units would not qualify for a fee exemption under 1101.D.1 but, as noted, could be considered as part of the Town’s stock of affordable housing.

#### IV. IN LIEU FEE REQUIREMENTS FOR AFFORDABLE HOUSING

##### *Background*

Pursuant to amendments adopted by the Town Council on October 22, 2007, Section 502.6 of the Zoning Ordinance, “Inclusionary Zoning,” Section H “Off-site exactions” outlines the methodology and determines the amount that would be required where the Planning Board permits a fee to be paid in-lieu of providing affordable housing units in a major subdivision or land development project.

Under the Town’s inclusionary zoning requirements, a developer of a major subdivision or land development project ( $\geq 6$  units) would be required to provide 20% of such units as “affordable” under RIGL §45-53-3. In consideration of this requirement, the developer is afforded a zoning incentive of 20% over the basic maximum number of units that would be permitted under the development parcel’s zoning classification.

The “fee in lieu” requirements under Section H of the Zoning Ordinance are listed as a progression of options that would be used by the Planning Board where constructing the affordable units on the development site is determined to be infeasible. The Ordinance outlines off site options to construct required units that would have to be exhausted before a fee in lieu of providing the units is considered.

##### *Fee Calculation Methodology*

Section 502.6 H. 5. (a.) of the Zoning Ordinance details the methodology for calculation of the in-lieu fee as follows: “The in-lieu fee per affordable unit required shall be the difference between the median sales price for a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income (AMI).” The Ordinance requires that the fee be updated annually in the Capital Improvement Program (CIP) using data sets from the Town of South Kingstown Department of Assessment, the Warren Group (for median sales price data) and RI Housing and Mortgage Finance Corporation (for determining the maximum sales price of a single-family home for a family of four (4) at 80% AMI).

##### *Calculation of In-lieu Fee – Fiscal Year 2013 – 2014*

South Kingstown Average Sale Price*	\$280,000
Maximum Purchase Price for Affordable Unit	220,000
In-Lieu Fee Requirement (Per Unit)	\$60,000

\* Average Price for Single Household Unit - Jan-July 2012 The Warren Group

##### *Supreme Court Bar of Use of In Lieu Fee*

In July 2011, the RI State Supreme Court in the consideration of an East Greenwich case involving “fee in lieu” as a tool for the provision of affordable housing (North End Realty LLC v. Thomas Mattos et al., *Note: Mattos is the Finance Director for the Town of East Greenwich*), essentially prohibited the use of this technique by RI cities and towns citing a lack of enabling legislation authorizing same. As such at the present time the Town Solicitor has advised that,

pending the RI General Assembly addressing this issue, “in lieu fee requirements” cannot be utilized by the Planning Board in furtherance of providing affordable housing in South Kingstown. Nonetheless, the fee requirements defined under Town ordinance have been calculated to allow reintroduction of the In Lieu Fee should the General Assembly address this issue in the 2013 session of the General Assembly.

**SECTION III**

**FISCAL YEAR 2013-2014**

**CAPITAL BUDGET**

**PROGRAM**

**DESCRIPTIONS**

**PROPOSED CAPITAL BUDGET  
 FY 2013-2014**

**GENERAL FUND**

This section provides a summary description of all projects, program elements, equipment acquisitions, and/or professional services proposed for inclusion in the capital budget account for the 2013-2014 fiscal year.

**I. RECREATION PROGRAM**

**A. Park Improvements/Rehabilitation**  
 FY2013-2014 Element - \$95,000

Park Improvements and Rehabilitation is an ongoing program providing for the development, maintenance, and repair of the Town's existing park system, recreation facilities, athletic fields, and playground components. FY 2013-2014 funding in the amount of \$95,000 is proposed for a series of projects as shown below:

Location	FY 2013-2014
<b>Playground Upgrades</b>	
Curtis Corner Playfields	\$15,000
Stepping Stone Pre-School	5,000
Tuckertown Park	30,000
Village Green	10,000
West Kingston Park	15,000
<b>Total - Playground Upgrades</b>	<b>\$75,000</b>
<b>Multi-Year Projects</b>	
Marina Park Boat Ramp Reconstruction	\$10,000
Town Beach Pavilion Relocation	10,000
Tuckertown Park Restroom Bldg. Improvements	10,000
<b>Total - Multi-Year Projects</b>	<b>\$30,000</b>
<b>Total</b>	<b>\$105,000</b>
<b>Less Capital Funds Forward</b>	<b>(10,000)</b>
<b>Net PAUG Transfers</b>	<b>\$95,000</b>

**CURTIS CORNER PLAYFIELDS**

*Playground Improvements - \$15,000*

This project involves the replacement of the main play structure at the Curtis Corner Playfields playground. The current structure is designed for children ages 2-5 and is approximately fifteen years old. In the past eighteen months, more frequent maintenance has been required in order to meet national safety standards.

### **MARINA PARK**

#### *Marina Park Improvement Program - \$10,000*

The Marina Park Improvement Program encompasses various improvements and upgrades to facilities within this 13.3 acre waterfront park located on the south side of Route 1. Specific facilities proposed for rehabilitation and/or upgrade over the next six years include the west/east parking lots, main boat ramp and public dock with handicapped accessibility features. Reserve funding in the amount of \$10,000 is proposed for the 2013-2014 fiscal year (*see pages 41-42 for additional detail*).

### **STEPPING STONE PRE-SCHOOL**

#### *Playground Upgrade - \$5,000*

This project involves replacement of a swing set designed for children ages 3 to 5 at Stepping Stone Pre-School. This equipment is used daily by the students from September through June. The existing swing set is over fifteen years old and exhibiting signs of age and normal wear and tear.

### **TOWN BEACH AT MATUNUCK**

#### *Beach Improvement Program - \$10,000*

Funding in the amount of \$10,000 is proposed in the FY 2013-2014 Capital Budget to be transferred to the Beach Capital Reserve Fund to assist in meeting costs associated with the proposed relocation of the Beach Pavilion and installation of a new on-site wastewater treatment system. This project is discussed in more detail on pages 42-43.

### **TUCKERTOWN PARK**

#### *Playground Upgrades – \$30,000*

It is proposed to replace the play structures at Tuckertown Park in FY 2013-2014. Accelerated aging of the structures resulting from heavy use at one of the Town's busiest parks requires frequent safety inspections and regular repairs, necessitating upgrades at a projected cost of \$30,000.

#### *Restroom Building Improvements - \$10,000*

FY 2013-2014 funding in the amount of \$10,000 is the second of three installments to fund future improvements to the Tuckertown Park restroom facilities. Upgrades will include the installation of vandal resistant wall treatment over the existing bare cinderblock; complete fixture replacement, and automatic locking mechanisms on exterior doors. Tuckertown Park is heavily used nine months out of the year by local youth soccer, community tennis, and baseball leagues as well as the general public use of the playground, tennis courts and basketball courts.

### **VILLAGE GREEN**

#### *Playground Improvements - \$10,000*

This project involves the replacement of select components of two aged play structures at the Village Green playground. These improvements will bring the playground up to date to match two new swing sets installed in 2010 as part of the Village Green Rehabilitation project.

**WEST KINGSTON PARK**

*Playground Upgrades - \$15,000*

This is the second installment of a two phase project involving the replacement of two play structures at West Kingston Park playground. The structures, designed for children ages 3 to 5 and 6 to 12, were installed when the park was constructed in 1993. Both have shown signs of deterioration from age and normal wear and tear; and will be replaced with new pieces that meet current National Playground Safety Standards.

**B. Equipment Acquisition/ Replacement**  
FY2013-2014 Element - \$62,000

The Parks and Recreation Department's equipment acquisition/replacement program was established to ensure that the Town has the necessary equipment to maintain public buildings and park facilities in an effective and cost efficient manner. Each year, the Parks Division equipment procurement schedule is reviewed and revised with the objective of retaining certain equipment for longer periods before replacement is necessary. Proposed purchases for FY 2013-2014 are shown below:

<b>Equipment</b>	<b>Cost</b>
1. 3/4 Ton Pick-up Truck	\$27,000
3. Multi-Use Vehicle	13,000
4. Tractor	15,000
5. Equipment trailer	7,000
<b>Total</b>	<b>\$62,000</b>

*3/4 Ton Pick up Truck - \$27,000*

It is proposed to replace a 2005 ¾ ton pick up truck in use with 58,307 miles currently. This truck is an all purpose vehicle used in the day to day operation of the Parks Division in support of grounds maintenance as well as for plowing during the winter months.

*Multi Use Vehicle – \$13,000*

A 2006 John Deere multi use vehicle that has logged approximately 900 hours and required increased maintenance over the past two years is proposed for replacement in FY2013-2014. This machine is utilized daily in support of facility, grounds and beach maintenance at the Town Beach from May through September, as well as for general bike path and grounds maintenance during the fall and winter months.

*Tractor – \$15,000*

This is the final of a two year funding allocation for the replacement of a 1992 John Deere 4200 tractor. The machine is used year round, expressly for the maintenance and development of parks and facilities.

*Equipment Trailer - \$7,000*

The replacement of a 2001 21 ft. mow trailer that is used daily in support of grounds maintenance operations in transporting equipment throughout the park system is proposed in the 2013-2014 fiscal year.

## **II. PUBLIC WORKS INFRASTRUCTURE PROGRAM**

Transportation projects such as arterial and collector road reconstruction, drainage infrastructure, bridge and dam reconstruction, and sidewalk construction are financed through capital budget annual appropriations, operating program transfers, reserve funding, and general obligation bonds.

The proposed Public Works Improvement Program will require the expenditure of \$8,043,360 over the six year Capital Improvement Program scheduled to begin in FY 2013-2014. The proposed program will require \$3,890,000 in capital budget annual appropriations; \$400,000 in general fund operating budget transfers; the sale of public services bonds totaling \$2,500,000; and \$1,253,360 from the Public Works Improvement Capital Reserve Fund. (*See pages 111-112 for a detailed listing of scheduled projects*).

A transfer of \$640,000 to the Public Works Improvement Capital Reserve Fund is proposed for the 2013-2014 fiscal year. Projects proposed for the 2013-2014 fiscal year are shown below:

### **A. Road Improvement Program FY 2013-2014 Element - \$640,000**

The Town began a formal road improvement program in 2001 to correct roadway deficiencies within the Town's highway system. Road reconstruction and/or resurfacing demands will continue to be the focus of this program over the next six years. As of 2012, most arterial/ collector roads in poor condition have been reconstructed, whereby pavement management efforts can now focus on pavement overlay treatments. Beginning in 2013, the Public Services Department will begin transitioning from full depth reclamation/ road reconstruction projects to pavement overlay projects.

The pavement overlay process consists of placing an asphalt "leveling course", which adjust road surface defects and creates a level surface. The leveling course is followed with a tack coat of oil and a 2" Class I finish course of bituminous concrete. This pavement management technique is less expensive (\$45/linear foot) than full-depth road reconstruction (\$110/linear foot).

Unlike full-depth road reconstruction projects, reflective cracking from existing road substrate may occur resulting in a shorter pavement life than is expected after full-depth road reconstruction. However, in an effort to minimize reflective cracking the Engineering Division is investigating various pavement reinforcement materials, which are applied to the road surface just prior to pavement placement.

#### ***Pavement Overlay Projects***

##### **Arterial/ Collector Roads**

###### ***South Road (Route 138 to Curtis Corner Road)***

The northerly portion of South Road from US Route 138 to Curtis Corner Road is proposed for overlay during the 2013-2014 fiscal year. This section of South Road is approximately 9,600 feet in length and serves as a major north/ south corridor in Town. Proposed road improvements include a bituminous concrete leveling course, geo-membrane installation, tack coat and 2" Class I bituminous concrete overlay.

*Fairgrounds Road (U.S. Route 138 to Waites Corner Road)*

This section of Fairgrounds Road runs from Route 138 to Waites Corner Road (approximately 2,100' long) and is suffering from lane rutting. Proposed road improvements include bituminous concrete leveling course, geo-membrane installation, tack coat and 2" Class I bituminous concrete overlay.

*Stony Fort Road (Old North Road to Slocum Road)*

This section of Stony Fort Road (approximately 2,300 feet long) runs from Old North Road to the section of Stony Fort Road reconstructed in the Summer 2012. Proposed road improvements include bituminous concrete leveling course, geo-membrane installation, tack coat and 2" Class I bituminous concrete overlay. Road shoulder swales will also be reconstructed to better facilitate stormwater infiltration and attenuate stormwater velocities and scouring during heavy precipitation events.

*Glen Rock Road (U.S. Route 138 to Exeter Town Line)*

Glen Rock Road is approximately 8,200 feet in length and runs from Route 138 to the Exeter Town line. Although Glen Rock Road is located in the northwest corner of the Town and is subject to less vehicle traffic than other collector roads in Town, the travel surface is in need of overlay treatment. Proposed road improvements include bituminous concrete leveling course, geomembrane installation, tack coat and 2" Class I bituminous concrete overlay.

**Local Roads**

*No local roads are scheduled for overlay during FY 2013-2014.*

***Stormwater and Environmental Response***

Beginning in 2001, the RI Department of Environmental Management (RIDEM) issued seven- (7) TMDL's for impaired surface water bodies in South Kingstown. Each TMDL identifies specific pollutants and establishes a threshold for necessary pollutant reductions in order for the surface water body to meet water quality standards. After significant dialogue with the US Environmental Protection Agency (USEPA) and RIDEM, the Town has agreed to begin structural best management practices (BMPs) for impaired surface waters in Town. This long-term program will occur over the next 20+ years at significant expense to the Town, with Pettaquamscutt (Narrow) River targeted as the first surface water body schedule for BMPs. Although it is highly unlikely that water quality standards will be met once structural BMPs are constructed, Federal and State environmental officials have indicated that the Town must make the required structural BMP prior to seeking surface water reclassification via a use attainability analysis (UAA).

*Pettaquamscutt (Narrow) River TMDL implementation*

The Town will begin evaluating drainage catchment areas and appropriate structural best management practices (BMPs) in FY 2012-2013 for each of the seven total maximum daily loads (TMDLs) promulgated to date. Narrow River stormwater improvements will be evaluated first since it was the first TMDL issued by RIDEM. This will be a multi-year effort, beginning with a stormwater drainage catchment analysis, followed by proposed structural BMP design and construction. All project phases including a catchment analysis study and structural BMPs are subject to review and approval by applicable regulatory review and permitting agencies. Reserve funding in the amount of \$100,000 is proposed for FY2013-2014.

*Jerry Brown Farm Road Drainage Improvements*

Low-lying sections of Jerry Brown Farm Road have long been plagued by ponding and puddling during heavy precipitation events. In 2012, the Town acquired a “general right-to-drain” against the property to the southwest of the road shoulder, which will be used to re-establish down-gradient drainage patterns in low-lying areas. Drainage infiltration swales in conjunction with road shoulder regrading are proposed at this time. Funding in the amount of \$30,000 is proposed for this work during FY 2013-2014.

***Bridges and Dams***

The Town has the following four- (4) cut granite arch bridges in its inventory:

- Columbia Street at the Village Green
- Church Street at Saugatucket River
- Church Street at Indian Run Brook
- Spring Street at the Village Green

*Church Street Bridge at Saugatucket River*

By virtue of their age and construction, these bridges require periodic inspection and grout joint repair. Based upon the most recent bridge inspection, stone repair to the Church Street (at Saugatucket River) Bridge can be expected in the near future. This structure is a critical bridge given its location in close proximity to the High School and centralized location in Wakefield village. Fiscal Year 2013-2014 represents year two funding (\$30,000) of a three year funding cycle for this structure.

*Wakefield (Main Street) Dam*

The Town recently completed a safety inspection of the Wakefield (Main Street) Dam, which is located next to the Paul Masse Chevrolet dealership. The dam was found to be in good condition but the low-level outlet is inoperative and requires replacement in accordance with RIDEM dam safety regulations. The Town recently teamed with the National Oceanic and Atmospheric Administration (NOAA) and RIDEM, Division of Fish & Wildlife to design and construct fishway improvements at the dam. Proposed improvements include existing baffle fishway reconfiguration, eelway ladder installation and juvenile downstream “plunge pool” improvements that will utilize the existing inoperative low-level outlet. NOAA anticipates constructing these improvements, including low-level outlet repairs, in the Fall 2012/Spring 2013, subject to applicable regulatory agency permitting. Proposed dam funding in the amount of \$25,000 in the 2013-2014 fiscal year will be reserved for future dam improvements.

**III. PUBLIC WORKS EQUIPMENT AND FACILITIES**

The Public Works equipment acquisition/replacement and facility improvements program was established to ensure that vehicles and equipment are replaced, and garage improvements occur, in a timely and cost-efficient manner. Each year, the Highway Division equipment procurement schedule is reviewed and revised with the objective of retaining certain equipment for longer periods before replacement is necessary. Heavy rolling stock equipment such as excavating (i.e. payloader, backhoe) and grading equipment are used fewer hours than smaller equipment such as pickups and small dump trucks.

Public Works equipment acquisitions in the amount of \$213,000 are proposed in the 2013-2014 fiscal year as shown below. It is noted that no Capital Equipment Reserve funding is needed to meet projected program costs.

**A. Equipment Acquisition / Replacement**  
FY 2012-2013 Element - \$213,000

*Pickup/Utility Truck - \$30,000*

It is proposed to replace one of seven pickup/utility body trucks with a one-ton pickup truck equipped with four-wheel drive and a snowplow during F2013-2014. The proposed truck will replace a 2004 Ford F350 pickup truck with 92,000 miles.

*Medium Dump Truck - \$165,000*

Replacement of a 1997 Ford dump truck with 74,000 miles, one of eight medium dump trucks used by the Highway Division, is proposed for FY2013-2014. The trade-in vehicle has suffered heavy dump body and chassis frame damage due to the corrosive nature of winter salt and is proposed to be replaced with a new six-wheel dump truck with snowplow and articulating stainless/ carbon steel dump body/sander.

*Hot Asphalt Pavement Box - \$18,000*

Pothole repair continues to be one of the more problematic tasks encountered by the Highway Division, especially during cold weather months when "hot mix" asphalt is not available. Short and long term performance of "cold patch" is minimal at best. As such, the Highway Division is proposing to procure an asphalt "hot box", which will drop in one the Highway Division's small dump trucks, and will heat and maintain traditional asphalt and asphalt blocks during winter months at the proper temperature for optimal patch performance.

**IV. PUBLIC SAFETY PROGRAM**

**A. Police Computer System/Equipment Upgrades**  
FY2013-2014 Element - \$20,000

In FY2002-2003, a reserve fund was established for computer equipment replacements and upgrades. For planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to the service task performed. In practice, actual equipment replacements are strictly done only as warranted. Workstations usually have a life expectancy of five to six years, while laptops are normally in the five-year range due to exposure to harsher environmental conditions.

Over the next two years, the majority of anticipated expenses will be for replacement of networking equipment, workstations, notebook computers, and peripherals (printers and scanners). As these units show signs of age and degraded reliability, they will be replaced as necessary. Also included in the proposed funding plan is a new program to provide a digital camera to each patrol officer at a total estimated cost of \$4,000. Officers currently share camera equipment that is routinely used to take digital photographs of various incidents. With the limited availability of camera equipment, officers often have to call into the station to request a camera be delivered to them on scene. By making this

equipment readily available to each officer on the road, it will increase efficiency and provide for a greater ability to document incidents for evidentiary purposes.

To maintain the current level of technology, it is proposed that \$20,000 be allocated in FY 2013-2014 to provide reserve funding which will allow the Department to continue the plan for the future maintenance and upgrade of the Public Safety computer network system.

**B. Animal Control Vehicle Replacement**

FY2013-2014 Element - \$30,000

The current animal control vehicle, a 2008 Ford E-250 Econoline Cargo Van, was placed in service in May 2008. The typical replacement cycle for this vehicle is five to six years. While the vehicle currently has over 75,000 miles, it is still in good condition, yet it is anticipated that major mechanical problems could within the next year or two as the mileage gets higher. An allocation of \$30,000 is proposed in FY2013-2014 to be placed in reserve for the future replacement of the vehicle and the animal caging system. It is noted that the cost of a new vehicle could possibly be reduced, if at the actual time of vehicle replacement the caging system is in good condition and it fits into a new model vehicle, it may not need to be replaced.

**C. Public Safety Building - General**

FY2013-2014 Element - \$20,000

The Public Safety Complex located on Kingstown Road was built in 1998. Since that time improvements have been made to the operational controls relating to the building heating, ventilation, and air conditioning systems. The mechanical systems in the building have reached over 14 years of age, with some components nearing the point of maximum life expectancy. Anticipated expenses include the eventual replacement of two variable frequency drives (VFD) that service the HVAC system (\$8,000), the replacement of the chiller (\$80,000), the replacement of the HVAC controller (\$20,000), and overhead door hardware upgrades (\$5,700). The HVAC software management system has become obsolete, and the manufacturer no longer provides software updates. It is anticipated the replacement of this system will also provide the benefit of increased energy efficiency.

The Public Safety Facility Fund balance is \$94,482, which includes \$4,500 expended in September 2012 for seal coating the parking lot. It is proposed that \$20,000 be allocated to the reserve fund in the 2013-2014 fiscal year to provide adequate funding for anticipated facility maintenance and improvements.

**V. COMMUNICATIONS PROGRAM**

**A. Cable Replacement**

FY2013-2014 Element- \$5,000

Funding in the amount of \$5,000 is proposed for FY 2013-2014 for continued expansion of the municipal fire alarm cable and replacement of existing 30-year old cable for fire alarm circuits.

**VI. EMERGENCY MEDICAL SERVICES PROGRAM**

**A. Medical Diagnostics/Equipment Upgrade**

FY2013-2014 Element- \$68,000

It is recommended that \$68,000 be allocated for completion of medical diagnostics equipment upgrades that began in FY2012-2013 for the Zoll X Series EKG/Defibrillators. Funding of \$54,000 will reimburse an advance from the Capital Equipment Reserve Fund that was approved in June 2012 to allow for timely acquisition of the new monitors in FY 2012-2013. The remaining \$14,000 will be used to purchase a replacement Lucas Chest Compression device in FY 2013-2014. It is anticipated that future funding in this category will be proposed to allow replacement of EMS devices as needed.

**B. EMS Facilities Improvements**

FY2013-2014 Element - \$26,000

Funds available within the EMS Facilities Improvement Fund amount to \$81,086 and are earmarked for the South Station renovations. Of this sum \$28,000 is designated for design and consulting services associated with this project. It is proposed that \$26,000 be added to the reserve fund in the 2013-2014 fiscal year toward facility improvements.

*South Station* - EMS currently has an office and a garage at the Public Services building located at 509 Commodore Perry Highway. Currently, the EMS crew at the South Station is in service 12 hours a day, during daytime hours only. Upgrade of existing facilities is needed in order to maintain operational readiness and prepare for future operations. The existing garage configuration requires apparatus be manufactured to fit in the building, increasing costs and leaving no option other than to build a custom truck. As noted above, the Town in the current fiscal year will secure design services for the proposed renovations with projected costs estimates, after which an accurate project cost will then be available.

**VII. SENIOR SERVICES PROGRAM**

**A. Senior Facilities Improvements**

FY2013-2014 Element - \$10,000

Reserve funding in the amount of \$10,000 is proposed for FY 2013-2014 for future facility maintenance projects and upgrades. Specific areas of the Senior Center facility slated for improvements in the 2013-2014 fiscal year include new paint and wallpaper in the main lobby and dining room, replacement of carpeting, and repairs to interior walls. The installation of an additional accordion divider wall in the main activity area is also planned in order to provide for greater diversity of use of building space. The Senior Services Program is explained in further detail on pages 43-45 of this document.

**VIII. GENERAL GOVERNMENT**

**A. Information Technology Program**

FY2013-2014 Element - \$10,000

Over the next six years, major changes are proposed in the manner in which information is managed processed and stored within the Town's Information Management Systems. Reserve funding in the amount of \$10,000 is proposed in FY2013-2014. A detailed explanation of the planned program is provided on pages 50 -52 of this document.

**B. Town Hall Facility Improvements**

FY2013-2014 Element - \$5,000

The Town annually provides a funding transfer to the Town Hall Renovation and Improvement Reserve Fund for future maintenance and facility upkeep. In the 2013-2014 fiscal year, a transfer of \$5,000 is proposed. (*Refer to page 48 of this document for detail on this program.*)

**C. Pool Car Replacement**

FY2013-2014 Element - \$18,000

Funding is proposed for the purchase of a replacement vehicle for one of the Town Hall pool cars currently assigned to the Town Assessor's Office, a 2002 Chevrolet Malibu with 98,000 miles, which is used daily for field inspections. Funding for this vehicle in the amount of \$18,000 is proposed for the 2013-2014 fiscal year.

**UTILITY FUNDS**

The Utility Funds consist of three principal operations - water supply and distribution; wastewater collection and treatment; and solid waste disposal. The proposed schedule of capital improvements for the 2013-2014 fiscal year is as follows:

**I. WATER FUND**

**A. Pump Station Roadway Repairs**

FY 2013-2014 Element - \$25,000

The Water Division's Factory Pond well field access road is in poor condition and in need of repair. Selective pavement overlay and/or replacement is proposed to extend the life of this important single lane access road. FY2013-2014 funding in the amount of \$25,000 is proposed for this project.

**B. Leak Detection Program**

FY 2013-2014 Element - \$25,000

Both the South Shore and Middlebridge water systems continue to suffer higher than acceptable rates of "unaccounted for" water. Unaccounted for water is defined as the difference between production water readings and water user readings that are adjusted for unmetered consumption such as fire protection and fire hydrant flushing. South Shore and Middlebridge unaccounted for water ranges between 10% and 35%, which is higher than the State target of 10%. Given the limited size of the Middlebridge system to serve as a pilot, the Water Division previously secured professional leak detection services to perform state of the art "correlator" leak detection and traditional acoustic leak detection methods. Correlator methods revealed no leaks, whereas acoustic methods revealed two

leaks, which were promptly repaired. Leak detection will continue to be the most challenging issue facing the Water Division, since the poor transmissivity of water main materials and soil composition prove difficult to detect leaks. Funding in the amount of \$25,000 for FY 2013-2014 is proposed for this on-going effort.

**C. Rolling Stock Equipment Replacement Program**

FY 2013-2014 Element - \$12,000

Funding in the amount of \$12,000 is proposed for FY 2013-2014 for the purchase of a small tilt bed dump trailer that will be used to transport a mini-excavator purchased in the current fiscal year. This trailer, in conjunction with the mini-excavator, will help reduce third party excavating sub-contractor expenses when small excavations (ex.: curbstop replacement) is necessary.

**D. GIS Upgrade**

FY 2013-2014 Element - \$20,000

The Water Division uses the Town's Geographic Information System (GIS) extensively for water distribution system related work. At this time, the Public Services Department currently uses Microsoft Access and/or ADMINS databases for almost all infrastructure management. However, Access and ADMINS have proven very difficult to use for data management and are not easily integrated with the Town's GIS system. As such, new municipal infrastructure management software (ex.: Vue Works, or equal), which is GIS compatible is proposed for the Town's Water Division in FY 2013-2014 in the amount of \$20,000.

**E. East Matunuck Beach Water Main By-Pass**

FY 2013-2014 Element - \$20,000

The South Shore water system serves two distinct geographically separated areas that are linked by a single 12" diameter water main that runs along the Matunuck/ East Matunuck barrier beach. This water main was compromised by severe coastal erosion generated by Superstorm Sandy in October 2012. As a result of this main line breach, the westerly water service area lost access to its water supply. Essentially, for approximately 24 hours the western portion of the water system, which serves approximately 1,700 properties, relied on available supply held at the Mautucket Water Tank (400,000 gallon) for both domestic use and fire protection. (The South Shore's sole water supply is provided via a wholesale water connection with United Water- RI (UWRI) at the South County Hills water meter pit.)

To address this issue, the Town's Water Division has begun engineering design work to provide a water main loop north of Potter Pond between Matunuck and East Matunuck along US Route 1. Given the distance of this route, and associated State highway road restoration, municipal bonding will most likely be required to finance this project. The cost of this water main extension project is estimated at \$1 million to \$1.5 million. Engineering design and project planning will begin in FY 2013.

**II. WASTEWATER FUND**

**Plant Operations & Equipment Replacement**

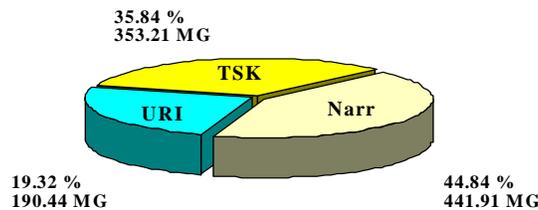
In order to ensure smooth and efficient Wastewater Treatment Facility (WWTF) process operations, the Wastewater Division uses a scheduled equipment maintenance and repair program for major WWTF plant components. Within the past thirteen (13) years, major plant components replaced and/or repaired include improvements to the solids handling, Phase I hydraulic upgrade, and the headworks and disinfection infrastructure.

Given the complexity of the WWTF, various major plant components can be expected to fail in the future and will require replacement. The proposed replacement schedule is based on in-house assessments; however, the order and time of equipment failure could vary from these projections.

Since commencement of Regional WWTF operations in 1976, capital related improvements to the facility are proportionately shared between the Towns of South Kingstown and Narragansett and the University of Rhode Island, based upon each regional partner's respective flow contribution.

Flow apportionment to the WWTF for the 2011-2012 fiscal year is shown below:

**FY 2011-2012 Regional WWTF Partner Flow Shares**



Local collection system and pump station improvement expenditures, where applicable are paid proportionately by the Town of South Kingstown and URI based upon flow contribution to the Kingston (FY2011-2012: SK=10.24%; URI=89.76%) and Silver Lake (FY2011-2012: SK=64.97%; URI=35.03%) pump stations. South Kingstown assumes all total costs associated with the remaining eleven- (11) local pump stations.

**A. Regional Wastewater Treatment Facility (WWTF) Building Improvements**

FY 2013-2014 Element - \$40,000

Funding will be used to replace the flat roof on the main operations building, which was last replaced in 1989 with a 20 year membrane roof. The current roofing system has begun to leak and will be replaced with a new roofing system. In addition to membrane systems, consideration will be given to traditional tar and gravel type roofing. Funding in the amount of \$40,000 is proposed for this project in FY 2013-2014. WWTF flow cost sharing (35.84%- SK) will be used for this project.

Total Projected Cost	\$40,000
T.S.K. Regional Partner Share (35.84%)	\$14,336

**B. Local Pump Station Improvements**

FY 2013-2014 Element - \$35,000

It is proposed to install influent grinders at the Hospital lift station in the 2013-2014 fiscal year, which will replace original comminutors that were installed at the time of original pump station construction in the mid 1970's. The proposed grinders will macerate any solids or foreign debris, thereby protecting the pump station pumps. This project will be installed in-house by Wastewater Division staff. The total cost for this project during FY 2013-2014 will be \$35,000, with local collection system cost sharing (100%) used for this purchase.

Total Projected Cost	\$35,000
T.S.K. Regional Partner Share (100.00%)	\$35,000

**C. Kingston Pump Station Generator Replacement**

FY 2013-2014 Element - \$160,000

The Kingston pump station generator set, similar to the Silver Lake generator set is now 30 years old. This generator provides standby power to the station's three pumps. The unit is scheduled for replacement no later than FY 2014-2015 at a projected replacement cost of \$290,000. Kingston pump station flows will be used to apportion this capital expenditure. FY 2013-2014 funding of \$160,000 represents the second year of a three-year funding cycle for this project.

Kingston PS Total Projected Cost	\$160,000
T.S.K. Regional Partner Share (10.24%)	\$16,384

**D. Regional WWTF Headworks Improvements**

FY 2013-2014 Element - \$30,000

Wastewater flow to the regional wastewater treatment facility (WWTF) begins the treatment process at an enclosed influent "headworks" building. This building, which has an odor abatement system, is subject to corrosion as a result of the caustic environment. Proposed improvements are associated with interior concrete wall rehabilitation and protective surface system application. Funding in the amount of \$30,000 is proposed for this project in FY 2013-2014. WWTF flow cost sharing (35.84%-SK) will be used for this project.

Total Projected Cost	\$30,000
T.S.K. Regional Partner Share (35.84%)	\$10,752

**E. Rolling Stock Equipment Replacement**

FY 2013-2014 Element - \$40,000

Funding in the amount of \$40,000 is proposed to purchase a four-wheel drive utility body truck during FY 2013-2014, which will replace a 1996 Ford four wheel drive utility body pickup with 69,000 miles. This vehicle is also equipped with a small crane and is used by the Wastewater Division's maintenance staff for WWTF maintenance, collection system jetting, and video camera trailer towing. WWTF regional partner (URI) cost sharing will be used for this vehicle.

Total Projected Cost	\$40,000
T.S.K. Regional Partner Share (64.97%)	\$25,988

**F. GIS Upgrade**

FY 2013-2014 Element - \$20,000

Similar to the Water Division, the Wastewater Division uses the Town's Geographic Information System (GIS) extensively for infrastructure management. Proposed Wastewater Division funding in the amount of \$20,000 will be used in conjunction with proposed Water Division funding (*see page 98*) to procure GIS compatible infrastructure management software. Local collection system cost sharing (100% SK) will be used for this purchase.

Total Projected Cost	\$20,000
T.S.K. Regional Partner Share (100.00%)	\$20,000

**SCHOOL FUND**

It is proposed that all funds appropriated in the School Fund for projects identified in the School Fund's Capital Budget be held in a "School Facilities Improvement Capital Reserve Fund." Project descriptions provided below were prepared by the School Department. While presented as a component of the Town's comprehensive Capital Improvement Program, Town Administration has not evaluated these projects for need or cost estimation.

**I. TECHNOLOGY**

**A. Computer Labs**

FY 2013-2014 Element - \$70,000

The District Technology Plan includes computer labs in each school. Currently, there are 14 labs (one at each elementary school, two at each middle school and six at the high school). The labs are on a 7-year replacement cycle, and it is proposed to update the labs at the high school and middle schools that have reached that threshold.

**B. Administrative Computers**

FY 2013-2014 Element - \$15,000

As part of the District Technology Plan, administrative computers will be replaced, based on age and need. For the 2013-2014 fiscal year, an appropriation of \$15,000 is proposed.

**C. Computer Equity/Replacement**

FY 2013-2014 Element - \$115,000

Over the last several years, funds have been used to create equipment equity throughout the school system, with the district's goal to provide equitable access to technology for all students and teachers. Most classrooms now have computers in place and it is necessary to continue with a scheduled replacement cycle. It is proposed that \$115,000 be appropriated during FY2013-2014 to replace school computers as needed.

**D. Network Hardware**  
FY 2013-2014 Element - \$25,000

The School system is a networking environment, with each school having a local area network and using a wide area network to connect to the Internet and the District's student data system. It is necessary to support and upgrade the networks to maintain reliability. FY2013-2014 funding in the amount of \$25,000 is proposed for the purchase of servers, routers, switches, fiber optic cabling, and to upgrade existing servers.

**II. DISTRICT-WIDE PROJECTS**

**A. Vehicle Replacement Program**  
FY 2013-2014 Element- \$30,000

As part of the School Department's vehicle replacement program for the aging fleet of vehicles that are used for daily maintenance work, and snow removal in the winter months, funding in the amount of \$30,000 is proposed for the replacement of one truck in FY 2013-2014.

**SECTION IV**

**TOWN MANAGER**

**PROPOSED**

**FY 2013-2014 TO 2018-2019**

**CAPITAL IMPROVEMENT PROGRAM**

<b>Town Manager Proposed Capital Improvement Program</b>								
<b>General Fund</b>	<b>Fiscal Year 2012-2013</b>	<b>Fiscal Year 2013-2014</b>	<b>Fiscal Year 2014-2015</b>	<b>Fiscal Year 2015-2016</b>	<b>Fiscal Year 2016-2017</b>	<b>Fiscal Year 2017-2018</b>	<b>Fiscal Year 2018-2019</b>	<b>Six Year Total</b>
<b><i>Recreation Program</i></b>								
Park Rehabilitation/Improvements	\$91,000	\$95,000	\$105,000	\$116,000	\$111,000	\$120,000	\$110,000	\$657,000
Equipment Purchase/ Replacement	78,000	62,000	100,000	122,000	124,000	109,000	154,000	671,000
Marina Park Improvements	0	10,000	30,000	10,000	30,000	0	0	80,000
<b>Recreation Dept. - Subtotal</b>	<b>\$169,000</b>	<b>\$167,000</b>	<b>\$235,000</b>	<b>\$248,000</b>	<b>\$265,000</b>	<b>\$229,000</b>	<b>\$264,000</b>	<b>\$1,408,000</b>
<b><i>Public Services Program</i></b>								
Road Improvement Program	\$625,000	\$640,000	\$650,000	\$650,000	\$650,000	\$650,000	\$650,000	\$3,890,000
Equipment Acquisition	215,000	213,000	211,000	230,000	230,000	231,000	237,000	1,352,000
<b>Public Services Dept. - Subtotal</b>	<b>\$840,000</b>	<b>\$853,000</b>	<b>\$861,000</b>	<b>\$880,000</b>	<b>\$880,000</b>	<b>\$881,000</b>	<b>\$887,000</b>	<b>\$5,242,000</b>
<b><i>Public Safety Program</i></b>								
Computer System Equipment	\$20,000	\$20,000	\$30,000	\$35,000	\$35,000	\$35,000	\$15,000	\$170,000
Animal Control Vehicle Replacement	0	30,000	0	0	0	0	0	30,000
Communications Equipment	0	0	10,000	10,000	10,000	10,000	10,000	50,000
Public Safety Building - General	50,000	20,000	10,000	10,000	10,000	10,000	11,000	71,000
<b>Public Safety Dept. - Subtotal</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$50,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$36,000</b>	<b>\$321,000</b>
<b><i>Communications Department</i></b>								
Cable Purchase	\$5,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$55,000
Panel Truck	0	0	0	40,000	0	0	0	40,000
<b>Communications Dept. - Subtotal</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$10,000</b>	<b>\$50,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$95,000</b>
<b><i>Emergency Medical Services</i></b>								
Medical Diagnostics	\$30,000	\$68,000	\$15,000	\$0	\$0	\$0	\$25,000	\$108,000
Facilities Improvements - South	25,000	26,000	21,000	0	0	0	0	47,000
Facilities Improvements - North	0	0	5,000	0	5,000	0	0	10,000
Mobile Computing Upgrade	12,000	0	0	0	0	8,000	0	8,000
EMS Vehicle Replacement #1	0	0	40,000	80,000	81,000	0	0	201,000
EMS Vehicle Replacement #2	0	0	35,000	25,000	0	0	0	60,000
EMS Vehicle Replacement #3	0	0	0	0	0	80,000	80,000	160,000
<b>Emergency Medical Services - Subtotal</b>	<b>\$67,000</b>	<b>\$94,000</b>	<b>\$116,000</b>	<b>\$105,000</b>	<b>\$86,000</b>	<b>\$88,000</b>	<b>\$105,000</b>	<b>\$594,000</b>

<b>Town Manager Proposed Capital Improvement Program</b>								
<b>General Fund</b>	<b>Fiscal Year 2012-2013</b>	<b>Fiscal Year 2013-2014</b>	<b>Fiscal Year 2014-2015</b>	<b>Fiscal Year 2015-2016</b>	<b>Fiscal Year 2016-2017</b>	<b>Fiscal Year 2017-2018</b>	<b>Fiscal Year 2018-2019</b>	<b>Six Year Total</b>
<b><i>Library Program</i></b>								
Library Facilities Renovations Program	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Library Depart. - Subtotal</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><i>Senior Services Program</i></b>								
Senior Facilities Improvements	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Senior Transportation Vehicle	0	0	0	0	0	0	50,000	50,000
<b>Senior Services Depart - Subtotal</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$60,000</b>	<b>\$110,000</b>
<b><i>General Government</i></b>								
Information Technology Program	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Town Hall - Renovations and Upkeep	5,000	5,000	5,000	5,000	10,000	10,000	10,000	45,000
Pool Car Replacement	19,000	18,000	0	18,000	0	0	20,000	56,000
<b>General Government - Subtotal</b>	<b>\$34,000</b>	<b>\$33,000</b>	<b>\$15,000</b>	<b>\$33,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$40,000</b>	<b>\$161,000</b>
<b>General Fund Total</b>								
	<b>\$1,210,000</b>	<b>\$1,232,000</b>	<b>\$1,297,000</b>	<b>\$1,381,000</b>	<b>\$1,326,000</b>	<b>\$1,293,000</b>	<b>\$1,402,000</b>	<b>\$7,931,000</b>

Town Manager Proposed Capital Improvement Program								
Water Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b><u>Water Storage</u></b>								
Mautucket Water Tank Cleaning	\$0	\$0	\$15,000	\$0	\$0	\$25,000	\$0	\$40,000
Victoria Lane Water Tank Cleaning	0	0	15,000	0	25,000	0	0	40,000
SCADA/Telemetry Upgrades	0	0	0	25,000	0	0	35,000	60,000
<b><u>Water Supply</u></b>								
RIDOH Capital Infrastructure Plan	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$20,000
RIDOH Vulnerability Assessment Plan	0	0	0	0	25,000	0	0	25,000
Water Supply Mgmt Plan Reaffirmation	0	0	0	0	0	0	0	0
Pump Station Roof Repairs	20,000	0	0	20,000	0	0	0	20,000
Pump Station Road & Mautucket Tank Access Imp.	0	25,000	25,000	0	0	0	0	50,000
<b><u>Water Distribution</u></b>								
Leak Detection Equipment	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Water Main Replacement Program	0	0	25,000	25,000	25,000	25,000	25,000	125,000
<b><u>Equipment &amp; GIS</u></b>								
DPS Office Building Contribution	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Rolling Stock Equipment Replacement	40,000	12,000	0	25,000	0	0	0	37,000
GIS Upgrade	0	20,000	0	0	0	0	0	\$20,000
<b><u>Future Bonding Program</u></b>								
East Matunuck Beach Water Main By-Pass	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
<b>Water Fund Total</b>	<b>\$60,000</b>	<b>\$102,000</b>	<b>\$115,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$75,000</b>	<b>\$85,000</b>	<b>\$617,000</b>

Town Manager Proposed Capital Improvement Program								
Wastewater Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b><i>WWTF, Telemetry &amp; Pump Stations</i></b>								
WWTF Building Infrastructure Upgrade	\$0	\$40,000	\$0	\$0	\$0	\$40,000	\$60,000	\$140,000
WWTF Telemetry and Control Upgrade	0	0	0	30,000	0	0	0	30,000
WWTF Standby Generator Replacement	0	0	37,000	180,000	0	0	0	217,000
WWTF Outfall Diffuser Repair	0	0	0	0	0	0	20,000	20,000
WWTF Boiler Replacement Project	0	0	0	0	0	0	80,000	80,000
Local Pump Station Improvements	0	35,000	0	0	50,000	50,000	50,000	185,000
Silver Lake P. S. Pump Replacement	210,000	0	0	0	0	0	0	0
Kingston P. S. Generator Replacement	17,000	160,000	113,000	0	0	0	0	273,000
<b><i>Solids Handling</i></b>								
Solids Handling Upgrade	\$0	\$0	\$40,000	\$0	\$30,000	\$0	\$20,000	\$90,000
Waste Sludge Pumps	0	0	0	0	0	50,000	0	50,000
Septage Holding Tank	0	0	0	50,000	0	0	0	50,000
<b><i>Primary Treatment</i></b>								
Influent Headworks	\$0	\$30,000	\$0	\$0	\$0	\$50,000	\$0	\$80,000
Primary Treatment Upgrade	0	0	0	0	0	50,000	50,000	100,000
Primary Grease & Sludge Pumps	0	0	0	0	50,000	0	0	50,000
<b><i>Secondary Treatment</i></b>								
Chemical Storage Building Repair	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Aeration Equipment Upgrade	0	0	40,000	40,000	50,000	0	0	130,000
Clarifier Isolation Valve Replacement	30,000	0	30,000	0	0	0	0	30,000
<b><i>Collection System</i></b>								
Evaluation Report	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Interceptor Repair and Cleaning	20,000	0	0	0	100,000	0	0	100,000
<b><i>Equipment &amp; GIS</i></b>								
Collection System Maint. Equipment	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$40,000
Rolling Stock Equipment Replacement	25,000	40,000	0	30,000	30,000	30,000	0	130,000
DPS Building Improvement Cost Share	0	0	10,000	0	0	20,000	0	30,000
Geographic Information System Upgrade	5,000	20,000	0	0	0	10,000	0	30,000
<b>Wastewater Fund Total</b>	<b>\$307,000</b>	<b>\$325,000</b>	<b>\$320,000</b>	<b>\$330,000</b>	<b>\$350,000</b>	<b>\$300,000</b>	<b>\$305,000</b>	<b>\$1,930,000</b>

School Department Proposed Capital Improvement Program								
School Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b>Technology</b>								
High School Computer Labs	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
Middle Schools Computer Labs	0	35,000	0	0	35,000	0	35,000	105,000
Elementary Schools Computer Labs	35,000	0	35,000	45,000	0	50,000	0	130,000
Telecommunications Program	0	0	0	25,000	20,000	0	25,000	70,000
Administrative Computers	15,000	15,000	15,000	15,000	10,000	10,000	10,000	75,000
Computer Equity/Replacement	80,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<b>Subtotal</b>	<b>\$155,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$260,000</b>	<b>\$240,000</b>	<b>\$235,000</b>	<b>\$245,000</b>	<b>\$1,430,000</b>
<b>District-wide Projects</b>								
Painting Program	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$100,000
Vehicle Replacement Program	0	30,000	0	35,000	0	35,000	0	100,000
Track Resurfacing	135,000	0	0	0	0	0	25,000	25,000
High School Bleacher Replacement	0	0	50,000	0	0	0	0	50,000
<b>Subtotal</b>	<b>\$135,000</b>	<b>\$30,000</b>	<b>\$50,000</b>	<b>\$35,000</b>	<b>\$50,000</b>	<b>\$35,000</b>	<b>\$75,000</b>	<b>\$275,000</b>
<b>School Fund Total</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$320,000</b>	<b>\$1,705,000</b>
Undesignated Funds Forwarded	0	0	0	0	0	0	0	0
<b>School Fund Transfer</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$320,000</b>	<b>\$1,705,000</b>
<b>Capital Improvement Program Total</b>	<b>\$1,867,000</b>	<b>\$1,914,000</b>	<b>\$2,007,000</b>	<b>\$2,126,000</b>	<b>\$2,086,000</b>	<b>\$1,938,000</b>	<b>\$2,112,000</b>	<b>\$12,183,000</b>

**Town Manager Proposed  
 Capital Improvement Program  
 Long Range Program Element (All Funds)**

Includes Bond and all other Funding Sources	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
	(Current Yr.)	Year #1	Year #2	Year #3	Year #4	Year #5	Year #6	(Six-Years)
<b>Open Space and Recreational Programs</b>								
Open Space Acquisition Program	\$95,000	\$75,000	\$75,000	\$75,000	\$75,000	\$50,000	\$50,000	\$400,000
South County Commons Bike Path	0	275,000	0	0	0	0	0	275,000
Neighborhood Guild Improvements	0	0	0	1,000,000	0	0	0	1,000,000
Community Gymnasium	0	0	0	0	0	4,235,300	0	4,235,300
Town Beach Program	0	160,000	250,000	25,000	25,000	0	0	460,000
Marina Park Improvements	30,000	82,000	55,000	40,000	0	0	0	177,000
<b>General Municipal Programs</b>								
Road Improvement Program	\$1,497,760	\$1,181,525	\$1,999,895	\$1,626,705	\$1,405,920	\$1,123,675	\$705,640	\$8,043,360
Public Safety Programs	23,250	134,050	45,900	34,800	67,400	76,900	51,300	410,350
Municipal Planning Program	20,000	30,000	10,000	5,000	10,000	8,000	15,000	78,000
Municipal Energy Conservation Program	335,721	0	0	0	0	0	0	0
Kingston Library Improvements	90,000	0	0	0	0	0	0	0
Information Technology Program	572,000	315,000	315,000	45,000	0	0	70,000	745,000
Property Revaluation Program	472,870	0	0	260,000	0	0	270,000	530,000
Senior Services Program	0	65,000	25,000	20,000	20,000	20,000	10,000	160,000
Town Hall Improvements	30,000	95,000	65,000	0	20,000	85,000	0	265,000
<b>Utility Department Programs</b>								
East Matunuck Beach Water Main By-Pass	\$30,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
<b>School Department Programs</b>								
General Building Renovations Program	\$0	\$0	\$1,000,000	\$0	\$600,000	\$1,000,000	\$0	\$2,600,000
<b>Total Long Range Program</b>	<b>\$3,196,601</b>	<b>\$2,412,575</b>	<b>\$4,840,795</b>	<b>\$3,131,505</b>	<b>\$2,223,320</b>	<b>\$6,598,875</b>	<b>\$1,171,940</b>	<b>\$20,379,010</b>
<b>Total Annual Funding Element</b>	<b>\$1,867,000</b>	<b>\$1,914,000</b>	<b>\$2,007,000</b>	<b>\$2,126,000</b>	<b>\$2,086,000</b>	<b>\$1,938,000</b>	<b>\$2,112,000</b>	<b>\$12,183,000</b>
<b>Total Capital Program</b>	<b>\$5,063,601</b>	<b>\$4,326,575</b>	<b>\$6,847,795</b>	<b>\$5,257,505</b>	<b>\$4,309,320</b>	<b>\$8,536,875</b>	<b>\$3,283,940</b>	<b>\$32,562,010</b>
Less Road Improvement Transfers	(\$625,000)	(\$640,000)	(\$650,000)	(\$650,000)	(\$650,000)	(\$650,000)	(\$650,000)	(\$3,890,000)
Less Marina Park Improvements	0	(10,000)	(30,000)	(10,000)	(30,000)	0	0	(80,000)
Less Town Beach Transfers	(25,000)	(10,000)	(15,000)	(10,000)	(25,000)	(10,000)	(10,000)	(80,000)
Less Kingston Library	(25,000)	0	0	0	0	0	0	0
Less Town Hall Improvement Transfers	(5,000)	(5,000)	(5,000)	(5,000)	(10,000)	(10,000)	(10,000)	(45,000)
Less Information Technology Transfers	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(60,000)
Less Public Safety Programs	(70,000)	(40,000)	(50,000)	(55,000)	(55,000)	(55,000)	(36,000)	(291,000)
Less Senior Programs	0	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(60,000)
<b>Total Transfers</b>	<b>(\$760,000)</b>	<b>(\$725,000)</b>	<b>(\$770,000)</b>	<b>(\$750,000)</b>	<b>(\$790,000)</b>	<b>(\$745,000)</b>	<b>(\$726,000)</b>	<b>(\$4,506,000)</b>
<b>Net Capital Program</b>	<b>\$4,303,601</b>	<b>\$3,601,575</b>	<b>\$6,077,795</b>	<b>\$4,507,505</b>	<b>\$3,519,320</b>	<b>\$7,791,875</b>	<b>\$2,557,940</b>	<b>\$28,056,010</b>

**SECTION V**

**PUBLIC WORKS AND PARKS & RECREATION**

**SIX-YEAR WORK PLAN**

**IMPROVEMENTS\EQUIPMENT SCHEDULES**



<b>Town Manager Proposed Public Works Improvement Program</b>									
	Estimated 2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Six Year Total	
<b>Total Road Program</b>	<b>\$1,382,760</b>	<b>\$996,525</b>	<b>\$1,814,895</b>	<b>\$1,426,705</b>	<b>\$1,193,920</b>	<b>\$933,675</b>	<b>\$550,640</b>	<b>\$7,515,000</b>	
<b><u>New and Replacement Sidewalks</u></b>									
To Be Determined	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000	
<b>New Sidewalks - Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	
<b><u>New Drainage Projects</u></b>									
TMDL Implementation Reserve Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000	
Bayfield Drive / Jerry Brown Farm Road	0	30,000	0	0	0	0	0	30,000	
Torrey Road	0	0	0	20,000	0	0	0	20,000	
<b>New Drainage - Total</b>	<b>\$100,000</b>	<b>\$130,000</b>	<b>\$100,000</b>	<b>\$120,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$650,000</b>	
<b><u>Bridges and Dams</u></b>									
Bridge Inspection Program	\$0	\$0	\$25,000	\$0	\$0	\$30,000	\$0	\$55,000	
Dugway Bridge (RIDOT #950)	0	0	0	0	0	0	25,000	25,000	
Saugatucket River Culvert	0	0	15,000	50,000	50,000	0	0	115,000	
Church St (RIDOT #564)	15,000	30,000	30,000	0	0	0	0	60,000	
Church St Pedestrian Bridge	0	0	0	0	50,000	0	0	50,000	
Spring St Bridge	0	0	0	0	0	20,000	0	20,000	
Wakefield Mill Dam	0	25,000	0	0	0	0	0	25,000	
Rocky Brook Dam	0	0	0	0	0	20,000	0	20,000	
<b>Bridges &amp; Dams - Total</b>	<b>\$15,000</b>	<b>\$55,000</b>	<b>\$70,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$70,000</b>	<b>\$25,000</b>	<b>\$370,000</b>	
<b><u>Highway Facility Program</u></b>									
Building Repair & PSOB Transfers	\$0	\$0	\$15,000	\$0	\$0	\$20,000	\$0	\$35,000	
Salt Barn Improvements	0	0	0	0	0	0	30,000	30,000	
Fuel Center Upgrade	0	0	0	0	12,000	0	0	12,000	
<b>Highway Facility Program - Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$12,000</b>	<b>\$20,000</b>	<b>\$30,000</b>	<b>\$77,000</b>	
<b><u>Program Summary</u></b>									
Arterial Road Program	\$615,240	\$432,900	\$1,093,795	\$984,175	\$888,920	\$933,675	\$302,840	\$4,636,305	
Collector Road Program	534,040	563,625	721,100	442,530	305,000	0	247,800	2,280,055	
Local Road Program	233,480	0	0	0	0	0	0	0	
Sidewalk Improvements	0	0	0	30,000	0	0	0	30,000	
Drainage Improvements	100,000	130,000	100,000	120,000	100,000	100,000	100,000	650,000	
Bridge and Dam Improvements	15,000	55,000	70,000	50,000	100,000	70,000	25,000	370,000	
Highway Facility Program	0	0	15,000	0	12,000	20,000	30,000	77,000	
<b>Projected Expenses - Total</b>	<b>\$1,497,760</b>	<b>\$1,181,525</b>	<b>\$1,999,895</b>	<b>\$1,626,705</b>	<b>\$1,405,920</b>	<b>\$1,123,675</b>	<b>\$705,640</b>	<b>\$8,043,360</b>	
<b><u>"Pay As You Go" Capital Budget Funding</u></b>									
CIP - Road Improvement Program Transfer:	\$625,000	\$640,000	\$650,000	\$650,000	\$650,000	\$650,000	\$650,000	\$3,890,000	
General Fund Operating Transfer	50,000	60,000	60,000	60,000	60,000	80,000	80,000	400,000	
Public Service Bonds Issued – June Sale	0	0	1,500,000	0	1,000,000	0	0	2,500,000	
<b>Projected Income - Total</b>	<b>\$675,000</b>	<b>\$700,000</b>	<b>\$2,210,000</b>	<b>\$710,000</b>	<b>\$1,710,000</b>	<b>\$730,000</b>	<b>\$730,000</b>	<b>\$6,790,000</b>	
<b>Projected Fund Balance - June 30th</b>	<b>\$1,287,628</b>	<b>\$806,103</b>	<b>\$1,016,208</b>	<b>\$99,503</b>	<b>\$403,583</b>	<b>\$9,908</b>	<b>\$34,268</b>		
<b><u>Public Works Improvement Fund</u></b>									
<b>Funds Available 6-30-12</b>	<b>\$2,110,388</b>				<b>Public Works Bonding Requirements</b>		<b>2006 Bond</b>	<b>2014 Bond</b>	<b>Referendum</b>
Less 2012-2013 Expense	(\$1,497,760)				Public Works Bond 5/2015		400,000	1,100,000	November-14
Plus 2012-2013 Revenue	675,000				Public Works Bond 5/2018		0	1,000,000	November-14
<b>Funds Available 6-30-13</b>	<b>\$1,287,628</b>				<b>Six-Year Bonding Requirements</b>		<b>\$400,000</b>	<b>\$2,100,000</b>	<b>\$2,500,000</b>
<i>Note: Transportation Bond Authorization November 2006 for \$400,000.</i>									

<b>Town Manager Proposed Public Works Improvement Program- Equipment Replacement Schedule</b>								
	<b>Budgeted 2012-2013</b>	<b>Fiscal Year 2013-2014</b>	<b>Fiscal Year 2014-2015</b>	<b>Fiscal Year 2015-2016</b>	<b>Fiscal Year 2016-2017</b>	<b>Fiscal Year 2017-2018</b>	<b>Fiscal Year 2018-2019</b>	<b>Six Year Total</b>
<b><i>Highway Division Equipment</i></b>								
Super., Engin. Vehicles & Equipment	\$23,000	\$0	\$0	\$0	\$0	\$26,000	\$0	\$26,000
Vehicle Lifts	0	0	0	0	0	0	0	0
Pickup & Utility Trucks- (7)	33,000	30,000	0	0	35,000	0	37,000	102,000
Light Dumps- (3)	85,000	0	96,000	0	0	0	0	96,000
Medium Dumps - (8)	139,000	165,000	85,000	85,000	90,000	90,000	0	515,000
Large Dumps- (2)	0	0	30,000	30,000	30,000	30,000	80,000	200,000
Street Sweepers- (2)	0	0	0	75,000	75,000	0	0	150,000
Jet-Vac Truck	0	0	0	0	0	0	0	0
Arborist Truck	0	0	0	0	0	0	0	0
Roadside Mowing- (3)	0	0	0	0	0	0	95,000	95,000
Backhoe/ Bobcat	0	0	0	0	0	85,000	85,000	170,000
Payloader	0	0	0	0	0	0	0	0
Grader	0	0	0	0	0	0	0	0
Debris Management Grapples	0	0	0	0	0	0	0	0
Chippers- (2)	0	0	0	40,000	0	0	0	40,000
Trailers & Message Board	0	0	0	0	0	0	0	0
Hot Asphalt Pavement Box	0	18,000	0	0	0	0	0	18,000
Equipment Reserve Funds Available	(65,000)	0	0	0	0	0	(60,000)	(60,000)
<b>Highway Division - Equip. Total</b>	<b>\$215,000</b>	<b>\$213,000</b>	<b>\$211,000</b>	<b>\$230,000</b>	<b>\$230,000</b>	<b>\$231,000</b>	<b>\$237,000</b>	<b>\$1,352,000</b>

Town Manager Proposed Parks Improvement Program								
Park Facility	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total
<b>Abbie Perry Park</b>								
Resurface BB / Parking Lot						\$10,000		\$10,000
Playground Improvements						5,000		5,000
<b>Broad Rock Playfields</b>								
Parking Lot Improvements				\$20,000				20,000
Tennis Court Resurfacing			\$30,000					30,000
<b>Brousseau Park</b>								
Tennis Court Resurfacing			10,000					10,000
Parking Lot Improvements					\$15,000			15,000
Playground Upgrades				10,000	10,000			20,000
Basketball Court Resurfacing	\$6,000							0
<b>Curtis Corner Playfields</b>								
Road / Parking Lot / Bike Path Improv.						10,000		10,000
Playground Improvements		15,000						15,000
Irrigation System Upgrade	5,000						\$5,000	5,000
Stone Wall / Guardrail / Fencing						10,000		10,000
<b>Fagan Park</b>								
Parking Lot Improvements							5,000	\$5,000
Playground Upgrades					10,000			10,000
<b>Green Hill Park</b>								
Tennis / Basketball Court Improvements				6,000	6,000			12,000
Picnic Shelter					10,000			10,000
<b>Hazard Garden</b>								
Landscape / Fence Improvements				5,000				5,000
<b>Marina Park</b>								
Boat Ramp Relocation		10,000						10,000
Public Dock Expansion			10,000					10,000
Resurfacing of Parking Lots				20,000				20,000
<b>Old Mountain Field</b>								
In-line Rink Alterations	5,000							0
Picnic Shelter						10,000		10,000
Skate Park Improvements				10,000				10,000
Tennis Courts Resurfacing							10,000	10,000
<b>Park Maintenance Building</b>								
Exterior Door Installation							10,000	10,000
Maintenance Software Program						10,000		10,000
<b>Saugatucket Park</b>								
Basketball Court Improvements			10,000					10,000
Walking Paths Improvements					20,000			20,000

<b>Stepping Stone Pre-School</b>								
Restroom / lower level Improvements				\$15,000				\$15,000
Interior Building Improvements	\$15,000							0
Playground Improvements		\$5,000						5,000
Ramp Access - ADA Compliance							\$15,000	15,000
<b>Town Beach</b>								
Beach Improvement Program	25,000	10,000	\$15,000	10,000	\$25,000	\$10,000	10,000	80,000
<b>Town Farm Park</b>								
Playground Upgrade						20,000		20,000
<b>Treaty Rock Park</b>								
Playground Upgrades						10,000	10,000	20,000
Drainage Improvements						5,000		5,000
Basketball Court Improvements			5,000					5,000
<b>Tri-Pond Park</b>								
Asa Pond Dock Installation							8,000	8,000
Outdoor Classroom/Shelter							10,000	10,000
<b>Tuckertown Park</b>								
Playground Upgrades		30,000						30,000
Basketball Court Resurfacing							7,000	7,000
Tennis Court Resurfacing	10,000							0
Restroom Building Improvements	10,000	10,000	15,000					25,000
<b>Village Green</b>								
Tennis Court Resurfacing				10,000	15,000			25,000
Playground Improvements		10,000		10,000				20,000
<b>West Kingston Park</b>								
Playground Upgrades	15,000	15,000						15,000
Parking / Fencing Improvements						10,000		10,000
Picnic Shelter							10,000	10,000
Irrigation System Improvements	5,000							0
Restroom Bldg. Improvements	5,000							0
Tennis Court Resurfacing			10,000					10,000
<b>William C. O'Neill Bike Path</b>								
Bike Path Asphalt Sealing / Repairs						10,000	10,000	20,000
<b>Totals</b>	<b>\$101,000</b>	<b>\$105,000</b>	<b>\$105,000</b>	<b>\$116,000</b>	<b>\$111,000</b>	<b>\$120,000</b>	<b>\$110,000</b>	<b>\$667,000</b>
<b>Less Capital Funds Forward</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(10,000)</b>
<b>Net PAUG Transfers</b>	<b>\$91,000</b>	<b>\$95,000</b>	<b>\$105,000</b>	<b>\$116,000</b>	<b>\$111,000</b>	<b>\$120,000</b>	<b>\$110,000</b>	<b>\$657,000</b>

Town Manager Proposed Parks & Recreation Program - Equipment Replacement Schedule										
Equipment	Date	I.D.#	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Totals
1/2 Ton Pick-up	2010	5158					\$20,000			\$20,000
3/4 Ton Pick-up	2005	2960		\$27,000						27,000
3/4 Ton Pick-up	2011	716						\$27,000		27,000
Panel Truck/Tools	2006	425			30,000					30,000
Maint/Rec Van	2005	672					8,000	6,000		14,000
Box Truck	2005	695			30,000					30,000
Dump Truck	2013	1219						39,000		39,000
Dump Truck	2013	1460							39,000	39,000
Dump Truck	2010	804					37,000			37,000
Dump Truck	2009	1525				37,000				37,000
Adm. Vehicle Sedan	2005	5094			10,000	10,000				20,000
Multi-Use Vehicle	2006	JD Gator		13,000						13,000
Utility Sand Groomer	2012	Toro Sandpro								0
Overseeder	1994								\$10,000	10,000
Infield Machine	2013	Toro	\$15,000							0
Topdresser	1996						15,000			15,000
Tractor	2007	JD4320							30,000	30,000
Tractor	1992	JD-4200	15,000	15,000						15,000
Tractor/Bobcat	2011	Toolcat 5600								0
Tractor/Backhoe	1999	JD-4500						30,000		30,000
Aerator	1990									0
12-foot mower	2005	TORO-GM				46,000				46,000
12-foot mower	2012	TORO-GM							48,000	48,000
12 Foot Mower	2013	TORO	46,000							0
Front-Mount Mower	2003	Ferris-Z-			18,000					18,000
Front-Mount Mower	2011	JD1445					20,000			20,000
Front-Mount Mower	2012	JD1445							20,000	20,000
Front-Mount Mower	2007	JD1445					18,000			18,000
Front-Mount Mower	2008	JD w/bagger				22,000				22,000
Equipment trailer	2007	16 Ft Utility					6,000			6,000
Equipment trailer	2013	14 ft Utility	6,000							0
Equipment trailer	2008	21ft-mow						7,000		7,000
Equipment trailer	2007	21ft-mow				7,000				7,000
Equipment trailer	2001	21ft-mow		7,000					7,000	14,000
Leaf removal vac.	1999	Giant Vac.			12,000					12,000
Toolcat attachment	2013	Blower	6,000							0
<b>Totals</b>			<b>\$88,000</b>	<b>\$62,000</b>	<b>\$100,000</b>	<b>\$122,000</b>	<b>\$124,000</b>	<b>\$109,000</b>	<b>\$154,000</b>	<b>\$671,000</b>
Less Capital Funds Forwarded			(\$10,000)	0	0	0	0	0	0	0
<b>Net Equipment Replacement</b>			<b>\$78,000</b>	<b>\$62,000</b>	<b>\$100,000</b>	<b>\$122,000</b>	<b>\$124,000</b>	<b>\$109,000</b>	<b>\$154,000</b>	<b>\$671,000</b>

**SECTION VI**

**MUNICIPAL  
DEPARTMENTS AND AGENCIES  
REQUESTED  
CAPITAL IMPROVEMENT PROGRAM  
(ALL FUNDS)**

Department Requested Capital Improvement Program								
General Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b><u>Recreation Program</u></b>								
Park Rehabilitation/Improvements	\$91,000	\$100,000	\$100,000	\$121,000	\$121,000	\$100,000	\$85,000	\$627,000
Equipment Purchase/ Replacement	78,000	92,000	107,000	122,000	117,000	118,000	115,000	671,000
Marina Park Improvements	0	0	0	0	0	0	0	0
<b>Recreation Dept. - Subtotal</b>	<b>\$169,000</b>	<b>\$192,000</b>	<b>\$207,000</b>	<b>\$243,000</b>	<b>\$238,000</b>	<b>\$218,000</b>	<b>\$200,000</b>	<b>\$1,298,000</b>
<b><u>Public Services Program</u></b>								
Road Improvement Program	\$625,000	\$660,000	\$640,000	\$640,000	\$640,000	\$650,000	\$650,000	\$3,880,000
Equipment Acquisition	215,000	213,000	212,000	200,000	225,000	222,000	222,000	1,294,000
<b>Public Services Dept. - Subtotal</b>	<b>\$840,000</b>	<b>\$873,000</b>	<b>\$852,000</b>	<b>\$840,000</b>	<b>\$865,000</b>	<b>\$872,000</b>	<b>\$872,000</b>	<b>\$5,174,000</b>
<b><u>Public Safety Program</u></b>								
Computer System Equipment	\$20,000	\$20,000	\$30,000	\$35,000	\$35,000	\$35,000	\$15,000	\$170,000
Animal Control Vehicle Replacement	0	30,000	0	0	0	0	0	30,000
Communications Equipment	0	0	10,000	10,000	10,000	10,000	10,000	50,000
Public Safety Building - General	50,000	25,000	10,000	10,000	10,000	10,000	10,000	75,000
<b>Public Safety Dept. - Subtotal</b>	<b>\$70,000</b>	<b>\$75,000</b>	<b>\$50,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$35,000</b>	<b>\$325,000</b>
<b><u>Communications Department</u></b>								
Cable Purchase	\$5,000	\$5,000	\$10,000	\$12,000	\$12,000	\$12,000	\$12,000	\$63,000
Panel Truck	0	0	0	45,000	0	0	0	45,000
<b>Communications Dept. - Subtotal</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$10,000</b>	<b>\$57,000</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$108,000</b>
<b><u>Emergency Medical Services</u></b>								
Medical Diagnostics	\$30,000	\$68,000	\$15,000	\$0	\$0	\$0	\$25,000	\$108,000
Facilities Improvements - South	25,000	26,000	30,000	0	0	5,000	0	61,000
Facilities Improvements - North	0	0	5,000	0	5,000	0	0	10,000
Mobile Computing Upgrade	12,000	0	0	0	0	8,000	0	8,000
EMS Vehicle Replacement #1	0	0	40,000	80,000	81,000	0	0	201,000
EMS Vehicle Replacement #2	0	0	35,000	25,000	0	0	0	60,000
EMS Vehicle Replacement #3	0	0	0	0	0	80,000	80,000	160,000
<b>Emergency Medical Services - Subtotal</b>	<b>\$67,000</b>	<b>\$94,000</b>	<b>\$125,000</b>	<b>\$105,000</b>	<b>\$86,000</b>	<b>\$93,000</b>	<b>\$105,000</b>	<b>\$608,000</b>

Department Requested Capital Improvement Program								
General Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b><i>Library Program</i></b>								
Library Facilities Renovations Program	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Library Depart. - Subtotal</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><i>Senior Services Program</i></b>								
Adult Day Services Center Improvements	\$0	\$0	\$0	\$5,000	\$5,000	\$10,000	\$0	\$20,000
Senior Center Facility Improvements	0	55,000	0	15,000	0	0	0	70,000
Senior Center Annex Improvements	0	0	25,000	0	5,000	10,000	5,000	45,000
Senior Center Barn Improvements	0	0	0	0	10,000	0	5,000	15,000
Senior Transportation Vehicle	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
<b>Senior Services Depart - Subtotal</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$25,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$85,000</b>	<b>\$225,000</b>
<b><i>General Government</i></b>								
GIS Municipal Mapping Program	\$0	\$20,000	\$0	\$20,000	\$0	\$20,000	\$0	\$60,000
GIS Equipment Reserve Fund	0	10,000	10,000	5,000	10,000	8,000	15,000	58,000
Information Technology Program	10,000	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Property Appraisal Program	0	0	0	0	0	20,000	20,000	40,000
Town Hall - Renovations and Upkeep	5,000	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Pool Car Replacement	19,000	20,000	0	20,000	0	0	20,000	60,000
<b>General Government - Subtotal</b>	<b>\$34,000</b>	<b>\$110,000</b>	<b>\$70,000</b>	<b>\$105,000</b>	<b>\$70,000</b>	<b>\$108,000</b>	<b>\$115,000</b>	<b>\$578,000</b>
<b>General Fund Total</b>	<b>\$1,210,000</b>	<b>\$1,404,000</b>	<b>\$1,339,000</b>	<b>\$1,425,000</b>	<b>\$1,346,000</b>	<b>\$1,378,000</b>	<b>\$1,424,000</b>	<b>\$8,316,000</b>

Department Requested Capital Improvement Program								
Water Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b><u>Water Storage</u></b>								
Mautucket Water Tank Cleaning	\$0	\$0	\$15,000	\$0	\$0	\$25,000	\$0	\$40,000
Victoria Lane Water Tank Cleaning	0	0	15,000	0	25,000	0	0	40,000
SCADA/Telemetry Upgrades	0	0	0	25,000	0	0	35,000	60,000
<b><u>Water Supply</u></b>								
RIDOH Capital Infrastructure Plan	0	0	0	0	20,000	0	0	20,000
RIDOH Vulnerability Assessment Plan	0	0	0	0	25,000	0	0	25,000
Water Supply Mgmt Plan Reaffirmation	0	0	0	0	0	0	0	0
Pump Station Roof Repairs	20,000	0	0	20,000	0	0	0	20,000
Pump Station Road Replacement	0	25,000	25,000	0	0	0	0	50,000
<b><u>Water Distribution</u></b>								
Leak Detection Equipment	0	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Pottors Pond - Water Line Loop Extension	20,000	0	1,000,000	0	0	0	0	1,000,000
Water Main Replacement Program	0	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Water Meter Replacement Program	0	0	0	0	0	0	0	0
<b><u>Equipment &amp; GIS</u></b>								
DPS Office Building Contribution	0	20,000	0	0	0	0	0	20,000
Rolling Stock Equipment Replacement	40,000	12,000	0	25,000	0	0	0	37,000
GIS Upgrade	0	20,000	0	0	0	0	0	\$20,000
<b><u>Future Bonding Program</u></b>								
Water Filtration Plant- Engineering	0	0	0	0	0	0	10,000	\$10,000
<b>Water Fund Total</b>	<b>\$80,000</b>	<b>\$127,000</b>	<b>\$1,105,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$75,000</b>	<b>\$95,000</b>	<b>\$1,642,000</b>

Department Requested Capital Improvement Program								
Wastewater Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b><u>WWTF, Telemetry &amp; Pump Stations</u></b>								
WWTF Building Infrastructure Upgrade	\$0	\$40,000	\$0	\$0	\$0	\$40,000	\$60,000	\$140,000
WWTF Telemetry and Control Upgrade	0	0	0	30,000	0	0	0	30,000
WWTF Standby Generator Replacement	0	0	37,000	180,000	0	0	0	217,000
WWTF Outfall Diffuser Repair	0	0	0	0	0	0	20,000	20,000
WWTF Boiler Replacement Project	0	0	0	0	0	0	80,000	80,000
Local Pump Station Improvements	0	35,000	0	0	50,000	50,000	50,000	185,000
Silver Lake P. S. Pump Replacement	210,000	0	0	0	0	0	0	0
Kingston P. S. Generator Replacement	17,000	160,000	113,000	0	0	0	0	273,000
<b><u>Solids Handling</u></b>								
Solids Handling Upgrade	0	0	40,000	0	30,000	0	20,000	90,000
Waste Sludge Pumps	0	0	0	0	0	50,000	0	50,000
Septage Holding Tank	0	0	0	50,000	0	0	0	50,000
<b><u>Primary Treatment</u></b>								
Influent Headworks	0	30,000	0	0	0	50,000	0	80,000
Primary Treatment Upgrade	0	0	0	0	0	50,000	50,000	100,000
Primary Grease & Sludge Pumps	0	0	0	0	50,000	0	0	50,000
<b><u>Secondary Treatment</u></b>								
Chemical Storage Building	0	0	50,000	0	0	0	0	50,000
Aeration Equipment Upgrade	0	0	40,000	40,000	50,000	0	0	130,000
Clarifer Isolation Valve Replacement	30,000	0	30,000	0	0	0	0	30,000
<b><u>Collection System</u></b>								
Evaluation Report	0	0	0	0	0	0	25,000	25,000
Interceptor Repair and Cleaning	20,000	0	0	0	100,000	0	0	100,000
<b><u>Equipment &amp; GIS</u></b>								
Collection System Maint. Equipment	0	0	0	0	40,000	0	0	40,000
Vac Truck Cost Share Contribution	0	0	0	0	0	0	0	0
Rolling Stock Equipment Replacement	25,000	40,000	0	30,000	30,000	30,000	0	130,000
DPS Building Improvement Cost Share	0	0	10,000	0	0	20,000	0	30,000
Geographic Information System Upgrade	5,000	20,000	0	0	0	10,000	0	30,000
<b>Wastewater Fund Total</b>	<b>\$307,000</b>	<b>\$325,000</b>	<b>\$320,000</b>	<b>\$330,000</b>	<b>\$350,000</b>	<b>\$300,000</b>	<b>\$305,000</b>	<b>\$1,930,000</b>

Department Requested Capital Improvement Program								
School Fund	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Six Year Total
<b>Technology</b>								
High School Computer Labs	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$210,000
Middle Schools Computer Labs	0	35,000	0	0	35,000	0	35,000	105,000
Elementary Schools Computer Labs	35,000	0	35,000	45,000	0	50,000	0	130,000
Telecommunications Program	0	0	0	25,000	20,000	0	25,000	70,000
Administrative Computers	15,000	15,000	15,000	15,000	10,000	10,000	10,000	75,000
Computer Equity/Replacement	80,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<b>Subtotal</b>	<b>\$155,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$260,000</b>	<b>\$240,000</b>	<b>\$235,000</b>	<b>\$245,000</b>	<b>\$1,430,000</b>
<b>District-wide Projects</b>								
Painting Program	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$100,000
Vehicle Replacement Program	0	30,000	0	35,000	0	35,000	0	100,000
Track Resurfacing	135,000	0	0	0	0	0	25,000	25,000
High School Bleacher Replacement	0	0	50,000	0	0	0	0	50,000
<b>Subtotal</b>	<b>\$135,000</b>	<b>\$30,000</b>	<b>\$50,000</b>	<b>\$35,000</b>	<b>\$50,000</b>	<b>\$35,000</b>	<b>\$75,000</b>	<b>\$275,000</b>
<b>School Fund Total</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$320,000</b>	<b>\$1,705,000</b>
Undesignated Funds Forwarded	0	0	0	0	0	0	0	0
<b>School Fund Transfer</b>	<b>\$290,000</b>	<b>\$255,000</b>	<b>\$275,000</b>	<b>\$295,000</b>	<b>\$290,000</b>	<b>\$270,000</b>	<b>\$320,000</b>	<b>\$1,705,000</b>
<b>Capital Improvement Program Total</b>	<b>\$1,585,000</b>	<b>\$2,111,000</b>	<b>\$3,039,000</b>	<b>\$2,170,000</b>	<b>\$2,106,000</b>	<b>\$2,023,000</b>	<b>\$2,144,000</b>	<b>\$13,593,000</b>