

TOWN OF SOUTH KINGSTOWN

TOWN MANAGER
PROPOSED
CAPITAL IMPROVEMENT PROGRAM



FISCAL PERIOD
2010-2011 THROUGH 2015-2016

DECEMBER 2009

Town of South Kingstown



**Town Manager
Proposed
FY2010-2011 to FY2015-2016
Capital Improvement Program
December 2009**

–Town Council –

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STEPHEN A. ALFRED, TOWN MANAGER

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TO:	THE HONORABLE TOWN COUNCIL
SUBJECT:	CAPITAL BUDGET AND IMPROVEMENT PROGRAM FISCAL YEAR 2010-2011 THROUGH FISCAL YEAR 2015-2016
DATE:	DECEMBER 2009

BUDGET MESSAGE

I am pleased to submit the Town Manager's Proposed Capital Budget and Improvement Program for the Fiscal Period 2010-2011 through 2015-2016. This document was prepared in accordance with the Capital Improvement Program and Capital Budget Ordinance that was adopted by the Town Council in 1990.

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as school and municipal buildings, streets, bridges, water and sewer systems, parks, and wastewater treatment facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

The intent of the Capital Improvement Program is threefold. First, to provide a comprehensive community needs statement; second, to provide for the development of a prioritized implementation schedule for meeting the community needs statement; and third, to provide financial data relative to the community's ability to manage and finance the costs associated with meeting these defined needs. The proposed Capital Improvement Program is presented in six sections.

Section I is a presentation of statistical information relative to the Town of South Kingstown. The information deals with population, housing, income, employment, and private sector development.

Section II is presented in five elements. The first element provides general financial information relative to the municipal budget program. Also included is an existing debt level schedule and a proposed future debt loading presentation. I urge careful consideration and review of this financial data since conclusions drawn from it will serve as the foundation for the Town's future long-term Capital Improvement Program.

The second element of Section II presents a detailed project cost and revenue summary for all planned capital projects. This six-year planning program (see page 29) documents fourteen (14) capital programs or projects that are proposed to be undertaken over the next six-year period. The estimated cost of completing these projects is \$19,538,260; of this sum \$10,150,000 will need to be raised from general obligation bonds. Of the total bonds proposed, \$3,100,000 must still be presented to the voters for authorization. A proposed schedule documenting when these bond issues would be sold is also presented in this section (see page 30).

A summary of the changes proposed in the six-year program for the 2010-2011 fiscal year in comparison to the adopted FY 2009-2010 program is shown below:

Six Year Planning Program	Adopted 2009-2010		Proposed 2010-2011		Change	
	Projected Cost	Proposed Bonds	Projected Cost	Proposed Bonds	Program Cost	Municipal Bonds
Open Space Program	\$3,000,000	\$2,600,000	\$1,300,000	\$1,300,000	(\$1,700,000)	(\$1,300,000)
Recreational Program	6,540,000	4,150,000	6,650,000	4,150,000	110,000	0
General Municipal Program	7,553,200	1,650,000	8,588,260	1,700,000	1,035,060	50,000
School Program	2,915,000	2,915,000	3,000,000	3,000,000	85,000	85,000
Total Six Year Program	\$20,008,200	\$11,315,000	\$19,538,260	\$10,150,000	(\$469,940)	(\$1,165,000)

The third element of Section II provides a narrative description of the proposed capital projects planned for the six-year program. The fourth element of this section provides projected Debt Service Schedules proposed for debt retirement for all programs presented in the six-year program. Presented as the fifth element is an explanation and methodology summary relative to the value and need for "Fair Share Development Fees." Included in this element are the "in-lieu of construction" fee requirements should a developer be allowed to forgo the construction of an affordable housing unit as directed by the inclusionary unit provisions of the Town's Zoning Ordinance.

Section III is a narrative for projects proposed in the capital budget for Fiscal Year 2010-2011. The capital budget is the first-year spending program for the "pay as you go" section of the Capital Improvement Program. The budget narrative provides a summary description of all projects, program elements, equipment acquisitions, and professional services that are proposed for funding in the 2010-2011 fiscal year for the General Fund, School Fund, and Utility programs. In addition, specific documentation of program need is provided for each of the proposed projects.

Section IV presents the Town Manager's FY2010-2011 - FY2015-2016 Capital Improvement Program. This presentation is a six-year spending proposal for all municipal capital improvements. The Capital Improvement Program is documented in two independent program elements.

The first element of this section is the Town Manager Proposed "Annual Funding Element" (see pages 95 through 99) which summarizes the projected costs of all Capital Projects and programs scheduled during the next six years to be funded annually on a "pay as you go" basis.

For the FY2010-2011 General Fund capital budget, funding in the amount of \$1,436,000 is proposed. This is a \$30,000 increase over the current year's appropriation. This capital program needs statement will be further evaluated during development of the General Fund budget, at which time financial information pertaining to funding availability will also be evaluated.

The proposed FY 2010-2011 capital budget for the Water Enterprise Fund seeks financial support in the amount of \$60,000. All costs associated with the Water Fund are paid through revenues generated from system users. The FY 2010-2011 Water Enterprise Fund Capital Budget component is \$5,000 more than the current year.

Funding in the amount of \$310,000 is proposed for the Wastewater Enterprise Fund during the 2010-2011 fiscal year. This sum is necessary in order to meet the cost of replacing operating equipment and facilities. Revenues to pay for all capital expenditures will be generated from the users of the Wastewater system as well as the Town's regional partners, the Town of Narragansett and the University of Rhode Island.

The FY2010-2011 School Department proposed capital budget for the school fund is presented in the amount of \$220,000. A detailed listing of all projects proposed by the School Department is presented in this section.

A summary of the Proposed FY 2010-2011 Capital Budget is as follows:

Capital Budget Program	2009-2010 Adopted	2010-2011 Proposed	Increase (Decrease)
General Fund	\$1,406,000	\$1,436,000	\$30,000
Water Enterprise Fund	55,000	60,000	5,000
Wastewater Enterprise Fund	280,000	310,000	30,000
School Fund	220,000	220,000	0
Total Capital Budget Program	\$1,961,000	\$2,026,000	\$65,000

The second element of Section IV is a program summary of all projects and programs scheduled over the next six years (see page 100) that will be funded through municipal bonds and other third party revenues (as presented in Section II). This schedule is entitled "Town Manager Proposed Capital Improvement Program - Long Range Program Element (All Funds)." The combined cost of these budget elements for the six-year program is summarized as follows:

Capital Improvement Program	2009-2010 Adopted 6-Year Plan	2010-2011 Proposed 6-Year Plan	Increase (Decrease)
Annual Funding Element	\$13,940,000	\$13,118,500	(\$821,500)
Bonding Program Element	20,008,200	19,538,260	(469,940)
Total Proposed Program	\$33,948,200	\$32,656,760	(\$1,291,440)
Less Pay-As-You-Go Transfers	(\$4,935,000)	(\$4,245,000)	\$690,000
Net Capital Program	\$29,013,200	\$28,411,760	(\$601,440)

Section V presents program schedules for public works and public grounds equipment and improvement projects. This section presents work plans for all road improvement and grounds upgrade programs slated for the next six years within the annual funding element.

Section VI of the Capital Improvement Program is an inventory of all departmental requests for capital funding. This element will provide the Town Council with information relative to

department director identified capital needs that may not have been incorporated into the Town Manager's proposed six-year plan.

I cannot overemphasize that the proposed six-year Capital Improvement Program represents my best effort to define necessary community needs. The Town Council must evaluate the proposed program to determine whether all identified community needs have been addressed.

In developing the FY 2010-2011 Capital Improvement Program, highly conservative funding assumptions were employed. Some projects, such as the construction of a new community gymnasium, the expansion of the Town's Adult Services Facility, Neighborhood Guild Improvements and Town Hall Facility improvements have been delayed, while other programs (Open Space Land Acquisition planning and School Facilities improvements) are presented at lesser funding levels than in previous years.

Three major factors have influenced the development of this financial planning document. First is the projected reduction in third party funding levels, such as real estate conveyance taxes, school related Fair Share Development Fees, and delayed funding of approved State DOT Grants. Second is the recessionary condition of the local economy severely limits our ability to increase the tax levy and substantially reduced investment earning on our idle funds. Third is the continuing actions of the state in reducing base line state aid funding levels, for both municipal and school programs.

I would like to thank the department and agency heads for their assistance and cooperation in the preparation of this document. I wish to offer special thanks to Colleen Camp, Executive Assistant to the Town Manager for coordinating and editing departmental funding submissions, proofreading the document and still finding time for all her regular duties. All the department heads and I look forward to the opportunity to fully discuss the capital budget and Capital Improvement Program in depth with the Town Council and the citizens of the community.

**Stephen A. Alfred
Town Manager**

**CAPITAL IMPROVEMENT PROGRAM
AND
CAPITAL BUDGET
ORDINANCE**

**Chapter 6
FINANCE**

**ARTICLE III. CAPITAL IMPROVEMENT PROGRAM
AND CAPITAL BUDGET ORDINANCE**

Sec. 6-41. Capital improvement program.

The Capital Improvement Program (CIP), prepared by the Town Manager and approved by the Town Council, shall determine the Town's capital needs. The program shall be a six-year plan for the acquisition, development and/or improvement of the Town's facilities, infrastructure, and capital projects. Projects included in the CIP shall be prioritized, and the means for financing each shall be identified. The first year of the program shall be the Capital Budget. The CIP shall be revised and supplemented each year in keeping with the Town Council's stated policies on debt management.

Sec. 6-42. Capital Facilities, Infrastructure, and Capital Projects

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as streets, bridges, water and sewer systems, parks, and wastewater treatment facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of \$10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

Sec. 6-43. Submission to Town Council.

(a) Submission to Town Council.

The Town Manager shall prepare and submit to the Town Council a six-year capital program no later than December 1 each year.

(b) Contents.

The capital program shall include:

- (1) A clear general summary of its contents.
- (2) A list of all capital improvements and other capital expenditures which are proposed to be undertaken during the six fiscal years next ensuing with appropriate supporting information as to the necessity for each.
- (3) Cost estimates and recommended time schedules for each improvement or other capital expenditure.

Sec. 6-44. Town Council Adoption

(a) Notice and Hearing.

The Town Council shall publish in one or more newspapers of general circulation, a general summary of the Capital Improvement Program and a notice stating:

- (1) The times and places where copies of the capital program are available for inspection by the public; and
- (2) The time and place, not less than ten (10) after such publication, for a public hearing on the Capital Improvement Program.

(b) Adoption.

The Town Council by resolution shall adopt the Capital Improvement Program with or without amendment after the public hearing and on or before the first day of February.

Section 6-45. Public Records

Copies of the Capital Improvement Program shall be public records and shall be made available to the public at suitable places in the Town.

SECTION I

**PRESENTATION
OF
STATISTICAL INFORMATION
AND
COMMUNITY PROFILE**

SOUTH KINGSTOWN: A PROFILE

A statistical profile of the Town is provided to show local population, housing, and economic trends and conditions that influence the demand for public services and facilities and the ability of the Town to support needed services.

GEOGRAPHY

❑ Land Area

Land and Water 62.3 sq. miles
Land Only 56.8 sq. miles (36,352 acres)

- ❑ The Town of South Kingstown owns 128 parcels of land¹ including properties that host Town facilities, rights of way, schools, pump stations, easements, parks, fields, and designated open space. The total acreage for these properties is 1202.7 – approximately 3% of total Town acreage (exclusive of Town roads) - of which over 400 (33%) acres are comprised of outdoor parkland and playing fields.
- ❑ The Town owns approximately 150 miles of roads for which it is responsible for capital improvements, traffic control, and routine maintenance including snow plowing.
- ❑ Density (Persons per sq. mile) – 2000 Census

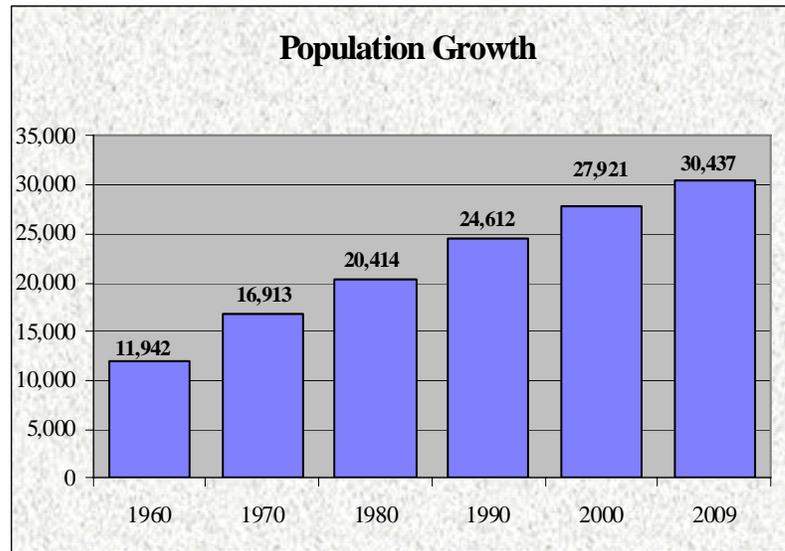
South Kingstown 448
Rhode Island 1,003

POPULATION

- ❑ Between 1990 and 2000, the Town's population grew by 3,309 persons from 24,612 to 27,921, an increase of 13.5 percent. The Town experienced the largest numerical population increase among all Rhode Island cities and towns with the exception of the City of Providence.
- ❑ The 2009 estimated population of 30,437 is based on the following:

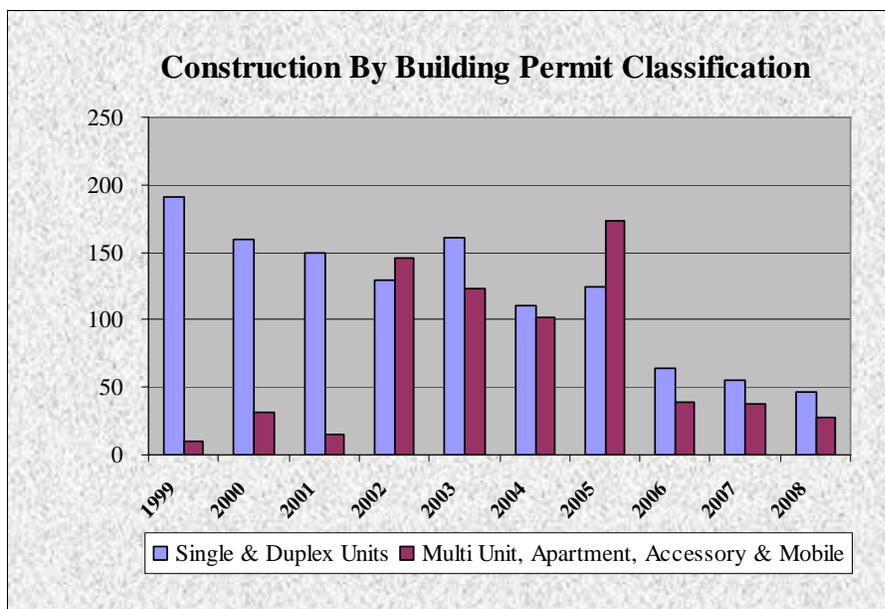
2000 Census	27,921
Natural Growth	309
Housing	2,207
12/31/08 Population	30,437

¹ Figure does not include "tax sale" properties



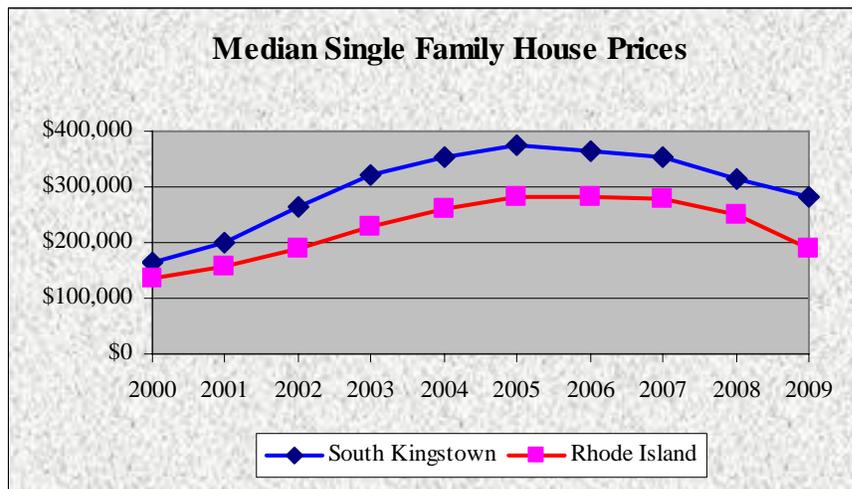
HOUSING AND PERMITTING ACTIVITY

- With the addition of 74 new housing units constructed in calendar year 2008, the Town's total housing count has reached 13,030. Construction activity since FY 1999 has resulted in the addition of 1,896 units or an average of 190 new units annually over the ten-year period. Single & Duplex housing construction amounted to 1,190 units or an average of 119 units per year. All other housing types totaled 706 units over the same period or an average of 71 units per year.



Median Home Prices and Family Income

- The median sale price of a single-family home in South Kingstown dropped to \$282,500 in the first half of 2009, compared to mid-year 2008 median sales price of \$330,000. The sale price of the average home in South Kingstown in 1999 was \$153,000. Therefore, the ten year appreciation in value of the median single family house in South Kingstown increased by approximately 85%.
- The following graph demonstrates the gap between local housing prices and the statewide average selling price of a median priced home. The Statewide average sale price in July 2009 was \$189,00 or \$93,500 less than the average sale price in South Kingstown of \$282,500.



Sources: Census 2000 and RI Realtors Association/RI Living

Average Single Household Tax Assessment and Tax Levy

Year	Single Households	Average Sale Price	Average Assessment	Tax Levy	\$ Increase	% Increase
1999	7,808	\$153,000	\$151,959	\$3,057	\$132	4.50%
2000	7,969	165,000	153,065	3,176	119	3.88%
2001	8,125	200,000	200,584	3,590	414	13.05%
2002	8,249	265,329	201,907	3,840	250	6.96%
2003	8,374	321,500	204,679	4,075	235	6.12%
2004	8,477	355,000	336,825	4,237	162	3.98%
2005	8,586	374,500	339,037	4,452	214	5.06%
2006	8,663	365,000	341,957	4,668	216	4.86%
2007	8,707	355,000	418,672	4,820	152	3.26%
2008	8,731	316,000	420,516	5,033	213	4.43%
2009	8,753	282,500	421,521	5,095	62	1.23%
Ten Year Increase	945	\$129,500	\$269,562	\$2,038	\$2,038	5.25%

Source: RILiving.com

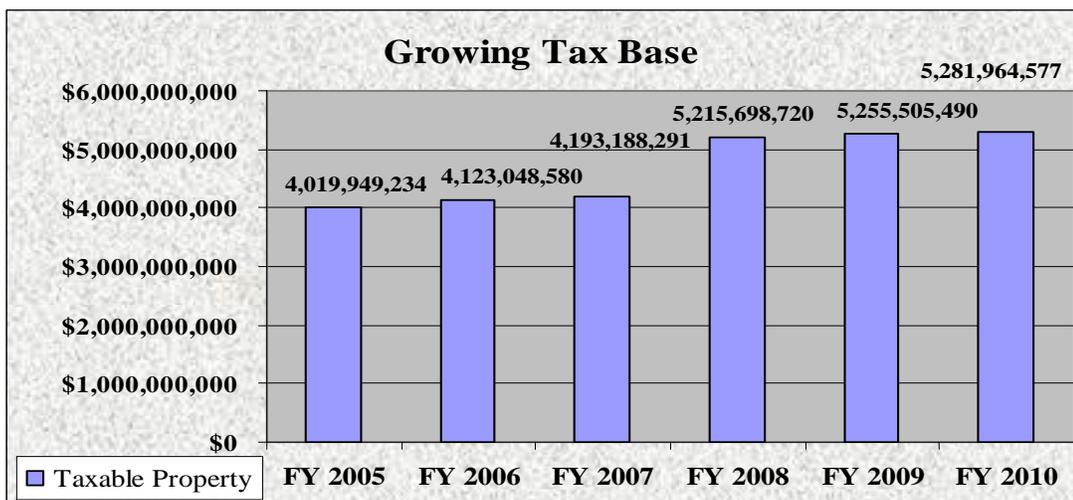
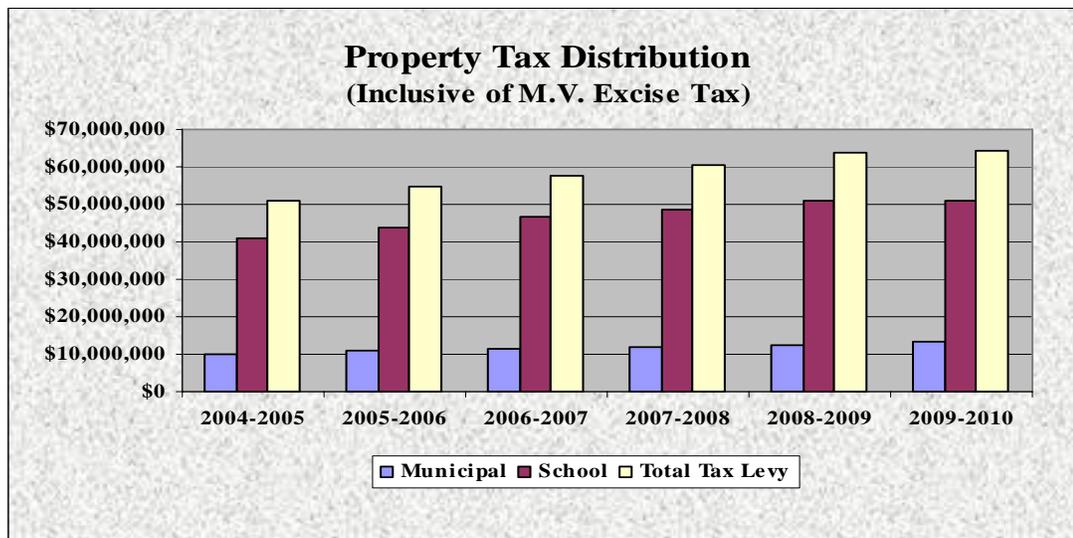
Employment in South Kingstown

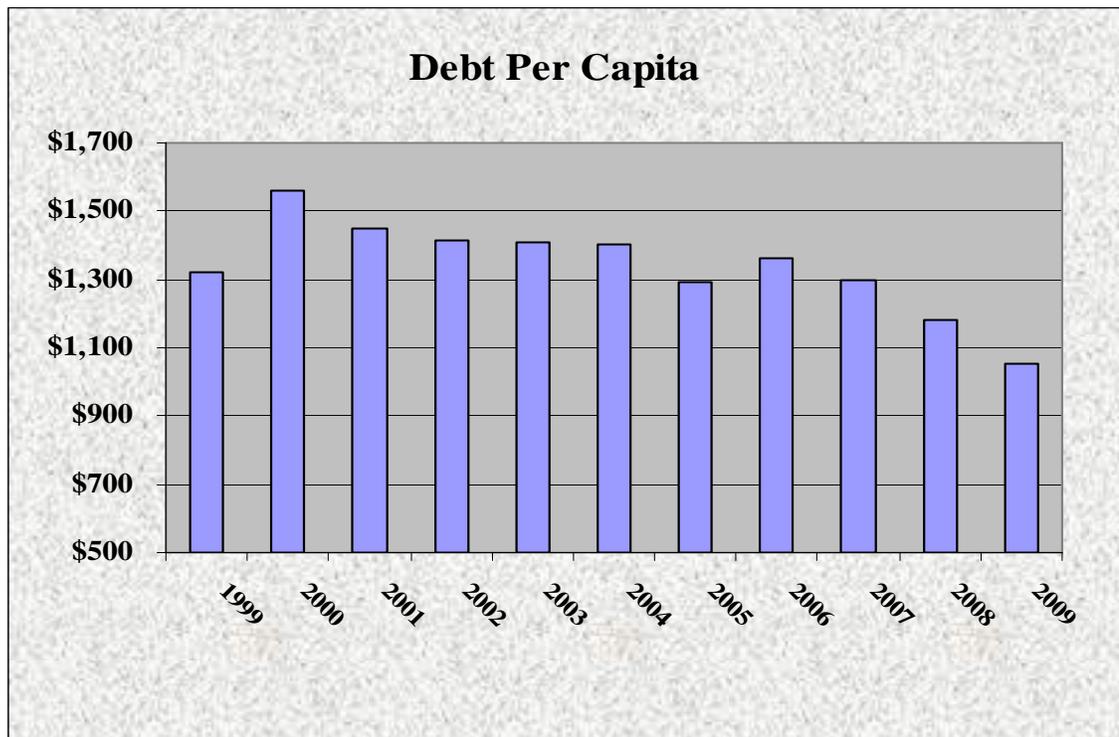
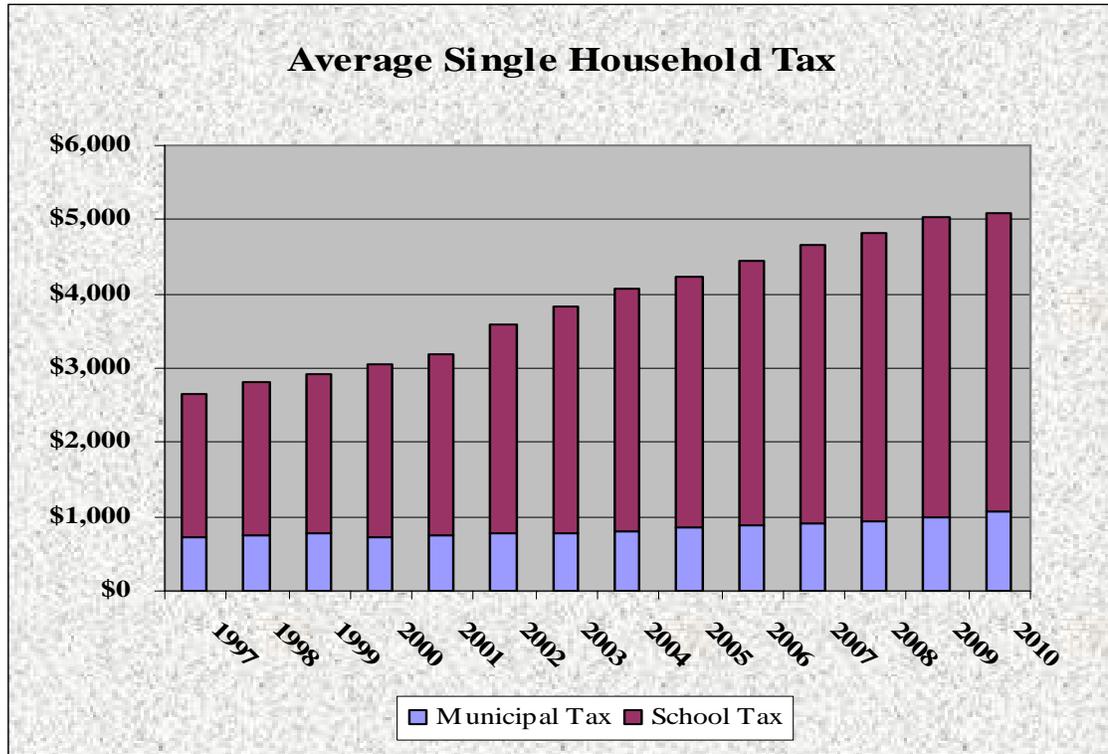
As of September 2009, the labor force in the Town of South Kingstown was 15,565 with the employment at 14,123 yielding an unemployment rate of 9.3%. This is an increase of 40% over the 6.8% unemployment rate that was recorded in September 2008. Further, the figure is reflective of communities throughout Washington County where the unemployment rate as of September 2009 was 9.2%, up from 6.5% in June 2008.**

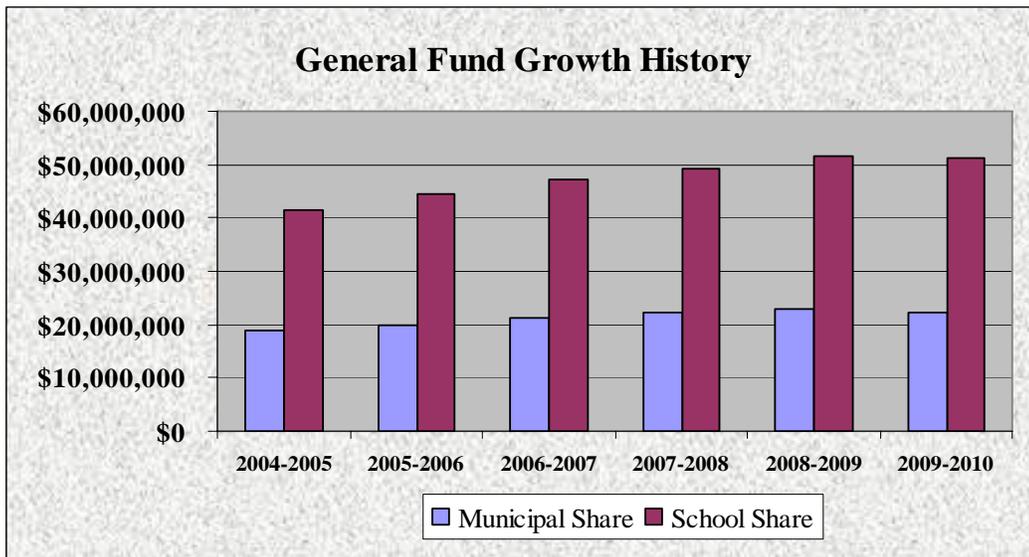
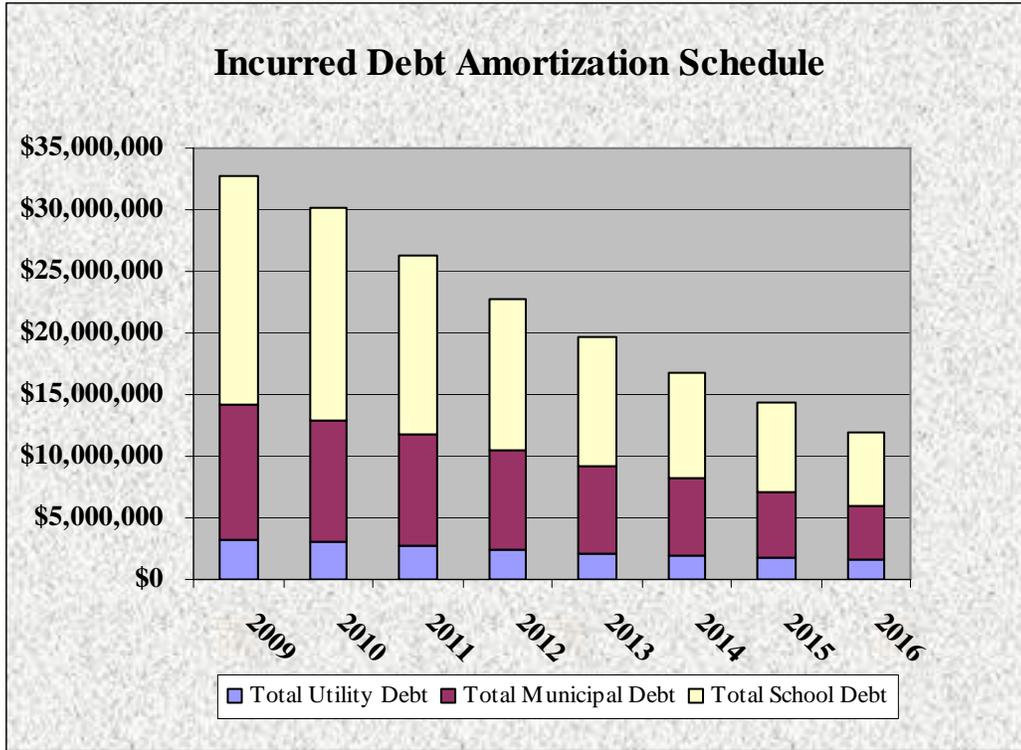
* Source: DLT, South Kingstown Labor Force Statistics (not seasonally adjusted)

** Source: DLT, Washington County Labor Force Statistics (not seasonally adjusted)

HISTORICAL FINANCIAL DATA





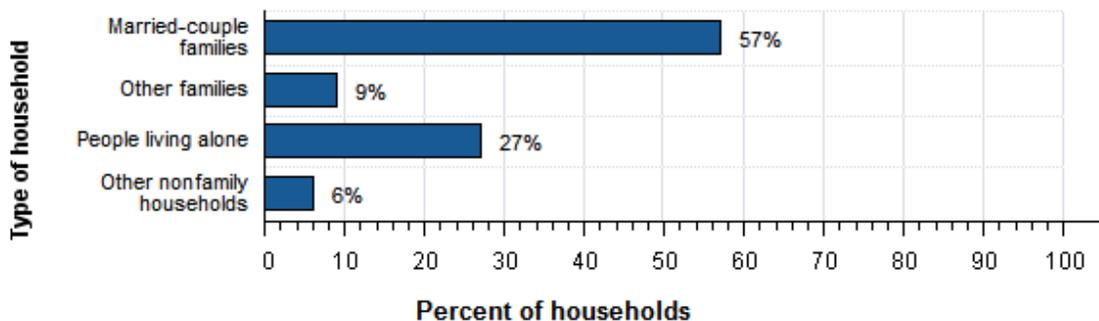


South Kingstown, Rhode Island
Population and Housing Narrative Profile: 2006-2008
Data Set: 2006-2008 American Community Survey 3-Year Estimates
Survey: American Community Survey

HOUSEHOLDS AND FAMILIES: In 2006-2008 there were 9,700 households in South Kingstown. The average household size was 2.4 people.

Families made up 67 percent of the households in South Kingstown. This figure includes both married-couple families (57 percent) and other families (9 percent). Nonfamily households made up 33 percent of all households in South Kingstown. Most of the nonfamily households were people living alone, but some were composed of people living in households in which no one was related to the householder.

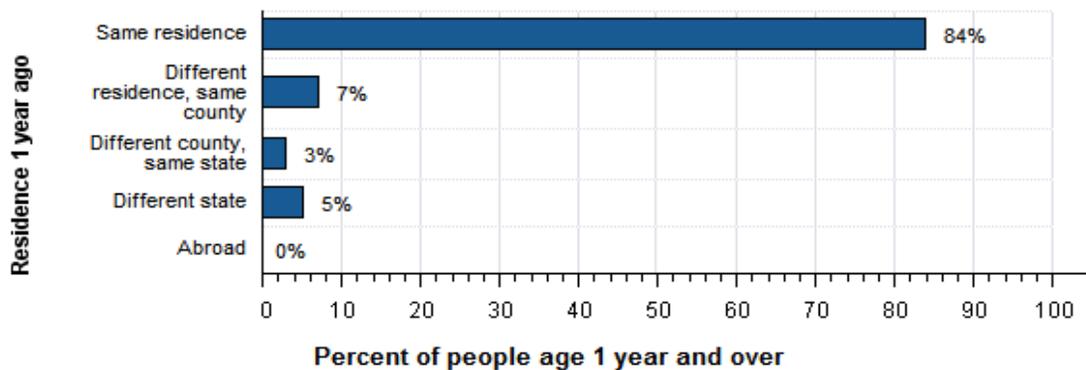
The Types of Households in South Kingstown, Rhode Island in 2006-2008



Source: American Community Survey, 2006-2008

GEOGRAPHIC MOBILITY: In 2006-2008, 84 percent of the people at least one year old living in South Kingstown were living in the same residence one year earlier; 7 percent had moved during the past year from another residence in the same county, 3 percent from another county in the same state, 5 percent from another state, and less than 0.5 percent from abroad.

Geographic Mobility of Residents of South Kingstown, Rhode Island in 2006-2008

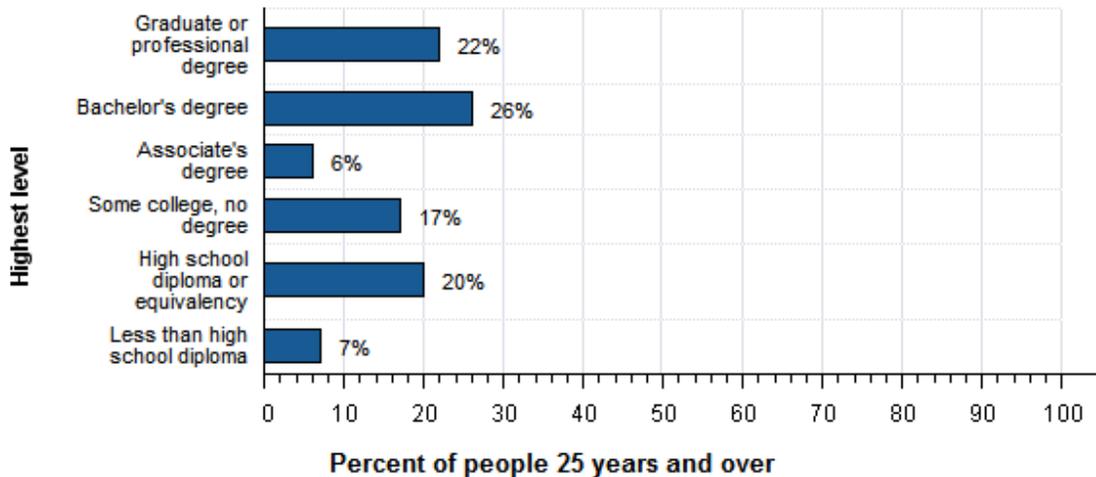


Source: American Community Survey, 2006-2008

EDUCATION: In 2006-2008, 93 percent of people 25 years and over had at least graduated from high school and 49 percent had a bachelor's degree or higher. Seven percent were dropouts; they were not enrolled in school and had not graduated from high school.

The total school enrollment in South Kingstown was 10,000 in 2006-2008. Nursery school and kindergarten enrollment was 430 and elementary or high school enrollment was 4,100 children. College or graduate school enrollment was 5,600.

The Educational Attainment of People in South Kingstown, Rhode Island in 2006-2008



Source: American Community Survey, 2006-2008

INDUSTRIES: In 2006-2008, for the employed population 16 years and older, the leading industries in South Kingstown were Educational services, and health care, and social assistance, 32 percent, and Retail trade, 12 percent.

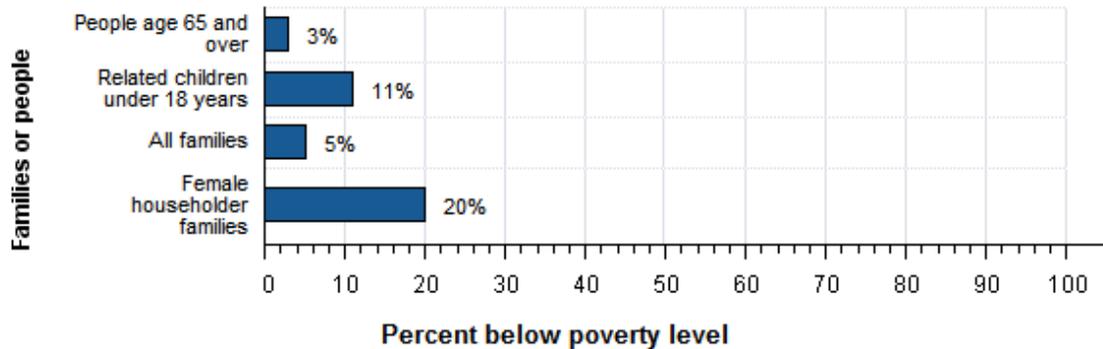
OCCUPATIONS AND TYPE OF EMPLOYER: Among the most common occupations were: Management, professional, and related occupations, 45 percent; Sales and office occupations, 22 percent; Service occupations, 16 percent; Construction, extraction, maintenance and repair occupations, 8 percent; and Production, transportation, and material moving occupations, 8 percent. Sixty-nine percent of the people employed were Private wage and salary workers; 23 percent was Federal, state, or local government workers; and 7 percent was Self-employed in own not incorporated business workers.

TRAVEL TO WORK: Seventy-nine percent of South Kingstown workers drove to work alone in 2006-2008, 7 percent carpooled, 1 percent took public transportation, and 10 percent used other means. The remaining 4 percent worked at home. Among those who commuted to work, it took them on average 23.8 minutes to get to work.

INCOME: The median income of households in South Kingstown was \$70,989. Seventy-six percent of the households received earnings and 23 percent received retirement income other than Social Security. Thirty-two percent of the households received Social Security. The average income from Social Security was \$15,538. These income sources are not mutually exclusive; that is, some households received income from more than one source.

POVERTY AND PARTICIPATION IN GOVERNMENT PROGRAMS: In 2006-2008, 10 percent of people were in poverty. Eleven percent of related children under 18 were below the poverty level, compared with 3 percent of people 65 years old and over. Five percent of all families and 20 percent of families with a female householder and no husband present had incomes below the poverty level.

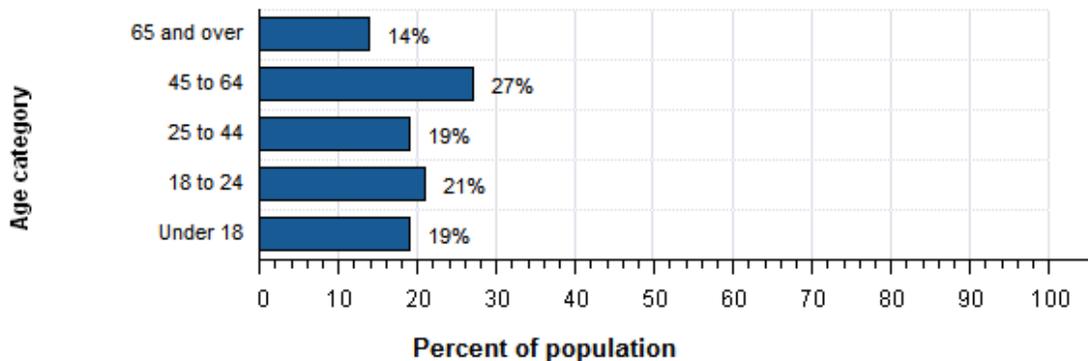
Poverty Rates in South Kingstown, Rhode Island in 2006-2008



Source: American Community Survey, 2006-2008

POPULATION In 2006-2008, South Kingstown had a total population of 27,000 - 15,000 (53 percent) females and 13,000 (47 percent) males. The median age was 37.8 years. Nineteen percent of the population was under 18 years and 14 percent was 65 years and older.

The Age Distribution of People in South Kingstown, Rhode Island in 2006-2008

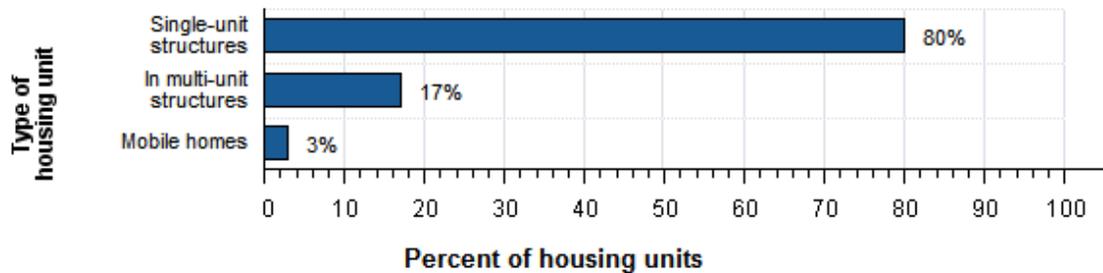


Source: American Community Survey, 2006-2008

For people reporting one race alone, 92 percent was White; 2 percent was Black or African American; 1 percent was American Indian and Alaska Native; 3 percent was Asian; less than 0.5 percent was Native Hawaiian and Other Pacific Islander, and less than 0.5 percent was Some other race. Two percent reported Two or more races. Two percent of the people in South Kingstown was Hispanic. Ninety percent of the people in South Kingstown was White non-Hispanic. People of Hispanic origin may be of any race.

HOUSING CHARACTERISTICS: In 2006-2008, South Kingstown had a total of 12,000 housing units, 22 percent of which were vacant. Of the total housing units, 80 percent was in single-unit structures, 17 percent was in multi-unit structures, and 3 percent was mobile homes. Twenty-six percent of the housing units were built since 1990.

The Types of Housing Units in South Kingstown, Rhode Island in 2006-2008

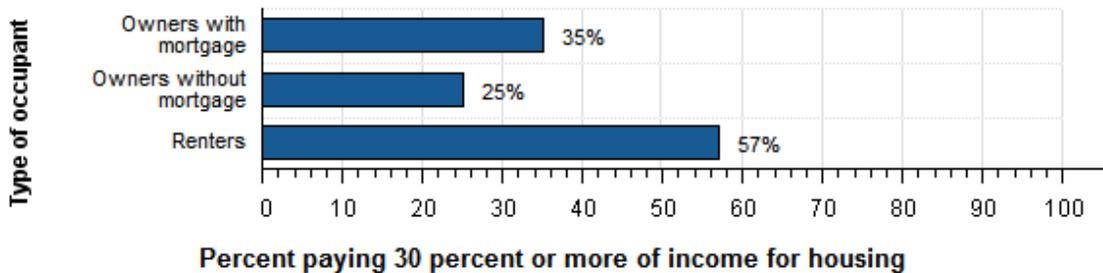


Source: American Community Survey, 2006-2008

OCCUPIED HOUSING UNIT CHARACTERISTICS: In 2006-2008, South Kingstown had 9,700 occupied housing units - 7,100 (74 percent) owner occupied and 2,500 (26 percent) renter occupied. One percent of the households did not have telephone service and 4 percent of the households did not have access to a car, truck, or van for private use. Multi Vehicle households were not rare. Forty percent had two vehicles and another 24 percent had three or more.

HOUSING COSTS: The median monthly housing costs for mortgaged owners was \$1,935, non-mortgaged owners \$687, and renters \$1,026. Thirty-five percent of owners with mortgages, 25 percent of owners without mortgages, and 57 percent of renters in South Kingstown spent 30 percent or more of household income on housing.

Occupants with a Housing Cost Burden in South Kingstown, Rhode Island in 2006-2008



Source: American Community Survey, 2006-2008

Source: U.S. Census Bureau, 2006-2008 American Community Survey. The U.S. Census Bureau's Population Estimates Program produces the [official population estimates for the nation, states, counties and places, and the official estimates of housing units for states and counties](#). The population and housing characteristics included above are derived from the American Community Survey.

SECTION II

FINANCIAL ANALYSIS

LONG-TERM FINANCIAL PROGRAM

**CAPITAL IMPROVEMENT PROJECTS AND
PROGRAM DESCRIPTIONS**

PROJECTED DEBT SERVICE SCHEDULES

FAIR SHARE DEVELOPMENT FEES
(includes “in Lieu of Affordable Housing Units Fees”)

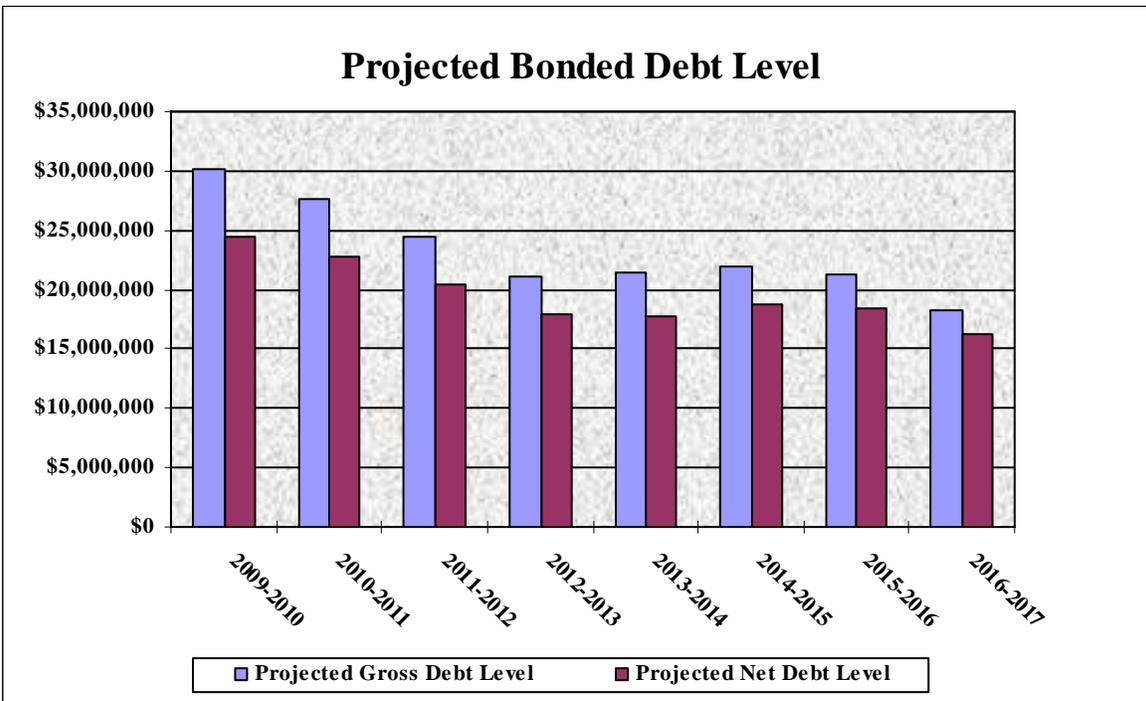
FINANCIAL ANALYSIS

The objective of this section is to provide detailed financial data relative to the Town's long-term debt management program. Of particular importance within this analysis is the documentation of the Town's ability to plan for and finance major public improvements.

This section is presented in six elements. The first element is a presentation of historical data over the last five fiscal years. Information relative to the change in the size and composition of the municipal budget and tax base is presented in this element. Also presented is documentation of both the outstanding municipal bonded indebtedness levels for all debt incurred, or projected to be incurred, prior to June 30, 2016, and the planned debt principal repayment schedule for the next six-year period.

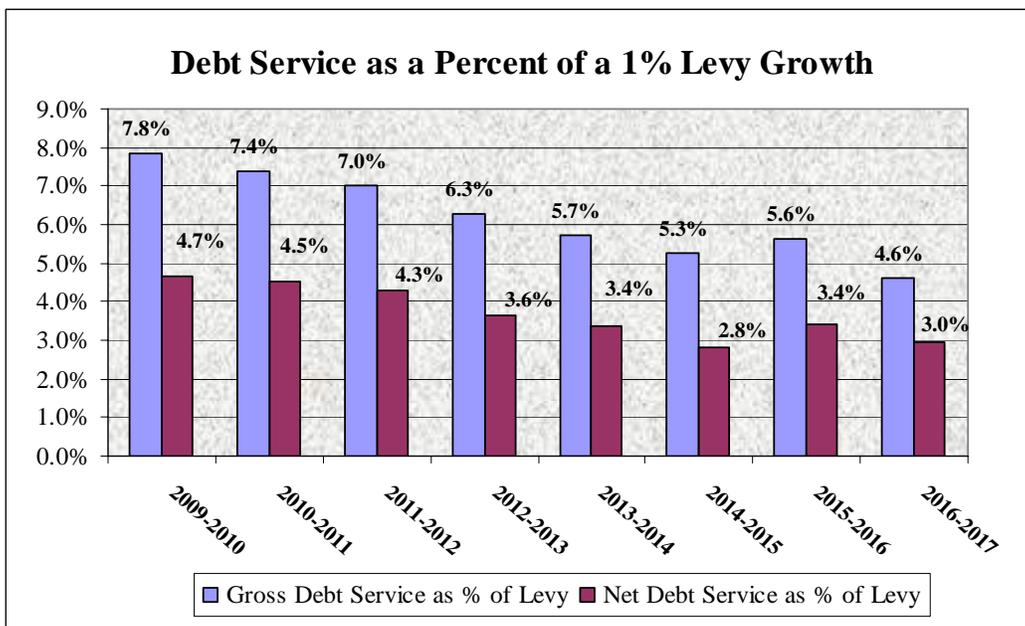
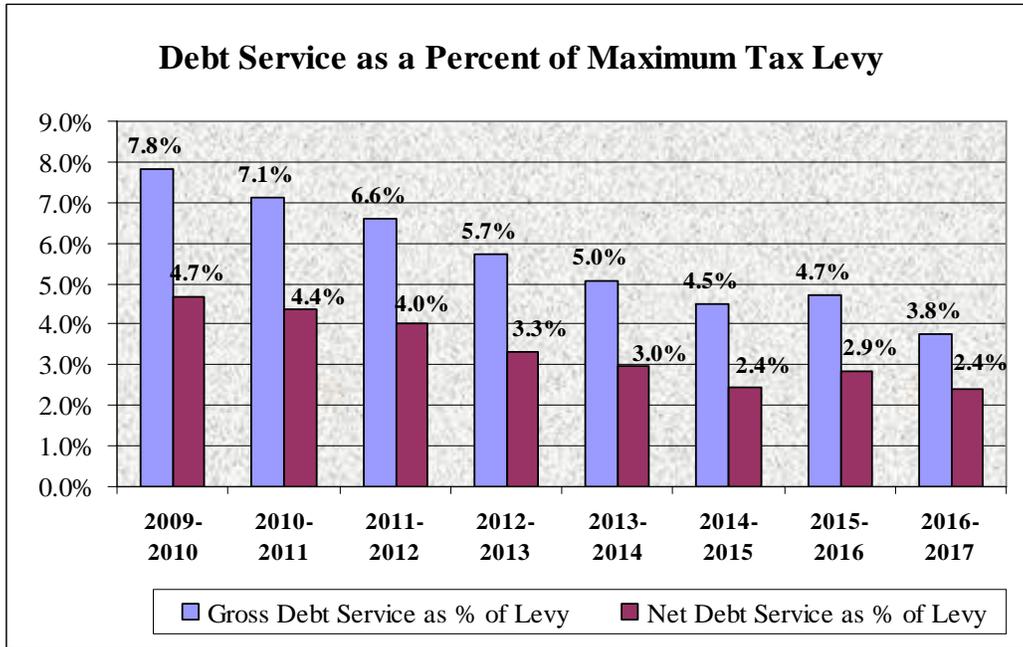
Included with this debt level summary is a presentation of the fiscal impact of all future bond issues proposed for sale during the six-year planning period. Both presentations are of importance in evaluating the rate of bonded debt repayment and the impact of additional debt loading over the next six-year period. All future bond issues are projected to be sold with 20-year, equal principal payments at a rate of 5.0 percent annual interest.

A summary of the Town's projected gross (all municipally incurred debt) and net (less debt repayments from non-property tax sources) bonded indebtedness of the Town commencing July 1, 2009 through June 30, 2016 is projected as follows:



The second element of this section provides a six-year summary of all proposed major capital projects and programs. This presentation identifies estimated program costs, sources of revenue and a bonding schedule to meet these planned expenditures.

In developing this schedule, careful evaluation was made of the financial impact that new debt loading would have on future property tax levies. The following charts illustrate the proportionate share of the FY 2009-2010 tax levy that is dedicated to municipal and school debt service and the predicted debt service proportion for future years, based on two different tax levy growth scenarios. The first chart assumes a tax levy growth at the maximum rate of growth in accord with the State Tax Levy Cap, the second chart assumes the growth in the tax levy of 1% per annum.



The third element is a narrative description of all projects and programs proposed in the Six-Year Capital Bonding Program Summary.

The fourth element of this section presents detailed financial information relative to existing debt levels and required debt repayment schedules. Also presented are the projected debt level and repayment schedules that are planned should the proposed six-year capital bonding program be implemented. These schedules document the changes that will occur in debt service payments, debt levels, and the relationship of debt to the municipal property tax rate, tax base and the community's per capita income and population. This element also provides a narrative description of non-property tax revenues that are targeted as funding sources for the planned capital program and reviews credit industry benchmarks as they pertain to prudent municipal debt management practices.

The fifth element of this financial analysis is a detailed discussion of the proposed funding levels for "Fair Share Development Fees." Annual review and adoption of a "Fair Share Development Fees Schedule" is a required component of the Capital Improvement Program development and adoption process.

Also included in this element is an explanation and documentation of the "In Lieu of Inclusionary Housing" exaction fee. The Planning Board will only allow off-site exactions when, in its determination, it would not be feasible to provide affordable units on-site, or when it determines that the off-site alternative would be more beneficial to the Town than the on-site affordable units. The in-lieu fee per affordable unit required shall be the difference between the median sales price of a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income.

Element 1															
TOWN OF SOUTH KINGSTOWN															
MUNICIPAL BUDGET TRENDS															
Fiscal Year	2004-2005	Percent	2005-2006	Percent	2006-2007	Percent	2007-2008	Percent	2008-2009	Percent	2009-2010	Percent	5 Year	Average	Percent
Assessment Date	12/31/2003	Share	12/31/2004	Share	12/31/2005	Share	12/31/2006	Share	12/31/2007	Share	12/31/2008	Share	Increase	Annual Inc.	Increase
General Fund Revenue Statement															
Current Yr Property Taxes	\$49,868,359	82.71%	\$53,676,409	83.36%	\$56,477,248	82.56%	\$59,587,074	83.37%	\$62,523,893	84.21%	\$63,223,529	86.08%	\$13,355,170	\$2,671,034	4.64%
Pr Yr Taxes and Penalty	805,000	1.34%	725,000	1.13%	620,000	0.91%	575,000	0.80%	650,000	0.88%	750,000	1.02%	(55,000)	(11,000)	-1.60%
State Aid	4,491,189	7.45%	4,636,472	7.20%	5,317,961	7.77%	5,455,578	7.63%	5,305,673	7.15%	4,139,156	5.64%	(352,033)	(70,407)	-1.44%
Local Revenue	4,057,197	6.73%	4,249,196	6.60%	4,815,584	7.04%	4,659,146	6.52%	4,564,958	6.15%	4,137,522	5.63%	80,325	16,065	0.36%
Fund Balance Forwarded	1,070,000	1.77%	1,103,000	1.71%	1,175,000	1.72%	1,200,000	1.68%	1,200,000	1.62%	1,200,000	1.63%	130,000	26,000	2.25%
Total Revenues	\$60,291,745	100.00%	\$64,390,077	100.00%	\$68,405,793	100.00%	\$71,476,798	100.00%	\$74,244,524	100.00%	\$73,450,207	100.00%	\$15,782,264	\$3,156,453	4.59%
School Fund Revenue Statement															
General Fund Tax Transfer	\$37,633,138	77.10%	\$40,733,077	78.45%	\$43,352,497	78.08%	\$45,628,503	78.74%	\$47,909,928	80.03%	\$47,909,928	80.37%	\$10,276,790	\$2,055,358	4.69%
State Aid	9,552,741	19.57%	9,948,816	19.16%	10,516,527	18.94%	10,605,339	18.30%	10,548,698	17.62%	10,364,027	17.39%	811,286	162,257	1.58%
Local Revenue	1,627,998	3.34%	1,243,159	2.39%	1,652,000	2.98%	1,713,223	2.96%	1,408,408	2.35%	1,338,008	2.24%	(289,990)	(57,998)	-3.87%
Total Revenues	\$48,813,877	100.00%	\$51,925,052	100.00%	\$55,521,024	100.00%	\$57,947,065	100.00%	\$59,867,034	100.00%	\$59,611,963	100.00%	\$10,798,086	\$2,159,617	3.88%
Combined Municipal Revenue Statement															
Property Taxes	\$50,673,359	70.90%	\$54,401,409	71.98%	\$57,097,248	70.86%	\$60,162,074	71.80%	\$63,173,893	73.29%	\$63,973,529	75.13%	\$13,300,170	\$2,660,034	4.57%
State Aid	14,043,930	19.65%	14,585,288	19.30%	15,834,488	19.65%	16,060,917	19.17%	15,854,371	18.39%	14,503,183	17.03%	459,253	91,851	0.61%
Local Revenues	6,755,195	9.45%	6,595,355	8.73%	7,642,584	9.49%	7,572,369	9.04%	7,173,366	8.32%	6,675,530	7.84%	(79,665)	(15,933)	-0.23%
Total Revenues	\$71,472,484	100.00%	\$75,582,052	100.00%	\$80,574,320	100.00%	\$83,795,360	100.00%	\$86,201,630	100.00%	\$85,152,242	100.00%	\$13,679,758	\$2,735,952	3.40%
Flexible Rate Tax Roll															
Residential	\$3,437,312,287	85.51%	\$3,492,744,799	84.71%	\$3,547,721,253	84.61%	\$4,410,747,143	84.57%	\$4,455,790,816	84.78%	\$4,486,891,202	84.95%	\$147,414	Flexible Rate	\$12.09
Commercial	419,473,340	10.43%	445,399,280	10.80%	465,270,457	11.10%	610,608,040	11.71%	611,612,604	11.64%	627,575,623	11.88%	20,619	Motor Vehicle	\$18.71
Industrial	27,901,000	0.69%	27,950,300	0.68%	28,810,700	0.69%	38,705,100	0.74%	38,323,160	0.73%	38,252,960	0.72%	1,257	Business Inv.	\$0.00
Utilities	29,644,380	0.74%	32,487,996	0.79%	32,784,972	0.78%	38,439,416	0.74%	40,446,016	0.77%	42,212,820	0.80%	1,387		
Total Flexible Tax Roll	\$3,914,331,007	97.4%	\$3,998,582,375	97.0%	\$4,074,587,382	97.2%	\$5,098,499,699	97.8%	\$5,146,172,596	97.9%	\$5,194,932,605	98.4%	\$170,676		
Less Exemptions	(\$13,297,618)	-0.33%	(\$12,090,062)	-0.29%	(11,706,398)	-0.28%	(13,695,100)	-0.26%	(12,728,448)	-0.24%	(12,312,284)	-0.23%	(405)		
Flexible Rate Tax Roll	\$3,901,033,389	97.04%	\$3,986,492,313	96.69%	\$4,062,880,984	96.89%	\$5,084,804,599	97.49%	\$5,133,444,148	97.68%	\$5,182,620,321	98.12%	\$170,272		
Annual Increase in Flexible Roll	\$1,518,034,463	63.70%	\$85,458,924	2.19%	\$76,388,671	1.92%	\$1,021,923,615	25.15%	\$48,639,549	0.96%	\$49,176,173	0.96%			
Fixed Rate Tax Rolls															
Business Inventory	\$13,501,930	0.34%	\$13,543,398	0.33%	\$15,560,824	0.37%	\$17,486,558	0.34%	\$0	0.00%	\$0	0.00%		US Census -2000	27,921
Motor Vehicles - Excise	105,413,915	2.62%	123,012,869	2.98%	114,746,483	2.74%	113,407,563	2.17%	122,061,342	2.32%	99,344,256	1.88%	\$0	9 Years Growth	2,516
Total Taxable Values	\$4,019,949,234	100.0%	\$4,123,048,580	100.0%	\$4,193,188,291	100.0%	\$5,215,698,720	100.0%	\$5,255,505,490	100.0%	\$5,281,964,577	100.0%	\$172,666	2009 Population	30,437
Tax Values Increase	\$1,516,958,396	60.61%	\$103,099,346	2.56%	\$70,139,711	1.70%	\$1,022,510,429	24.39%	\$39,806,770	0.76%	\$26,459,087	0.50%			

TOWN OF SOUTH KINGSTOWN MUNICIPAL BUDGET TRENDS															
Fiscal Year Assessment Date	2004-2005 12/31/2003	Percent Share	2005-2006 12/31/2004	Percent Share	2006-2007 12/31/2005	Percent Share	2007-2008 12/31/2006	Percent Share	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	5 Year Increase	Average Annual Inc.	Percent Increase
Property Tax Distribution															
Municipal Share	\$9,968,293	19.49%	\$10,597,747	19.37%	\$10,963,463	19.01%	\$11,688,696	19.26%	\$12,341,301	19.37%	\$13,153,371	20.39%	\$3,185,078	\$637,016	5.56%
School Share	39,900,066	78.02%	43,078,662	78.72%	45,513,786	78.93%	47,898,378	78.92%	50,182,592	78.75%	50,070,158	77.62%	10,170,092	2,034,018	4.41%
Overlay	1,271,434	2.49%	1,046,499	1.91%	1,188,396	2.06%	1,105,487	1.82%	1,203,099	1.89%	1,280,645	1.99%	9,211	1,842	0.16%
Total Property Tax Levy	\$51,139,793	100.00%	\$54,722,908	100.00%	\$57,665,644	100.00%	\$60,692,561	100.00%	\$63,726,992	100.00%	\$64,504,174	100.00%	\$13,364,381	\$2,672,876	4.55%
Increase Over Prior Year	\$1,570,823	3.17%	\$3,583,115	7.01%	\$2,942,736	5.38%	\$3,026,917	5.25%	\$3,034,431	5.00%	\$777,182	1.22%			
Tax Rate Distribution															
Municipal Share	\$2.52	20.03%	\$2.59	19.73%	\$2.65	19.41%	\$2.26	19.62%	\$2.36	19.75%	\$2.52	20.81%	Note: FY 2001-2002 Statistical Revaluation		
School Share	10.06	79.97%	10.54	80.27%	11.00	80.59%	9.25	80.38%	9.61	80.25%	9.57	79.19%	Note: FY 2004-2005 Full Revaluation		
Total Property Tax Rate	\$12.58	100.00%	\$13.13	100.00%	\$13.65	100.00%	\$11.51	100.00%	\$11.97	100.00%	\$12.09	100.00%	Note: FY 2007-2008 Statistical Revaluation		
Tax Rate Increase	(\$7.33)	-36.82%	\$0.55	4.37%	\$0.52	3.96%	(\$2.14)	-15.66%	\$0.46	3.98%	\$0.12	0.99%			
Municipal Expenditure Program															
Municipal Program	\$16,163,558	26.81%	\$17,117,299	26.58%	\$18,353,986	26.83%	\$19,162,323	26.81%	19,905,880	26.81%	\$19,363,407	26.36%	\$3,199,849	\$639,970	3.49%
School Fund Transfer	37,633,137	62.42%	40,733,077	63.26%	43,352,497	63.38%	45,628,503	63.84%	47,909,928	64.53%	47,909,928	65.23%	10,276,791	2,055,358	4.69%
Capital Budget	1,442,000	2.39%	1,407,000	2.19%	1,501,000	2.19%	1,525,000	2.13%	1,530,000	2.06%	1,406,000	1.91%	(36,000)	(7,200)	-0.49%
School Debt Service	3,828,267	6.35%	3,880,926	6.03%	3,673,889	5.37%	3,569,697	4.99%	3,512,491	4.73%	3,424,593	4.66%	(403,674)	(80,735)	-2.21%
Town Debt Service	1,224,783	2.03%	1,251,774	1.94%	1,524,421	2.23%	1,591,275	2.23%	1,386,225	1.87%	1,346,279	1.83%	121,496	24,299	1.75%
General Fund	\$60,291,745	100.00%	\$64,390,076	100.00%	\$68,405,793	100.00%	\$71,476,798	100.00%	\$74,244,524	100.00%	\$73,450,207	100.00%	\$13,158,462	\$2,631,692	3.83%
Plus 3rd Party School Aid	\$11,180,739	15.64%	\$11,191,975	14.81%	\$12,168,527	15.10%	\$12,318,562	14.70%	\$11,957,106	13.87%	\$11,702,035	13.74%	\$521,296	\$104,259	0.89%
School/Municipal Cost	\$71,472,484		\$75,582,051		\$80,574,320		\$83,795,360		\$86,201,630		\$85,152,242		\$13,679,758	\$2,735,952	3.40%

Town of South Kingstown Outstanding Debt Level								
BONDS ISSUED	June 30, 2009	June 30, 2010	June 30, 2011	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016
Utility Related General Obligation Bonds								
Middlebridge Wastewater - #14								
<i>Issued July 15, 1992</i>	\$233,398	\$177,843	\$120,465	\$61,205	\$0	\$0	\$0	\$0
Diane Drive Sewer Program #27								
<i>Issued August 19, 2003</i>	389,000	366,000	343,000	319,000	295,000	271,000	246,000	221,000
Superfund - Rose Hill Landfill #24								
<i>Issued Sept. 3, 2002</i>	1,510,985	1,421,323	1,329,154	1,234,408	1,137,013	1,036,895	933,978	828,183
Superfund -Plains Road Landfill #30								
<i>Issued November 22, 2005</i>	828,000	786,000	743,000	700,000	656,000	611,000	565,000	518,000
Water Meter System Replacement #33								
<i>Issued June 5, 2008</i>	324,000	246,000	166,000	84,000	0	0	0	0
Total Utility Department Debt	\$3,285,383	\$2,997,166	\$2,701,619	\$2,398,613	\$2,088,013	\$1,918,895	\$1,744,978	\$1,567,183
Municipal Related General Obligation Bonds								
Municipal Refunding Bond #20								
<i>Issued June 15, 1998</i>	\$115,000	\$70,000	\$30,000	\$0	\$0	\$0	\$0	\$0
Municipal Refunding Bond #20								
<i>Issued November 12, 2009</i>	222,500	196,225	177,238	147,119	117,000	92,250	68,625	45,000
Municipal Refunding Bond #21								
<i>Issued November 12, 2009</i>	630,000	573,262	527,000	458,800	390,600	322,400	254,200	189,100
G.H. Park, OS, BR Fields #23								
<i>Issued June 15, 2002</i>	1,384,250	1,332,000	1,284,750	1,237,500	1,113,750	990,000	866,250	742,500
Municipal Refunding Bonds #25								
<i>Issued October 1, 2002</i>	251,100	195,500	141,000	87,900	37,400	0	0	0
Open Space Program #26								
<i>Issued June 15, 2003</i>	280,000	260,000	240,000	220,000	200,000	180,000	160,000	140,000
Municipal Refunding Bonds #26								
<i>Issued June 15, 2003</i>	125,371	90,035	73,687	60,511	44,895	29,523	14,639	0
Open Space Program #28								
<i>Issued June 15, 2004</i>	300,000	280,000	260,000	240,000	220,000	200,000	180,000	160,000
Public Works Improvements #28								
<i>Issued June 15, 2004</i>	375,000	350,000	325,000	300,000	275,000	250,000	225,000	200,000
BRMS Fields II #28								
<i>Issued June 15, 2004</i>	450,000	420,000	390,000	360,000	330,000	300,000	270,000	240,000
Neighborhood Guild Addition #29								
<i>Issued July 23, 1996- Refund 6/15/05</i>	355,000	300,000	250,000	200,000	150,000	100,000	50,000	0
Public Safety Building Bond #29								
<i>Issued August 1, 1996 - Refund 6/15/05</i>	1,725,000	1,460,000	1,200,000	945,000	700,000	465,000	230,000	0
Open Space Program #31								
<i>Issued June 15, 2006</i>	2,975,000	2,800,000	2,625,000	2,450,000	2,275,000	2,100,000	1,925,000	1,750,000
Public Works Improvements #31								
<i>Issued June 15, 2006</i>	595,000	560,000	525,000	490,000	455,000	420,000	385,000	350,000
Open Space Program #32								
<i>Issued June 15, 2007</i>	630,000	595,000	560,000	525,000	490,000	455,000	420,000	385,000
Public Works Improvements #32								
<i>Issued June 15, 2007</i>	450,000	425,000	400,000	375,000	350,000	325,000	300,000	275,000
Total Municipal Debt	\$10,863,221	\$9,907,022	\$9,008,675	\$8,096,830	\$7,148,645	\$6,229,173	\$5,348,714	\$4,476,600

Town of South Kingstown Outstanding Debt Level								
BONDS ISSUED	June 30, 2009	June 30, 2010	July 1, 2011	July 1, 2012	July 1, 2013	June 30, 2014	June 30, 2015	June 30, 2016
(Continued)								
School Department General Obligation Bonds								
School Refunding Bond - 1998 # 20								
<i>Issued June 15, 1998</i>	\$1,440,000	\$905,000	\$375,000	\$0	\$0	\$0	\$0	\$0
School Refunding Bond - 1998 # 20								
<i>Issued November 12, 2009</i>	697,500	626,275	572,762	487,881	403,000	317,750	236,375	155,000
School Refunding Bond - 1998 # 21								
<i>Issued November 12, 2009</i>	380,000	349,238	323,000	281,200	239,400	197,600	155,800	115,900
Middle School Facility #22								
<i>Issued June 22, 2000</i>	500,000	0	0	0	0	0	0	0
BRMS Equip, Fields & SR Roof #23								
<i>Issued June 15, 2002</i>	1,105,750	958,000	810,250	662,500	596,250	530,000	463,750	397,500
School Refunding Bonds # 25								
<i>Issued October 1, 2002</i>	2,288,900	1,779,500	1,279,000	792,100	327,600	0	0	0
School Improvements - #26								
<i>Issued June 15, 2003</i>	700,000	650,000	600,000	550,000	500,000	450,000	400,000	350,000
School Refunding Bonds - #26								
<i>Issued June 15, 2003</i>	2,124,628	1,754,964	1,436,312	1,179,488	875,104	575,476	285,360	0
BRMS Fields II #28								
<i>Issued June 15, 2004</i>	240,000	223,000	206,000	189,000	172,000	155,000	138,000	121,000
School Improvements - #28								
<i>Issued June 15, 2004</i>	785,000	732,000	679,000	626,000	573,000	520,000	467,000	414,000
CCMS Playfields Phase 1 #29								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	405,000	345,000	285,000	225,000	165,000	110,000	55,000	0
BBMS Partial Refunding #29								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	5,495,000	5,415,000	4,835,000	4,260,000	3,695,000	3,135,000	2,585,000	2,045,000
School Improvement Bond #29								
<i>Issued July 23, 1996 - Refund 6/15/05</i>	800,000	750,000	700,000	650,000	600,000	550,000	500,000	450,000
School Improvement Bond #31								
<i>Issued June 15, 2006</i>	680,000	640,000	600,000	560,000	520,000	480,000	440,000	400,000
School Improvement Bond #32								
<i>Issued June 15, 2007</i>	900,000	850,000	800,000	750,000	700,000	650,000	600,000	550,000
General School Building Improvements								
<i>Issued November 12, 2009</i>	0	1,200,000	1,140,000	1,080,000	1,020,000	960,000	900,000	840,000
Total School Debt	\$18,541,778	\$17,177,977	\$14,641,324	\$12,293,169	\$10,386,354	\$8,630,826	\$7,226,285	\$5,838,400
Gross Bonded Debt Level	\$32,690,382	\$30,082,165	\$26,351,618	\$22,788,612	\$19,623,012	\$16,778,894	\$14,319,977	\$11,882,183
Total Utility Debt	\$3,285,383	\$2,997,166	\$2,701,619	\$2,398,613	\$2,088,013	\$1,918,895	\$1,744,978	\$1,567,183
Total Municipal Debt	10,863,221	9,907,022	9,008,675	8,096,830	7,148,645	6,229,173	5,348,714	4,476,600
Total School Debt	18,541,778	17,177,977	14,641,324	12,293,169	10,386,354	8,630,826	7,226,285	5,838,400
Gross Bonded Debt Level	\$32,690,382	\$30,082,165	\$26,351,618	\$22,788,612	\$19,623,012	\$16,778,894	\$14,319,977	\$11,882,183

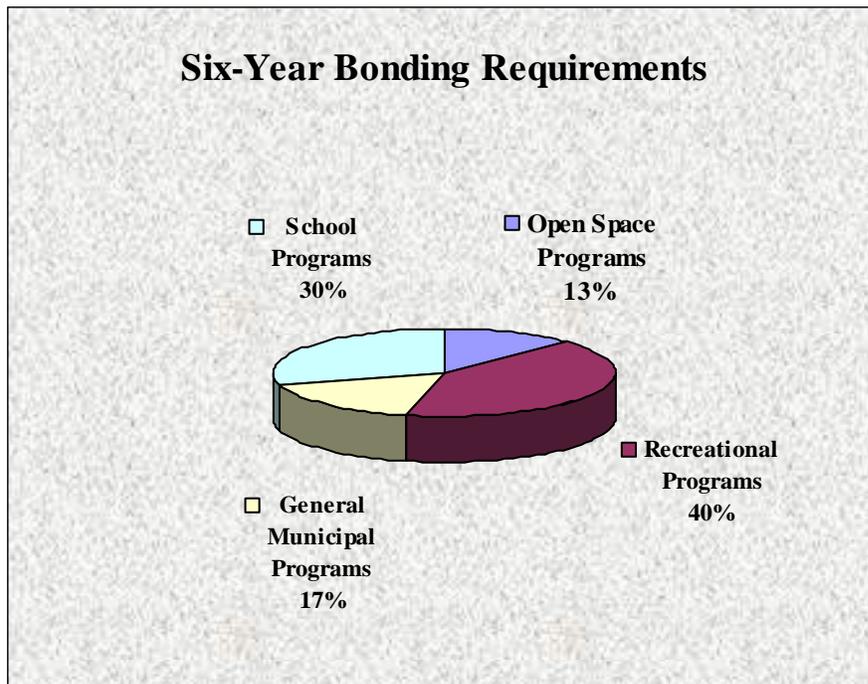
Town of South Kingstown Future Debt Loading							
	June 30, 2010	June 30, 2011	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016
<u>Municipal Related General Obligation Bonds</u>							
Municipal Land Bank							
Referendum 4/04 TBS 5/2011	\$0	\$200,000	\$190,000	\$180,000	\$170,000	\$160,000	\$150,000
Open Space Acquisition Program							
Referendum 11/06 TBS 5/2012	0	0	500,000	475,000	450,000	425,000	400,000
Road Improvement Program							
Referendum 11/04 TBS 5/2014	0	0	0	0	750,000	712,500	675,000
Neighborhood Guild Improvements							
Referendum 11/06 TBS 5/2014	0	0	0	0	1,000,000	1,000,000	1,000,000
Open Space Acquisition Program							
Referendum 11/06 TBS 5/2014	0	0	0	0	500,000	475,000	450,000
Open Space Acquisition Program							
Referendum 11/06 TBS 5/2016	0	0	0	0	0	0	300,000
Community Gymnasium							
Referendum 11/04 & 06 TBS 5/2015	0	0	0	0	0	3,150,000	2,992,500
Road Improvement Program							
Referendum 11/10 TBS 5/2015	0	0	0	0	0	0	750,000
Total Planned Municipal Debt	\$0	\$200,000	\$690,000	\$655,000	\$2,870,000	\$5,922,500	\$6,717,500
<u>School Related General Obligation Bonds</u>							
General School Building Improvements							
Referendum 4/03 TBS 5/15/2011	\$0	\$1,000,000	\$950,000	\$900,000	\$850,000	\$800,000	\$750,000
General School Building Improvements							
Referendum 11/10 TBS 5/15/2014	0	0	0	0	1,000,000	950,000	900,000
General School Building Improvements							
Referendum 11/10 TBS 5/2016	0	0	0	0	0	0	1,000,000
Total Planned School Debt	\$0	\$1,000,000	\$950,000	\$900,000	\$1,850,000	\$1,750,000	\$2,650,000
Planned Future Debt	\$0	\$1,200,000	\$1,640,000	\$1,555,000	\$4,720,000	\$7,672,500	\$9,367,500
Existing Bonded Debt Level	\$30,082,165	\$26,351,618	\$22,788,612	\$19,623,012	\$16,778,894	\$14,319,977	\$11,882,183
Projected Bonded Debt Level	\$30,082,165	\$27,551,618	\$24,428,612	\$21,178,012	\$21,498,894	\$21,992,477	\$21,249,683

LONG - TERM FINANCIAL PROGRAM

ELEMENT 2

In preparation of this budget document, a comprehensive review was made of all municipal, utility, and school-related capital needs that are presently under development or that are proposed for completion within the next six years. The table presented on the next page entitled "Town Manager Proposed Six-Year Major Projects Element - FY2010-2011 to FY2015-2016" is a summary of all projects and programs that are actively being considered for implementation or are currently under development. This listing of projects also presents the estimated cost to complete each project and potential funding sources. A second display (page 30) entitled "Town Manager Proposed General Obligation Bond Loading Schedule" details the debt-loading schedule necessary to fund the proposed capital program.

The projected cost of completing all noted projects listed in the CIP six-year program is \$19,538,260. The municipal bonding program will be the funding source for \$10,150,000 or 51.9% of this total program cost. A proportional distribution by program component of the planned bonding program is as follows:



While municipal bonds will be the major source of revenue for program financing, \$1,900,000 of all new incurred debt (plus interest associated with the debt principal) shall be paid through non-property tax revenue sources. State aid to local school construction shall pay an estimated \$900,000 in School Related Bond costs, while \$1,000,000 shall be paid through funds held in the Neighborhood Guild's Reinvested Income Reserve.

Element 2							
Town Manager Proposed							
Six-Year Major Projects Element - FY 2010-2011 to FY 2015-2016							
Program Type	6-Year Program	Approved Bonds	Proposed Bonds	Secured and Available Funds	Future CIP & Oper. Income	Unsecured 3rd Party Funding	Municipal Impact Fees
<u>Recreation and Open Space Programs</u>							
Open Space Acquisition Program	\$1,300,000	\$1,300,000	\$0	\$0	\$0	\$0	\$0
Saugatucket River Walkway	225,000	0	0	50,000	0	175,000	0
Intermodal Park -Restrooms/Parking	610,000	0	0	0	0	460,000	150,000
South County Common Bike Path	750,000	0	0	169,725	0	230,275	350,000
Neighborhood Guild Renovations	1,000,000	1,000,000	0	0	0	0	0
Community Gymnasium	4,000,000	3,150,000	0	0	0	0	850,000
Marina Park Improvements	65,000	0	0	47,335	17,665	0	0
Recreation Total	\$7,950,000	\$5,450,000	\$0	\$267,060	\$17,665	\$865,275	\$1,350,000
<u>General Municipal Programs</u>							
Public ROW Infrastructure	\$6,245,000	\$400,000	\$1,100,000	\$915,000	\$3,830,000	\$0	\$0
Kingston Library Improvements	300,000	0	0	110,000	90,000	100,000	0
Municipal Land Acquisition	700,000	200,000	0	300,000	0	0	200,000
Senior Services Program	288,000	0	0	182,966	0	105,034	0
Property Revaluation Program	752,260	0	0	507,260	245,000	0	0
Town Hall Improvement Program	303,000	0	0	124,259	68,741	110,000	0
General Municipal Total	\$8,588,260	\$600,000	\$1,100,000	\$2,139,485	\$4,233,741	\$315,034	\$200,000
<u>School Department Programs</u>							
Building Improvement Program	\$3,000,000	\$1,000,000	\$2,000,000	\$0	\$0	\$0	\$0
School Department Total	\$3,000,000	\$1,000,000	\$2,000,000	\$0	\$0	\$0	\$0
Total Six Year Program	\$19,538,260	\$7,050,000	\$3,100,000	\$2,406,545	\$4,251,406	\$1,180,309	\$1,550,000
<u>Total Proposed Bonding Program</u>							
Authorized Bonds	\$7,050,000			<u>Third Party Bond Debt Reimbursement</u>			
Proposed Bonds	3,100,000			Guild Renovation Bond	\$1,000,000		
Total Six-Year Program	\$10,150,000			School Bonds - 30% of Total	900,000		
Percent of Total Planned Program	51.9%			3rd Party Reimbursement	\$1,900,000		
				% of Planned New Debt	18.7%		

**Town Manager Proposed
 General Obligation Bond Loading Schedule**

	2009-2010 Current Year	2010-2011 Year #1	2011-2012 Year #2	2012-2013 Year #3	2013-2014 Year #4	2014-2015 Year #5	2015-2016 Year #6	TOTAL (Six-Years)
Open Space and Recreational Programs								
Open Space Acquisition Program	\$0	\$0	\$500,000	\$0	\$500,000	\$0	\$300,000	\$1,300,000
Neighborhood Guild Improvements	0	0	0	0	1,000,000	0	0	1,000,000
Community Gymnasium	0	0	0	0	0	3,150,000	0	3,150,000
General Municipal Programs								
Road/Bridge Improvement Program	0	0	0	0	750,000	0	750,000	1,500,000
Municipal Land Bank Reserve	0	200,000	0	0	0	0	0	200,000
School Department Programs								
School Building Improvements	1,200,000	1,000,000	0	0	1,000,000	0	1,000,000	3,000,000
Utility Department Programs								
Water Utility	0	0	0	0	0	0	0	0
Wastewater Utility	0	0	0	0	0	0	0	0
Total Long Range Program	\$1,200,000	\$1,200,000	\$500,000	\$0	\$3,250,000	\$3,150,000	\$2,050,000	\$10,150,000
Total Bonding Program - 7 Years								\$11,350,000

Future Bonding Sale Schedule		
	Bond Value	Referendum Date
Municipal Land Bank Purchase	\$200,000	November-04
School Building Improvements	1,000,000	4/1/2003 - FTM
Total FY 2010-2011	\$1,200,000	
Open Space Acquisition Program	\$500,000	November-06
Total FY 2011-2012	\$500,000	
Open Space Acquisition Program	\$500,000	November-06
Neighborhood Guild Improvements	1,000,000	November-06
General Municipal Programs	400,000	November-06
Road/Bridge Improvement Program	350,000	November-10
School Building Improvements	1,000,000	April-03
Total FY 2013-2014	\$3,250,000	
Community Gymnasium	\$3,150,000	2004 & 2006
Total FY 2014-2015	\$3,150,000	
Open Space Acquisition Program	\$300,000	November-06
Road/Bridge Improvement Program	750,000	November-12
School Building Improvements	1,000,000	November-12
Total FY 2015-2016	\$2,050,000	
Total New Debt	\$10,150,000	

Bonding Referendum Schedule	
<u>Bond Referendum - November 2012</u>	
School Building Improvements	\$2,000,000
Road/Bridge Improvement Program	1,100,000
Total Bonding Request	\$3,100,000

PROGRAM DESCRIPTIONS

ELEMENT 3

The following is a description of the projects that are included in the proposed Six-Year Capital Program Element of the Capital Improvement Program.

I. OPEN SPACE AND RECREATIONAL PROGRAMS

A. Open Space, Farm and Conservation Purpose Land Acquisition Program

Protection of open space is one of the Town's top growth management priorities. In June 1999, (revised 6/25/01 & 8/15/05) the Town Council adopted a formal policy and priority system for open space acquisition and protection.

Since then, the Town has approved funding for 24 open space projects totaling 1,489 acres involving a municipal funding commitment of 7.53 million dollars. Many of these projects have been undertaken in cooperation with the South Kingstown Land Trust through the Community Partnership for Preservation. The Community Partnership for Preservation includes the Town of South Kingstown, South Kingstown Land Trust, Narrow River Land Trust, the Champlin Foundations, Nature Conservancy, RIDEM, and U.S. Fish and Wildlife Service.

In FY 2008-2009 there were two open space acquisitions. These purchases of development rights to the Jackson Farm in Green Hill and the Osman (Carpenter Farm) property in Perryville bring the total preserved acreage in South Kingstown as of July 2009 to 10,994.4 acres, representing 30.2% of the land area within the Town.

Open Space Acreage Summary

A summary of acreage involved in land acquisitions over the past five years is presented below:

<i>Town of South Kingstown Open Space Acreage</i>					
	July 2005	July 2006	July 2007	July 2008	July 2009
Agricultural Land Preservation Commission	878.7	972.0	972.0	972.0	972.0
Audubon Society of Rhode Island	659.2	659.2	659.2	659.2	659.2
Cluster / Private	950.8	961.5	949.3	949.3	949.3
US Fish and Wildlife Service	725.4	725.4	725.4	725.4	798.2
Girl Scouts of Rhode Island	185.9	185.9	185.9	185.9	185.9
Narrow River Land Trust	107.9	107.9	107.9	107.9	107.9
South Kingstown Land Trust	1,983.0	2,038.4	2,072.8	2,088.3	2,172.0
State of Rhode Island	3,721.1	3,595.1	3,642.6	3,642.6	3,642.6
The Nature Conservancy	456.1	456.1	491.9	491.9	527.3
Town of South Kingstown	663.5	979.9	979.9	979.9	979.9
Total acres	10,331.6	10,681.4	10,786.9	10,802.4	10,994.4
% Land Area of Town	28.4%	29.4%	29.6%	29.7%	30.2%

Future Open Space Funding Availability

It is noted that annual expenditures ranging from \$200,000 to \$250,000 are forecast over the next six-year term of the Town's Open Space Land Acquisition program. It is estimated that municipal bonding of \$1.3 million will be required during this term. In November 2006, voters approved General Obligation Bonding for additional open space acquisitions in the amount of \$3,000,000. To date \$700,000 of this authorization has been placed in permanent financing. Over the next six years the Town anticipates use of an additional \$1.3 million as noted on the following page.

Passive Recreation Management Plan Development

It is important to note the Town has successfully met its stated goal of preserving open space and protecting land from development. The Town should now broaden the goals of the Open Space Acquisition Program to include developing passive recreation management plans for parcels held by the Town, to allow for public use of such properties.

Two large open space parcels purchased by the Town in the recent past are candidates for passive public use. The parcels are the "Arciero" parcel at Indian Lake on the west side of Route 1 (a 69.23 acre tract purchased by the Town in FY 2001-2002 for \$655,000) and the "Noyes Farm" parcel on the northerly side of Mooresfield Road in Kingston (247 acre tract purchased by the Town in FY 2005-2006 for \$3,000,000). Both parcels were purchased solely with Town resources and are considered to be well-suited for limited, passive recreational management and development (i.e. pedestrian trails and wildlife viewing potentially supported by "rustic" facilities for access to these sites).

It is proposed that assets of the Open Space Acquisition Program be made available to engage consulting services to develop conceptual management and development plans for these sites that would allow for defined public access and usage in a manner that is in balance with the rural qualities and environmental characteristics of these properties. Such plans would be developed in consultation with the Town Council, Planning Board, and Conservation Commission, with additional outreach to the general public. The projected cost associated with the initial development of these two management plans is \$15,000 (\$10,000 for the Noyes Farm property and \$5,000 for the Arciero parcel).

Following development of the management plans, subsequent versions of the Capital Improvement Program will provide funding for implementation. It is expected that such costs will be modest as it is intended that the development of the sites will be small scale and limited in character and the use of municipal personnel and equipment will be made to install improvements as required. Such development will also be augmented through the use and participation of volunteers and user organizations to help defray costs of development and maintenance.

Open Space Acquisition Program								
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total
Revenue Statement								
Real Estate Conveyance Tax Proceeds	\$225,000	\$225,000	\$225,000	\$225,000	\$250,000	\$250,000	\$250,000	\$1,425,000
Investment Income	10,000	500	500	500	500	500	500	3,000
Bonds Issued	0	0	500,000	0	500,000	0	300,000	1,300,000
Total Revenues	\$235,000	\$225,500	\$725,500	\$225,500	\$750,500	\$250,500	\$550,500	\$2,162,000
Expense Statement								
Debt Service - \$200,000 - FY99 #21	(\$15,135)	(\$14,651)	(\$13,392)	(\$12,925)	(\$12,448)	(\$11,971)	(11,494)	(\$76,881)
Debt Service - \$800,000 - FY02 #23	(47,520)	(46,790)	(46,040)	(81,770)	(79,510)	(77,179)	(74,806)	(406,095)
Debt Service - \$400,000 - FY03 #26	(29,725)	(29,125)	(28,525)	(27,925)	(27,325)	(26,700)	(26,050)	(165,650)
Debt Service - \$400,000 - FY04 #28	(32,895)	(32,145)	(31,395)	(30,595)	(29,795)	(28,995)	(28,175)	(181,100)
Debt Service - \$3.5 M - FY06 #31	(297,412)	(290,412)	(283,413)	(276,412)	(269,413)	(262,412)	(255,413)	(1,637,475)
Debt Service - \$700,000 - FY07 #32	(62,913)	(60,987)	(59,062)	(57,575)	(56,087)	(54,600)	(53,200)	(341,511)
Debt in Permanent Financing	(\$485,600)	(\$474,110)	(\$461,827)	(\$487,202)	(\$474,578)	(\$461,857)	(\$449,138)	(\$2,808,712)
Debt Service - \$500,000 - FY12	0	0	0	(52,500)	(51,250)	(49,750)	(48,375)	(201,875)
Debt Service - \$500,000 - FY14	0	0	0	0	0	(52,500)	(51,250)	(103,750)
Debt Service - \$500,000 - FY16	0	0	0	0	0	0	0	0
Planned New OS Debt Service	\$0	\$0	\$0	(\$52,500)	(\$51,250)	(\$102,250)	(\$99,625)	(\$305,625)
Total Debt Service	(\$485,600)	(\$474,110)	(\$461,827)	(\$539,702)	(\$525,828)	(\$564,107)	(\$548,763)	(\$3,114,337)
Transfer to General Fund	(325,000)	(325,000)	(325,000)	(325,000)	(325,000)	(325,000)	(325,000)	(1,950,000)
Less Town Acquisitions	(539,000)	(200,000)	(200,000)	(200,000)	(200,000)	(250,000)	(250,000)	(1,300,000)
Total Expenses	(\$864,000)	(\$525,000)	(\$525,000)	(\$525,000)	(\$525,000)	(\$575,000)	(\$575,000)	(\$3,250,000)
Income to Expense Balance	(629,000)	(299,500)	200,500	(299,500)	225,500	(324,500)	(24,500)	
O S Acquisition Fund Balance	\$525,356	\$225,856	\$426,356	\$126,856	\$352,356	\$27,856	\$3,356	
¹ Property Tax is equal to Projected Debt Service less R.E. Conveyance Tax Proceeds								

B. Saugatucket Greenway - Parking Lot Improvements

The Saugatucket River Walkway Project was incorporated into the Capital Improvement Program in 1999. Program components include the following:

1. Boardwalk and Fish Ladder - This work involved construction of a raised 340 foot long boardwalk set on pilings and cantilevered over the Saugatucket River. The boardwalk has a deck, six feet wide, composed of recycled wood/plastic planks; railing system; and period lighting. In addition, the existing fish ladder was refurbished in response to a RIDEM Fish & Wildlife request. (Completed 2003)
2. Canoe Launch - A wood platform was constructed adjacent to the river walkway to provide an area for fishing and as a launch/short term berth area for recreational craft (i.e. canoe, kayak). (Completed 2003)
3. River Walkway - A 6'-wide/500'-long paved bituminous walkway was constructed to provide a walking path along the shoreline that connects the boardwalk to the pedestrian bridge and proposed Main Street handicap access ramp. Landscaping, benches and period lighting provide additional amenities to the walkway. (Completed 2003).
4. Pedestrian Bridge - Reconstruction of the existing pedestrian bridge that spans the Saugatucket River. (Completed 2008)
5. Main Street Handicap Access Ramp - An ADA compliant ramp, to connect the bituminous walkway leading to the pedestrian bridge, was substantially completed in May 2008 along with reconstruction of the existing walkway from Main Street to the pedestrian bridge. (Completed 2008)
6. Bike Path Spur - A full sized bike path spur to connect the Bike Path with Wakefield Elementary School and Saugatucket Park was identified as a desired component of the Greenway Program. Anticipated State Grant funding has not been made available for this project component. To address the need for Bike Path connectivity to the Greenway, the Town installed a temporary pathway from the Bike Path to the Wakefield School in 2006.
7. Main Street Public Parking Lot Resurfacing and Landscaping - The repaving and landscaping of the Main Street Public Parking Lot has been placed on hold pending the approval of a private property easement with an abutting property owner and the availability of State Grant funding. Projected completion date is 2014.

Two components of the original Saugatucket Greenway Program included the redevelopment of a small public space at the intersection of Main Street and High Street. Due to the reduction in Federal Transportation Enhancement Grant funding, development of this program component is not scheduled. In addition, the initial plans for the Greenway Program proposed the redevelopment of Saugatucket Park. Plans envisioned the installation of landscaping, fencing and vegetation that would have limited active use of the park by Wakefield School children and the general public. The cost of this redevelopment and the expanded maintenance requirements to preserve the improvements could not be justified. This program component was deleted from future consideration in FY 2008.

A summary of probable construction costs and revenue sources associated with the completion of the Main Street Parking Lot improvements is as follows:

Saugatucket River Greenway Program	
Income	FY 2014
DOT Enhancement Grant -Pending Funding Release	\$175,000
PW Improvement Fund	\$50,000
Total Income	\$225,000
Expenses	
Main Street Parking Lot - Paving	\$225,000
Total Expenditures	\$225,000

C. Downtown Intermodal Park

In July 1999, the Town was awarded a grant from RIDOT for the Downtown Intermodal Facility under DOT’s Enhancement Grant Program in the amount of \$427,619. The feature design element will be a comfort station located on Main Street adjacent to the South County Bike Path for use by downtown Wakefield shoppers and bikers using the bike path. Other specific design elements include a paved parking area to accommodate forty-one motor vehicles; bicycle racks; and site landscaping.

The Town purchased the property in December 2003 after all DEM required site remediation was accomplished by the prior owners. The 70% building design plans were completed in June 2007. The cost of the project to date is \$226,150. Expended funds were used for the land purchase, environmental permits, and Comfort Station design. The Town applied for an additional \$225,000 under the State 2006-2007 Transportation Improvement Program (TIP). However, the application was not funded and without additional funding, the Comfort Station construction must be delayed. Discussions with DOT indicate that a transfer of grant funds from other enhancement projects, such as the Saugatucket River Walk Project, is possible. The earliest projected date for DOT funding becoming available is 2011. The most recent State TIP amendments indicate the balance of \$201,469 in grant funds should be available in FY 2011.

RIDOT has agreed to pave the Intermodal Park parking lot using as part of the South County Bike Path - Phase III Project. The bike path is being funded with SAFETEA-LU monies that are specifically earmarked for the completion of the South County Bike Path Program. This project is now out to bid and construction is expected in the 2010 construction season. Construction of the comfort station and other project components will have to await the availability of funds under the TIP or other resources.

A summary of projected revenues and expenditures associated with this project is shown below:

Main Street - Intermodal Park		
		FY2012
Income		
Recreation Impact Fees		\$150,000
DOT Intermodal Grant FY 2000		200,000
DOT Intermodal Grant FY 2011		260,000
Total Income		\$610,000
Expenses		
Comfort Station Fall 2011		\$600,000
Contingency		10,000
Total Expenditures		\$610,000

D. Bike Path Connector – Broad Rock Playfields to South County Commons

This project involves construction of a bike path connector from Broad Rock Playfields to the South County Commons property located at the Route 1 Special Management District. This connector will provide a scenic pedestrian access from South County Commons to the Broad Rock Playfields, YMCA, Senior Center, and Old Mountain Field. The South Kingstown Greenways Master Plan endorses the connection from the Peace Dale Village Bike Path to the Commons. The Town was awarded a \$169,725 grant in May 2006 for the project under the State’s Recreation and Development Grant Program, which carries a 50/50 local match requirement. The Town procured a DEM wetland permit for the initial phase of the project in August 2007. The project is presently in the sixty percent design stage with a projected construction cost estimate of \$750,000. The estimated cost of this project has increased substantially due to DEM imposed design revisions. Funding participation has been sought from the owners of South County Commons as noted below; however, to date no commitment from the owners has been received. In an attempt to bridge this funding gap and make this project viable, the Town has submitted this project to the State and the Town's congressional delegation for consideration under the Federal stimulus program (ARRA, American Recovery and Reinvestment Act of 2009). At this point, no determination regarding this issue has been received. Without securing this additional funding the project will be delayed indefinitely.

Bike Path Connector - Broad Rock		
		FY 2012
Income		
Recreation Impact Fees		\$350,000
Third Party Revenues		230,275
DEM Grant Greenway Program		169,725
Total Income		\$750,000
Expenses		
So County Commons Bike Path Spur		\$700,000
Contingency		50,000
Total Expenditures		\$750,000

E. Neighborhood Guild Improvements

The Neighborhood Guild is in need of additional interior and exterior building improvements beyond the rehabilitative work completed in 1995. The scope of work to be conducted in this 100 year-old structure is designed to target improving the buildings internal operating efficiency and also providing for general modernization improvements. Specific areas to be addressed include:

- Replacement of all existing windows with a modern, efficient insulated type;
- Restoration of 2nd floor interior meeting rooms, music rooms, and administrative office space;
- Interior improvements to the attic storage space, including insulation and ventilation;
- Electrical and plumbing utility improvements;
- Accessibility enhancements;
- Installation of air conditioning system to allow for expanded seasonal use;
- Restoration of the interior of the gymnasium space to accommodate more passive, cultural, and educational programs.

The long-range plan for the Neighborhood Guild involves a transition into more of a pure education, arts, and all around community center, with far more emphasis on passive recreation programming. These changes will be integrated into the rehabilitation plans affecting the interior renovations.

The Town is anticipating an annual operating cost saving through improved operational efficiency while allowing for improved year-round use of the facility.

A summary of projected funding sources and expenses for this project is provided below:

Neighborhood Guild Improvements	
Income	FY 2014
Municipal Bond - May 2014	\$1,000,000
Total Income	\$1,000,000
Expenses	
Window Replacement	\$350,000
Air Conditioning Installation	250,000
Interior Renovations	150,000
Exterior Renovations	25,000
Electrical/Plumbing Improvements	50,000
Design and Architectural Services	25,000
Contingency	150,000
Total Expenditures	\$1,000,000

F. Community Gymnasium

The main focus of the Community Gymnasium Project is to address the present lack of indoor recreational space for both municipal and school programs. This proposed 24,000 square foot facility will be designed to address the present indoor overcrowding problems, allow for program expansion and diversification, and provide a central meeting place for community members to socialize and recreate. The facility will also be designed to accommodate some of the existing needs within the physical education, health, and interscholastic program areas.

Long-Term Goals

- Maintain the center as an integral part of the community and the daily lives of its residents;
- Maximize utilization of the facility and its revenue generating capacity;
- Maintain the facilities condition and preserve its value as an asset to the community;
- Address the community’s active indoor recreational needs for all population segments.

The Town continues to evaluate potential locations throughout the community for this project. The locating of the community gymnasium needs to consider community centralization, ease of access, parking, proximity to the bike path and other modes of transportation, utilities, and expandability. Phase I of the core project elements will require between 3-4 acres in order to accommodate the building and surrounding parking requirements. To maintain the possibility of future program and facility expansion will require a site that provides a usable area of 10 acres or more.

Project Cost Estimate

This project continues to be delayed and moved to later years in the Capital Projects schedule due to a need to reduce short term capital spending requirements and the need to determine a specific location for the project. A summary of the proposed funding and expenses for Phase I of this project is provided below:

Community Gymnasium	
Income	FY 2016
Municipal Bond #1 11/04 Approval	\$650,000
School Bond #1 - 11/04 Approval	900,000
Municipal Bond #2 - 11/06 Approval	1,600,000
Recreation Impact Fees	850,000
Total Income	\$4,000,000
Expenses	
Building (24,000 Sq. Ft. @ \$130/SF Cost)	\$3,120,000
Furnishings	188,000
Design Services - (9% of Construction Cost)	280,000
Contingency - (10% of Construction Cost)	312,000
Parking (50 Spaces @ \$2,000 per unit cost)	100,000
Total Expenditures	\$4,000,000

G. Marina Park Improvement Program

The Town completed the construction of the Marina Park comfort station in the summer 2007. This facility was designed to compliment the park improvements completed in 1995, which included an extensive walkway system, concert area, lighting, landscape plantings, and upgraded boat ramp. The renewed popularity of the waterfront area and use of Point Judith Pond has resulted in a continued increase in use by visitors of the park, boat ramp and surrounding businesses. The summer 2009 addition of the Marina Bay office and support facilities along with the revitalization of the Hanson’s Pub restaurant represents the two newest investments to the area. The Town has encouraged additional public and private special events on the Festival Field, as well as Recreation Department – sponsored summer concerts.

The Town is in the process of evaluating future improvements to the Park’s two parking lots, public boat ramp and the Town’s dock. Revenue available in the Recreation Improvement Capital Reserve Fund that is specifically dedicated for Marina Park improvements will be used to offset the cost of the proposed program elements. With a continued plan of public and private investment, the point Judith Pond waterfront continues to evolve in meeting the needs of both seasonal and year-round users.

Planned revenues and expenditures for this program are shown below:

Marina Park Improvement Program		
Income		
Funds Held in Reserve - 6/30/09		\$47,335
FY 2014 CIP Transfer		10,000
FY 2015 CIP Transfer		10,000
Total Income		\$67,335
Expenses		
Resurfacing of Parking Lots- FY 2011		\$45,000
Public Dock Reconstruction - FY 2014		10,000
Boat Ramp Reconstruction - FY 2015		10,000
Total Program Cost		\$65,000

II. GENERAL MUNICIPAL PROGRAMS

A. Public Works Improvement Program

The Public Services Department manages a comprehensive Town-wide transportation improvement program or “TIP.” This program evaluates the Town’s transportation and public works infrastructure on an annual basis in order to provide ongoing infrastructure repairs and improvements. Municipal infrastructure includes all Town owned rights of ways, the structures within the ROW such as pavement, drainage systems, sidewalks bridges, dams, and other transportation related enhancements. Municipal infrastructure is prioritized for reconstruction based upon importance to the community, use, condition and public health and safety concerns. Critical infrastructure that has significant public safety importance, such as bridges and dams require comprehensive inspection every three years to ensure structural integrity. Bridge

inspection report findings are used to update the maintenance schedule and associated repairs for the Town's twelve local bridges.

Funding for the Public Services infrastructure improvement program is provided by several sources, including General Obligation Bonds, Capital Budget Annual Funding, and Infrastructure Capital Reserve Funds.

Capital transportation projects have been developed based upon the following categories:

- Arterial/ Collector Road Reconstruction
- Drainage Infrastructure
- Bridges and Dams Reconstruction
- Sidewalk Construction
- Public Works Facility Improvements

A summary of the Public Works Transportation Improvement Program income and expenses for the six-year term of the Capital Improvement Program is as follows:

Transportation Improvement Program	
Revenues	
Annual Capital Budget Transfers	\$3,830,000
General Obligation Bonds	1,500,000
Funds Held in Reserve Fund	915,000
Total Revenues	\$6,245,000
Expenditures	
Arterial Road Reconstruction	\$3,400,000
Collector Road Reconstruction	1,700,000
Sidewalk Improvements	30,000
Drainage Improvements	705,000
Bridge and Dam Improvements	315,000
Highway Facility Program	95,000
Total Expenditures	\$6,245,000

A listing of scheduled Transportation Improvement Program elements is presented on the following pages.

Town Manager Proposed Public Works Improvement Program

	Estimated 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Six Year Total
Arterial Road Program								
Schoolhouse Road (Moonstone to G.H.B. Rd)	\$864,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Schoolhouse Road (Mat. Beach to Moonstone)	0	700,000	0	0	0	0	0	700,000
Schoolhouse Road (GH Beach Rd to Town Line)	0	0	500,000	0	0	0	0	500,000
Torrey Road	0	0	0	300,000	0	0	0	300,000
Old North Road (Flagg Rd to Stoney Fort Rd)	0	0	0	0	500,000	0	0	500,000
Wordens Pond Road	0	0	0	0	0	400,000	1,000,000	1,400,000
Arterial Road - Total	\$864,500	\$700,000	\$500,000	\$300,000	\$500,000	\$400,000	\$1,000,000	\$3,400,000
Collector Road Program								
Jerry Brown Farm Road	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Liberty Lane (Fairgrounds to Route 2)	360,000	370,000	0	0	0	0	0	370,000
Indian Trail - South Reconstruction	150,000	0	0	0	0	0	0	0
Arrowhead Trail Reconstruction	110,000	0	0	0	0	0	0	0
Stoney Fort Rd (Old North to Slocum)	0	230,000	0	0	0	0	0	230,000
Stoney Fort Rd (Slocum to Rt 138)	0	0	0	0	400,000	400,000	0	800,000
Green Hill Beach Rd Reconstruction (Section 1)	0	0	0	0	0	0	250,000	250,000
Collector Roads - Total	\$620,000	\$650,000	\$0	\$0	\$400,000	\$400,000	\$250,000	\$1,700,000
New Sidewalks								
Matunuck Beach Rd (Atlantic to Comm.)	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
New Sidewalks - Total	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
New Drainage Projects								
Phase 2 Storm Water Feasibility Study	\$170,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TMDL Defined Improvements	0	0	100,000	50,000	100,000	100,000	100,000	450,000
Bayfield Drive / Jerry Brown Farm Road	0	30,000	0	0	0	0	0	30,000
Torrey Road	0	0	50,000	75,000	0	0	0	125,000
Quagnut Drive	0	0	0	0	50,000	50,000	0	100,000
New Drainage - Total	\$170,000	\$30,000	\$150,000	\$125,000	\$150,000	\$150,000	\$100,000	\$705,000

Town Manager Proposed Public Works Improvement Program

	Estimated 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Six Year Total
<u>Bridges and Dams</u>								
Bridge Inspection Program	\$0	\$0	\$35,000	\$0	\$0	\$40,000	\$0	\$75,000
Silver Lake (RIDOT #565)	600,000	0	0	0	0	5,000	0	5,000
Saugatucket River Culvert	0	35,000	0	50,000	50,000	0	0	135,000
Plains Road (RIDOT #205)	0	0	0	0	0	5,000	0	5,000
Church St (RIDOT #564)	0	0	0	0	0	60,000	0	60,000
Spring St	0	0	5,000	0	0	0	0	5,000
Railroad Avenue Box Culvert Maintenance	0	0	0	0	0	10,000	0	10,000
Wakefield Mill Dam	0	0	0	10,000	0	0	0	10,000
Rocky Brook Dam	0	0	0	10,000	0	0	0	10,000
Bridges & Dams - Total	\$600,000	\$35,000	\$40,000	\$70,000	\$50,000	\$120,000	\$0	\$315,000
<u>Highway Facility & Parking Lot Program</u>								
Building Repair & Upkeep	\$0	\$0	\$0	\$17,000	\$0	\$0	\$0	\$17,000
Main Street Parking Lot Resurfacing	0	0	50,000	0	0	0	0	50,000
Motorized Fence Gate Replacement	0	18,000	0	0	0	0	0	18,000
Fuel Center Upgrade	0	0	0	0	0	10,000	0	10,000
Highway Facility Program - Total	\$0	\$18,000	\$50,000	\$17,000	\$0	\$10,000	\$0	\$95,000
<u>Program Summary</u>								
Arterial Road Reconstruction	\$864,500	\$700,000	\$500,000	\$300,000	\$500,000	\$400,000	\$1,000,000	\$3,400,000
Collector Road Reconstruction	620,000	650,000	0	0	400,000	400,000	250,000	1,700,000
Sidewalk Improvements	0	30,000	0	0	0	0	0	30,000
Drainage Improvements	170,000	30,000	150,000	125,000	150,000	150,000	100,000	705,000
Bridge and Dam Improvements	600,000	35,000	40,000	70,000	50,000	120,000	0	315,000
Highway Facility Program	0	18,000	50,000	17,000	0	10,000	0	95,000
Projected Expenses - Total	\$2,254,500	\$1,463,000	\$740,000	\$512,000	\$1,100,000	\$1,080,000	\$1,350,000	\$6,245,000
<u>"Pay As You Go" Capital Budget Funding</u>								
Road Improvement Program	\$620,000	\$625,000	\$630,000	\$635,000	\$640,000	\$650,000	\$650,000	\$3,830,000
Federal ARRA Funding	907,704	0	0	0	0	0	0	0
Public Service Bonds Issued – June Sale	0	0	0	0	750,000	0	750,000	1,500,000
Projected Income - Total	\$1,527,704	\$625,000	\$630,000	\$635,000	\$1,390,000	\$650,000	\$1,400,000	\$5,330,000
PW Improvement Fund - June 30, 2009	\$1,678,379							
Projected Fund Balance - June 30th	\$951,583	\$113,583	\$3,583	\$126,583	\$416,583	(\$13,417)	\$36,583	

B. Municipal Land Bank Reserve

The Town Council established a Municipal Land Bank Reserve Fund with adoption of the FY2004-2005 Capital Improvement Program. Initial funding of this program was approved at the April 2004 Financial Town Meeting, with voter authorization for the issuance of \$750,000 in general obligation bonds to support this program. The Municipal Land Bank will provide for purchase of undeveloped land for other than land conservation purposes. Advanced planning for meeting future municipal needs has also become more important as the number of large undeveloped parcels decreases.

It is anticipated that in addition to the \$750,000 in bonding authorization, \$200,000 in Recreation Impact fees will also be available for future land acquisition purposes. For planning purposes a FY 2011 purchase is scheduled.

Municipal Land Acquisition Program		FY 2011
Income		
Recreation Impact Fees		\$200,000
Land Dedication Fund		300,000
2004 - FTM Bond Authorization		200,000
Total Income		\$700,000
Expenses		
Land Purchases through June 2011		\$700,000
Total Expenditures		\$700,000

C. Library Facilities Renovations Program – Kingston Free Library

The Kingston Free Library, last renovated in 2000, is in need of building repairs. The exterior paint is peeling, nails are popping out, and the shingles are cupping and breaking. Additionally, rain regularly leaks into the building through the shingles covering the belfry. The repairs would consist of removing and replacing all shingles on the belfry and mansard roof, repairing rotted wood, furnishing and installing new shingles to match the existing look, staining the shingles, and caulking, scraping and painting the trim and clapboards.

The project is proposed to take place in two phases over a three year period at an estimated total cost of \$300,000. Phase one will consist of replacing and staining the shingles on the belfry and mansard roof, with the trim and clapboards being painted during the second phase. Funding sources for this project include \$110,000 available in the Library Capital Reserve Fund, a proposed grant request of \$100,000 to the Champlin Foundations to be submitted in May 2010, as well as transfers of \$30,000 from the Capital Improvement Program budget for each of the next three years.

A program budgetary summary is provided on the following page.

Kingston Library Improvements	
Income	
Library Capital Reserve Fund #435	\$110,000
Champlin Foundation Grant Request	100,000
CIP Funding	90,000
Total Income	\$300,000
Expenses	
Belfry Roof Replacement - FY 2011-2012	\$80,000
Exterior Painting - FY 2012-2013	220,000
Total Expenditures	\$300,000

D. Property Revaluation Program

Beginning in 1997, with the enactment of RIGL §44-5-11.6 all cities and towns in Rhode Island are required to revalue property on a nine-year schedule, including two statistical updates at three-year intervals. A full revaluation program is a complete re-examination and reappraisal of all classes of property (i.e., real estate and tangible personal property) whether the class is taxable or tax exempt. The process requires a physical measurement and listing of all properties, with the goal of setting property values current to the date of value. A statistical update reviews the last three years of property sales, with emphasis placed on the year of the revaluation, to establish new values for all properties in the community.

Property values must be determined in accordance with Title 45, Chapter 5 of the Rhode Island General Laws which states “All property liable to taxation shall be assessed at its full and fair cash value or at a uniform percentage thereof, not to exceed one hundred percent (100%), to be determined by the assessors in each town or city...”

South Kingstown completed its first statistical update effective December 31, 2000. A full mass appraisal (revaluation) program was completed as of December 31, 2003, and a statistical revaluation was conducted as of December 31, 2006, with the effective date for the next statistical update being December 31, 2009. Capital Improvement Program Funding is necessary in planning for the next revaluation, which is the 2012 full revaluation. An estimated \$120,000 will be needed from the FY 2010-2011 Capital Budget, and \$125,000 from the FY 2011-2012 Capital Budget to complete the 2012 program.

The planned costs and funding schedules for the mass appraisal activities are presented on the following page.

Property Revaluation Program	
<i>Mass Appraisal - 12/31/12</i>	
Property Appraisal (14,000 parcels @ \$50)	\$700,000
Tangible Property Account Review	\$30,000
Computer Hardware	22,260
Total Expenditures	\$752,260
<i>Revenues</i>	
Funds Held in Reserve Balance	\$507,260
2010-2011 - CIP	120,000
2011-2012 - CIP	125,000
Total Revenues	\$752,260

E. Adult Day Services Center: Facility Addition

The Adult Day Services Center located on Old Post Road has operated from a renovated child day care facility since 1996. Given the differing scale of child day care programming, the existing facility was redesigned to provide a safe, caring place for frail and older adult clientele. However, the footprint of the existing building limited the redesign of the program space. This project will expand programming space by approximately 1,500 square feet and allow for two (2) special activity rooms to facilitate individualized client-specific small group activities that conform to clients' functional abilities and additional equipment storage space. These rooms would include a quiet activity room (i.e. puzzles, small group discussions) and an arts & crafts room. Also proposed is a small private consultation room for staff's case review and care planning meetings with family caregivers.

The estimated cost and funding sources for this project is presented as follows:

Adult Day Services Center		FY 2013
Income		
Funds Held in Reserve Balance		\$182,966
Senior Services Operations Transfer		15,034
CDBG - 2009 Grant		90,000
Total Income		\$288,000
<i>Building Expansion</i>		
Building Addition (1,500 Sq. Ft)		\$240,000
Architectural/Engineering		25,000
Furnishings		3,000
Contingency		20,000
Total Expenditures		\$288,000

F. Town Hall Parking and Facility Improvements

Maintenance and upkeep of the Town Hall is an ongoing program. Over the past five years, sections of the roof have been replaced and exterior painting has been completed. A listing of potential improvements is presented below. It is noted that the Town anticipates receipt of Federal Stimulus funding that may offset the need for local funding associated with energy conservation projects planned for Town Hall upkeep and improvements. Projects related to heating system and window replacement may be eligible for Federal reimbursement.

Town Hall Renovation and Improvements	
Income	
Reserve Funds Available June 30, 2009	\$124,259
Operational Maintenance Forwarded	110,000
CIP Transfers FY 10 through FY 2016	70,000
Total Income	\$304,259
Expenses	
Council Chambers Dormer Repair	\$7,000
Planning Department Heating Sys. Replacement	8,000
Council Chambers Painting & Window Repair	20,000
Window Replacement - Planning & Personnel	20,000
Parking Lot Improvements - Existing Lot	125,000
Carpeting - As Needed	40,000
Fire Alarm Garage Siding Replacement	3,000
Sprinker System - Original Town House	80,000
Total Expenditures	\$303,000

III. SCHOOL PROGRAMS

This section details the projects proposed by the school department for completion during the next six year period. Although it is based on the facility audit completed in July 2001, it is noted that the School Committee has commissioned NESDEC (New England School Development Council) to conduct a long-range school facility and staffing plan and as such the proposed Capital Improvement Program may include revisions prior to adoption. This year's submission includes changes from prior plans based on a reapplication of the facility study in accordance with current conditions. The following priorities guided the development of this document:

- Protect building envelopes
- Maintain and improve core operational systems
- Maintain and improve interior environments
- Protect educational program spaces

In order to address these priorities, the following systems were reviewed:

- Roofs, floors, and window systems
- Air handling, heating, cooling, water, and electric systems
- Roadways
- Building access and security

The capital plan is now reflective of a more restrictive revenue environment. The reduction in available revenue resulting from a combination of the local property tax cap, restrictions in state aid, and lesser impact fees to repay the costs of capital programs.

1. The amount of dollars allocated to the bonded program is reduced since projects in the bonded program are not scheduled every year. Building envelopes are in better shape and catch-up work nears completion. Fewer funds will be available for bonded work due to restrictions on tax revenue and reduced impact fees resulting from a slowing of building growth. The fees associated with issuing bonds make it more cost effective to combine projects and reduce bonding costs.
2. Projects for South Road School were removed from the plan since they are supported by a separate funding source, the restricted account in which rental receipts are placed.

District-wide 6-year plan

Roof Replacement

Roofs are scheduled for replacement on a 20-year schedule. All flat roofs will be replaced with built up modified bitumen roofs. This design is vandal resistant, provides added protection from the weather and the life expectancy is much greater than the single ply. Actual life of roofs can vary, and the actual time of replacement can be adjusted as the scheduled time approaches depending on roof condition. All current roofs are in good condition or better and there are none in need of immediate replacement. Shown below are the roofs scheduled for replacement over the next six years.

Roofing Summary	FY 2011	FY 2014	FY 2016	Total Program
High School	\$0	\$0	\$765,000	\$765,000
West Kingston	275,000	0	0	275,000
Wakefield	75,000	0	0	75,000
Matunuck	275,000	0	0	275,000
Total Annual	\$625,000	\$0	\$765,000	\$1,390,000

Flooring Replacement

This program replaces worn out flooring throughout the district, including carpets and VAT (vinyl asbestos tile). Included is asbestos abatement work and moisture sealant where necessary. All flooring will be replaced with VCT or a hybrid that is a cross between tile and carpet. The application will be determined by the location and use of the area. The hybrid tile product is solid backed and seals out moisture and dirt from penetration. This product carries a 20 year guarantee. This work will improve indoor air quality and avoid potential allergic reactions. A summary of flooring to be replaced is shown on the following page.

Flooring Summary	FY 2011	FY 2014	FY 2016	Total Program
High School	\$0	\$0	\$35,000	\$35,000
Curtis Corner	95,000	0	0	95,000
West Kingston	0	200,000	0	200,000
Matunuck	0	200,000	0	200,000
Administration	0	30,000	0	30,000
Total Annual	\$95,000	\$430,000	\$35,000	\$560,000

WKES and MES Electric Systems

Matunuck and West Kingston Elementary Schools are electrically heated facilities, and although the electrical systems at both schools are currently functional, their heating control systems are obsolete and no longer manufactured. Replacement parts are currently available from suppliers, but inventory is not replenished. Consequently, a time will come when the systems cannot be repaired and extensive work will be necessary. Funding of \$100,000 per school is budgeted in FY 2015-2016 to replace the main electrical supply.

FY 2010-2011 Projects - \$1,000,000

Curtis Corner Middle School

Replace Flooring (\$95,000) - This project replaces the VAT flooring in the 100, 200 and 300 wings of the building.

West Kingston School

Roof Replacement (\$275,000) - This will replace the roofs on the original and second additions to the school.

Matunuck School

Roof Replacement (\$275,000) - This will replace the roofs on the original and second additions to the school.

Wakefield School

Replace Single Pane Windows (\$280,000) - This will replace the single pane windows installed in the original building.

Roof Replacement (\$75,000) - This project will replace the original roof on the addition to the school.

FY 2013-2014 Projects - \$1,000,000

Curtis Corner Middle School

Replace HVAC System (\$400,000) - This will replace the original HVAC units on the 400 wing of the building with energy efficient gas fired units that are digitally controlled for maximum energy savings, expand air conditioning to areas of the building occupied year-round, and replace unit ventilators in the original building.

Administration

Replace Rooftop AC Units (\$90,000) - This will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

Replace Flooring (\$30,000) - This project replaces flooring in the building.

Peace Dale School

Replace Rooftop AC Units (\$80,000) - This will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

West Kingston School

Replace Flooring (\$200,000) - This project will replace flooring in the entry, corridors and other remaining isolated spaces. It completes the replacement program.

Matunuck School

Replace Flooring (\$200,000) - This project will replace flooring in the entry, corridors and other remaining isolated spaces. It completes the replacement program.

FY 2015-2016 Projects - \$1,000,000

High School

Roofing (\$765,000) - This project will replace the roofs on the building's additions.

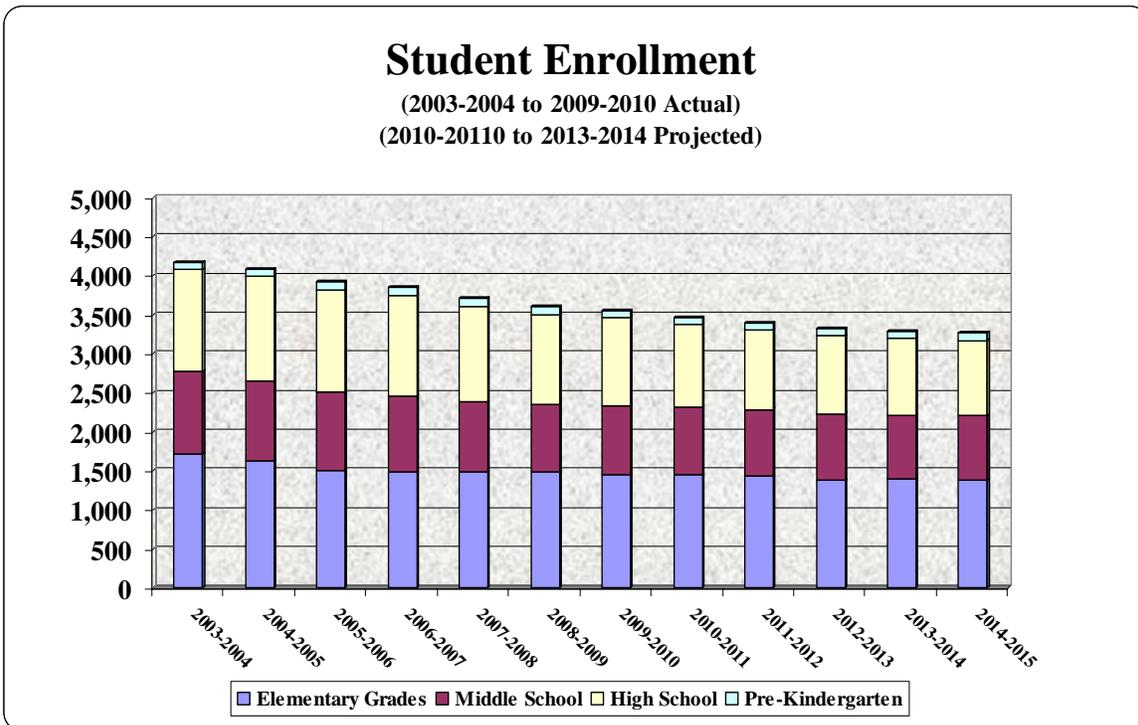
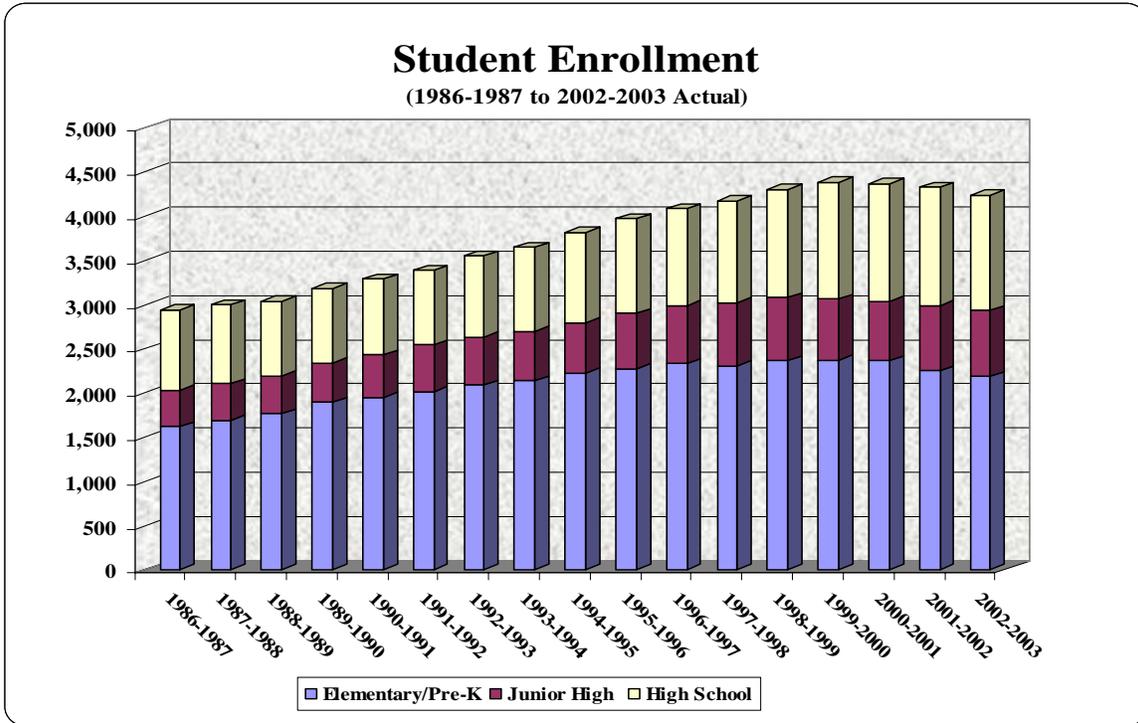
Flooring (\$35,000) - This project will replace the original vinyl flooring in the small gymnasium and the flooring on the auditorium stage.

West Kingston School

Replace Electrical System (\$100,000) - This project will replace the outdated main electrical supply. Many of the replacement mains and switches are no longer available and repair is becoming more difficult.

Matunuck School

Replace Electrical System (\$100,000) - This project will replace the outdated main electrical supply, as noted above.



School Department Proposed Six-Year Bonding Program								
Facility	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Six Year
	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total
West Kingston School								
Replace electrical system	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Roof replacement - addition	0	275,000	0	0	0	0	0	275,000
Flooring, entry and corridor	0	0	0	0	200,000	0	0	200,000
Subtotal	\$0	\$275,000	\$0	\$0	\$200,000	\$0	\$100,000	\$575,000
Peace Dale School								
Replace Rooftop ventilators	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$80,000
Subtotal	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$80,000
Wakefield School								
Replace roof - addition	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Replace single pane windows	0	280,000	0	0	0	0	0	280,000
Subtotal	\$0	\$355,000	\$0	\$0	\$0	\$0	\$0	\$355,000
Matunuck School								
Replace roof - addition	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000
Flooring, entry and corridor	0	0	0	0	200,000	0	0	200,000
Replace electrical system	0	0	0	0	0	0	100,000	100,000
Subtotal	\$0	\$275,000	\$0	\$0	\$200,000	\$0	\$100,000	\$575,000
TOTAL - School Program	\$0	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$1,000,000	\$3,000,000

PROJECTED DEBT SERVICE SCHEDULES

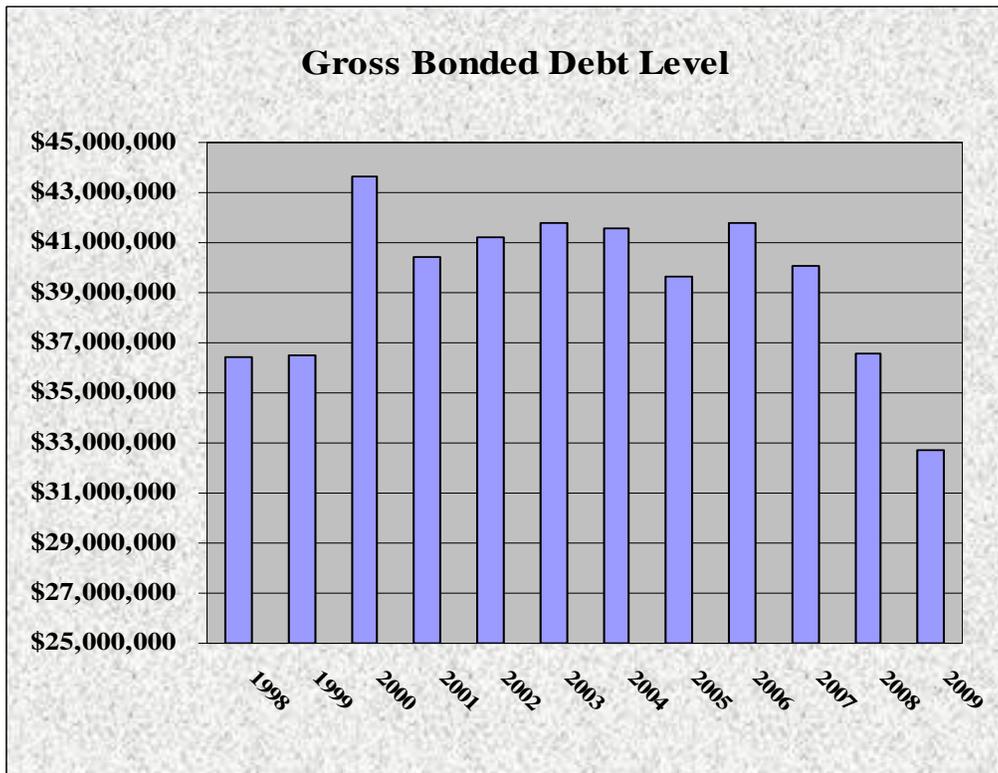
ELEMENT 4

Debt Schedules

The accompanying financial schedule presents important information on the long-term projected debt structure of the Town. The schedule entitled Required Debt Service Cost Schedule FY2010-2011 through FY2016-2017, shown on pages 66 and 67, presents the debt repayment structure for all general obligation bonds in place as of June 30, 2010. This schedule provides a detailed listing of all existing bond issues, their debt service requirements, and the debt level impact that these bonds generate.

The Gross Bonded Debt Level of the Town of South Kingstown as of June 30, 2009 is \$32,690,382 or \$1,074 per capita. Over the seven-year term July 1, 2009 through June 30, 2016 the existing debt level of the Town will decrease by \$20,808,199 or 63.7%, to \$11,882,183 an estimated \$706 per capita reduction by June 2016, provided no additional municipal debt was incurred. (See pages 25-26)

A summary of the Town's Gross Bonded Debt Level over the past twelve years is as follows:



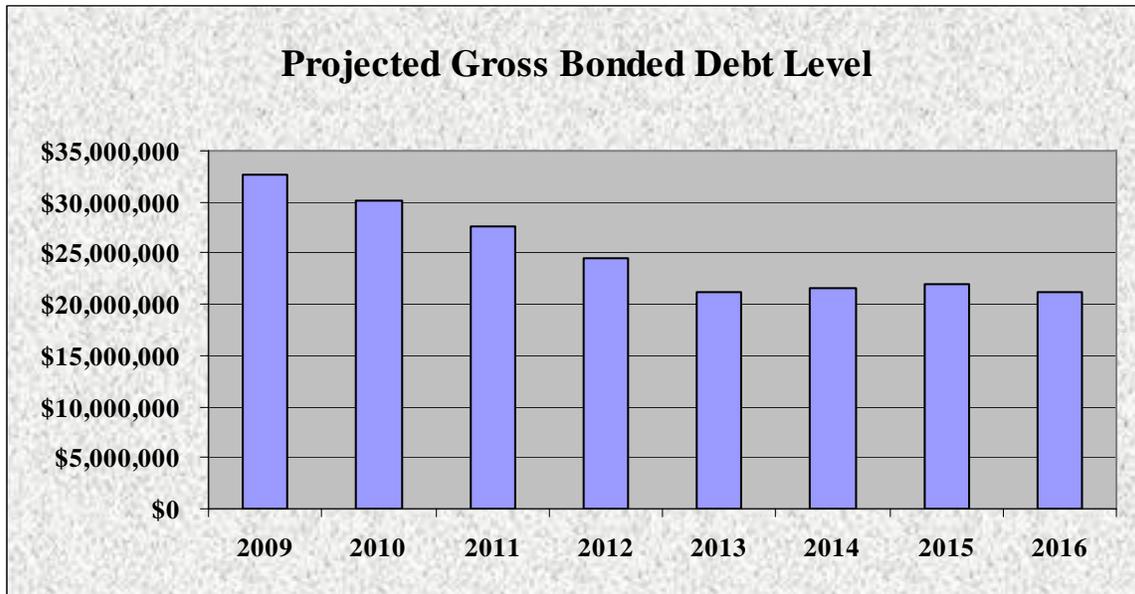
The second debt schedule, presented on page 68 and entitled, "Future Debt Service Cost Schedule FY2010-2011 through FY2016-2017" documents the impact of the proposed borrowing of an additional \$10,150,000 over the next six-year period. During FY 2009-2010, \$1,200,000 was sold in November 2009.

The table below summarizes the proposed capital projects spending program by major function.

	Total Program Cost	Percent of Total	Bonding Required	Percent of Total
Open Space Programs	\$1,300,000	6.7%	\$1,300,000	12.8%
Recreational Programs	6,650,000	34.0%	4,150,000	40.9%
General Municipal Programs	8,588,260	44.0%	1,700,000	16.7%
School Programs	3,000,000	15.4%	3,000,000	29.6%
Total Six Year Program	\$19,538,260	100.0%	\$10,150,000	100.0%

The third schedule entitled “Combined Debt Service Schedule – FY 2010-2011 to FY2016-2017” shown on page 69 provides a summary of the anticipated debt level and debt service position that will result from implementation of the planned six-year term borrowing program and its impact on the Town’s existing debt structure, program and property tax burden.

A summary of the Town’s projected Gross Bonded Debt Level for the next seven year term is as follows:



Third-Party Revenue Sources

The development of the proposed debt loading structure is based on a detailed review of individual project urgency, municipal borrowing capacity and an evaluation of non-property tax financial resources. A critical consideration in the development of the debt schedule is the identification of third-party revenue sources. Without these non-property tax-generated revenues, the planned debt-loading schedule may need to be restructured. A summary of third-party revenues considered for incorporation into the debt schedule and those currently in use to pay-down debt service costs are presented on the next three pages.

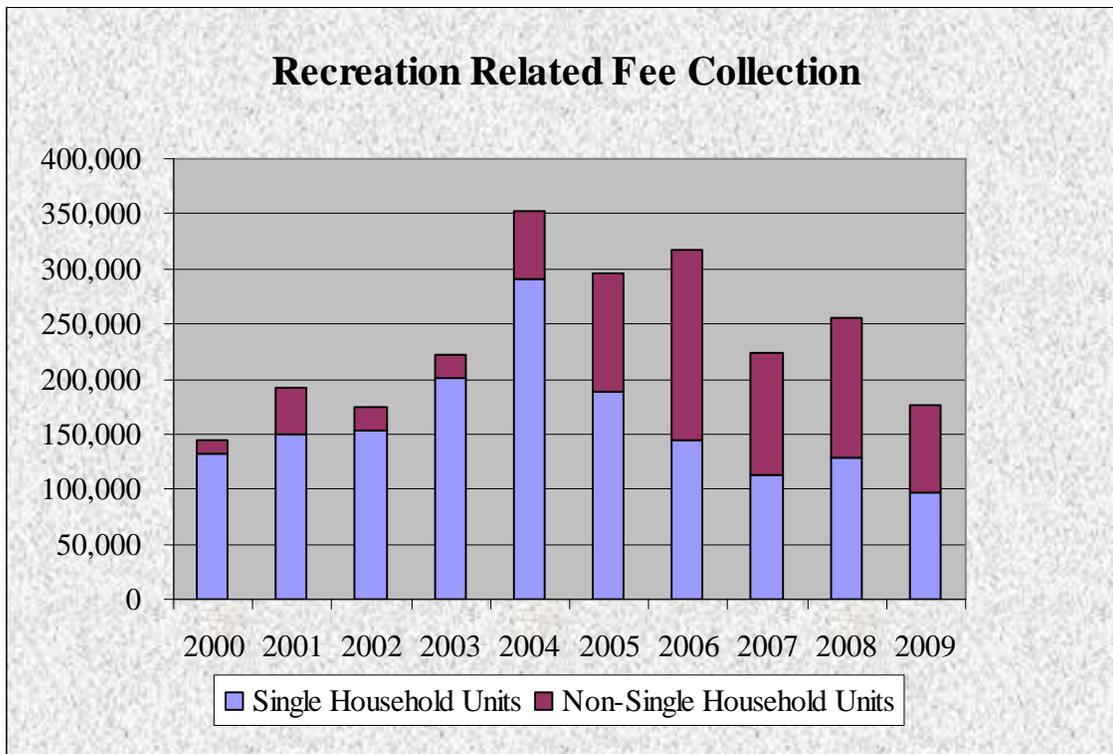
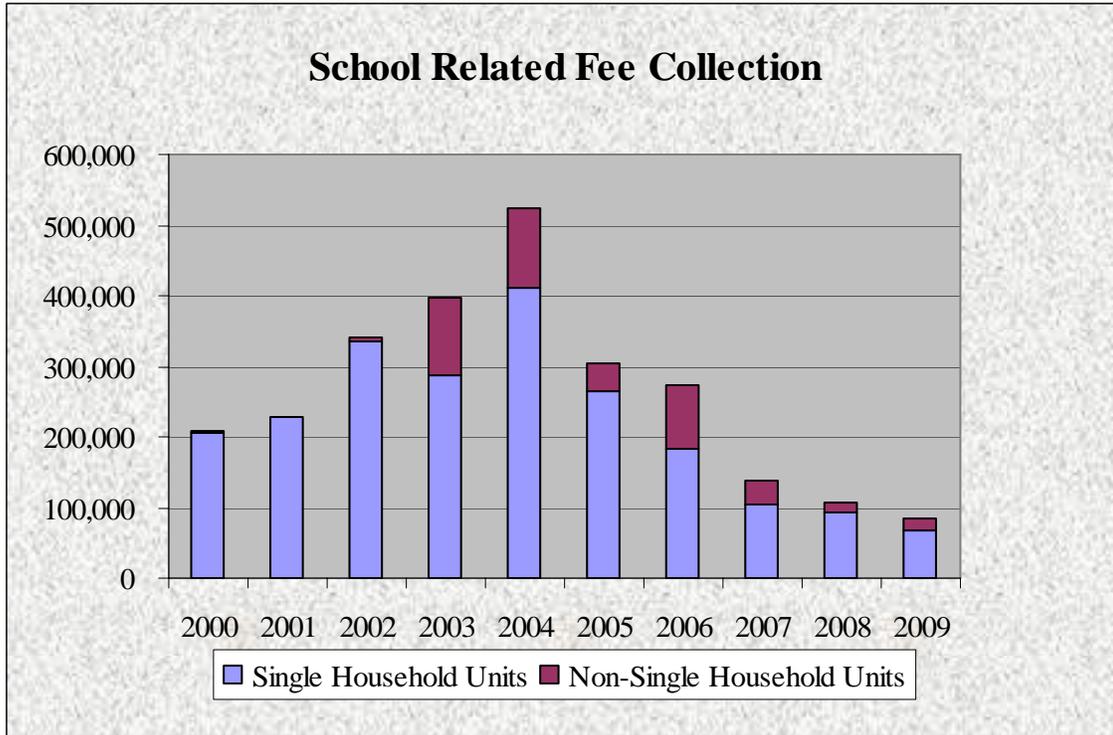
- A. State Library Aid.** The State Library Service, in accordance with State statute, reimbursed municipalities for fifty percent of all approved capital costs related to library building development for all projects undertaken before July 1, 1991. Approved costs included both principal and interest on long-term bonds, other third-party grants, and capital budget transfers. State library funding is provided on a declining principal basis over the term of the bonds issued for a library project.
- B. State School Aid.** The State of Rhode Island, by statute, reimburses a municipality for 30 percent of the principal and interest costs associated with the borrowing of funds for the renovation, construction or expansion of all school facilities. Should the State revise the current reimbursement formula, the Town will need to review the potential financial impact that this action will have on the Town’s long-term debt management program.
- C. Fair Share Development Fees.** The use of school and recreation fair share development fees collected on new residential construction has been incorporated into the proposed debt service schedule. The planned use of these funds is to lessen the impact of new debt service payments on the property tax rate.

Fair Share Development Fees are collected for two specific and independent purposes. The first is an educational facility component. These fees are used to offset debt service requirements related to the cost of school facilities expansion. The second component is for meeting municipal costs associated with the purchase and development of new recreational facilities, or the expansion of existing facilities. Fair share development fees are assessed for all new residential dwelling construction within the Town. Fees are paid at the time of building permit issuance.

The undesignated fund balance value of the Fair Share Development Fee Program is shown as follows:

Fair Share Development Fees	School Fees	Recreation Fees	Total Fees
Available June 30, 2009	\$70,883	\$1,243,408	\$1,314,291
Projected Income 2009-2010			
Fair Share Recreation Fee	\$0	\$160,000	\$160,000
Fair Share School Fee	75,000	0	75,000
Committed to 2009-2010			
School Debt Service Paydown	(\$80,000)	\$0	(\$80,000)
Recreation Projects	0	(200,000)	(200,000)
Recreation Debt Service Paydown	0	(96,139)	(96,139)
Estimated June 30, 2010	\$65,883	\$1,107,269	\$1,173,152

The collection of Fair Share Development Fees has decreased in recent years as illustrated in the charts on the next page. The reduction in fee collection has also reduced the income that is available to offset debt service costs associated with the construction of the Broad Rock Road Middle School and to pay down capital costs associated with future recreational projects.



See Element 5 of this Section (pages 70-77) for an explanation of the methodology used to establish the Fair Share Development Fee revenue proposed to be collected during FY2010-2011.

- D. Neighborhood Guild Reinvested Income.** The Trustees of the South Kingstown School Trust Funds manage a Trust Fund for the operation, maintenance, and expansion of the Neighborhood Guild. This special revenue fund produces income of approximately \$320,000 per year. In the past, all income generated in excess of operational needs was held in a separate account for reinvested income to be used for program or facilities improvements. As of June 30, 2009, this fund had assets of \$630,903. Funds from this reinvested income account shall continue to be used to pay all debt service costs on the 1996 \$1 million bond issue used for major renovations of the Guild. Annual debt service payments associated with the planned sale of \$1 million in May 2014 will also be reimbursed with Neighborhood Guild Reinvested Income. It is noted that all debt service payments associated with Neighborhood Guild related general obligation bonds will not require any property tax support.
- E. Middlebridge Wastewater Expansion.** In October 1992, the Town Council established a Middlebridge Wastewater Connection Fee of \$1,659.31 for each residential unit in the Middlebridge Wastewater District. This fee is payable by the property owners over a twenty-year period with annual installments of \$114.27. The Middlebridge Wastewater System cost \$2.55 million to construct. The project received \$1.44 million in State grants and municipal program support of \$570,000. The total debt incurred by the Town for construction of this sewer project was \$920,000. Of this amount, Middlebridge property owners are responsible for \$532,638, and general property taxpayers will be responsible for the repayment of \$387,363. The annual debt service payment for Middlebridge property owners is \$36,681.
- F. Diane Drive Wastewater Expansion.** In September 2003, the Town Council authorized the construction of sewers in the Diane Drive area (including Berth and Altin Avenues). The cost of this project was \$552,530. Of this sum, the road repaving costs of \$100,799 will be paid from public funding sources and the remaining \$451,731 shall be paid by the 25 properties obtaining service by the sewer system expansion. A lien of \$18,069 was assessed against each property owner receiving sewer service from this project.
- G. Real Estate Conveyance Tax Program.** During the 1998 session of the General Assembly, legislation was enacted that increased the local share of the Statewide Real Estate Conveyance Tax Program from \$.50 per \$1,000 of purchase value to \$2.20 per \$1,000. The increased revenue value resulting from this legislative change is projected at \$225,000 per annum. The Town Council has established a policy whereby all new revenue generated from this program shall be transferred to a capital reserve fund for open space acquisition and critical resources protection. Funds held in this reserve fund may be used for direct acquisition projects or to pay down debt service costs associated with general obligation bonds used for open space lands purchases.

Open Space Acquisition Fund	
Available June 30, 2009	\$1,154,356
FY 2009-2010 Revenues	\$235,000
FY 2009-2010 Expenditures	(864,000)
Available June 30, 2010 (Estimate)	\$525,356

- H. Water Fund Reimbursement.** All debt service payments related to the purchase and installation of the 2007 Water Meter Replacement Program shall be paid from user fees generated from the South Shore and Middlebridge Water Systems.

- I. Superfund Program Reimbursement.** A portion of the debt service payments related to the Rose Hill Landfill Remediation Program (\$2 Million borrowed in 2002) and the Plains Road Town Dump/URI Superfund Site (\$950,000 borrowed in 2005) shall be paid from income held in the Superfund Capital Reserve Fund. For FY 2009-2010 the entire \$170,948 debt service payment shall be made from this Capital Reserve and an estimated \$50,000 per year in all future years presented in this document.

Impact of Non-Property Revenues on Long Term Municipal Borrowing Program

On the basis of available non-property tax revenues, the true impact that new long-term borrowing will have on the property tax base is as follows:

Municipal Bonding Requirements			
	Third Party	Tax Base	Total Bonding
Open Space Bonds	\$0	\$1,300,000	\$1,300,000
Recreation Bonds	1,000,000	3,150,000	4,150,000
General Municipal Bonds	0	1,700,000	1,700,000
School Bonds	900,000	2,100,000	3,000,000
Total Borrowing	\$1,900,000	\$8,250,000	\$10,150,000

Debt-Related Property Tax Burden

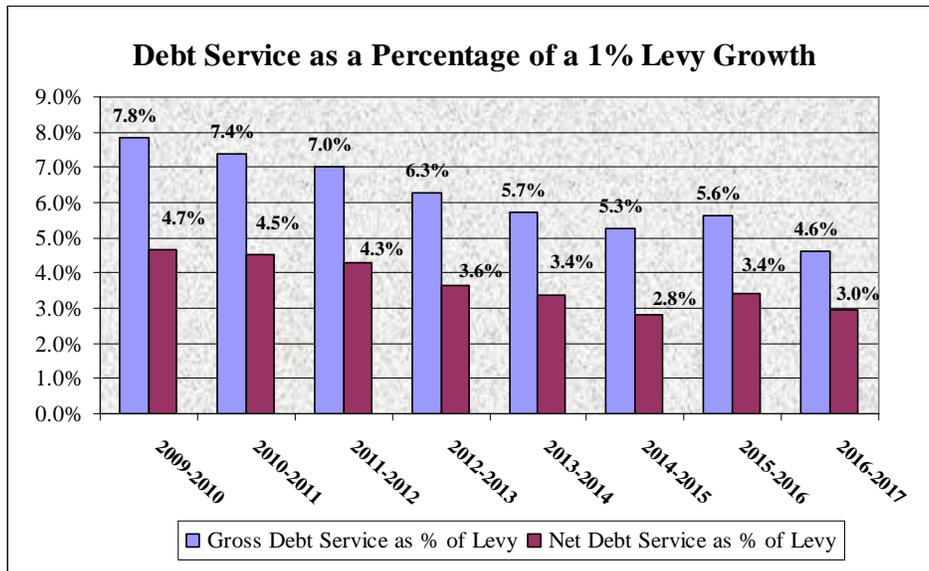
The projected debt-related property tax rate will remain at or below the current year rate of \$0.58 per thousand (assessed valuation) over the next six-year term. Municipal and School Related Debt Service is forecast to decrease to \$0.43 approximately per thousand by FY 2015-2016.¹

Property Tax Related To Debt Service	2009-2010	2015-2016
Average House Assessment	\$421,521	\$447,453
Fiscal Year 2009-2010		
Tax Rate of \$0.58		
Tax Due	\$245.81	
Fiscal Year 2015-2016		
Tax Rate of \$0.43		
Tax Due		\$190.93
Decrease in Cost Per Household		(\$54.89)

¹ Average Assessment Value and Projected Tax Roll are projected to increase at a rate of 1.0% per annum. Property Tax Levy is forecast to increase 2% percent annually. All new debt service estimates have been calculated on a 20-year repayment schedule at 5.0 percent interest, with equal annual principal payments and semi-annual interest payments.

As previously noted, the proposed FY 2010-2011 Capital Improvement Program has limited the number of new general obligation bonds in an effort to reduce the community's property tax effort associated with debt service payments. The impact of increasing restrictions on property tax levy growth, the potential for continued reductions in general and school related state aid, projected loss of third party income from impact fees and declining revenue estimates generated from real estate sales make such planning efforts necessary.

The chart below illustrates the impact of property tax growth limitations and property tax related debt service requirements. As noted, base year FY 2009-2010 shows net debt service debt payments equal to budgeted property tax levy. For each of the next six years, the chart documents the value of projected property tax levy related debt service payments (Net Debt Service Cost") should tax levy growth be limited to 1% per year.



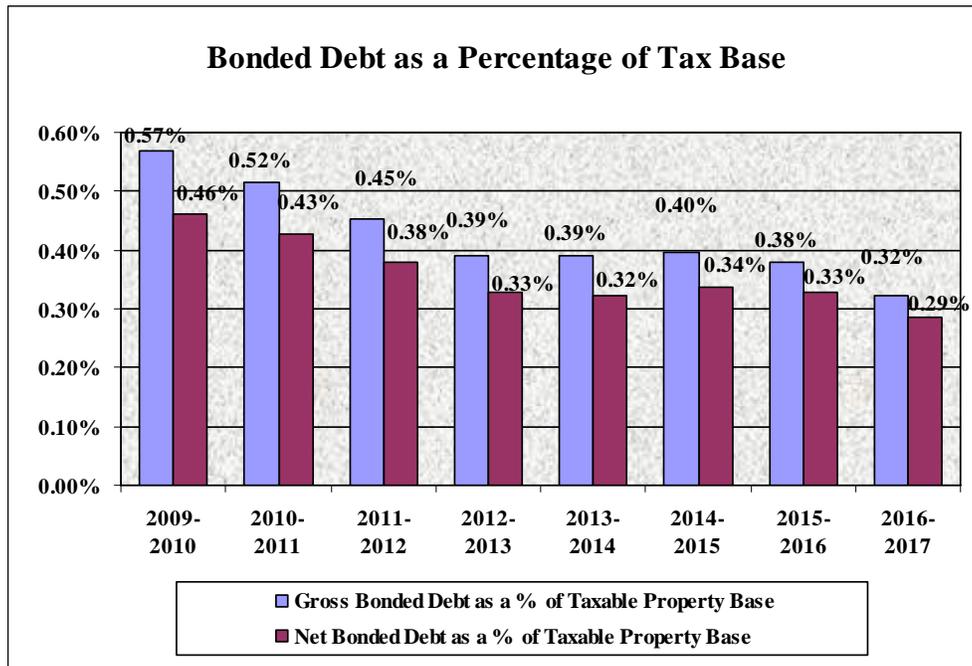
Credit Industry Benchmarks

Credit industry standards used as benchmarks for analyzing long-term debt include the following:

A. Overall debt should not exceed 4.5 percent of assessed valuation.

Debt as a percent of taxable property valuation is a measure often cited by rating agencies as an indication of a community’s ability to incur additional debt. The outstanding debt level (inclusive of Bonds, Leases and Notes Payable), as a percentage of “Equalized Assessment Value” (EAV) for Rhode Island municipalities is documented at 1.44%.² South Kingstown’s EAV ratio is 0.91%. Moody’s Investors Service documents the 2006 median range for municipalities in the under 50,000-population group for Gross Debt as a percentage of a community’s taxable full value at 2.16³ and Net Debt at 0.93%. Standard & Poor’s (S&P’s) 2007 Public Finance Benchmark for General Obligation Ratios⁴ for Tax-supported Debt as a Percent of Property Valuation established the benchmark at a range of 3% (Low) to 6% (High).

South Kingstown's *gross* debt level as a percentage of the Town’s Assessed Valuation, currently at 0.57%, is projected to decline to 0.32% in FY 2016-2017. The Town *net* debt level, currently at 0.46%, is expected to drop to 0.29% in FY 2016-2017.



² Report entitled “2007 Report on RI Local Government Debt to the Public Finance Management Board” prepared by the Office of the General Treasurer, dated December 2007.

³ Report entitled “2006 Regional Rating National Medians” prepared by Moody’s Investors Service, Inc., 99 Church Street, New York, New York 10007.

⁴ Report entitled “U.S. GO Rating Distributions and Summary Ratio: Year-End 2007” prepared by Standard & Poor’s, 25 Broadway New York, New York 10004, dated January 2, 2008.

B. Market Value Per Capita should exceed \$150,000.

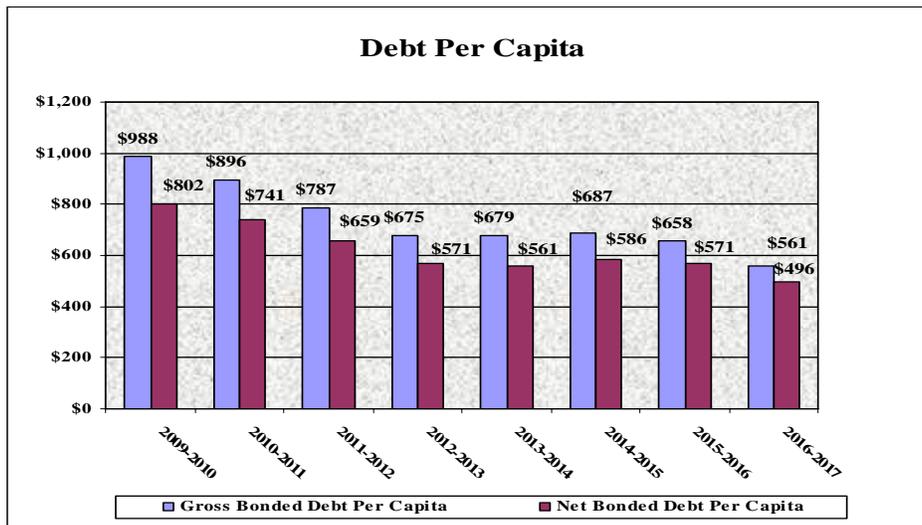
The market value of the Town’s taxable property roll as of December 31, 2008 was \$5,281,964,577. The Town’s 2009 population is estimated at 30,437. The resultant market value per capita is \$172,666. The RI Department of Municipal Affairs documented the per capita value of taxable property statewide as of December 2004 at \$124,194. The Town was listed at \$173,776, or 40% above the State average. Moody’s reports an average assessment value per capita of \$149,229⁵ for communities with less than a 50,000 population while Standard and Poor’s set the value at \$105,065.⁶ S&P also indicates that in AA rated communities, the median for what share of the tax base the top 10 taxpayers represent is 7.4%, while Moody’s reports the median at 8.9%. In South Kingstown the ratio is 4.62%.

C. Property Tax Burden should not exceed 2% of Taxable Property Roll.

The property tax levy (net of motor vehicles and taxable inventory) for FY2009 is \$62,645,443. The market value of the tax roll (net of vehicle excise and inventory value) is \$5,182,620,321. Therefore, the ratio of the property tax levy to the net tax roll is 1.21%. The S&P benchmark for Tax Burden as a percent of market value is documented in a range below 1.5% (low), 1.5% to 2% (moderate), and 2% to 2.5% (moderately high) to over 2.5% (very high). The average percent ratio in Rhode Island, last reported by the Department of Administration, based on 2004 certified tax rolls was 1.3%.

D. Gross Debt should not exceed \$2,500 Per Capita.

Gross debt is forecast to decrease from its highest level of \$30,082,165 (\$988 per capita) in FY2009-2010 to a low of \$18,300,430 (\$561 per capita) in FY2016-2017. Net debt is forecast to decrease from its highest level of \$24,412,673 (\$802 per capita) in FY2009-2010 to a low of \$16,175,754 (\$496 per capita) in FY2016-2017. The RI Office of the General Treasurer reports that the Average Debt per Capita for all Rhode Island local governments in 2006 was \$1,332. South Kingstown’s average debt per capita listed in this report was \$1,303.⁷

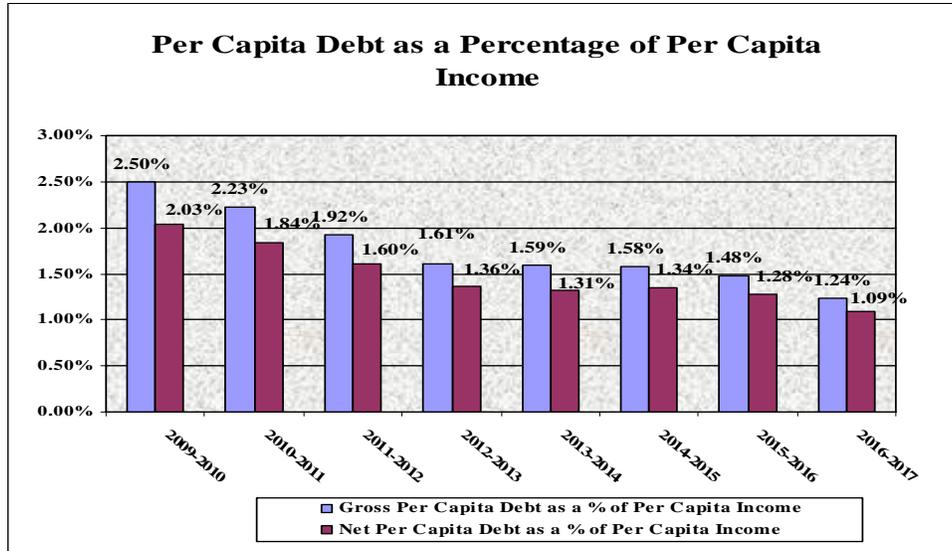


⁵ See Footnote #4.

⁶ See Footnote #5.

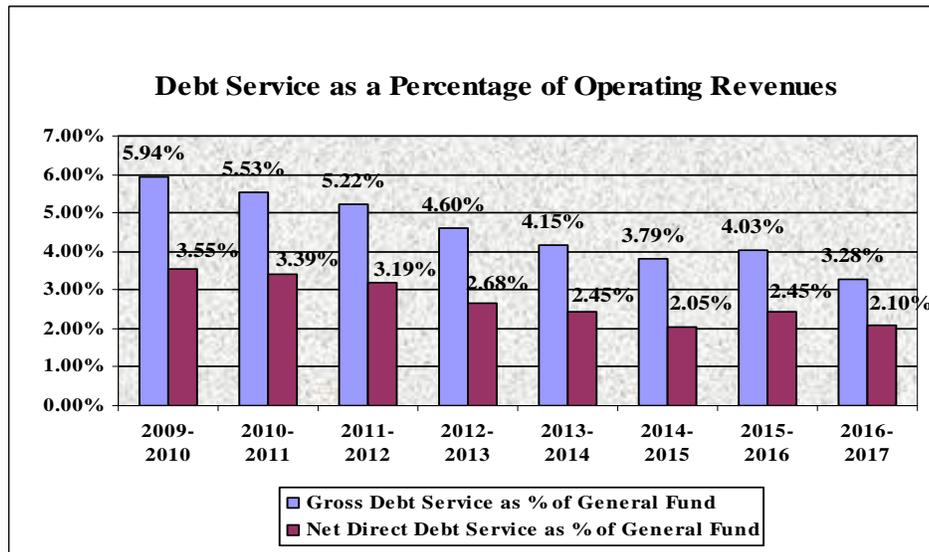
E. Per capita debt as a percentage of per capita income should not exceed 5 percent.

The RI General Treasurer reports that in 2006, Municipal Long Term Debt for all RI communities as a percentage of Adjusted Gross Income (for 2006) amounted to 5.71%. South Kingstown's ratio was reported at 4.05%.⁸ South Kingstown's gross per capita debt as a percentage of per capita income as of June 30, 2009 is projected at 2.50%. Gross per capita debt as a percentage of projected per capita income is estimated to decrease to 1.24% as of June 30, 2017.



F. Debt service should not exceed 10 percent of operating revenues.

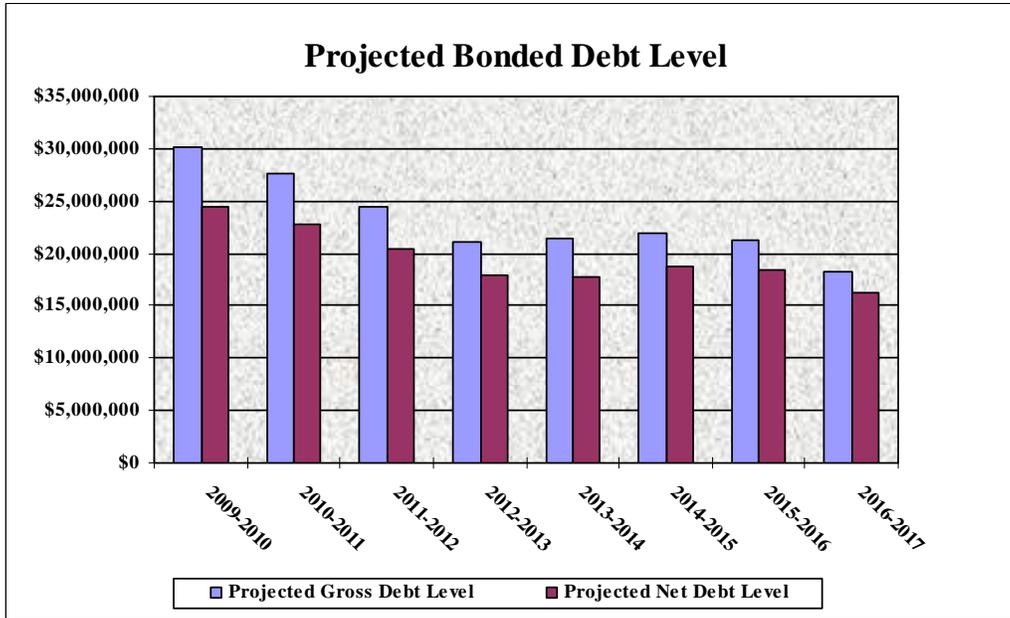
South Kingstown's gross debt service payment is 5.94% of the Town's FY 2009-2010 General Fund Budget Program. This percentage is projected to decrease to 3.28% in the 2016-2017 fiscal year. The S&P benchmark⁹ for debt service as a percent of operating revenue is presented as a range starting at 5% (low), 10% (moderate) and 15% (high).



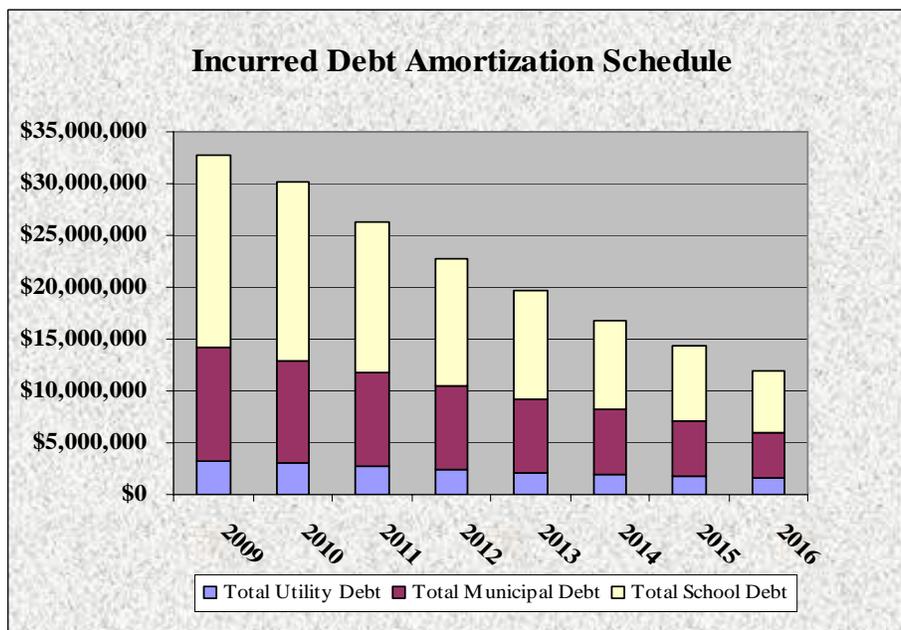
⁸ See Footnote #3

G. Debt Amortization of 50 percent over first 10 years of Bond Repayment.

The Town's Projected Bonded Debt Level is expected to decrease moderately over the next seven-year period. The chart below illustrates that the Town's Projected Gross Bonded Debt Level will decrease from \$30,082,165 as of June 30, 2010 to \$21,249,683 as of June 30, 2016. Over the six-year term of this capital planning program, the Town will incur an additional \$10,150,000 in long-term general obligation bonds.



In addition, \$20,808,199 or 63.7% of the Town's existing June 30, 2009 bonded debt will be retired over this period. This repayment structure exceeds the S&P industry standards of a 50% reduction in outstanding debt principal during the first 10 years of bond repayment.



⁹See Footnote #5.

H. General Fund Undesignated Fund Balance of 10-15% of Adopted Budget Program.

The General Fund closed the 2008-2009 Fiscal Year with an undesignated fund balance of \$9,335,779 or 12.71% of the Adopted General Fund Budget for FY 2009-2010. Unreserved General Fund Balance should be maintained within a range of ten (10) to fifteen (15) percent of a municipality's General Fund Budget appropriation. The value of undesignated fund balance is a key indicator used by rating agencies in evaluating the financial status of a community.

Undesignated Fund Balance June 30, 2008		\$9,951,623
Fund Balance as a % of 2008-2009 General Fund		13.40%
2008-2009 Projected Operating Surplus (Deficit)		\$580,088
Change in Prepaid Expenses		4,068
Funds Forwarded to Finance 2008-2009 Program		(1,200,000)
Undesignated Fund Balance June 30, 2009		\$9,335,779
Fund Balance as a % of 2009-2010 General Fund		12.71%
2009-2010 Projected Operating Surplus		\$300,000
Change in Prepaid Expenses		0
Funds Forwarded to Finance 2009-2010 Program		(1,200,000)
Undesignated Fund Balance June 30, 2010		\$8,435,779
Fund Balance as a % of 2010-2011 General Fund		11.49%

Moody's Investors Service reports that the average Unreserved, Undesignated Fund Balance for a Municipal General Fund in a community of less than 50,000 people with a "Aa2 Bond Rating" is 24.99%.¹⁰ **South Kingstown is one of only four Rhode Island municipalities with an "Aa2 Bond Rating."**

The above noted review of various industry standards in relation to South Kingstown's debt level reveals no material financial weakness. Careful and prudent fiscal management must be maintained to ensure that the Town can continue to meet its long-term capital improvements needs.

¹⁰ See Footnote #4

REQUIRED DEBT SERVICE COST SCHEDULE FY 2010-2011 THROUGH FY 2016-2017

Debt Issue	Issue Date	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Middlebridge Bond	Aug-92	\$62,267	\$62,247	\$62,225	\$62,204	\$0	\$0	\$0	\$0
Diane Drive Sewer Project	Aug-03	30,121	29,777	30,399	29,991	29,569	30,128	29,668	30,188
Rose Hill Landfill Remediation -2002	Sep-02	113,824	114,832	115,869	116,935	118,031	119,157	120,315	121,505
Plains Road Landfill Remediation	Nov-05	57,124	57,413	56,679	56,922	57,133	57,311	57,457	56,585
Water System Metering Program	Nov-07	85,813	85,931	85,731	85,281	0	0	0	0
Total Utility Debt Service		\$349,149	\$350,200	\$350,903	\$351,333	\$204,733	\$206,596	\$207,440	208,278
Town Refunding Bond	Jun-98	\$49,309	\$42,355	\$30,713	\$0	\$0	\$0	\$0	\$0
Parks Development Bond - Refunded 2009 #20	Jun-98	38,408	24,942	35,679	34,761	28,413	26,623	25,988	24,102
Senior Ctr & Open Space - Refunded 2009 #21	Jun-99	98,795	63,858	84,779	82,472	80,008	78,294	73,479	71,515
Green Hill Park, O. S., Broad Rock Fields - 2002	Jun-02	113,095	106,188	104,416	179,097	174,147	169,043	163,845	158,524
Refunding Bond - Municipal Projects	Oct-02	64,178	61,340	58,169	53,764	38,896	0	0	0
Refunding Bond - Municipal Projects	Jun-03	38,302	18,712	15,171	17,212	16,503	15,561	14,867	0
Open Space Purchase	Jun-03	29,725	29,125	28,525	27,925	27,325	26,700	26,050	25,375
BRMS Fields, Open Space & Road Impovements	Jun-04	123,356	120,544	117,731	114,731	111,731	108,731	105,656	102,506
Neighborhood Guild Renovations Refunding 05	Jan-96	67,425	60,637	58,888	57,187	55,438	53,687	51,875	0
Public Safety Building Refunding 05	Jul-96	325,326	311,714	297,614	278,944	260,369	252,144	238,625	0
Open Space Purchase	Jun-06	297,412	290,412	283,413	276,412	269,413	262,412	255,413	246,633
Road Improvements	Jun-06	59,483	58,083	56,682	55,283	53,882	52,483	51,082	49,362
Open Space Purchase	Jun-07	62,913	60,987	59,062	57,575	56,087	54,600	53,200	51,800
Road Improvements	Jun-07	44,938	43,563	42,188	41,125	40,063	39,000	38,000	37,000
Total Municipal Debt		\$1,412,665	\$1,292,460	\$1,273,030	\$1,276,488	\$1,212,275	\$1,139,278	\$1,098,080	\$766,817
School Refunding Bond - 1998	Jun-98	\$589,629	\$560,135	\$383,906	\$0	\$0	\$0	\$0	\$0
School 1998 Refunding - 2009	Jun-98	109,627	72,189	102,321	99,439	96,737	90,777	88,787	82,523
School 1999 Refunding - 2009	Jun-99	56,495	36,861	51,809	50,416	48,929	47,894	44,959	43,773
Middle School Bond	Jun-00	527,500	0	0	0	0	0	0	0
BRMS Equip, Fields & South Road Roof	Jun-02	194,002	188,609	183,069	95,880	93,230	90,498	87,715	84,866
High School Addition Refunding	Oct-02	587,501	562,682	532,816	493,862	340,704	0	0	0
School Improvements Bond	May-03	74,312	72,812	71,312	69,812	68,313	66,750	65,125	63,438
General School Refunding Bond	Jun-03	423,880	364,726	295,704	335,488	321,672	303,314	289,783	0
School Improvements Bond	Jun-04	113,959	111,354	108,709	105,909	103,109	100,309	97,437	94,499
Refunding Bond - BRMS (Partial)	Jul-00	283,812	781,213	755,912	726,363	701,587	671,988	642,050	606,800
Refunding Bond - CCMS Fields	Jun-96	74,171	72,221	70,121	68,081	60,981	59,056	57,063	0
School Improvements Bond	May-05	80,700	79,075	77,325	75,625	73,875	72,125	70,312	68,438
School Improvements Bond	Jun-06	67,980	66,380	64,780	63,180	61,580	59,980	58,380	56,380
School Improvements Bond	Jun-07	89,875	87,125	84,375	82,250	80,125	78,000	76,000	74,000
School Improvements Bond	Nov-09	21,597	104,505	101,655	99,030	96,855	95,055	93,390	91,725
Existing School Debt Service		\$3,295,040	\$3,159,887	\$2,883,814	\$2,365,335	\$2,147,697	\$1,735,746	\$1,671,001	\$1,266,442
Gross Debt Service - All Bonds		\$5,056,854	\$4,802,547	\$4,507,747	\$3,993,156	\$3,564,705	\$3,081,620	\$2,976,521	\$2,241,537

Debt Issue	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Gross Debt Service - All Bonds	\$5,056,854	\$4,802,547	\$4,507,747	\$3,993,156	\$3,564,705	\$3,081,620	\$2,976,521	\$2,241,537
Third Party Revenue Sources								
State Library Construction Aid	\$46,138	\$44,500	\$1,016	\$0	\$0	\$0	\$0	\$0
State School Construction Aid	1,070,278	989,238	969,639	915,803	806,250	781,887	637,646	379,933
South Road School Debt Service Transfer	28,478	26,942	10,864	10,667	10,468	10,161	9,845	0
School Related Fair Share Development Fees	80,000	80,000	80,000	80,000	80,000	80,000	80,000	50,000
Recreation Related Fair Share Development Fees	96,139	128,485	125,141	121,654	118,124	114,540	110,869	107,086
Real Estate Conveyance Tax Transfer	325,000	325,000	325,000	325,000	325,000	325,000	325,000	325,000
Neighborhood Guild Debt Payments	67,425	60,637	58,888	57,187	55,438	53,687	51,875	0
Diane Drive and Middlebridge User Payments	66,802	66,458	67,080	66,672	66,250	66,809	66,349	66,869
Superfund Debt Reimbursement	170,948	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Water System Meter Purchase	85,813	85,931	85,731	85,281	0	0	0	0
Total Third Party Revenues	\$2,037,021	\$1,857,190	\$1,773,359	\$1,712,264	\$1,511,530	\$1,482,083	\$1,331,584	\$978,887
Percent of Debt Service	40.3%	38.7%	39.3%	42.9%	42.4%	48.1%	44.7%	43.7%
Net Direct Debt Service Cost	\$3,019,832	\$2,945,357	\$2,734,388	\$2,280,892	\$2,053,175	\$1,599,537	\$1,644,937	\$1,262,650
Projected Property Tax Rate for Debt Service (Plus 2% Tax Overlay)	\$0.58	\$0.57	\$0.52	\$0.43	\$0.38	\$0.30	\$0.30	\$0.23
Gross Bonded Debt Level as of June 30th	\$30,082,165	\$26,351,618	\$22,788,612	\$19,623,012	\$16,778,894	\$14,319,977	\$11,882,183	\$9,315,430
less: State School Aid For Debt Retirement - 30% of P/Y Level	\$4,789,339	\$4,035,619	\$3,352,526	\$2,801,836	\$2,296,643	\$1,895,583	\$1,498,950	\$1,208,925
less: Wastewater Fund Debt Retirement	543,843	463,465	380,205	295,000	271,000	246,000	221,000	195,000
less: Water Fund Debt Retirement	246,000	166,000	84,000	0	0	0	0	0
less: State Library Aid For Debt Retirement	36,310	21,947	13,954	6,977	0	0	0	0
less: Neighbor Guild Debt Retirement	300,000	250,000	200,000	150,000	100,000	50,000	0	0
Net Bonded Debt Level - Retired from Tax Base	\$24,166,673	\$21,414,587	\$18,757,927	\$16,369,199	\$14,111,251	\$12,128,394	\$10,162,233	\$7,911,505
Gross Bonded Debt Per Capita	\$988	\$857	\$734	\$626	\$530	\$448	\$368	\$285
Net Bonded Debt Per Capita	\$794	\$697	\$604	\$522	\$446	\$379	\$315	\$242
Gross Per Capita Debt as a Percent of Per Capita Income	2.50%	2.13%	1.79%	1.49%	1.24%	1.03%	0.83%	0.63%
Net Per Capita Debt as a Percent of Per Capita Income	2.01%	1.73%	1.47%	1.25%	1.04%	0.87%	0.71%	0.53%
Gross Bonded Debt as % of Taxable Property Base	0.57%	0.49%	0.42%	0.36%	0.31%	0.26%	0.21%	0.16%
Net Bonded Debt as % of Taxable Property Base	0.46%	0.40%	0.35%	0.30%	0.26%	0.22%	0.18%	0.14%
Gross Debt Service as % of G. Fund & Non-Duplicated Sch. Fd.	5.94%	5.53%	5.09%	4.42%	3.87%	3.28%	3.10%	2.29%
Net Debt Service as % of G. Fd & Non-Duplicated Sch. Fd.	3.55%	3.39%	3.09%	2.52%	2.23%	1.70%	1.72%	1.29%
Per Capita Income - 2007 Bureau of Econ. Analysis + 2.0%	\$39,463	\$40,252	\$41,057	\$41,878	\$42,716	\$43,570	\$44,442	\$45,331
Flexible Tax Base - 1.0% Annual Growth	\$5,281,964,577	\$5,334,784,223	\$5,388,132,065	\$5,442,013,386	\$5,496,433,520	\$5,551,397,855	\$5,606,911,833	\$5,662,980,952
Net School and General Fund - 2.0% Growth	\$85,152,242	\$86,855,287	\$88,592,393	\$90,364,241	\$92,171,525	\$94,014,956	\$95,895,255	\$97,813,160
Net Revenues - General Fund - 2.0% Growth	\$73,450,207	\$74,919,211	\$76,417,596	\$77,945,948	\$79,504,866	\$81,094,964	\$82,716,863	\$84,371,200
Population - 1.0 % Annual Growth	30,437	30,742	31,049	31,360	31,673	31,990	32,310	32,633

FUTURE DEBT SERVICE COST SCHEDULE FY 2010-2011 THROUGH FY 2016-2017

Debt Issue	Bond Amount	Issue Date	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Future Municipal Bond Program										
Municipal Land Bank	\$200,000	05/15/11	\$0	\$0	\$20,000	\$19,500	\$19,000	\$18,500	\$18,000	\$17,500
Open Space Acquisition Program	500,000	05/15/12	0	0	0	50,000	48,750	47,500	46,250	45,000
Road Improvement Program	750,000	05/15/14	0	0	0	0	0	75,000	73,125	71,250
Open Space Acquisition Program	500,000	05/15/14	0	0	0	0	0	50,000	48,750	47,500
Neighborhood Guild Renovations	1,000,000	05/15/14	0	0	0	0	0	100,000	97,500	95,000
Community Gymnasium	3,150,000	05/15/15	0	0	0	0	0	0	315,000	307,125
Open Space Acquisition Program	300,000	05/15/16	0	0	0	0	0	0	0	30,000
Road Improvement Program	750,000	05/15/16	0	0	0	0	0	0	0	75,000
Total New Municipal Debt Service	\$7,150,000		\$0	\$0	\$20,000	\$69,500	\$67,750	\$291,000	\$598,625	\$688,375
Future School Bond Program										
School Building Improvements	\$1,000,000	05/15/11	\$0	\$0	\$100,000	\$97,500	\$95,000	\$92,500	\$90,000	\$87,500
School Building Improvements	1,000,000	05/15/14	0	0	0	0	100,000	97,500	95,000	92,500
School Building Improvements	1,000,000	05/15/16	0	0	0	0	0	0	100,000	97,500
Total School Debt Service	\$3,000,000		\$0	\$0	\$100,000	\$97,500	\$195,000	\$190,000	\$285,000	\$277,500
Gross Debt Service Cost - All G. O. Bonds	\$10,150,000		\$0	\$0	\$120,000	\$167,000	\$262,750	\$481,000	\$883,625	\$965,875
Third Party Revenue Sources										
Neighborhood Guild - Reinvested Income Account			\$0	\$0	\$0	\$0	\$0	\$100,000	\$97,500	\$95,000
State School Construction Aid - 30% of Prior Yr. Debt			0	0	30,000	29,250	58,500	57,000	85,500	83,250
Total Third Party Revenues			\$0	\$0	\$30,000	\$29,250	\$58,500	\$157,000	\$183,000	\$178,250
Percent of Debt Service					25.0%	17.5%	22.3%	32.6%	20.7%	18.5%
Net Direct Debt Service Cost			\$0	\$0	\$90,000	\$137,750	\$204,250	\$324,000	\$700,625	\$787,625

Combined Debt Service Schedule - FY 2010-2011 to FY 2016-2017

	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017
Existing Debt Service Requirement	\$5,056,854	\$4,802,547	\$4,507,747	\$3,993,156	\$3,564,705	\$3,081,620	\$2,976,521	\$2,241,537
Recommended New Debt Service	0	0	120,000	167,000	262,750	481,000	883,625	965,875
Projected Gross Debt Service Requirement	\$5,056,854	\$4,802,547	\$4,627,747	\$4,160,156	\$3,827,455	\$3,562,620	\$3,860,146	\$3,207,412
Existing Debt Third Party Revenue Sources	\$2,037,021	\$1,857,190	\$1,773,359	\$1,712,264	\$1,511,530	\$1,482,083	\$1,331,584	\$978,887
Future Debt Third Party Revenue Sources	0	0	30,000	29,250	58,500	157,000	183,000	178,250
Projected Third Party Revenues Servicing Debt	\$2,037,021	\$1,857,190	\$1,803,359	\$1,741,514	\$1,570,030	\$1,639,083	\$1,514,584	\$1,157,137
Projected Net Debt Service Requirement	\$3,019,832	\$2,945,357	\$2,824,388	\$2,418,642	\$2,257,425	\$1,923,537	\$2,345,562	\$2,050,275
Projected Property Tax Rate for Debt Service	\$0.58	\$0.56	\$0.53	\$0.45	\$0.42	\$0.35	\$0.43	\$0.37
Gross Debt Level for Existing Debt	\$30,082,165	\$26,351,618	\$22,788,612	\$19,623,012	\$16,778,894	\$14,319,977	\$11,882,183	\$9,315,430
Recommended New Debt	0	1,200,000	1,640,000	1,555,000	4,720,000	7,672,500	9,367,500	8,985,000
Projected Gross Debt Level	\$30,082,165	\$27,551,618	\$24,428,612	\$21,178,012	\$21,498,894	\$21,992,477	\$21,249,683	\$18,300,430
Less 30% of School Debt - State Aid Reimbursement	\$4,789,339	\$4,035,619	\$3,382,526	\$2,831,086	\$2,355,143	\$1,952,583	\$1,584,450	\$1,292,175
Less State Library Aid For Debt Retirement	36,310	21,947	12,000	0	0	0	0	0
Less Debt Retired by Wastewater Fund	543,843	463,465	380,205	295,000	271,000	246,000	221,000	195,000
Less Debt Retired by Neighborhood Guild Fund	300,000	250,000	200,000	150,000	1,100,000	1,050,000	1,000,000	637,500
Projected Net Debt Level	\$24,412,673	\$22,780,587	\$20,453,881	\$17,901,926	\$17,772,751	\$18,743,894	\$18,444,233	\$16,175,754
Gross Bonded Debt Per Capita	\$988	\$896	\$787	\$675	\$679	\$687	\$658	\$561
Net Bonded Debt Per Capita	\$802	\$741	\$659	\$571	\$561	\$586	\$571	\$496
Gross Per Capita Debt as a % of Per Capita Income	2.50%	2.23%	1.92%	1.61%	1.59%	1.58%	1.48%	1.24%
Net Per Capita Debt as a % of Per Capita Income	2.03%	1.84%	1.60%	1.36%	1.31%	1.34%	1.28%	1.09%
Gross Bonded Debt as a % of Taxable Property Base	0.57%	0.52%	0.45%	0.39%	0.39%	0.40%	0.38%	0.32%
Net Bonded Debt as a % of Taxable Property Base	0.46%	0.43%	0.38%	0.33%	0.32%	0.34%	0.33%	0.29%
Gross Debt Service as % of Property Tax Levy	6.88%	6.41%	6.06%	5.34%	4.81%	4.39%	4.67%	3.80%
Net Direct Debt Service as % of Property Tax Levy	4.11%	3.93%	3.70%	3.10%	2.84%	2.37%	2.84%	2.43%
Gross Debt Service as % of General Fund	5.94%	5.53%	5.22%	4.60%	4.15%	3.79%	4.03%	3.28%
Net Direct Debt Service as % of General Fund	3.55%	3.39%	3.19%	2.68%	2.45%	2.05%	2.45%	2.10%
Per Capita Income - 2007 Bureau of Econ. Analysis + 2.0%	\$39,463	\$40,252	\$41,057	\$41,878	\$42,716	\$43,570	\$44,442	\$45,331
Flexible Tax Base - 1.0% Annual Growth	\$5,281,964,577	\$5,334,784,223	\$5,388,132,065	\$5,442,013,386	\$5,496,433,520	\$5,551,397,855	\$5,606,911,833	\$5,662,980,952
Net School and General Fund - 2.0% Growth	\$85,152,242	\$86,855,287	\$88,592,393	\$90,364,241	\$92,171,525	\$94,014,956	\$95,895,255	\$97,813,160
Net Revenues - General Fund - 2.0% Growth	\$73,450,207	\$74,919,211	\$76,417,596	\$77,945,948	\$79,504,866	\$81,094,964	\$82,716,863	\$84,371,200
Population - 1.0 % Annual Growth	30,437	30,742	31,049	31,360	31,673	31,990	32,310	32,633
Average Assessed Value - Single Family Unit	\$421,521	\$425,736	\$429,994	\$434,294	\$438,636	\$443,023	\$447,453	\$451,928
Tax per Single Family Dwelling - Net Debt Service	\$245.81	\$239.75	\$229.90	\$196.88	\$183.75	\$156.58	\$190.93	\$166.89

FAIR SHARE DEVELOPMENT FEES

ELEMENT 5

I. INTRODUCTION

This element establishes the basis for determination of the amount of “Fair Share Development Fees”. The specific requirements for payment of these fees are provided in Article 11 of the Zoning Ordinance and Article III, Section D, of the Subdivision and Land Development Regulations. The values of “Fair Share Development Fees” are updated on an annual basis through the Capital Improvement Program. Revenue generated from these development fees is earmarked for two specific types of facilities:

A. EDUCATIONAL FACILITIES

An Educational Fair Share Fee, which provides limited reimbursement of capital costs associated with the development of new school facilities, is imposed at the time of issuance of building permits for all new residential structures. Revenues from Fair Share Fees are used to pay down the cost of debt service associated with general obligation bonds issued for new or expanded school facilities.

B. OPEN SPACE, CONSERVATION, PARK, AND RECREATIONAL LAND

This component provides for the acquisition of open space and/or conservation land to meet Town open space standards as described in the Comprehensive Community Plan. The Plan identifies a need to acquire land for active recreation facilities, for beach, salt and freshwater access, for aquifer and ground water recharge area protection, for the development of a greenway system, and for other special use activities.

Also presented in this element is documentation for the establishment of “In-Lieu of Affordable Housing Fees” as required in Section 502.6 of the Zoning Ordinance, “Inclusionary Zoning”, Section H, as adopted by the Town Council in October 2007. (See Pages 76 and 77)

II. DETERMINATION OF FISCAL YEAR 2010-2011 FEES

A. Educational Facilities

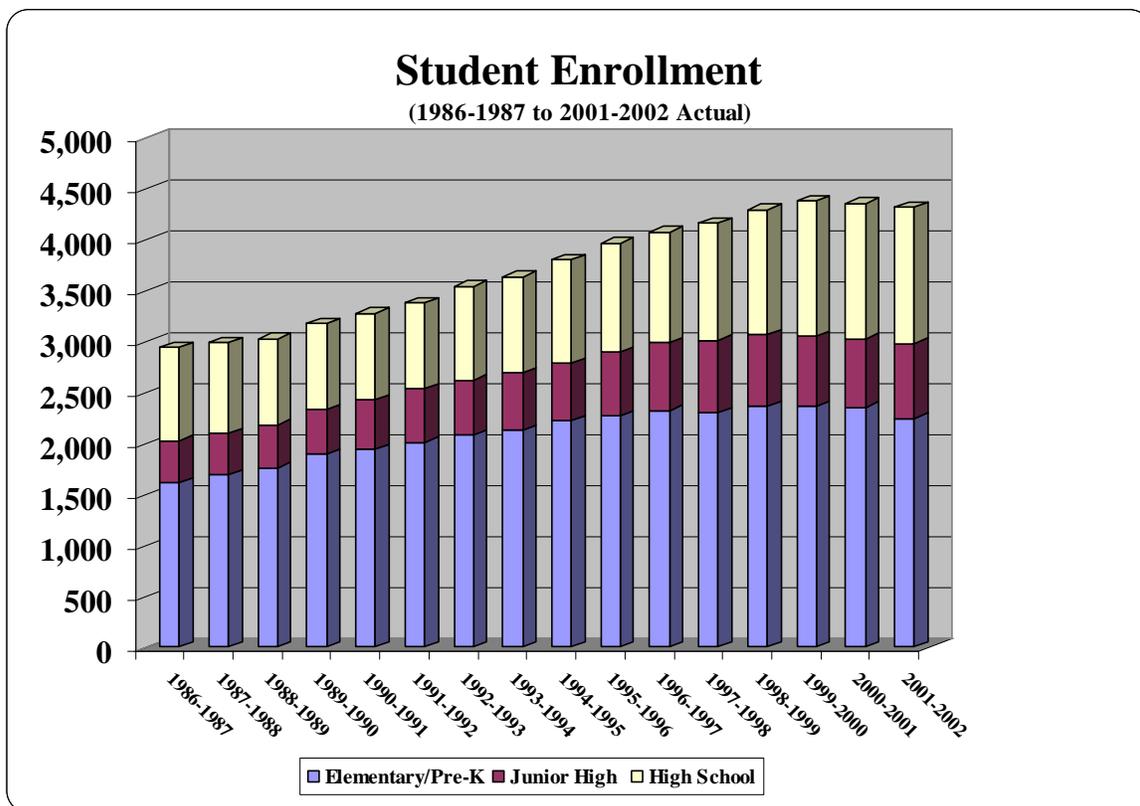
The South Kingstown School system experienced unprecedented growth in its student population from the mid 1980’s to 2000. During this term the student enrollment grew from 2,942 students in 1986 to 4,383 in 1999. This 48.9% growth in student enrollment required the construction of multiple school building additions and had a profound impact on operational costs associated with the school system.

The discussion to construct a new school building, the first since the mid-1970’s when the Matunuck and West Kingston Elementary Schools went on line, began in 1997. At this time, the Curtis Corner Junior High housed over 700 students with an optimal operational capacity of 675 students. Further school enrollment growth was forecast and the community was also debating the need to consider implementation of a “Middle School” grade configuration.

The School Committee, with voter approval of a \$10 million bond issue (approved November 3, 1998), directed the construction of a new school facility that could facilitate the implementation of a middle school program. The development of a middle school program, to be housed at both the Curtis Corner Road School and the new Broad Rock Road facility allowed for redistribution of grades 6, 7, and 8 at the two locations. The implementation of the middle school program also alleviated overcrowding in the Town's elementary school buildings by removing the 6th grade population from the elementary school buildings and provided a large gymnasium that was to be used for both school and recreational purposes.

Construction of the Broad Rock Road Middle School began in the Fall 1999 and opened in September 2001. The facility was developed with an optimal seating capacity of 600 students. The cost of this facility is documented on page 73. It is noted that in addition to the purchase of land for the new school building, a portion of the costs associated with the athletic fields that were constructed in conjunction with the new school facility were also considered a component of this major school construction project.

The chart below documents the dramatic growth in student enrollment between FY 1986-1987 and FY 2001-2002, the year that the Broad Rock Middle School opened.



School enrollments have been declining since the 1999-2000 Fiscal Year. Enrollment forecasts for the next five years suggest that this trend will continue. The chart on the following page documents annual student enrollment declines over the past ten (10) year period.

Ten-Year Student Enrollment History					
Year	Students	(Decrease)	Year	Students	(Decrease)
1999-2000	4,383				
2000-2001	4,365	(18)	2005-2006	3,914	(158)
2001-2002	4,321	(44)	2006-2007	3,853	(61)
2002-2003	4,238	(83)	2007-2008	3,708	(145)
2003-2004	4,175	(63)	2008-2009	3,599	(109)
2004-2005	4,072	(103)	2009-2010	3,548	(51)
Five-Year Decrease					(524)
Average Annual Decrease					(105)

The New England School Development Council (NESDEC) last updated future enrollment estimates in November 2009. A summary of NESDEC's annual enrollment forecast is as follows:

Five Year Student Enrollment Forecast		
Year	Students	(Decrease)
2009-2010	3,548	(51)
2010-2011	3,464	(84)
2011-2012	3,399	(65)
2012-2013	3,327	(72)
2013-2014	3,284	(43)
2014-2015	3,263	(21)
Five-Year Decrease		(285)
Average Annual Decrease		(57)

In light of existing enrollment counts and those forecast for the next five years, no additional school building expansion projects are anticipated within the Town's Capital Improvement Program schedule. While the school department will not have to address new facility construction demands, the department will need to diligently evaluate the physical condition of existing school assets to insure proper maintenance and upkeep. Capital projects addressing school facilities renovation and improvements are documented on pages 52 and 53 of this document.

Methodology for Computing School-Related Fair Share Development Fees

It is proposed that a revised methodology be used to set the School Related Fair Share Development Fee for FY 2010-2011. In prior years, establishing the value of the fee required detailed analysis of existing and projected student populations and forecasting the need for additional school building construction associated with predicted space needs. This method was a valid exercise when school enrollments were increasing and the planning and financing of additional school buildings was critical to the long term economic viability of the Town Capital Improvement Program. Subsequent to the construction of the Broad Rock Middle School, enrollments began to decline and the size of the school systems facilities are now believed to be more than adequate to meet anticipated future enrollments over the next ten years.

Recognizing that seated enrollment space requirements will no longer require additional school construction and the capital costs associated with such construction, the method of calculating School Related Fair Share Fees can be revised to more accurately reflect the cost per student seat housed at the Broad Rock Middle School over the useful life of the facility.

The cost of land acquisition and facility construction for the Broad Rock Middle School is summarized below. The proposed methodology revises the cost allocation to be recovered from Fair Share Fees to 50% of the net program costs that are the responsibility of the community to pay. In addition, the net cost to be recovered from fees is proposed to be discounted by 25%.

Middle School Construction Program			
Middle School Program	Middle School Construction Cost	Recovered Cost by Fees - 50%	Recovered Cost by Taxes - 50%
Land Acquisition	\$400,000	\$200,000	\$200,000
Facility Construction	10,076,724	5,038,362	5,038,362
Athletic Fields Phases 1 & 2	1,040,000	520,000	520,000
Building Equipment/Supplies	590,876	295,438	295,438
Total Facility Cost	\$12,107,600	\$6,053,800	\$6,053,800
Less: Bond Investment Income	(65,359)	(32,680)	(32,680)
Less: Power Company Rebate	(11,365)	(5,683)	(5,683)
Recoverable Capital Cost	\$12,030,876	\$6,015,438	\$6,015,438
Less State School Construction Aid	(3,609,263)	(1,804,631)	(1,804,631)
Bonding Required by Component	\$8,421,613	\$4,210,807	\$4,210,807
Cost Distribution Percentage	100%	50.0%	50.0%
Bond Interest Costs - 5.68%	\$5,022,650	\$2,511,325	\$2,511,325
Total Non Reimbursed costs over 20 year Term	\$13,444,263	\$6,722,132	\$6,722,132
25% Discount and Cost Transfer		(\$1,680,533)	\$1,680,533
Net Cost Share	\$13,444,263	\$5,041,599	\$8,402,665

The proposed method for determining Educational Related Fair Share Fees is as follows:

Fair Share Development Fees - Education Related	
Cost Recovery: Broad Rock Middle School	
Middle School Building Capacity (Seats)	600
Less 50% Students from Housing Constructed Prior to 1990	(300)
Students from Housing Constructed after 1990 - Use Maximum - Per Year	300
Assumes 15 year use before Major Renovations	4,500
Individual Student Years in Middle School Program	3
Maximum # of Students over Expected Use Term	1,500
Recoverable Cost	\$5,041,599
School Related Fair Share Development Fee	\$3,361

The method noted on the previous page recognizes that the Broad Rock School has a maximum seating capacity of 600 students. It also accounts for a 50% discount (300 seats) for students using the facility that reside in housing that was constructed prior to the institution of Fair Share Fees. Having deducted the values of these seats, the model assumes that the school building can accommodate 300 students that reside in housing that will be or has been subject to the payment of an impact fee. The model also forecasts that the facility will have an initial useful life, prior to renovations, of fifteen (15) years. Based on these factors, the building will service 4,500 students over the 15 year period (15 years * 300 seats). Since a middle school program serves a typical student for a three (3) year period only 1,500 unique students will be served over the defined useful life period (4,500 seats divided by 3 year seating terms).

The proposed Education Related Fair Share Fees will be levied as follows:

Educational Fair Share Fee - FY 2010-2011	Adopted 2009-2010	Proposed 2010-2011	Decrease in Fee
All Single & Duplex Household Units	\$3,389	\$3,361	(\$28)
Multi-Household Units - With 2 Bedrooms or more.	\$1,695	\$1,681	(\$14)
Accessory Apartments & Multi-Household Units With one bedroom	\$847	\$840	(\$7)

Over the nine-year period since debt service payments began to retire bonds sold to pay for construction of the Broad Rock Middle School (BRMS), the Town has collected \$2,351,329 (through June 30, 2009) in School Related Fair Share Fees. The estimated income from School Related Fair Share Fees for FY 2009-2010 is \$75,000 thereby increasing the estimated income from School Related Fair Share Fees to \$2,426,329. Since FY 2000-2001 the Town has expended \$3,290,325 (inclusive of FY 2009-2010 funding) in School Related Fair Share Fees to offset a portion of the Town's debt service payments for Broad Rock Middle School related General Obligation Bonds. (Fair Share Fees collected in years prior to the construction of the Broad Rock Middle School were also used to pay down a portion of the annual debt service payments associated with the BRMS bonds.)

A summary of School-Related Fair Share Fees income and debt service transfers is as follows:

Fair Share Fees Collection/Expenditures		
10 Year Term	Income	Expended
2000-2001	\$226,961	(\$700,000)
2001-2002	339,750	(250,000)
2002-2003	397,354	(360,325)
2003-2004	505,515	(400,000)
2004-2005	312,907	(400,000)
2005-2006	273,976	(400,000)
2006-2007	116,738	(400,000)
2007-2008	94,846	(200,000)
2008-2009	83,282	(100,000)
2009-2010	75,000	(80,000)
	\$2,426,329	(\$3,290,325)

B. Open Space, Conservation, Park, and Recreational Land

The fee per dwelling unit for open space, conservation, park, and recreation land and/or facilities is proposed at \$3,763 per dwelling unit during the 2010-2011 fiscal year, which is the same rate as the past three years. Based on US Census 2000 Data documentation of the “average household size” in South Kingstown, the average number of persons residing in each residential unit in the community is presented at 2.56 persons.

This fee is based on the following assumptions:

- The purchase and development of new municipal parkland will cost on average \$140,000 per acre. This cost per acre is based on the estimated “Market Value” for all vacant lots of at least 10,000 sq. ft. that have sold in Town over the past year.
- The Comprehensive Community Plan identifies the Town-wide need for recreation land to be 10.50 acres per 1,000 persons.
- The average residential unit in South Kingstown will have 2.56² persons per unit.

This fee is calculated using the following methodology:

Recreational/Open Space Fees		
Estimated Value of Land Per Acre		\$140,000
Land (Acre) Needed per 1,000 persons		10.50
Persons Per household Unit		2.56
Proposed Recreation Fee for FY 2010 -2011		\$3,763
FY 2009-2010 Recreation Fee		\$3,763
Increase in Fee		\$0
Percentage Increase		0.0%

III. FEE EXEMPTION FOR AFFORDABLE HOUSING

For the purpose of determining fee exemption for affordable housing as provided in Article 11, Section 1101 D.1 of the Zoning Ordinance, the cost and income basis presented on the following page shall be used.

Sample calculation – 2010 - 2011 Fiscal Year

A sample calculation to be used in determining the maximum sales price of a residential dwelling for the purpose of fee exemption is shown on the following page.

² US Census Bureau, Profile of General Demographic Characteristics 2000 – South Kingstown, Rhode Island, May 2001.

Assumptions		RI Housing	RI Housing
Median Family Income		80% of MFI	120% of MFI
Single Family Dwelling		3 Bedrooms	3 Bedrooms
Interest Rate:		6.00%	6.00%
Term in Years:		30	30
Hazard & Mortgage Insurance:		variable	variable
2009-2010 Tax Rate Per \$1000 of Property Assessment		\$12.09	\$12.09
Wash. County Median Household Income - 2008		68,300	68,300
Percent of Median Household Income - (80%, 120%)		54,640	81,960
30 percent Available for Housing		16,392	24,588
Monthly Housing Expense 1/12 of above		1,366	2,049
Property Taxes (monthly)		164	264
Hazard & Mortgage Insurance (monthly)		173	222
Available for Mortgage Payment		\$1,029	\$1,563
Maximum Total Sales Price		\$171,000	\$275,000
Mortgage Payment - 30 Year Term		\$1,025	\$1,649

The two sample calculations provided above are intended to illustrate that the determination of housing affordability may vary depending upon variations in mortgage interest rates, assumptions about hazard and mortgage insurance, and household income in relation to the median area income. For the purposes of the Town's definition of affordable housing, such housing must be affordable to persons or households that earn no more than 80% of the area median income. This 80% ceiling defines the income criteria for the fee exemption for affordable housing available under Section 1101.D.1 of the Zoning Ordinance.

It is also noteworthy that RI State Law permits housing units that are affordable to persons or households earning up to 120% of the area median income to be part of the official count of affordable units in a community (provided such units meet other relevant criteria). This scenario is illustrated in the far right column in the Table above. Such units would not qualify for a fee exemption under 1101.D.1 but, as noted, could be considered as part of the Town's stock of affordable housing.

IV. IN LIEU FEE REQUIREMENTS FOR AFFORDABLE HOUSING

Background

Pursuant to amendments adopted on October 22, 2007 relative to Section 502.6 of the Zoning Ordinance, "Inclusionary Zoning," Section H "Off-site exactions," this section outlines the methodology and determines the amount that would be required where the Planning Board permits a fee to be paid in-lieu of providing affordable housing units in a major subdivision or land development project.

Under the Town's inclusionary zoning requirements a developer of a major subdivision or land development project (≥ 6 units) would be required to provide 20% of such units as "affordable" under RIGL 45-53-3. In consideration of this requirement, the developer is afforded a zoning incentive of 20% over the basic maximum number of units that would be permitted under the development parcel's zoning classification.

The “fee in lieu” of requirements under Section H of the ordinance are listed as a progression of options that would be used by the Planning Board where constructing the affordable units on the development site is determined to be infeasible. The ordinance outlines off site options to construct required units that would have to be exhausted before a fee in lieu of providing the units is considered.

Fee Calculation Methodology

Section 502.6 H. 5. (a.) details the methodology for calculation of the in-lieu fee as follows: “The in-lieu fee per affordable unit required shall be the difference between the median sales price for a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income (AMI).” The ordinance requires that the fee be updated annually in the Capital Improvement Program (CIP) using data sets from the Town of South Kingstown Department of Assessment, the Warren Group (for median sales price data) and RI Housing and Mortgage Finance Corporation (for determining the maximum sales price of a single-family home for a family of four (4) at 80% AMI).

Calculation of In-lieu Fee – 2010 – 2011 Fiscal Year

South Kingstown Median Sales Price of Single-Family Home ³ (2009)	\$282,500
Less the Maximum Sales Price of a Single-Family Home for a Family of 4 at 80% AMI ⁴	171,000
In-lieu fee requirement (per residential housing unit)	\$111,500

³ Median sales price per the Warren Group

⁴ Maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of area median income determined by RI Housing and Mortgage Finance Corporation.

SECTION III

<p>FISCAL YEAR 2010-2011</p> <p>CAPITAL BUDGET</p> <p>PROGRAM</p> <p>DESCRIPTIONS</p>

**PROPOSED CAPITAL BUDGET
 FY 2010-2011**

GENERAL FUND

This section provides a summary description of all projects, program elements, equipment acquisitions, and/or professional services recommended for inclusion in the capital budget account for the 2010-2011 fiscal year.

I. RECREATION PROGRAM

A. Park Improvements/Rehabilitation
 FY2010-2011 Element - \$90,000

Park Improvements and Rehabilitation is an ongoing program providing for the development, maintenance, and repair of the Town's existing park system, recreation facilities, athletic fields and playground components. FY 2010-2010 funding in the amount of \$90,000 is proposed for a series of projects as shown below:

Location	Project	Estimated Cost
Curtis Corner Playfields	Road/Parks/Bike Path Improvements	\$5,000
	Baseball Field Dug-out Improvements	10,000
Old Mountain Field	Softball Field Lighting Improvements	30,000
Town Beach	Beach Improvement Reserve Fund	10,000
	Parking/Roadway Improvements	5,000
Treaty Rock Park	Basketball Court Improvements	5,000
Tuckertown Park	Restroom Building Improvements	25,000
Total		\$90,000

CURTIS CORNER PLAYFIELDS

Road/Parks/Bike Path Improvements - \$5,000

This project involves the seal coating and line stripping of park and bike path surface areas located within the Curtis Corner Playfields complex. These areas provide for recreational use and pedestrian travel for specific activities and for general community use. The various leagues and organizations that use this area include South Kingstown Little League, South County Youth Soccer, South County Youth Lacrosse, Interscholastic Athletic practices and events, competitive baseball teams, recreational tennis, and seasonal camp programs. The total project cost for FY2010-2011 is estimated at \$5,000.

Baseball Field Dug-out Improvements - \$10,000

The construction of roof covers in two existing player dug-out areas at the Curtis Corner Playfields little league baseball/softball field is proposed for FY2010-2011. This will conclude a two year project involving the installation of covers on two separate fields at this complex. This project will use a combination of in-house and outsourced services. That total estimated cost in FY2010-2011 is \$10,000.

OLD MOUNTAIN FIELD

Softball Field Lighting Improvements - \$30,000

This improvement project is structured with a multi-year funding program designed to rehabilitate the lighting system at the Old Mountain Field Softball area. As one of the oldest fields in the Town's park inventory, the lighting fixtures and infrastructure support system have deteriorated in recent decades preventing the department from achieving present day lighting standards.

The project involves replacing five of six wooden upright poles, as well as completely replacing all lighting fixtures. The total project cost is estimated at \$60,000, with first year reserve funding of \$30,000 proposed in FY2010-2011.

TOWN BEACH AT MATUNUCK

Beach Improvement Reserve Fund - \$10,000

The Beach Improvement Reserve Fund is designed to provide future funding support in anticipation of maintenance improvements that may become necessary due to erosion and other factors that impact the Town's Matunuck Beach property. These funds are dedicated to address issues pertaining to priority beach improvements, consultant services, sand replenishment, beach restoration initiatives, as well as other forms of damage remediation. The Town Beach continues to face the systematic loss of sand and natural vegetation and further shoreline encroachment may soon jeopardize the beach pavilion and the septic system.

Proposed funding levels are evaluated on an annual basis in review of the most immediate priorities and essential program needs. Additional funding support will be pursued through various program offerings at the State and Federal levels. Funding in the amount of \$10,000 is proposed for FY2010-2011 to be added to the reserve fund that was established in FY 2006-2007.

Parking/Roadway Improvements - \$5,000

This project is specifically designed to address the reconfiguration of the Town Beach entranceway, the development of a drop-off area adjacent to the pavilion with the elimination of the small circular drive and addition of through access to the second parking area as an egress, and other improvements to the existing parking network. Funding in the amount of \$5,000 is proposed in FY2010-2011.

TREATY ROCK PARK

Basketball Court Improvements - \$5,000

The Treaty Rock Park basketball court is in need of crack repair and a complete resurfacing. Funding for this project in the amount of \$5,000 is proposed in the 2010-2011 fiscal year.

TUCKERTOWN PARK

Restroom Building Improvements - \$25,000

Improvements to the public restrooms located at Tuckertown Park are proposed for FY2010-2011. Due to the facility's high level of seasonal usage, the replacement of the restroom partitions, interior repainting, replacement fixtures, and ceiling installation in both the men's and women's rooms are proposed. All steel-based materials will be replaced with solid color composite panels supported with aluminum hardware that are durable and appropriate for this environment. Additionally, automatic door locks will be added to allow for cost savings in building operations and automatic valves will be used on all fixtures to provide for improved sanitary conditions. This \$25,000 project will have various aspects of the work outsourced and completed in-house by Town personnel.

**B. Equipment Acquisition/ Replacement
FY2010-2011 Element - \$90,000**

The Parks and Recreation Department's equipment acquisition/replacement program ensures that the Town has the necessary equipment to maintain public buildings and park facilities in an effective and cost efficient manner. Proposed purchases for FY 2010-2011 are shown below:

Equipment	Use	Estimated Cost
3/4 Ton Pick-up Truck	Parks Division	\$27,000
Toro 12 f.t. Mower	Parks Division	45,000
Front Mount Mower	Parks Division	18,000
Total		\$90,000

¾ Ton Pick-up Truck - \$27,000

It is proposed to replace in FY2010-2011 a 2002 ¾ ton pick-up truck with 80,290 miles, which has a recommended 7-year turnover cycle. This vehicle is used on a daily basis in support of general grounds maintenance, as well as for plowing during the winter months.

12-foot Mower - \$45,000

Replacement of a 1999 TORO-Groundsmaster 455 mower presently in use and which has a recommended 5-year turnover cycle is proposed in the 2010-2011 fiscal year. This equipment is used on a seasonal basis four to five days per week in support of general grounds mowing operations in the maintenance of the Town's medium to large sized park sites.

Front-Mount Mower - \$18,000

A 2003 John Deere 1445 mower with 1823 hours is proposed for replacement in FY2010-2011. This equipment is used in support of general grounds mowing operations in the maintenance of the Town's small to medium-sized park sites. The equipment is used on a seasonal basis four to five days per week.

II. PUBLIC WORKS INFRASTRUCTURE PROGRAM

Transportation projects such as arterial and collector road reconstruction, drainage infrastructure, bridges and dams reconstruction, and sidewalk construction are financed through capital budget annual appropriations, reserve funding, and general obligation bonds.

Road improvements for the six year CIP FY2010-2011 through FY2015-2016 in the amount of \$6,245,000 will be funded by \$3,380,000 in capital budget annual appropriations and public services bonds totaling \$1,500,000 and \$1,365,000 in reserve funding (*see page 40*).

An appropriation of \$625,000 to the Road Improvement Program Reserve Fund is proposed for FY2010-2011. Projects proposed for the 2010-2011 fiscal year are shown below:

A. Road Improvement Program FY 2010-2011 Element - \$625,000

Road Reconstruction

Matunuck Schoolhouse Road (Matunuck Beach Road to Moonstone Beach Road- 1/3 of section)

Other than US Route 1, Matunuck Schoolhouse Road serves as the primary/ arterial road for east/west vehicular traffic in the South Shore area. Given the significant length of the road (4.2 miles), the project has been broken up into three funding years. The majority of funding for Phase I (Moonstone Beach Road to Green Hill Beach Road) construction will be paid with Federal Roadway Investment- Local Equity Aid Program (RI-LEAP) funding (\$757,704) during FY 2009-2010. FY2010-2011 reconstruction efforts will be similar to that performed for the first phase of construction. Work will include pulverizing and reclaiming the existing asphalt road surface and integrating the material with the top eight inches of gravel sub-base. The reclaimed material will be reshaped on the road and compacted with a vibratory roller. A 2½" binder and 1½" bituminous concrete finish course will be placed over the compacted sub-base.

Liberty Lane (Fairgrounds to Route 2- 1/2 section)

Liberty Lane in West Kingston serves as an important collector road for traffic between Route 2 and Route 138. FY 2010-2011 represents the second and final year of funding for this project. Work will include pulverizing and reclaiming the existing asphalt road surface and integrating the material with the top eight inches of gravel sub-base. The reclaimed material will be reshaped on the road and compacted with a vibratory roller. A 2½" binder and 1½" bituminous concrete finish course will be placed over the compacted sub-base.

Stoney Fort Road (Old North Road to Slocum Road)

The proximity of Stoney Fort Road with respect to the University of Rhode Island makes it an important collector road for traffic in the Kingston area. Similar to Schoolhouse Road and Liberty Lane, proposed road reconstruction work includes pulverizing and reclaiming the existing asphalt road surface and integrating the material with the top eight inches of gravel sub-base. The reclaimed material will be reshaped on the road and compacted with a vibratory roller. A 2½" binder and 1½" bituminous concrete finish course will be placed over the compacted sub-base.

Jerry Brown Farm Road

In 1991, the Town Council accepted a portion of Jerry Brown Farm Road (South County Hills to US Route 1) into the Town's municipal roadway system. As part of this corridor has a right-of-way width limited to 27 feet, the Town receives numerous complaints from area residents who must drive against brush along the northerly boundary of the road; the brush is located on private property and encroaches up to the edge of paved roadway, which is the right-of-way property line. In order to remedy this problem, a 13' wide strip of land is proposed for acquisition.

Saugatucket Road Culvert Analysis

During heavy precipitation events, the Saugatucket River culvert system at Saugatucket Road is overtopped by high stormwater flows. Even though anti-erosion devices have been constructed, river overtopping subsequently results in downstream road scouring and damage. In addition to road flooding issues, the culvert width is narrow, with poor approach geometry, thereby resulting in frequent damage to the guardrail system. A hydraulic and hydrology (H&H) study is proposed for the culvert to determine an adequate size culvert for the subject river crossing and what, if any, hydraulic constrictions would be encountered downstream of Saugatucket Road if the culvert pass through capacity was increased.

III. PUBLIC WORKS EQUIPMENT AND FACILITIES

The purpose of the Public Works equipment acquisition/replacement and facility improvements program is to ensure that vehicles and equipment are replaced, and garage improvements occur, in a timely and cost-efficient manner. (A six-year program schedule is presented on page 102).

A. Equipment Acquisition / Replacement
FY 2010-2011 Element - \$221,000

Each year, the Highway Division equipment procurement schedule is reviewed and amended with the objective of retaining certain equipment for longer periods before replacement is necessary. Heavy rolling stock equipment such as excavating (i.e. pay loader, backhoe) and grading equipment are used fewer hours than smaller equipment such as pickups and small dump trucks.

With regular preventative maintenance, excavating and grading equipment should provide cost-effective, reliable service for 6,000- 7,000 hours. The Highway Division currently employs two heavy duty tandem axle dump trucks (66,000gvw), eight medium sized single axle (25,000gvw or greater), and two light duty (19,000gvw) which are used for hauling operations, in addition to winter storm sanding and snow plowing routes. The fleet of Highway Division pickup trucks is replaced on a more frequent basis than large dumps and excavating/ grading equipment. Equipment reserve funding in the amount of \$70,000 will be dedicated to the total \$291,000 cost of FY2010-2011 equipment replacement.

Vehicles scheduled for replacement during the 2010-2011 fiscal year are as follows:

Road Grader - \$150,000

It is proposed to replace an existing 1989 John Deere 670B road grader during FY 2010-2011. The grader has approximately 4,900 hours and is need of replacement given its age and overall condition as a result of many years of service in a harsh working environment. The Highway Division uses this piece of equipment for Town and limited private road grading activities. The

grader's articulating blade is also used during very heavy storm events for sidewalk snow removal when snow blowing equipment becomes ineffective.

Jet-Vac Truck- \$105,000

FY 2010-2011 is the final year of funding for a truck that will replace a 1998 Ford "jet-vac" truck with 72,000 miles used by the Highway and Wastewater Divisions. This vehicle is primarily used by Highway Division staff for catch basin maintenance, in order to comply with USEPA Phase 2 stormwater mandates. The Wastewater Division, which also uses the vehicle for pump station wet well maintenance, will provide a previously allocated funding contribution of \$20,000 toward the vehicle purchase. This piece of equipment is highly mechanized and subject to a harsh environment associated with stormwater and wastewater management operations and maintenance. Recent extensive repairs to the vacuum and piping system have been performed on the current vehicle due to the abrasive properties associated with catch basin sand and fines. In order to minimize equipment downtime and avoid future major repairs, the vehicle must now be replaced. Due to the \$245,000 estimated expense of this vehicle, the Department will investigate a number of procurement options, including a lease-to-buy, as was done with the current vehicle.

Pickup/ Utility Truck - \$36,000

The Highway Division presently employs seven pickup/utility box trucks for the many diversified services the Division provides. The pickup truck fleet realizes the most use of all Highway Division rolling stock equipment since they are also used extensively for winter snow removal on narrow, tight plow routes throughout Town. It is therefore important to replace the pickup truck fleet on a regular basis, since transmission problems and/ or replacement is a frequent occurrence in higher mileage pickups as a result of snowplowing activities. A 3/4-ton pickup truck equipped with four wheel drive and a snowplow is proposed for acquisition during FY2010-2011. The proposed truck will replace a 2002 GMC pickup truck with 78,000 miles.

IV. PUBLIC SAFETY PROGRAM

A. Police Computer System/Equipment Upgrades

FY2010-2011 Element - \$10,000

The Police Department continues to promote the use of the latest computer technology to increase productivity and streamline records management. The computer system is fully integrated in the daily activities of both public safety officers and support staff. The Department is able to proficiently conduct public safety activity while maintaining accurate accounts of police, fire and rescue calls. Efficient communication is possible through the use of E-mail, computerized case management and wireless/voiceless communication with police and rescue vehicles. An intranet connection between the Public Safety Complex and Town Hall was installed in FY2008-2009 to allow connectivity between the two networks and allows data and shared resources readily available between the two buildings.

In FY2002-2003, the Department established a reserve fund to cover equipment replacements and upgrades. For planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to the service task performed. The actual equipment replacements are done strictly only as warranted. Workstations usually have a life expectancy of five to six years, while laptops are in the five year range due to exposure to harsher environmental conditions. In FY2010-2011, the majority of anticipated expenses will be for replacement workstations. Of the thirty-eight units in service, twenty-five of them will have

reached the five year service mark. As the units show signs of age and degraded reliability, they will be replaced as necessary. To maintain the current level of technology, it is proposed that \$10,000 be appropriated in FY2010-2011 to provide reserve funding which will allow the Department to continue the plan for the future maintenance and upgrade of the Public Safety computer network system.

**B. Communications Equipment/Upgrades
FY2010-2011 Element - \$30,000**

The Department's CCTV system, radio communications/dispatch control center, and telephone system were placed in service in 1998 when the Public Safety Complex was built. The initial investment cost for this equipment was \$258,000. Recognizing the equipment was ten years old in 2008, the Department implemented a plan in FY2007-2008 to establish reserve funding for the gradual upgrade/replacement of this equipment over several years. In FY2008-2009, the first component of the plan was completed with the replacement of the CCTV system. A new state-of-the-art digital recording and color camera system was placed in service at a cost of \$70,982. In that same year, the Department also began the initial phase of the proposed 800MHz radio equipment upgrade with the acquisition of several pieces of mobile and portable radio equipment.

In FY2009-2010, in anticipation of newly identified grant resources that will help to supplement the cost of the project, the Department plans to implement several phases of the communications equipment upgrade. These include the replacement of the Dictaphone voice recording system; the purchase of the majority of radio equipment needed to effect the migration to the new 800 MHz system; and the upgrade of the dispatch console and radio room electronics, including the replacement of the existing console furniture. The final component of the project will be the replacement of the telephone system in FY2011-2012. Funding in the amount of \$30,000 is proposed in FY2010-2011 as the next installment toward the reserve fund to support the proposed upgrades. A project summary is shown below:

Communications Equipment/Upgrades	
Expenditure Program	
FY2009-2010	
1. Dictaphone Voice Recording System Replacement	\$17,000
2. 800MHz Radio Equipment Upgrade	152,000
3. 800MHz Radio Equipment Upgrade	18,440
4. Radio System-Dispatch Console & Radio Room Electronics	110,000
5. Project Contingency	10,000
6. Dispatch Control Center/Furniture Replacement/Redesign	50,000
FY2011-2012	
1. Telephone System Replacement	50,000
Planned Expenditures	\$407,440
Program Funding Sources	
Reserve Funds Available as of 7/1/09	\$180,000
P.S. Storage and Evidence Processing Reserve Reassignment	50,000
PSGAO (RIJC) Byrne/JAG Grant Funding – Awarded	2,764
PSGAO (RIJC) Byrne/JAG Grant Funding – Pending Award	13,990
Recovery Act Stimulus – JAG Grant – BJA Direct - Awarded	30,185
Recovery Act Stimulus – JAG Grant – Pending Award	44,245
PSGAO (RIJC) Byrne/JAG Grant – Pending Award	23,256
2010-2011 – CIP Transfer - Proposed	30,000
2011-2012 – CIP Transfer – Proposed	33,000
Total Revenues	\$407,440

C. Public Safety Building - General
FY2010-2011 Element - \$10,000

The Public Safety Complex was built in 1998. Since that time improvements have been made to the operational controls relating to the building heating, ventilation and air conditioning systems. Anticipated expenses include the eventual replacement of the controllers that service the HVAC system, which are starting to reach the point of maximum life expectancy. There are a total of seven units, of which three have been replaced, leaving four additional units still in service that will need replacing as they show signs of failure. The replacement cost is estimated at \$4,500 per unit.

In addition, given the fact the mechanical systems that support the building have reached over ten years of age, it is prudent to start increasing the reserve in the event of a major equipment failure (i.e. chiller system, etc.). The current balance in the Public Safety Construction Reserve Fund is \$39,425. It is proposed \$10,000 be added to the reserve in FY2010-2011 to provide adequate funding for future facility maintenance and improvements.

V. COMMUNICATIONS DEPARTMENT

A. Base Station Receiving Units
FY2010-2011 Element - \$20,000

The Communications Department maintains a presence at the Police Department with base station receiving units that are used on a daily basis for receiving alarms and dispatching fire apparatus. This equipment, originally installed when the Public Safety Complex was commissioned in 1998, is now in need of repair. However, due to its age, replacement parts are no longer available and it is necessary to upgrade both units at an estimated cost of \$20,000. It is noted that this project will be a component of the Public Safety Complex Communications Equipment Upgrade Program detailed on the previous page. Funding in the amount of \$20,000 is proposed for the 2010-2011 fiscal year.

VI. EMERGENCY MEDICAL SERVICES PROGRAM

A. Vehicle Replacements
FY2010-2011 Element - \$125,000

The EMS Division currently utilizes two ambulances and one utility (first responder) vehicle. All three are licensed by the Department of Health and are custom built emergency vehicles. As part of the vehicle replacement cycle, the Division also maintains two reserve vehicles, one transporting reserve, and one utility vehicle.

Planned for FY2009-2010 was the replacement of a 2006 Ford transporting ambulance. A transfer of \$90,000 was made into the EMS Vehicle Replacement fund on July 1, 2009. Fund balance as of July 1, 2009 is \$159,817. After review of the 2006 ambulance's condition and current mileage of 40,000, it is proposed that it remain in service for another year.

Originally planned for FY2010-2011 was the replacement of the 2006 utility vehicle. However, this vehicle has higher than projected mileage (currently 90,000) and is requiring more maintenance. Consideration was given to replacing this vehicle in FY2009-2010 but combining this with the 2006 ambulance replacement was too costly. The 2006 utility vehicle will be

replaced, instead of the 2006 ambulance, in this current fiscal year, at an expected cost of \$60,000, leaving a reserve balance of \$99,817. The 2001 utility vehicle will be used in trade.

In FY2010-2011, \$50,000 is proposed to fund the total replacement cost of \$150,000 for the postponed 2006 ambulance which will then become a reserve vehicle. The current 2002 reserve will be used as a trade. Also proposed for reserve funding is \$75,000 as the first installment toward the FY2011-2012 projected replacement of the 2007 GMC ambulance.

**B. EMS Facilities Improvements
FY2010-2011 Element - \$10,000**

The EMS Facilities Improvement Fund had a balance of \$18,082 at the beginning of the 2008-2009 fiscal year. In February 2009, an unexpected \$10,372 HVAC repair was needed by the Public Works Department and was paid through this reserve fund. With the allocation of \$10,000 in the current fiscal year, the fund's balance is \$17,710. For FY2010-2011, it is proposed that \$10,000 be placed in the reserve fund toward the facility improvement projects described below, with the first priority being the South Station renovations.

South Station - EMS currently has an office and a garage at the Public Services building. Currently, the EMS crew at this south station is in service 12 hours a day, during the day time only, and appropriate kitchen and bathroom facilities are needed to accommodate the crews. The garage also needs upgrades to its lighting and ceilings, as it just barely fits an ambulance. The project has an estimated cost of \$60,000 due to asbestos removal, plumbing drainage problems, as well as the cost of individual contractors for electric, carpentry, and fire code compliance.

North Station - The EMS quarters at the Public Safety Complex were built almost eleven years ago and were designed with a small kitchen that is used frequently seven days a week, for several meals a day. The kitchen was built with laminate cabinets and countertops as well as residential grade appliances. At minimum, the stove, sink, and refrigerator will eventually need to be replaced.

VII. LIBRARY PROGRAM

**A. Facilities Renovations Program – Kingston Free Library
FY2010-2011 Element - \$30,000**

The Kingston Free Library, last renovated in 2000, is in need of building repairs. The exterior paint is peeling, nails are popping out, and the shingles are cupping and breaking. Additionally, rain regularly leaks into the building through the shingles covering the belfry. The repairs would consist of removing and replacing all shingles on the belfry and mansard roof, repairing rotted wood, furnishing and installing new shingles to match the existing look, staining the shingles, and caulking, scraping and painting the trim and clapboards.

It is proposed that this project take place in two phases over a three year period at an estimated total cost of \$300,000. Phase one will consist of replacing and staining the shingles on the belfry and mansard roof, with the trim and clapboards being painted during the second phase. Funding sources for this project include \$110,000 available in the Library Capital Reserve Fund, a proposed grant request of \$100,000 to the Champlin Foundations to be submitted in May 2010, as well as transfers of \$30,000 from the Capital Improvement Program budget for each of the next three years. First year reserve funding in the amount of \$30,000 is proposed for FY2010-2011.

VIII. SENIOR SERVICES PROGRAM

A. Transportation Vehicle FY2010-2011 Element - \$25,000

The Senior Transportation Program's existing 2003 mini-bus has been driven over 85,000 miles since it was placed in full-time operation in February 2004. The vehicle is now averaging 1,900 miles/month and more than 20,000 miles per year.

It is proposed to utilize a three-year funding program to purchase a replacement vehicle in FY2012, and place the existing mini-bus in back-up status to serve as a part-time vehicle to augment the transportation program. This would add two years to the mileage total reaching approximately 125,000 miles in 2012. Capital Reserve funding in the amount of \$40,000 was authorized in FY 2009-2010, and an additional \$25,000 is proposed in FY 2010-2011.

IX. GENERAL GOVERNMENT

A. GIS Municipal Mapping Program FY2010-2011 Element - \$10,000

The Town has two WebGIS Internet mapping sites using *ArcIMS* software - a public site hosted by Camp, Dresser and McKee (CDM) of Cambridge, MA and a Town staff only site maintained by the Town's GIS Department. GIS staff sends data updates to CDM on a quarterly basis to update the public site, and staff also maintains and performs simple updates to the Town Hall site; however, new functionality and further expansion of the Town site requires programming by CDM. Additionally, ESRI, the manufacturer of *ArcIMS* software, continually upgrades its WebGIS software programs, and technical support is crucial to maintain the integrity of the Town's Internet mapping systems and to keep current with the evolving technology.

Funding in the amount of \$10,000 is proposed for FY 2010-2011 for further development and technical support of both sites and to extend the contract with CDM for hosting of the Public WebGIS site through December 2012.

B. Administrative Network Program FY2010-2011 Element - \$10,000

Reserve funding in the amount of \$10,000 is proposed in FY2010-2011 for the future maintenance and upgrading of the Town's mainframe computer system and networks.

C. Property Appraisal Program FY2010-2011 Element - \$120,000

In accordance with RIGL §44-5-11.6, all cities and towns are required to revalue property for tax assessment purposes every nine years and to update values at three-year intervals. As discussed on page 45 of this document, the Tax Assessor's Office during FY2012-2013 will conduct a full revaluation of all real estate parcels with an effective assessment date of December 31, 2012.

A full revaluation requires a physical measurement and listing of all properties. Given a projected 14,000 parcels to be valued, the total cost for the revaluation is estimated at \$700,000 with additional funding for tangible property account review of \$30,000 and computer hardware

in the amount of \$22,260, for a total projected cost of \$752,260. A reserve fund has been established for this project, with a transfer of \$120,000 proposed during FY 2010-2011.

D. Town Hall Renovations and Facility Maintenance
FY2010-2011 Element - \$10,000

Substantial renovations to the Town Hall have been completed using capital budget funding provided annually. It is proposed that the Town continue to provide an annual funding transfer to the Town Hall Renovation and Improvement Reserve Fund for future maintenance and facility upkeep (see page 44). A transfer of \$10,000 is proposed for the 2010-2011 fiscal year.

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UTILITY FUNDS

The Utility Funds consist of three principal operations - water supply and distribution; wastewater collection and treatment; and solid waste disposal. The proposed schedule of capital improvements for FY2010-2011 is as follows:

I. WATER FUND

A. Factory Pond Dam Repair
FY2010-2011 Element - \$60,000

A small earthen dam serves to impound the water in Factory Pond, which acts as a reserve water source for the Town. With proper dam maintenance, it will remain a viable pond. In conjunction with grant funding from the Fish America Foundation (FAF), a fishway to allow the passage of anadromous fish species (primarily alewife) to Factory Pond has been designed in conjunction with a dam reconstruction project.

Dam reconstruction and fishway design plans were completed in June 2008, and are awaiting approval by the National Oceanic and Atmospheric Administration (NOAA) relative to fishway passage design. Once fishway passage design is received, the Water Division will apply for all necessary State regulatory agency permits.

FY 2010-2011 represents the second year of a two-year funding program to construct the dam with in-house labor and equipment. Should the Town opt to have the dam and fishway constructed by a third party contractor, then additional funding may be required. The Water Division will also seek additional grant funding from FAF to construct the fishway passage portion of the project.

II. WASTEWATER FUND

Plant Operations & Equipment Replacement

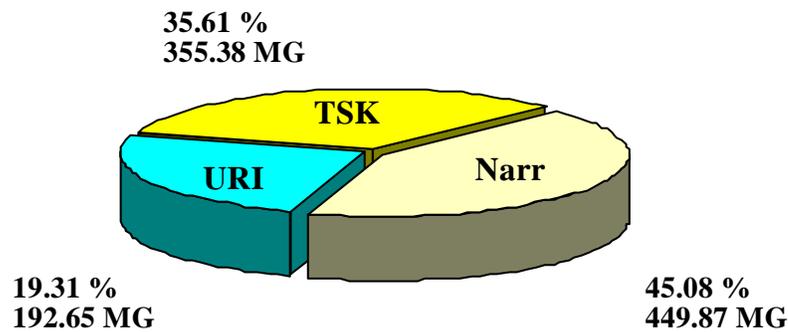
In order to ensure smooth and efficient Wastewater Treatment Facility (WWTF) process operations, the Wastewater Division uses a scheduled equipment maintenance and repair program for major WWTF plant components. Within the past eleven (11) years, major plant components replaced and/or repaired include improvements to the solids handling, Phase I hydraulic upgrade, and the headworks and disinfection infrastructure.

Given the complexity of the WWTF, various major plant components can be expected to fail in the future and will require replacement. The proposed replacement schedule is based on in-house assessments; however, the order and time of equipment failure could vary from these projections.

Since commencement of Regional WWTF operations in 1976, improvements to the facility are proportionately shared between South Kingstown, Narragansett and the University of Rhode Island, based upon each regional partner's respective flow contribution.

Flow apportionment to the WWTF for the 2008-2009 fiscal year is shown below:

FY 2008-2009 Regional WWTF Partner Flow Shares



Local collection system and pump station improvement expenditures, where applicable are paid proportionately by the Town of South Kingstown and URI based upon flow contribution to the Kingston (FY2008-2009: SK=11.92%; URI=88.08%) and Silver Lake (FY2008-2009: SK=64.85%; URI=35.15%) pump stations. South Kingstown assumes all total costs associated with the remaining ten- (10) local pump stations.

A. WWTF Outfall Diffuser Repair
FY2010-2011 Element - \$100,000

The Wastewater Division's engineering consultant recently completed an underwater survey that included an underwater survey of the regional WWTF outfall. The outfall diffuser system is located in approximately 40' of water off Tucker's Dock in Narragansett. Although the final inspection report is not yet complete, repairs to the outfall are anticipated in the near future, whereby funding over a two- (2) year period will be proposed.

FY2010-2011 represents the first year of proposed funding. Regional WWTF flows will be used to apportion this capital expenditure. Reserve funding in the amount of \$100,000 is proposed for FY 2010-2011.

Total Projected Cost	\$100,000
T.S.K. Regional Partner Share (35.61%)	\$35,610

B. Silver Lake Pump Station Improvements

FY2010-2011 Element - \$40,000

These funds will be used to replace one of three existing sewage pumps at the Silver Lake pump station, which are 30 years old and in need of replacement. Pump change-out will be accomplished using the same vertical shaft dry-pit pump configuration. Silver Lake pump station flows will be used to apportion this capital expenditure.

As with all previous pump station pumping retrofits, Wastewater Division maintenance staff, at a considerable savings to the Town and URI, will perform all associated work. Total expenditure for this project in FY2010-2011 will be \$40,000.

Total Projected Cost	\$40,000
T.S.K. Regional Partner Share (64.85%)	\$25,940

C. Primary Grease and Sludge Pumps Upgrade

FY2010-2011 Element - \$30,000

Funding will be used to replace two- (2) of the four- (4) sludge pumps, which are used to transfer sludge from the primary clarifiers to the solids handling section of the wastewater treatment facility. These pumps date back to the original WWTF construction in 1977 and are in need of replacement. Pump installation will be performed by Wastewater Division maintenance staff. Regional WWTF flows will be used to apportion this capital expenditure. The total cost for this project during FY 2010-2011 will be \$30,000.

Total Projected Cost	\$30,000
T.S.K. Regional Partner Share (35.61%)	\$10,683

D. Collection System Interceptor Repair and Cleaning

FY2010-2011 Element - \$100,000

In 2009, the Wastewater Division's consulting engineer televised the Saugatucket River interceptor from Church Street to High Street. This was the first time the interceptor has been inspected since it became operational in 1977. A third party contractor was required to perform this work since the interceptor pipe diameter is beyond the capability of the Wastewater Division's camera. Although this section of interceptor main was found to be in relatively good condition, the balance of the interceptor needs to be inspected. Upon completion of the comprehensive inspection program, some cleaning and infiltration/ inflows repairs will be expected.

As such, FY 2010-2011 represents the first year of a two- year funding program for this project. Since all of the University of Rhode Island's flow is conveyed through the subject interceptor system, the Wastewater Division share will be based upon Silver Lake pump station cost sharing of 64.85%.

Total Projected Cost	\$100,000
T.S.K. Regional Partner Share (64.85%)	\$64,850

E. Rolling Stock Equipment Replacement
FY2010-2011 Element - \$40,000

The Wastewater Division maintenance staff uses a utility body pickup truck with an electric crane, which is necessary for equipment lifting and transport. This truck is also used to tow the Wastewater Division's "jet spray" equipment and television camera during frequent collection system maintenance activities. A 3/4-ton utility body four-wheel drive pickup truck equipped with an electric crane and snowplow is proposed for acquisition during FY2010-2011, which will replace a 1996 Ford utility body pickup truck with 61,000 miles. Silver Lake pump station flows will be used to apportion this capital expenditure. The total cost for this vehicle is estimated at \$40,000.

Total Projected Cost	\$40,000
T.S.K. Regional Partner Share (64.85%)	\$25,940

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SCHOOL FUND

It is proposed that all funds appropriated in the School Fund for projects identified in the School Fund's Account #5200 Capital Budget be held in a "School Facilities Improvement Capital Reserve Fund."

Project descriptions provided below were prepared by the School Department. While presented as a component of the Town's comprehensive Capital Improvement Program, Town Administration has not evaluated these projects for need or cost estimation.

I. TECHNOLOGY

Computer Labs - \$45,000

The District Technology Plan provides for computer labs in each school, in addition to computers placed in the classrooms. There are 14 labs -1 at each elementary school, 2 at each middle school, and 6 at the high school. As the labs are on a 7-year replacement cycle, it is proposed to replace the labs at the elementary schools that have reached that threshold.

Administrative Computers - \$15,000

As part of the District Technology Plan, administrative computers will be replaced, based on age and need. For the 2010-2011 fiscal year, an appropriation of \$15,000 is proposed.

Computer Equity/Replacement - \$115,000

Over the last several years, funds have been used to create equipment equity throughout the school system, with the district's goal to provide equitable access to technology for all students and teachers. Most classrooms now have computers in place and it is necessary to continue with a scheduled replacement cycle. It is proposed that \$115,000 be appropriated during FY2010-2011 to replace school computers as needed.

Network Hardware - \$25,000

The School system is a networking environment, with each school having a local area network and using a wide area network to connect to the Internet and the District's student data system. It is necessary to support and upgrade the networks to maintain reliability and support the IP telephone system. FY2010-2011 funding in the amount of \$25,000 is proposed for the purchase servers, routers, switches, and fiber cabling and to upgrade existing servers.

II. DISTRICT-WIDE PROJECTS

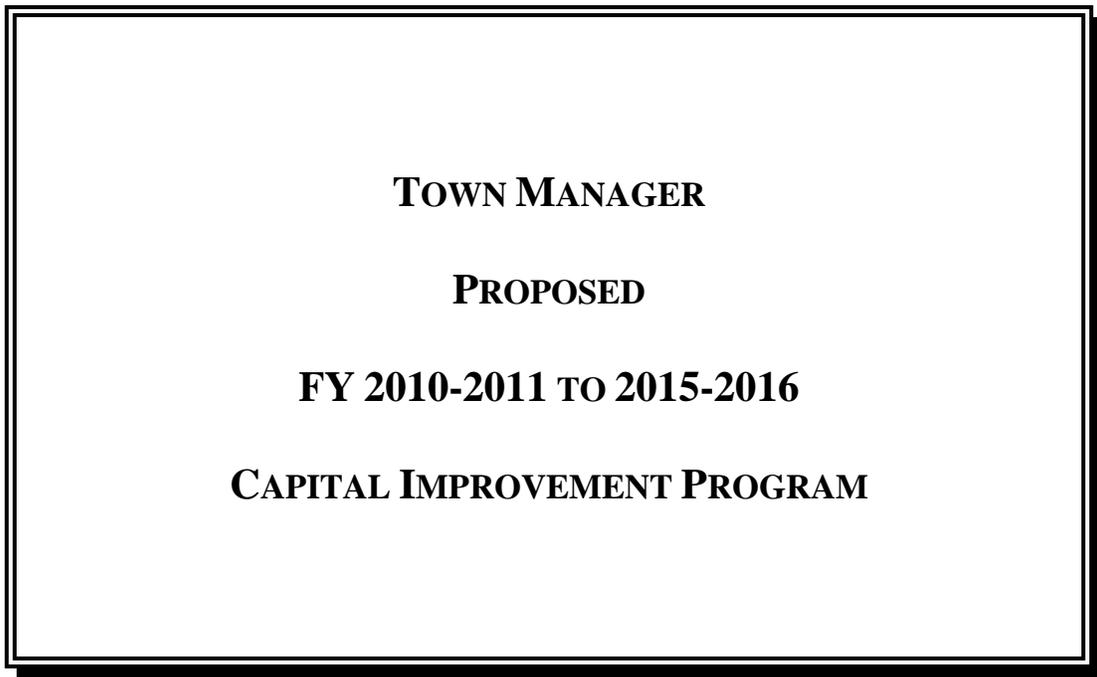
Painting Program - \$10,000

As part of the District's asset protection program, it is proposed to be allocated \$10,000 for weather sealing outside wood trim on school buildings, sealing block walls to reduce dust, and repainting interior walls as needed.

High School Gymnasium Floors - \$10,000

It is proposed to refinish the gymnasium floor at the high school, which has received multiple layers of finish over the years, creating an uneven floor that has darkened substantially. FY2010-2011 funding in the amount of \$10,000 is proposed for this project.

SECTION IV



Town Manager Proposed Capital Improvement Program								
General Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<u>Recreation Program</u>								
Park Rehabilitation/Improvements	\$90,000	\$90,000	\$135,000	\$150,000	\$142,000	\$145,000	\$143,000	\$805,000
Equipment Purchase/ Replacement	85,000	90,000	124,500	136,500	134,000	136,000	135,000	756,000
Marina Park Improvements	0	0	0	0	10,000	10,000	0	20,000
Recreation Dept. - Subtotal	\$175,000	\$180,000	\$259,500	\$286,500	\$286,000	\$291,000	\$278,000	\$1,581,000
<u>Public Services Program</u>								
Road Improvement Program	\$620,000	\$625,000	\$630,000	\$635,000	\$640,000	\$650,000	\$650,000	\$3,830,000
Equipment Acquisition	226,000	221,000	231,500	234,000	287,500	301,000	317,500	1,592,500
Public Services Dept. - Subtotal	\$846,000	\$846,000	\$861,500	\$869,000	\$927,500	\$951,000	\$967,500	\$5,422,500
<u>Public Safety Program</u>								
Computer System Equipment	\$30,000	\$10,000	\$35,000	\$35,000	\$40,000	\$35,000	\$35,000	\$190,000
Harbor Patrol - Engine Replacement	0	0	18,000	0	0	0	0	18,000
Animal Control Vehicle Replacement	0	0	0	35,000	0	0	0	35,000
Public Safety Building - Storage	0	0	0	10,000	25,000	25,000	25,000	85,000
Communications Equipment	70,000	30,000	33,000	10,000	10,000	10,000	10,000	103,000
Public Safety Building - General	5,000	10,000	25,000	15,000	10,000	10,000	10,000	80,000
Public Safety Dept. - Subtotal	\$105,000	\$50,000	\$111,000	\$105,000	\$85,000	\$80,000	\$80,000	\$511,000
<u>Communications Department</u>								
Base Station Receiving Units (2)	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Cable Purchase	5,000	0	10,000	0	10,000	0	10,000	30,000
Communications Dept. - Subtotal	\$5,000	\$20,000	\$10,000	\$0	\$10,000	\$0	\$10,000	\$50,000

Town Manager Proposed Capital Improvement Program								
General Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<u>Emergency Medical Management</u>								
Medical Diagnostics	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000
Facilities Improvements - South	10,000	10,000	25,000	0	0	0	0	35,000
Facilities Improvements - North	0	0	10,000	0	0	0	0	10,000
Mobile Computing Upgrade	15,000	0	0	8,000	0	0	0	8,000
EMS Vehicle Replacement #1	0	75,000	75,000	40,000	0	40,000	40,000	270,000
EMS Vehicle Replacement #2	0	0	0	50,000	20,000	0	0	70,000
EMS Vehicle Replacement #3	90,000	50,000	0	40,000	40,000	40,000	40,000	\$210,000
Emergency Medical Services - Subtotal	\$115,000	\$135,000	\$110,000	\$138,000	\$135,000	\$80,000	\$80,000	\$678,000
<u>Library Program</u>								
Library Facilities Renovations Program	\$0	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	\$90,000
Vehicle Replacement	0	0	0	0	0	0	30,000	\$30,000
Library Depart. - Subtotal	\$0	\$30,000	\$30,000	\$30,000	\$0	\$0	\$30,000	\$120,000
<u>Senior Services Program</u>								
Adult Day Services Center Improvements	\$0	\$0	\$0	\$0	\$10,000	\$0	\$10,000	\$20,000
Senior Center Facility Improvements	0	0	0	15,000	0	25,000	0	40,000
Senior Center Annex Improvements	0	0	0	20,000	20,000	20,000	20,000	80,000
Senior Center Barn Improvements	0	0	0	10,000	0	0	0	10,000
Senior Transportation Vehicle	40,000	25,000	25,000	0	0	0	0	50,000
Senior Services Depart - Subtotal	\$40,000	\$25,000	\$25,000	\$45,000	\$30,000	\$45,000	\$30,000	\$200,000
<u>General Government</u>								
GIS Municipal Mapping Program	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
GIS Equipment Reserve Fund	0	0	10,000	10,000	10,000	10,000	10,000	50,000
Municipal Planning Services	0	0	0	20,000	0	20,000	0	40,000
Administrative Network Program	10,000	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Property Appraisal Program	100,000	120,000	125,000	0	0	0	0	245,000
Town Hall - Renovations and Upkeep	10,000	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Pool Car Replacement	0	0	20,000	20,000	20,000	0	20,000	80,000
General Government - Subtotal	\$120,000	\$150,000	\$185,000	\$80,000	\$60,000	\$60,000	\$60,000	\$595,000
General Fund Total	\$1,406,000	\$1,436,000	\$1,592,000	\$1,553,500	\$1,533,500	\$1,507,000	\$1,535,500	\$9,157,500

Town Manager Proposed Capital Improvement Program								
Water Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<u>Water Storage</u>								
SCADA/Telemetry Upgrades	\$0	\$0	\$27,000	\$0	\$0	\$0	\$25,000	\$52,000
<u>Water Supply</u>								
RIDOH Capital Infrastructure Plan	0	0	15,000	0	0	0	0	15,000
RIDOH Vulnerability Assessment Plan	0	0	19,000	0	0	0	0	19,000
Factory Pond Dam Repair	55,000	60,000	0	0	0	0	0	60,000
<u>Water Distribution</u>								
Water Main Replacement Program	0	0	0	0	20,000	25,000	25,000	70,000
Water Meter Replacement Program	0	0	0	0	25,000	25,000	25,000	75,000
<u>Equipment & GIS</u>								
DPS Office Building Contribution	0	0	0	0	20,000	0	0	20,000
Rolling Stock Equipment Replacement	0	0	0	80,000	0	0	25,000	105,000
<u>Future Bonding Program</u>								
Water Filtration Plant- Engineering	0	0	0	0	0	25,000	25,000	50,000
Water Fund Total	\$55,000	\$60,000	\$61,000	\$80,000	\$65,000	\$75,000	\$125,000	\$466,000

Town Manager Proposed Capital Improvement Program								
Wastewater Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<i>WWTF, Telemetry & Pump Stations</i>								
WWTF Building Infrastructure Upgrade	\$0	\$0	\$30,000	\$0	\$20,000	\$30,000	\$40,000	\$120,000
WWTF Telemetry and Control Upgrade	0	0	30,000	0	0	0	30,000	60,000
WWTF Standby Generator Replacement	0	0	0	0	100,000	100,000	0	200,000
WWTF Outfall Diffuser Repair	0	100,000	100,000	0	0	0	0	200,000
Pump Station Improvements	20,000	40,000	0	150,000	0	40,000	0	230,000
Silver Lake P. S. Generator Replacement	100,000	0	0	0	0	0	0	0
Kingston P. S. Generator Replacement	0	0	0	80,000	80,000	0	0	160,000
<i>Solids Handling</i>								
Solids Handling Upgrade	20,000	0	0	0	60,000	0	0	60,000
Waste Sludge Pumps	0	0	0	0	0	0	0	0
Septage Holding Tank	0	0	0	0	0	0	50,000	50,000
<i>Primary Treatment</i>								
Influent Headworks	0	0	25,000	0	0	40,000	0	65,000
Primary Treatment Upgrade	0	0	0	0	0	25,000	30,000	55,000
Primary Grease & Sludge Pumps	0	30,000	0	0	0	0	0	30,000
<i>Secondary Treatment</i>								
Aeration Equipment Upgrade	100,000	0	30,000	0	40,000	40,000	50,000	160,000
<i>Collection System</i>								
Evaluation Report	0	0	0	0	0	0	0	0
Interceptor Repair and Cleaning	0	100,000	100,000	0	0	0	100,000	300,000
<i>Equipment & GIS</i>								
Collection System Maint. Equipment	40,000	0	0	30,000	0	0	0	30,000
Vac Truck Cost Share Contribution	0	0	0	0	0	0	0	0
Rolling Stock Equipment Replacement	0	40,000	0	30,000	0	30,000	0	100,000
Geographic Information System Upgrade	0	0	0	0	0	10,000	0	10,000
Wastewater Fund Total	\$280,000	\$310,000	\$315,000	\$290,000	\$300,000	\$315,000	\$300,000	\$1,830,000

School Department Proposed Capital Improvement Program								
School Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
Technology								
High School Computer Labs	\$35,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
Middle Schools Computer Labs	35,000	0	35,000	35,000	0	0	0	70,000
Elementary Schools Computer Labs	0	45,000	0	0	0	35,000	45,000	125,000
Telecommunications Program	0	0	20,000	25,000	0	0	25,000	70,000
Administrative Computers	10,000	15,000	10,000	15,000	15,000	15,000	15,000	85,000
Computer Equity/Replacement	115,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Subtotal	\$220,000	\$200,000	\$240,000	\$250,000	\$190,000	\$225,000	\$260,000	\$1,365,000
District-wide Projects								
Painting Program	\$0	\$10,000	\$0	\$50,000	\$0	\$50,000	\$0	\$110,000
Vehicle Replacement Program	0	0	30,000	0	30,000	0	35,000	95,000
Track Resurfacing	0	0	0	85,000	0	0	0	85,000
Refurbish HS Gym Floor	0	10,000	0	0	0	0	0	10,000
Subtotal	\$0	\$20,000	\$30,000	\$135,000	\$30,000	\$50,000	\$35,000	\$300,000
School Fund Total	\$220,000	\$220,000	\$270,000	\$385,000	\$220,000	\$275,000	\$295,000	\$1,665,000
Undesignated Funds Forwarded	0	0	0	0	0	0	0	0
School Fund Transfer	\$220,000	\$220,000	\$270,000	\$385,000	\$220,000	\$275,000	\$295,000	\$1,665,000
Capital Improvement Program Total	\$1,961,000	\$2,026,000	\$2,238,000	\$2,308,500	\$2,118,500	\$2,172,000	\$2,255,500	\$13,118,500

**Town Manager Proposed
Capital Improvement Program
Long Range Program Element (All Funds)**

(Includes Bonds and all other Funding Sources)

	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year TOTAL
	(Current Yr.)	Year #1	Year #2	Year #3	Year #4	Year #5	Year #6	(Six-Years)
Open Space and Recreational Programs								
Open Space Acquisition Program	\$539,000	\$200,000	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$1,300,000
Saugatucket Greenway - Parking Lot	0	0	0	0	225,000	0	0	225,000
Downtown Intermodal Park	0	0	610,000	0	0	0	0	610,000
South County Commons Bike Path	0	0	750,000	0	0	0	0	750,000
Neighborhood Guild Improvements	0	0	0	0	1,000,000	0	0	1,000,000
Community Gymnasium	0	0	0	0	0	0	4,000,000	4,000,000
Marina Park Improvements	0	45,000	0	0	10,000	10,000	0	65,000
General Municipal Programs								
Road Improvement Program	\$2,254,500	\$1,463,000	\$740,000	\$512,000	\$1,100,000	\$1,080,000	\$1,350,000	\$6,245,000
Municipal Animal Shelter	1,175,000	0	0	0	0	0	0	0
Municipal Land Reserve Program	0	700,000	0	0	0	0	0	700,000
Kingston Library Improvements	0	0	80,000	220,000	0	0	0	300,000
Property Revaluation Program	198,555	0	752,260	0	0	0	0	752,260
Senior Services Program	0	0	0	288,000	0	0	0	288,000
Town Hall Improvements	0	55,000	125,000	0	0	43,000	80,000	303,000
School Department Programs								
General Building Renovations Program	\$0	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$1,000,000	\$3,000,000
Total Long Range Program	\$4,167,055	\$3,463,000	\$3,257,260	\$1,220,000	\$3,535,000	\$1,383,000	\$6,680,000	\$19,538,260
Total Bonding Program - Six-Year CIP Plus Current Year								\$23,705,315
Total Annual Funding Element	\$1,961,000	\$2,026,000	\$2,238,000	\$2,308,500	\$2,118,500	\$2,172,000	\$2,255,500	\$13,118,500
Total Capital Program	\$6,128,055	\$5,489,000	\$5,495,260	\$3,528,500	\$5,653,500	\$3,555,000	\$8,935,500	\$32,656,760
Less Road Improvement Transfers	(\$620,000)	(\$625,000)	(\$630,000)	(\$635,000)	(\$640,000)	(\$650,000)	(\$650,000)	(\$3,830,000)
Less Marina Park Improvements	0	0	0	0	(10,000)	(10,000)	0	(20,000)
Less Kingston Library	0	(30,000)	(30,000)	(30,000)	0	0	0	(90,000)
Less Town Hall Improvement Transfers	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(60,000)
Less Revaluation Transfers	(100,000)	(120,000)	(125,000)	0	0	0	0	(245,000)
Total Transfers	(\$730,000)	(\$785,000)	(\$795,000)	(\$675,000)	(\$660,000)	(\$670,000)	(\$660,000)	(\$4,245,000)
Net Capital Program	\$5,398,055	\$4,704,000	\$4,700,260	\$2,853,500	\$4,993,500	\$2,885,000	\$8,275,500	\$28,411,760

SECTION V

PUBLIC WORKS & PARKS AND RECREATION

SIX-YEAR WORK PLAN

IMPROVEMENTS\EQUIPMENT SCHEDULES

Proposed Public Works Improvement Program- Equipment Replacement Schedule								
	Budgeted 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<i>Highway Division Equipment</i>								
Super., Engin. Vehicles & Equipment	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Vehicle Lifts	0	0	0	0	0	0	0	0
Pickup & Utility Trucks- (6)	36,000	36,000	36,500	37,000	37,500	38,000	38,500	223,500
Light Dumps- (3)	0	0	0	82,000	0	0	84,000	166,000
Medium Dumps - (8)	130,000	0	135,000	0	140,000	0	140,000	415,000
Large Dumps- (2)	0	0	0	0	60,000	85,000	0	145,000
Street Sweepers- (2)	0	0	0	0	0	90,000	55,000	145,000
Jet-Vac Truck	60,000	105,000	0	0	0	0	0	105,000
Arborist Truck	0	0	0	0	0	0	0	0
Roadside Mowing- (3)	0	0	65,000	0	0	68,000	0	133,000
Backhoe/ Bobcat	0	0	0	175,000	0	0	0	175,000
Payloader	0	0	0	0	0	0	0	0
Grader	0	150,000	0	0	0	0	0	150,000
Chippers- (2)	0	0	0	0	30,000	0	0	30,000
Trailers & Message Board	0	0	0	0	20,000	0	0	20,000
Miscellaneous Equipment	0	0	0	0	0	20,000	0	20,000
Equipment Reserve Funds Available	0	(70,000)	(30,000)	(60,000)	0	0	0	(160,000)
Highway Division - Equip. Total	\$226,000	\$221,000	\$231,500	\$234,000	\$287,500	\$301,000	\$317,500	\$1,592,500

Town Manager Proposed Parks & Recreation Program - Equipment Replacement Schedule											
Equipment	Date	I.D.#	Cycle	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	Totals
3/4 Ton Pick-up	2005	#623	7 years				\$27,000				\$27,000
3/4 Ton Pick-up	2002	#627	7 years							\$27,000	27,000
3/4 Ton Pick-up	2003	#629	7 years		\$27,000						27,000
Panel Truck/Tools	2006	#628	7 years					\$27,000			27,000
Maint/Rec Van	2005	#630	7 years			\$7,500	7,500				15,000
Box Truck	2005	#625	7 years			15,000	15,000				30,000
Dump Truck	2004/Tilt	#622	5 years			37,000					37,000
Dump Truck	2003	#626	5 years			37,000					37,000
Dump Truck	2001	#621	5 years						\$37,000		37,000
Dump Truck	2001	#624	5 years	\$37,000						37,000	37,000
Adm. Vehicle	2005	Taurus	6 years					15,000			15,000
Multi-Use Vehicle	2006	JD Gator	8 years					13,000			13,000
Multi-Use Vehicle	2003	Toro	8 years			15,000					15,000
Infield Machine	2007	Broyhill	4 years					16,000			16,000
Topdresser	1996		12 years								0
Tractor	1998	JD4200	10 years					15,000	15,000		30,000
Tractor	1992	JD	10 years				10,000	20,000			30,000
Tractor	1990	JD755	10 years	30,000							0
Aerator	1990		12 years								0
12 Foot Mower	2005	TORO-GM	5 years						46,000		46,000
12 Foot Mower	1999	TORO-GM	5 years		45,000					46,000	91,000
12 Foot Mower	2004	TORO	5 years				46,000				46,000
Front-Mount Mower	2003	Ferris-Z-	3 years						18,000		18,000
Front-Mount Mower	2001	JD1445	3 years		18,000					18,000	36,000
Front-Mount Mower	2006	JD1445	3 years				18,000				18,000
Front-Mount Mower	2003	JD1445	3 years	18,000				18,000			18,000
Small Backhoe	1999	JD-4600	10 years					10,000	20,000		30,000
Equipment trailer	2001	16-ft-mow	8 years			6,000					6,000
Equipment trailer	2001	14 ft-mow	8 years				6,000				6,000
Equipment trailer	2002	21ft-mow	8 years				7,000				7,000
Equipment trailer	2006	21ft-mow	8 years						0	7,000	7,000
Equipment trailer	1995	21ft-mow	8 years			7,000					7,000
Totals				\$85,000	\$90,000	\$124,500	\$136,500	\$134,000	\$136,000	\$135,000	\$756,000

Town Manager Proposed Parks Improvement Program								
Park Facility	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total
Abbie Perry Park								
Resurface BB / Parking Lot						\$10,000		\$10,000
Playground Improvements			\$5,000					5,000
Broad Rock Playfields								
Parking Lot Improvements							\$20,000	20,000
Tennis Court Resurfacing					\$30,000			30,000
Walking Path / Parking lot Sealing				\$20,000				20,000
Picnic Shelter				15,000				15,000
Landscaping / Retaining Wall / Fencing			10,000					10,000
Baseball / Softball Dug-out Improvements	\$10,000							0
Brousseau Park								
Tennis Court Resurfacing					10,000			10,000
Parking Lot Improvements			15,000					15,000
Playground Upgrades				10,000	10,000			20,000
Picnic Shelter							10,000	10,000
Curtis Corner M.S. Fields								
Road / Parking Lot / Bike Path Improv.	10,000	\$5,000					10,000	15,000
Playground Improvements				15,000				15,000
Irrigation System Upgrade					5,000	5,000		10,000
Restroom Bldg. Improvements			10,000					10,000
Baseball Field Dug-out Improvements	10,000	10,000						10,000
Stone Wall / Guardrail / Fencing					10,000			10,000

Town Manager Proposed Parks Improvement Program								
Park Facility	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total
Fagan Park								
Parking Lot Improvements							\$3,000	\$3,000
Playground Upgrades							10,000	10,000
Green Hill Park								
Tennis / Basketball Court Improvements					\$12,000			12,000
Picnic Shelter							10,000	10,000
Hazard Garden								
Landscape / Fence Improvements							5,000	5,000
Old Mountain Field								
Parking Lot / Road Improvements	\$20,000							0
Softball Field Lighting Improvements		\$30,000	\$30,000					60,000
In-line Rink Alterations				\$20,000				20,000
Picnic Shelter				10,000	10,000			20,000
Skate Park Improvements							10,000	10,000
Restroom Facility Improvements	15,000							0
Park Maintenance Building								
Exterior Door Installation				15,000				15,000
Maintenance Software Program							15,000	15,000
Saugatucket Park								
Basketball Court Improvements					10,000	\$15,000		25,000
Stepping Stone School								
Restroom / lower level Improvements							15,000	15,000
Interior Bldg. Improvements				15,000				15,000
Town Beach								
Playground Upgrade			20,000					20,000
Beach Improvement Program		10,000		10,000		10,000		30,000
Pavilion Improvements	10,000						10,000	10,000
Parking / Entryway Improvements		5,000			5,000			10,000

Town Manager Proposed Parks Improvement Program								
Park Facility	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total
Town Farm Park								
Playground Upgrade								0
Treaty Rock Park								
Playground Upgrades						\$20,000		\$20,000
Drainage Improvements						5,000		5,000
Basketball Court Improvements		\$5,000						5,000
Tuckertown Park								
Road / Parking Improvements			\$10,000			10,000		20,000
Playground Upgrades					\$15,000	15,000		30,000
Basketball Court Improvements	\$5,000							0
Tennis Court Resurfacing				\$10,000				10,000
Restroom Bldg. Improvements		25,000						25,000
Fence / Green Buffer Enhancements			5,000					5,000
Village Green								
Tennis Court Lighting Upgrades						15,000		15,000
Playground Improvements					10,000	10,000		20,000
West Kingston Park								
Playground Upgrades					15,000	15,000		30,000
Parking / Fencing Improvements							\$10,000	10,000
Picnic Shelter							10,000	10,000
Restroom Bldg. Improvements				10,000				10,000
Tennis Court Resurfacing			15,000					15,000
William C. O'Neill Bike Path								
Bike Path Asphalt Sealing / Repairs	10,000		10,000			10,000		20,000
Tri-Pond Park								
Asa Pond Dock Installation			5,000					5,000
Outdoor Classroom/Shelter						5,000	5,000	10,000
Totals	\$90,000	\$90,000	\$135,000	\$150,000	\$142,000	\$145,000	\$143,000	\$805,000

SECTION VI

**MUNICIPAL
DEPARTMENTS AND AGENCIES
REQUESTED
CAPITAL IMPROVEMENT PROGRAM
(ALL FUNDS)**

Department Requested Capital Improvement Program								
General Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<i>Emergency Medical Management</i>								
Medical Diagnostics	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$75,000
Facilities Improvements - South	10,000	20,000	20,000	0	0	0	0	40,000
Facilities Improvements - North	0	0	10,000	0	0	0	0	10,000
Mobile Computing Upgrade	15,000	0	0	8,000	0	0	0	8,000
EMS Vehicle Replacement #1	0	75,000	75,000	40,000	0	40,000	40,000	270,000
EMS Vehicle Replacement #2	0	0	0	50,000	20,000	0	0	70,000
EMS Vehicle Replacement #3	90,000	60,000	0	40,000	40,000	40,000	40,000	\$220,000
Emergency Medical Services - Subtotal	\$115,000	\$155,000	\$105,000	\$138,000	\$135,000	\$80,000	\$80,000	\$693,000
<i>Library Program</i>								
Library Facilities Renovations Program	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000
Vehicle Replacement	0	0	0	0	0	0	35,000	\$35,000
Library Depart. - Subtotal	\$0	\$275,000	\$0	\$0	\$0	\$0	\$35,000	\$310,000
<i>Senior Services Program</i>								
Adult Day Services Center Expansion	\$0	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000
Adult Day Services Center Improvements	\$0	\$0	\$0	\$0	\$10,000	\$0	\$10,000	\$20,000
Senior Center Facility Improvements	0	0	0	15,000	0	25,000	0	40,000
Senior Center Annex Improvements	0	10,000	20,000	25,000	30,000	20,000	30,000	135,000
Senior Center Barn Improvements	0	0	10,000	0	0	0	0	10,000
Senior Transportation Vehicle	40,000	25,000	25,000	0	0	0	0	50,000
Senior Services Depart - Subtotal	\$40,000	\$49,000	\$55,000	\$40,000	\$40,000	\$45,000	\$40,000	\$269,000
<i>General Government</i>								
GIS Municipal Mapping Program	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
GIS Equipment Reserve Fund	0	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Municipal Planning Services	0	0	10,000	0	10,000	0	10,000	30,000
Administrative Network Program	10,000	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Property Appraisal Program	100,000	225,000	221,000	221,000	0	0	0	667,000
Town Hall - Renovations and Upkeep	10,000	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Pool Car Replacement	0	0	18,000	0	20,000	0	20,000	58,000
General Government - Subtotal	\$120,000	\$275,000	\$299,000	\$271,000	\$80,000	\$50,000	\$80,000	\$1,055,000
General Fund Total	\$1,406,000	\$1,946,000	\$1,741,000	\$1,789,500	\$1,563,500	\$1,507,000	\$1,580,500	\$10,127,500

Department Requested Capital Improvement Program								
Water Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<u>Water Storage</u>								
SCADA/Telemetry Upgrades	\$0	\$0	\$27,000	\$0	\$0	\$0	\$25,000	\$52,000
<u>Water Supply</u>								
RIDOH Capital Infrastructure Plan	0	0	15,000	0	0	0	0	15,000
RIDOH Vulnerability Assessment Plan	0	0	19,000	0	0	0	0	19,000
Factory Pond Dam Repair	55,000	60,000	0	0	0	0	0	60,000
<u>Water Distribution</u>								
Water Main Replacement Program	0	0	0	0	20,000	25,000	25,000	70,000
Water Meter Replacement Program	0	0	0	0	25,000	0	0	25,000
<u>Equipment & GIS</u>								
DPS Office Building Contribution	0	0	0	0	20,000	0	0	20,000
Rolling Stock Equipment Replacement	0	0	0	80,000	0	0	25,000	105,000
<u>Future Bonding Program</u>								
Water Filtration Plant- Engineering	0	0	0	0	0	50,000	50,000	100,000
Water Fund Total	\$55,000	\$60,000	\$61,000	\$80,000	\$65,000	\$75,000	\$125,000	\$466,000

Department Requested Capital Improvement Program								
Wastewater Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
<i>WWTF, Telemetry & Pump Stations</i>								
WWTF Building Infrastructure Upgrade	\$0	\$0	\$30,000	\$0	\$20,000	\$30,000	\$40,000	\$120,000
WWTF Telemetry and Control Upgrade	0	0	30,000	0	0	0	30,000	60,000
WWTF Standby Generator Replacement	0	0	0	0	100,000	100,000	0	200,000
WWTF Outfall Diffuser Repair	0	100,000	100,000	0	0	0	0	200,000
Pump Station Improvements	20,000	40,000	0	150,000	0	40,000	0	230,000
Silver Lake P. S. Generator Replacement	100,000	0	0	0	0	0	0	0
Kingston P. S. Generator Replacement	0	0	0	80,000	80,000	0	0	160,000
<i>Solids Handling</i>								
Solids Handling Upgrade	20,000	0	0	0	60,000	0	0	60,000
Waste Sludge Pumps	0	0	0	0	0	0	0	0
Septage Holding Tank	0	0	0	0	0	0	50,000	50,000
<i>Primary Treatment</i>								
Influent Headworks	0	0	25,000	0	0	40,000	0	65,000
Primary Treatment Upgrade	0	0	0	0	0	25,000	30,000	55,000
Primary Grease & Sludge Pumps	0	30,000	0	0	0	0	0	30,000
<i>Secondary Treatment</i>								
Aeration Equipment Upgrade	100,000	0	30,000	0	40,000	40,000	50,000	160,000
<i>Collection System</i>								
Evaluation Report	0	0	0	0	0	0	0	0
Interceptor Repair and Cleaning	0	100,000	100,000	0	0	0	100,000	300,000
<i>Equipment & GIS</i>								
Collection System Maint. Equipment	40,000	0	0	30,000	0	0	0	30,000
Vac Truck Cost Share Contribution	0	0	0	0	0	0	0	0
Rolling Stock Equipment Replacement	0	40,000	0	30,000	0	30,000	0	100,000
Geographic Information System Upgrade	0	0	0	0	0	10,000	0	10,000
Wastewater Fund Total	\$280,000	\$310,000	\$315,000	\$290,000	\$300,000	\$315,000	\$300,000	\$1,830,000

School Committee Requested Capital Improvement Program								
School Fund	Fiscal Year 2009-2010	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Six Year Total
Technology								
High School Computer Labs	\$35,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
Middle Schools Computer Labs	35,000	0	35,000	35,000	0	0	0	70,000
Elementary Schools Computer Labs	0	45,000	0	0	0	35,000	45,000	125,000
Telecommunications Program	0	30,000	20,000	25,000	0	0	25,000	100,000
Administrative Computers	10,000	15,000	10,000	15,000	15,000	15,000	15,000	85,000
Computer Equity/Replacement	115,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Subtotal	\$220,000	\$230,000	\$240,000	\$250,000	\$190,000	\$225,000	\$260,000	\$1,395,000
District-wide Projects								
Painting Program	\$0	\$50,000	\$0	\$50,000	\$0	\$50,000	\$0	\$150,000
Vehicle Replacement Program	0	17,000	30,000	0	30,000	0	35,000	112,000
Refurbish HS Gym Floor	0	10,000	0	85,000	0	0	0	95,000
Parking Lot Repaving Program	0	0	0	0	0	0	0	0
Subtotal	\$0	\$77,000	\$30,000	\$135,000	\$30,000	\$50,000	\$35,000	\$357,000
School Fund Total	\$220,000	\$307,000	\$270,000	\$385,000	\$220,000	\$275,000	\$295,000	\$1,752,000
Undesignated Funds Forwarded	0	0	0	0	0	0	0	0
School Fund Transfer	\$220,000	\$307,000	\$270,000	\$385,000	\$220,000	\$275,000	\$295,000	\$1,752,000
Capital Improvement Program Total	\$1,961,000	\$2,623,000	\$2,387,000	\$2,544,500	\$2,148,500	\$2,172,000	\$2,300,500	\$14,175,500